

		3Q Resu	ılts		10/11 Res	mlte
				10/11 Results		
	Amount	YOY	Change from previous year	Amount	YOY	Change from previous year
Revenues from operations	1,266.3	99.7%	(3.3)	3,825.5	100.2%	+9.3
Operating income	56.4	107.4%	+3.9	175.7	103.0%	+5.0
Ordinary income	56.7	109.2%	+4.7	176.1	103.4%	+5.7
Net income	27.7	108.3%	+2.1	90.2	130.1%	+20.8

	-	ess Segn			(Billions of yen)	
		3Q Resu	lts		10/11 Res	
	Amount	YOY	Change from previous year	Amount	УОУ	Change from previous year
Convenience stores	54.1	112.5%	+6.0	156.6	106.5%	+9.5
Superstores	(2.0)	-	(2.7)	1.3	40.4%	(2.0)
Department stores	(1.0)	-	+2.3	(2.1)	-	+0.1
Food services	(0.6)	-	+0.7	(0.3)	-	+1.7
Financial services	7.0	86.0%	(1.1)	22.1	93.1%	(1.6)
Others	(0.8)	-	(1.1)	(1.3)	-	(2.3)
Operating income	56.4	107.4%	+3.9	175.7	103.0%	+5.0

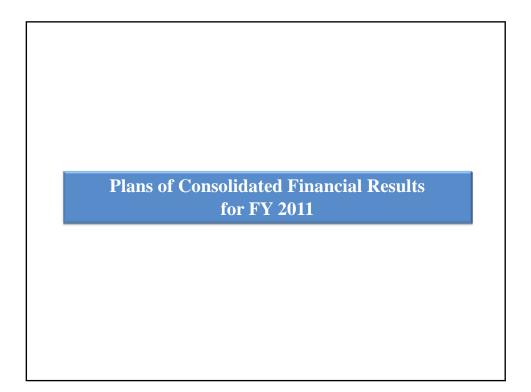
		(Billions of yen
		10/11 Results
Oper	rating income	175.7
	Decrease in depreciation and amortization expenses for Department store operations	+2.1
	Decrease in amortization of goodwill for Department store operations	+1.8
	Decrease in pension expenses	+1.4
	sub-total (positive effects)	Approx. +5.3
	SEJ: Additional expenses due to shouldering 15% of the costs in disposing unsold items	(3.0)
	SEI: Change in accounting standard (recording franchisee profit on SG&A)	(2.2)
	Yen appreciation (5.47 yen appreciation)	(1.7)
	sub-total (negative effects)	Approx. (6.9)
	Special factors total	Approx. (1.6)
Oper	ating income after adjusting for special factors	Approx. 177.5

			(Billions of yer
	09/11 Results	10/11 Results	Change
Special gain	1.9	20.6	+18.7
Gain on donations received	-	7.0	+7.0
Gain on liquidation of investment in silent partnership	-	8.3	+8
Subsidy income related to urban redevelopment projects	-	3.5	+3.5
Special loss	23.1	27.5	+4.4
Impairment loss	12.6	14.2	+1.0
Loss on disposals of property and equipment	3.9	5.2	+1.2

						(Billions of yen)		
		3Q			10/11 R	lesults		
	Amount	YOY	Change from the previous year	Amount	YOY	Change from the previous year		
Convenience store operations	54.1	112.5%	+6.0	156.6	6 106.5%	+9.5		
Operating income by	major opei	ating com	pany)					
Seven-Eleven Japan	43.3	119.9%	+7.1	133.	3 108.7%	10.6		
7-Eleven, Inc.	12.4	91.0%	(1.2)	28.	5 96.6%	(0.9)		
Progress)								
Seven-Eleven	Japan		3Q		10/	11 Results		
Existing store sales increase			+4.3%			+1.1%		
Merchandise gross profit margin [YOY]			[+0.5%]			30.8% [+0.5%]		
Stores [YOY, net]			[+78 stores]			12,985 stores [+232 stores]		
7-Eleven, Inc.			3Q		10/11 Results			
Existing store sales incre	ase		+1.8%		+1.2%			
Merchandise gross profi	t margin [Y(DY]	[+0.2%]		35.3%	% [(0.2)%]		
Stores [YOY, net]			[+49 stores]		6 505 stor	es [+116 stores]		

