## Brief Summary

## for the Second Quarter of FY2019

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## Consolidated Results

## I . Financial Results

| 1 I Financial Results |
| :--- | :--- |

## Number of shares outstanding

| Average $^{* 2}$ |  |  |
| :--- | :--- | :--- |
| End of period $^{* 2}$ | $884,517,966$ | $884,566,647$ |
|  | $884,544,159$ | $884,570,773$ |

*1. Group's total sales include the sales of Seven-Eleven Japan and 7-Eleven, Inc. franchisees.
*2. Excluding treasury stock.
Exchange rates

|  |  | Six Months Ended <br> Aug. 31, 2017 |
| :---: | :---: | :---: |
| Income statements | U.S.\$1= | 112.34 |
|  | 1yuan $=$ | 16.39 |
| Balance sheets | U.S. $\mathbf{~ 1 ~}=$ | 112.00 |
|  | 1yuan $=$ | 16.49 |

Operating income before amortization of goodwill

|  | Six Months Ended Aug. 31, 2017 |  | Six Months Ended Aug. 31, 2018 |  | Fiscal Year Ended <br> Feb. 28, 2018 |  | Fiscal Year Ending Feb. 28, 2019 (Forecast) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) | YOY(\%) |
| Total | 202,871 | 106.9 | 210,939 | 104.0 | 408,278 | 107.2 | 439,300 107.6 |
| Domestic convenience store operations | 131,087 | 103.5 | 127,833 | 97.5 | 245,249 | 100.6 |  |
| Overseas convenience store operations | 39,415 | 107.7 | 45,179 | 114.6 | 90,848 | 118.5 |  |
| Superstore operations | 8,216 | 101.2 | 10,959 | 133.4 | 24,359 | 104.4 |  |
| Department store operations | 876 | 219.5 | 96 | 11.0 | 5,370 | 116.0 |  |
| Financial services | 26,490 | 100.1 | 29,002 | 109.5 | 51,050 | 99.2 |  |
| Specialty store operations | 1,040 | - | 4,001 | 384.4 | 848 | - | - |
| Others | 2,119 | 121.0 | 1,332 | 62.9 | 3,670 | 91.6 |  |
| Eliminations / corporate | $(6,375)$ | - | $(7,465)$ | - | $(13,120)$ |  |  |

[^0]
## II. Major Factors for the Change

|  | (Millions of yen) |  | (yen) |
| :---: | :---: | :---: | :---: |
|  | Six Months Ended Aug. 31, 2018 |  | Major Factors for the Change |
|  |  | Change |  |
| Group's total sales ${ }^{* 1}$ | 5,950,391 | +450,799 | Total store sales at Seven-Eleven Japan: +111.0 bn. <br> Total store sales at 7-Eleven, Inc.: +398.1 bn. <br> The effect of exchange rate: (63.4) bn. |
| Revenues from operations | 3,343,538 | +356,340 | Domestic CVS: +13.5 bn. Overseas CVS: +399.9 bn. Financial services: +6.7 bn. Superstore: +5.6 bn. Department store: (44.3) bn. Specialty store: (25.8) bn. The effect of exchange rate: (44.1) bn. |
| Operating income (loss) | 199,610 | +5,143 | Retirement benefit expense: +1.1 bn. Electricity charge [unit price] : (1.9) bn. <br> The effect of exchange rate: (1.1) bn. |
| Domestic convenience store operations | 127,833 | $(3,254)$ | Seven-Eleven Japan: (3.2) bn. <br> Sales: +11.3 bn., Gross profit margin: +0.10 bn., SG\&A expenses: (14.6) bn. <br> Others: +0.02 bn . |
| Overseas convenience store operations | 36,259 | +2,821 | 7-Eleven, Inc.: +5.7 bn. <br> Sales: +37.7 bn., Gross profit margin: +0.95 bn., SG\&A expenses: (32.9) bn. <br> Amortization of goodwill: (2.9) bn. <br> The effect of exchange rate: (1.2) bn. |
| Superstore operations | 9,409 | +2,742 | Ito-Yokado: +3.7 bn. <br> Sales: (1.7) bn., Gross profit margin: +0.85 bn., SG\&A expenses: +4.6 bn. York-Benimaru: (0.72) bn. <br> Sales: +1.3 bn., Gross profit margin: (0.18) bn., SG\&A expenses: (1.8) bn. Life Foods ${ }^{* 2}$ : (0.14) bn. <br> Others: (0.15) bn. |
| Department store operations | 96 | (778) | Sogo \& Seibu: (0.91) bn. <br> Sales: (10.6) bn., Gross profit margin: +1.0 bn., SG\&A expenses: +8.6 bn. Others: +0.14 bn. |
| Financial services | 28,349 | +2,528 | Earnings increased mainly due to higher transaction volume for electronic money services in the non-bank business |
| Specialty store operations | 3,794 | +2,960 | Seven \& i Food Systems: +0.44 bn. <br> Nissen Holdings [Consolidated]: +1.6 bn. <br> Others: +0.89 bn . |
| Others | 1,332 | (786) |  |
| Eliminations / corporate ${ }^{* 3}$ | $(7,465)$ | $(1,090)$ |  |
| Ordinary income | 196,890 | +2,720 | Increase in operating income, Increase in interest expenses, etc. |
| Income before income taxes | 156,275 | +8,300 | Increase in ordinary income, decrease in special losses |
| Net income attributable to owners of parent | 101,355 | +11,933 | Decline in net income attributable to non-controlling interests |

