

PRINCIPAL SUBSIDIARIES

(As of May 31, 2008)

CONVENIENCE STORE OPERATIONS

Seven-Eleven Japan Co., Ltd.
7-Eleven, Inc.
SEVEN-ELEVEN (BEIJING) CO., LTD.
SEVEN-ELEVEN (HAWAII), INC.
SEVEN-ELEVEN CHINA Co., Ltd.¹

SUPERSTORE OPERATIONS

Ito-Yokado Co., Ltd.
York-Benimaru Co., Ltd.²
York Mart Co., Ltd.
Hua Tang Yokado Commercial Co., Ltd.
Chengdu Ito-Yokado Co., Ltd.
Beijing Wang fu jing Yokado Commercial Co., Ltd.
Marudai Co., Ltd.
Life Foods Co., Ltd.
FUJIKOSHI CO., LTD.³
K.K. Sanei
Robinson Department Store Co., Ltd.
Mary Ann Co., Ltd.
Oshman's Japan Co., Ltd.
Akachan Honpo Co., Ltd.⁴
IY Foods K.K.

DEPARTMENT STORE OPERATIONS

Millennium Retailing, Inc.⁵
Sogo Co., Ltd.
THE SEIBU DEPARTMENT STORES, LTD.
THE LOFT CO., LTD.⁶
SHELL GARDEN CO., LTD.
MILLENNIUM Casting Inc.
IKEBUKURO SHOPPING PARK CO., LTD.
Yatsugatake Kogen Lodge Co., Ltd.
GOTTSUO BIN CO., LTD.

FOOD SERVICES ⁷

Seven & i Food Systems Co., Ltd.⁷

FINANCIAL SERVICES

Seven Bank, Ltd.
IY Card Service Co., Ltd.
SE CAPITAL CORPORATION
K.K. York Insurance
Seven Cash Works Co., Ltd.
SEVEN & i Financial Center Co., Ltd.
SEVEN & i FINANCIAL GROUP CO., LTD.⁸

OTHERS

Seven and Y Corp.
7dream.com
Seven-Meal Service Co., Ltd.
SEVEN & i Life Design Institute Co., Ltd.
K.K. Terre Verte
Mall & SC Development Inc.
IY Real Estate Co., Ltd.
K.K. York Keibi
SEVEN & i Publishing Co., Ltd.
S-WILL Co., Ltd.

Notes: 1. SEVEN-ELEVEN CHINA Co., Ltd., was established as a wholly owned subsidiary of Seven-Eleven Japan on April 10, 2008.

2. On September 1, 2007, York-Benimaru Co., Ltd. merged with Super Kadoya Co., Ltd.

3. On November 1, 2007, FUJIKOSHI CO., LTD., became a consolidated subsidiary of the Company by a stock acquisition.

4. On July 31, 2007, Akachan Honpo Co., Ltd., became a consolidated subsidiary of the Company by a stock acquisition.

5. Millennium Retailing, Inc., is the holding company of Sogo Co., Ltd., and THE SEIBU DEPARTMENT STORES, LTD., etc.

6. On March 23, 2007, THE LOFT CO., LTD., became a consolidated subsidiary of the Company by an additional stock acquisition.

7. Restaurant operations changed its segment name to food services from the fiscal year ended February 29, 2008, as a result of reorganization of food business due to the establishment of Seven & i Food Systems Co., Ltd., in January 2007. Seven & i Food Systems merged with Denny's Japan Co., Ltd., Famil Co., Ltd., and York Bussan K.K., on September 1, 2007.

8. On January 11, 2008, SEVEN & i FINANCIAL GROUP CO., LTD., was established as the Company's wholly owned subsidiary.