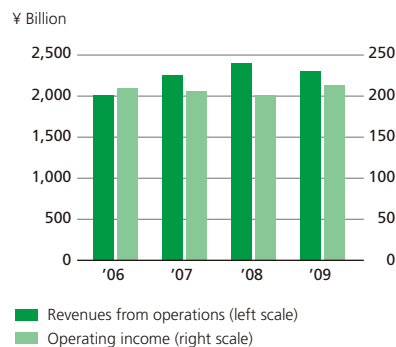


At a Glance

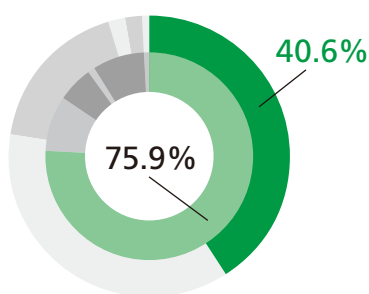
Convenience Store Operations

Revenues from Operations Operating Income



Contribution to Results

(For the fiscal year ended February 28, 2009)



■ Revenues from operations
■ Operating income

Principal Subsidiaries

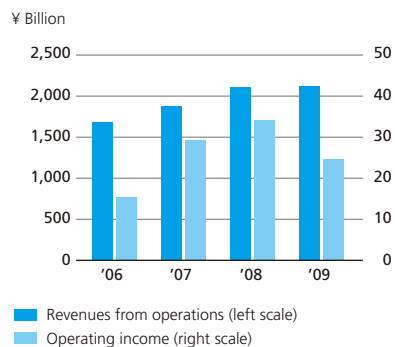
(As of February 28, 2009)

Seven-Eleven Japan	(100.0)
7-Eleven, Inc.	(100.0)
SEVEN-ELEVEN CHINA	(100.0)
SEVEN-ELEVEN (BEIJING)	(65.0)
SEVEN-ELEVEN (HAWAII)	(100.0)

Convenience store operations are composed of 7-Eleven convenience stores in Japan, North America, and Beijing, China. 7-Eleven, Inc., based in the United States, provides 7-Eleven area franchise rights to area licensees around the world.

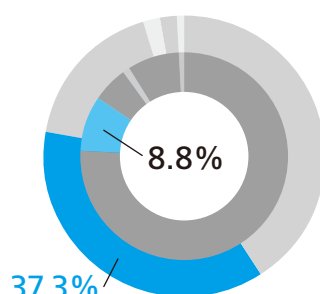
Superstore Operations

Revenues from Operations Operating Income



Contribution to Results

(For the fiscal year ended February 28, 2009)



■ Revenues from operations
■ Operating income

Principal Subsidiaries

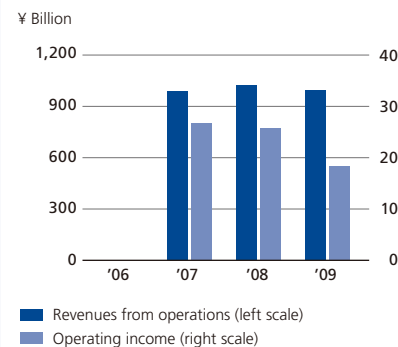
(As of February 28, 2009)

Ito-Yokado	(100.0)
York-Benimaru	(100.0)
York Mart	(100.0)
Hua Tang Yokado	(75.8)
Chengdu Ito-Yokado	(74.0)
Beijing Wang fu jing Yokado	(60.0)
Akachan Honpo	(66.7)

Superstore operations are composed of superstores that provide apparel, household goods, and food in Japan and China—Beijing and Chengdu, Sichuan Province. In addition, superstore operations include food supermarkets in Japan and Beijing and specialty stores.

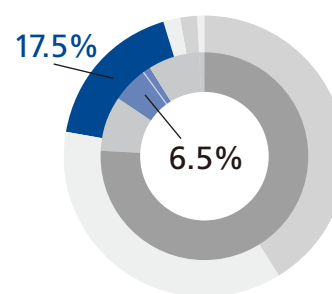
Department Store Operations

Revenues from Operations Operating Income



Contribution to Results

(For the fiscal year ended February 28, 2009)



■ Revenues from operations
■ Operating income

Principal Subsidiaries

(As of February 28, 2009)

Millennium Retailing	(100.0)
Sogo	(100.0)
SEIBU	(100.0)
THE LOFT	(70.7)
SHELL GARDEN	(100.0)

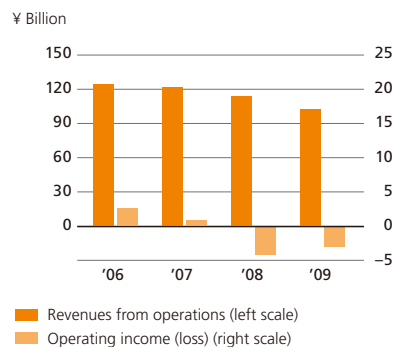
Department store operations are composed of department stores and miscellaneous goods specialty stores. Millennium Retailing, Sogo, and SEIBU plan to merge on August 1, 2009 and take the name Sogo & Seibu Co., Ltd.