*1. Group's total sales include the sales of Seven-Eleven Japan and 7-Eleven, Inc. franchisees.
*2. Life Foods is a wholly owned subsidiary which produces and sells delicatessen in York-Benimaru stores.
*3. Eliminations / corporate in operating income mainly reflect the Company's operating expenses relating to the Group strategy.

## III. Segment Information

Business segment information

| Business segment information |
| :--- |

Notes: 1. Capital expenditures include long-term leasehold deposits and advances for store construction. An increase of the future amortization of assets under the "Accounting Standard for Asset Retirement Obligations" is not included.
Figures for actual results don't include goodwill and others related to the acquisition of stores, etc.
Corporate in capital expenditures mainly reflect the Company's capital expenditures relating to the Group strategy.
2. Capital expenditures include investments related to openings of stores for each fiscal year and beyond.
3. In capital expenditures, figures in square brackets [ ] show the figures reflecting the sales \& leaseback of assets in superstore operations.
4. Depreciation and amortization include amortization on intangible assets. Corporate in depreciation and amortization mainly reflect the Company's depreciation and amortization relating to the Group strategy.
5. Amortization of goodwill include only the amount recorded on selling, general and administrative expenses.
6. Impairment losses include 17,413 million yen, 1,078 million yen, and 31,809 million yen recorded as restructuring expenses in the consolidated income statements for the six months ended August 31, 2017 and 2018, and recorded as the same for the fiscal year ended Feb. 28, 2018.

* The projected capital expenditures in the overseas convenience store operations for the fiscal year ending Dec.31, 2018 have now been changed by deducting the goodwill of Sunoco LP which acquired Jan. 23, 2018 and other.


## Geographic area segment information

|  | Six Months Ended Aug. 31, 2017 |  | Six Months Ended <br> Aug. 31, 2018 |  |  | Fiscal Year Ended <br> Feb. 28, 2018 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%) |  | YOY(\%) | Composition(\%) |  | YOY(\%) |
| Revenues from operations | 2,987,198 | 104.2 | 3,343,538 | 111.9 |  | 6,037,815 | 103.5 |
| Japan | 1,956,760 | 98.0 | 1,907,699 | 97.5 | 57.0 | 3,907,835 | 96.9 |
| North America | 975,657 | 120.1 | 1,377,853 | 141.2 | 41.2 | 2,017,092 | 119.3 |
| Others | 55,263 | 95.1 | 58,588 | 106.0 | 1.8 | 113,992 | 100.5 |
| Eliminations | (482) |  | (601) |  |  | $(1,104)$ |  |
| Operating income | 194,466 | 107.2 | 199,610 | 102.6 |  | 391,657 | 107.4 |
| Japan | 161,718 | 108.0 | 164,459 | 101.7 | 82.4 | 314,700 | 105.2 |
| North America | 32,129 | 100.8 | 34,554 | 107.5 | 17.3 | 75,626 | 115.4 |
| Others | 613 | - | 591 | 96.4 | 0.3 | 1,320 | - |
| Eliminations | 4 | 85.9 | 5 | 104.2 |  | 10 | 88.0 |

Note: "Others" consists of the business results in China, etc.