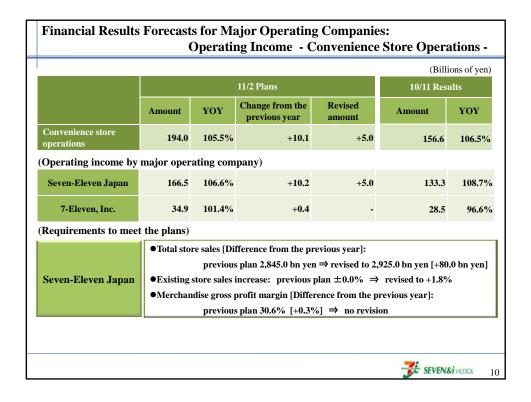
		3Q			10/11 Re	sults	
	Amount	уоу	Change from the previous year	Amount	уоу	Change from the previous year	
Superstore operations	(2.0)	-	(2.7)	1.3	40.4%	(2.0	
Operating income by	major oper	ating com	pany)				
Ito-Yokado	(4.1)	-	(3.4)	(7.4)	-	(2.3	
York-Benimaru	1.5	143.1%	+0.4	5.6	92.3%	(0.4	
Progress)							
Ito-Yokado			3Q		10/1	1 Results	
Existing store sales incre	ease		(1.5)%		(2.1)%		
Merchandise gross profi	t margin [Y(DY]	[+0.2%] 28.8% [±0.0			[±0.0%]	
SG&A costs [YOY]	G&A costs [YOY] [+1.6 h			[(6.4) bn yen]			
York-Benimaru			3Q		10/11 Results		
Existing store sales incre	ease		(1.9)%		(4.2)%		
Merchandise gross profi	t margin [Y()YI	+0.1%		26.4% [(0.3)%]		

	3Q			10/11 Results			
	Amount	уоу	Change from the previous year	Amount	үоү	Change from the previous year	
Department store operations	(1.0)	-	+2.3	(2.1)	-	+0.2	
Operating income by	major ope	erating con	npany)				
Sogo & Seibu	(0.1)		+1.6	0.	l 11.7%	(1.3	
State of progress)							
Sogo & Sei	ibu		3Q		10/1	1 Results	
Existing store sales increase			+1.2%		(0.4)%		
Merchandise gross profit margin [YOY]		OY]	[(0.6)%]		25.7% [(0.5)%]		
SG&A costs [YOY]			[(3.2) bn yen]		[(4.9))bn yen]	



			(Billions of year)
		11/2 Plans	
	Amount	YOY	Change from the previous year
Revenues from operations	5,140.0	100.6%	+28.7
Operating income	240.0	105.9%	+13.3
Ordinary income	237.0	104.4%	+10.0
Net income	100.0	222.8%	+55.1

Consolidated Finance	ial Results Fore			~
		Operating	g Income by Busin	ness Segments
				(Billions of yen)
		1	1/2 Plans	
	Amount	YOY	Change from the previous year	Revised amount
Convenience stores	194.0	105.5%	+10.1	+5.0
Superstores	13.5	95.2%	(0.6)	(5.0)
Department stores	7.0	512.2%	+5.6	-
Food services	(0.5)	-	+2.2	-
Financial services	27.5	91.2%	(2.6)	-
Others	(0.5)	-	(1.0)	-
Operating income	240.0	105.9%	+13.3	-
			3	SEVEN&i HLDCS. 9



					(Billi	ons of yen)		
	1	11/2 Plans			11/2 Plans		10/11 Results	
	Amount	YOY	Change from the previous year	Revised amount	Amount	үөү		
Superstore operations	13.5	95.2%	(0.6)	(5.0)	1.3	40.4%		
Operating income by r	najor oper	ating com	pany)					
Ito-Yokado	0.0	-	(1.7)	(5.0)	(7.4)			
York-Benimaru	8.5	90.4%	(0.9)	-	5.6	92.3%		
Requirements to meet	the plans)							
Ito-Yokado	•Existing s	previous tore sales in lise gross p	ations [Difference fr s plan 1,391.0 bn ye: ncrease: previous pl rofit margin [Differ s plan 28.9% [(0.1)	n ⇒ revised to 1, an (1.7)% ⇒ re rence from the pr	,381.0 bn yen [(10. vised to (2.0)% revious year]:	0) bn yen]		