Notes: (1) Figures in parentheses indicate percentage of equity owned by Seven & i Holdings, including indirect holdings.

(2) For the fiscal year ended February 28, 2006, the income statement of department store operations is not consolidated whereas the balance sheet is consolidated.

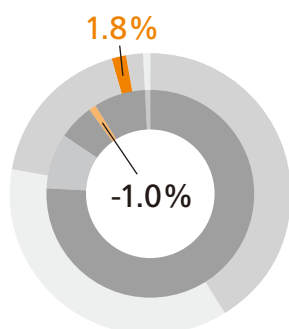
Food Services

Revenues from Operations Operating Income (Loss)



Contribution to Results

(For the fiscal year ended February 28, 2009)



Revenues from operations
Operating income

Principal Subsidiary

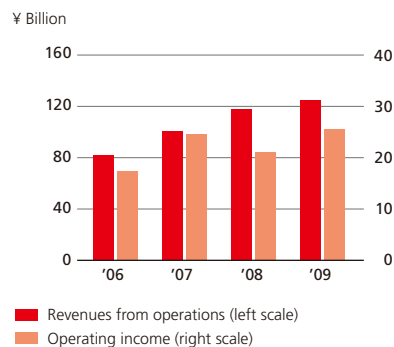
(As of February 28, 2009)

Seven & i Food Systems	(100.0)
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Food services are composed of restaurant operations, meal provision services (company cafeterias, hospitals, and schools), and fast food operations in Japan.

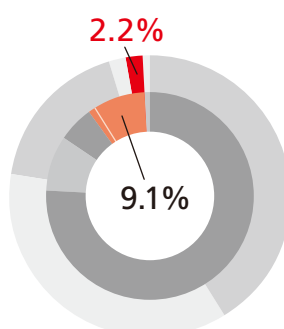
Financial Services

Revenues from Operations Operating Income



Contribution to Results

(For the fiscal year ended February 28, 2009)



Revenues from operations
Operating income

Principal Subsidiaries

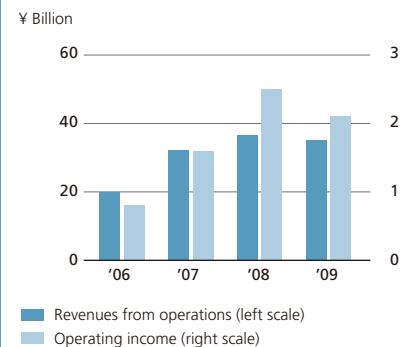
(As of February 28, 2009)

Seven Bank	(47.8)
IY Card Service	(94.1)
SE CAPITAL	(100.0)
York Insurance	(100.0)
Seven Cash Works	(85.5)
SEVEN & i Financial Center	(100.0)
SEVEN & i FINANCIAL GROUP	(100.0)

Financial services are composed of ATM operations, credit card operations, electronic money services, leasing operations, insurance operations, change delivery service, and change machine service in Japan.

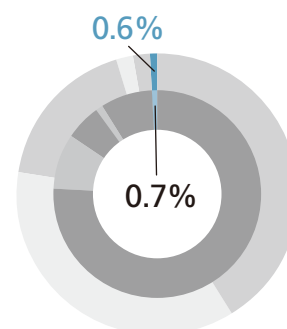
Others

Revenues from Operations Operating Income



Contribution to Results

(For the fiscal year ended February 28, 2009)



Revenues from operations
Operating income

Principal Subsidiaries

(As of February 28, 2009)

Seven & i Netmedia	(100.0)
Seven and Y	(50.8)
7dream.com	(68.0)
Seven-Meal Service	(90.0)
SEVEN & i Publishing	(100.0)
Mall & SC Development	(90.0)
Seven Culture Network	(100.0)

Others are composed of Internet-related services, meal delivery services, publishing, property management businesses, and community school business in Japan.