## IV. Interest-Bearing Debt

(Millions of yen)

|  |  |
| :--- | :--- | :--- |

Segment Information excluding Financial Services

| Domestic convenience store operations | - |  |  | - | - | - |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Overseas convenience store operations | 171,062 | 166.2 | 314,944 | 184.1 | 163,867 | 92.3 |
| Superstore operations | 2,550 | 66.7 | 1,275 | 50.0 | 1,912 | 60.0 |
| Department store operations | 181,810 | 105.1 | 169,612 | 93.3 | 175,711 | 93.5 |
| Specialty store operations | 52,363 | 102.6 | 47,450 | 90.6 | 52,673 | 98.0 |
| Others |  |  |  |  | - | - |
| Corporate | 269,998 | 93.1 | 210,000 | 77.8 | 269,999 | 93.1 |
| Sub-total | 677,784 | 109.2 | 743,282 | 109.7 | 664,164 | 93.2 |
| Financial services | 306,831 | 88.7 | 305,832 | 99.7 | 318,896 | 94.9 |
| Total | 984,615 | 101.9 | 1,049,115 | 106.6 | 983,061 | 93.8 |

## Bond information

| Bond information |  |  | (As of Aug. 31, 2018) |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Amount | Date of issue | Coupon | Redemption date |
| Issued by Seven \& i Holdings |  |  |  |  |
| 6th unsecured domestic straight bonds | 60 billion yen | Jun. 29, 2010 | 1.399\% | Jun. 19, 2020 |
| 8th unsecured domestic straight bonds | 40 billion yen | Apr. 26, 2013 | 0.383\% | Jun. 20, 2019 |
| 9th unsecured domestic straight bonds | 20 billion yen | Apr. 26, 2013 | 0.671\% | Mar. 20, 2023 |
| 11th unsecured domestic straight bonds | 60 billion yen | Jun. 17, 2015 | 0.514\% | Jun. 20, 2022 |
| 12th unsecured domestic straight bonds | 30 billion yen | Jun. 17, 2015 | 0.781\% | Jun. 20, 2025 |
| Issued by Seven Bank |  |  |  |  |
| 7th unsecured domestic straight bonds | 10 billion yen | May 31, 2012 | 0.613\% | Jun. 20, 2019 |
| 9th unsecured domestic straight bonds | 20 billion yen | Mar. 7, 2013 | 0.460\% | Mar. 19, 2020 |
| 10th unsecured domestic straight bonds | 20 billion yen | Mar. 7, 2013 | 0.803\% | Mar. 20, 2023 |
| 11th unsecured domestic straight bonds | 15 billion yen | Dec. 17, 2014 | 0.536\% | Dec. 20, 2024 |
| 12th unsecured domestic straight bonds | 30 billion yen | Oct. 20, 2017 | 0.390\% | Sep. 17, 2027 |


| Ratings |  |  |  | (As of Sep. 30, 2018) |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | S\&P | Moody's | R\&I | JCR |
| Seven \& i Holdings | Long-term | AA- | A1 | AA | AA+ |
| Seven-Eleven Japan | Long-term | AA- | - | - | AA+ |
|  | Short-term* | A-1+ | P-1 | - | - |
| 7-Eleven, Inc. | Long-term | AA- | Baa1 | - | - |
| Seven Bank | Long-term | A+ | - | AA | - |
|  | Short-term | A-1 | - | - | - |

