

Learn about Seven & i Group

Corporate Profile

Seven & i Group in Numbers

Learn about the Market Environment

Domestic Macroeconomic Environment

Domestic Environment of the Retail Industry

U.S. Macroeconomic Environment and Environment of the Retail Industry

Major Operating Companies' Market Share (Nonconsolidated)

Global Retail Industry - Sales Ranking

- Market Capitalization Ranking

See Seven & i Group's Performance

Consolidated Financial KPI

Consolidated Financial Results

Consolidated Financial Highlight

Segment Information

Financial Position

See Major Operating Companies' Data

Overview of Major Operating Companies

Domestic Convenience Store Operations

Overseas Convenience Store Operations

Superstore Operations

Financial Services

Others

See Stock Information

Stock Information

See Seven & i Group's History

Group History

Group History

Company establishment, capital policy and financial strategies Store opening policy and operating strategies

2022 Jan. **7-Eleven International LLC begun full operation**Aims to improve 7-Eleven global brand value

Mar. Stocks of Oshman's Japan were transferred to ABC Mart. Inc.

Mar. Revised the Seven & i Group's material issues

Mar. York-Benimaru absorbed Life Foods.

Apr. The Company and Seven Bank were shifted to the prime market due to market reclassification by the TSE

Apr. Management message sent to the Company's shareholders and other stakeholders
Management Message: "To Become a World-Class
Global Retailer Group"

Jun. Concluded a basic agreement for securing renewable energy power sources

Concluded a basic agreement with NTT Anode Energy Corporation for supplying renewable energy with additionality to Seven & i on a long-term basis

Aug. Acquired FTSE Russell ESG Rating 4.3, which evaluates initiatives to address potential ESG risks

Aug. 15th anniversary of Seven Premium
Cumulative sales topped 13 trillion yen

Sep. Launched Seven Premium's new brand "SEVEN THE PRICE"

Sep. Concluded an agreement with Ochanomizu University on comprehensive collaborative cooperation on SDGs

Oct. Released a Group strategy video "Group synergy "Food" — Outlook for Maximizing Corporate Value Through Group Synergy" for creating group synergy starting from food

Oct. Acquired the MSC/ASC CoC certification, a certification for distribution management of certified marine products produced with consideration for the natural environment

Oct. Participated in a demonstration experiment for promoting the health of the elderly, conducted in collaboration with Hachioji City, Tokyo

Nov. Decided to transfer the shares of Sogo & Seibu to Sugi Godo Kaisha, a special purpose company which is a related entity of Fortress Investment Group LLC

2023 Mar. Announced the Update to the Medium-Term
Management Plan and the Results of the Group
Strategy Reevaluation

Mar. The Group's first common infrastructure "Peace Deli Nagareyama Kitchen" started operation

Began supplying merchandise to approximately 200

Ito-Yokado and York stores in the Tokyo metropolitan

Apr. Decided to transfer shares of Seven Card Service to Seven Bank

May Transfer of shares of Barneys Japan to Laox Holdings Co., LTD.

Jun. Decided to absorb York Co., Ltd. by Ito-Yokado Co., Ltd.

History

Jul. Transfer of shares of Seven Card Service to Seven Bank

Sep. Transfer of shares of Sogo & Seibu to Sugi Godo Kaisha, a special purpose company which is a related entity of Fortress Investment Group IIC

Sep. Ito-Yokado Co., Ltd. absorbed York Co., Ltd.

Sep. Acquired the highest rating of 3 Star in the "Benchmarking" hosted by HDI-Japan "7iD Account Service Center" acquired the highest rating of 3 Star for the first time in the "Inquiry Desk Ratings" of the "HDI Benchmarking."

Sep. First 7-Eleven store opened in Laos

Sep. 7iD members topped 30 million

Sep. Expanded activities in line with recommendations of the Task Force on Climate-related Financial Disclosures (TCFD) to Ito-Yokado and York-Benimaru

Nov. 7-Eleven International LLC signed an agreement on the acquisition of shares of Convenience Group Holdings Pty Ltd. in Australia
Signed the agreement to expand store network in the Australian market to promote global CVS strategy.

2024 Jan. Decided to acquire a portion of the business from Sunoco LP by 7-Eleven, Inc.

Acquired assets to expand store network and revenues in North America.

Feb. 41-KATA" project won the excellence award in "SUPER-DX contest" sponsored by Ministry of Economy, Trade and Industry

The application "Al-KATA," which aims to improve the operational efficiency of retail employees, was praised for focusing on the issues faced by frontline employees and providing a solution that is close to the frontline.

Feb. Peace Deli Chiba Kitchen" started operation

Feb. York-Benimaru and Ito-Yokado concluded an agreement with Ibaraki Prefecture on "Comprehensive Collaborative Agreement"

Feb. Opened new concept stores "SIP Store"

New concept stores under "SEJ-IY Partnership
(commonly known as SIP)" launched by Seven-Eleven
Japan and Ito-Yokado to create new group synergies.

Apr. 7-Eleven International LLC completed the acquisition of shares of Convenience Group Holdings Pty Ltd. in Australia

Acquired the shares to expand store network in the Australian market to promote global CVS strategy.

Apr. Announced the contents of the discussions on the recommendations of Strategy Committee and the action plan to maximize the Group's corporate and shareholder value Apr. 7-Eleven, Inc. completed the acquisition of a portion of the business from Sunoco LP Acquired assets to expand store network and revenues in North America.

Click here to download the data

May Concluded an agreement to transfer of Nissen Holdings Shares to Ci Medical Co.,Ltd.

May Cumulative sales of Seven Premium products topped ¥15 trillion

Jul. Acquired FTSE Russell ESG Rating 4.6, which evaluates initiatives to address potential ESG risks included in the FTSE4Good Index Series for the 10th consecutive year, FTSE Blossom Japan Index for the 8th consecutive year and FTSE Blossom Japan Sector Relative Index for the 3rd consecutive year.

Aug. Seven & i Energy Management Co., Ltd. newly established

To advance with a sense of urgency "Reduction of CO₂ emissions" set forth in the Environmental Goals "GREEN CHALLENGE 2050," newly established a retail electricity supplier with the aim of expanding the renewable energy procurement.

Sep. Started to disclose nature-related information in line with the recommendations of the Task Force on Nature-related Financial Disclosures (TNFD)

Oct. YORK Holdings Co., Ltd. newly established
Established an intermediate holding company aimed to
preside over the Group's supermarket food business,
specialty stores, and other businesses as a wholly-

owned subsidiary of the Company.

Oct. Formulated the Seven & i Group Nature Policy
Formulated to further promote initiatives on nature to
become nature-positive

Dec. Cumulative sales of SEVEN THE PRICE products topped ¥20 billion

Dec. Selected as a component of "World Index" of "Dow Jones Sustainability™ Indices" for the 2nd consecutive year and "Asia/Pacific Index" for the 16th consecutive year

Became the sole company selected among Japanese retailers selling groceries as a component of "World Index."

2025 Jan. Selected for the 4th consecutive year as a company featured in S&P Global's Sustainability Yearbook
Became the only Japanese company selected in the

Became the only Japanese company selected in the "Food & Staples Retailing" industry for the 4th consecutive year since its foundation.

Mar. Announced the Update on Management Initiatives

Apr. ■ Annual store sales of Seven Premium products topped ¥1.5 trillion



^{*} Please refer to the website and Excel data from the link button on the upper right of the page for the history before FY2022.