[^1]
## V. Consolidated Balance Sheets


[LIABILITIES]

| Current assets |  | $2,340,207$ |  | $2,262,137$ |
| :--- | :--- | ---: | :--- | ---: |
|  | Cash and bank deposits | $1,316,793$ |  | $1,187,513$ |
| Notes and accounts receivable - trade | 337,938 | 357,965 |  |  |
| Trade accounts receivable - financial services | 95,482 | 95,026 |  |  |
| Merchandise and finished goods | 173,999 | 185,721 |  |  |
| Work in process | 27 | 34 |  |  |
| Raw materials and supplies | 2,962 | 2,782 |  |  |
| Prepaid expenses | 52,282 | 53,662 |  |  |
| ATM-related temporary payments | 96,826 | 92,916 |  |  |
| Deferred income taxes | 27,981 | 26,799 |  |  |
| Other | 241,356 | 265,683 |  |  |
| Allowance for doubtful accounts | $(5,441)$ | $(5,969)$ |  |  |


| Current liabilities | 1,944,007 | 2,076,530 |
| :---: | :---: | :---: |
| Notes and accounts payable, trade | 420,012 | 491,084 |
| Short-term loans | 127,255 | 202,530 |
| Current portion of bonds | 74,999 | 50,000 |
| Current portion of long-term loans | 82,656 | 74,206 |
| Income taxes payable | 32,211 | 36,643 |
| Accrued expenses | 117,362 | 123,611 |
| Deposits received | 174,382 | 169,127 |
| ATM-related temporary advances | 45,165 | 38,500 |
| Allowance for sales promotion expenses | 19,793 | 21,610 |
| Allowance for bonuses to employees | 14,662 | 16,011 |
| Allowance for bonuses to Directors and Audit \& Supervisory Board Members | 345 | 160 |
| Allowance for loss on future collection of gift certificates | 1,590 | 1,496 |
| Provision for sales returns | 89 | 43 |
| Deposits received in banking business | 553,522 | 564,474 |
| Other | 279,957 | 287,031 |
| Non-current liabilities | 975,600 | 1,025,374 |
| Bonds | 305,000 | 255,000 |
| Long-term loans | 393,149 | 467,379 |
| Deferred income taxes | 35,416 | 42,740 |
| Allowance for retirement benefits to Directors and Audit \& Supervisory Board Members | 988 | 886 |
| Allowance for stock payments | 95 | 113 |
| Net defined benefit liability | 9,185 | 7,594 |
| Deposits received from tenants and franchised stores | 54,806 | 54,162 |
| Asset retirement obligations | 79,412 | 85,611 |
| Other | 97,546 | 111,885 |
| TOTAL LIABILITIES | 2,919,607 | 3,101,904 |
| [NET ASSETS] |  |  |
| Shareholder's equity | 2,348,841 | 2,410,529 |
| Common stock | 50,000 | 50,000 |
| Capital surplus | 409,128 | 409,154 |
| Retained earnings | 1,894,444 | 1,956,045 |
| Treasury stock, at cost | $(4,731)$ | $(4,669)$ |
| Total accumulated other comprehensive income | 78,423 | 61,176 |
| Unrealized gains on available-for-sale securities, net of taxes | 27,897 | 31,653 |
| Unrealized gains (loss) on hedging derivatives, net of taxes | (92) | 43 |
| Foreign currency translation adjustments | 46,638 | 24,590 |
| Remeasurements of defined benefit plans | 3,979 | 4,889 |
| Subscription rights to shares | 2,623 | 2,805 |
| Non-controlling interests | 145,454 | 142,370 |
| TOTAL NET ASSETS | 2,575,342 | 2,616,882 |
| TOTAL LIABILITIES AND NET ASSETS | 5,494,950 | 5,718,787 |

## VI. Consolidated Statements of Income

(Millions of yen)

|  | (Millions of yen) |  |
| :---: | :---: | :---: |
|  | Six Months Ended Aug. 31, 2017 | Six Months Ended <br> Aug. 31, 2018 |
| Revenues from operations | 2,987,198 | 3,343,538 |
| Net sales | 2,368,047 | 2,707,453 |
| Cost of sales | 1,858,556 | 2,173,075 |
| Gross profit on sales | 509,491 | 534,377 |
| Operating revenues | 619,151 | 636,085 |
| Gross Profit from operations | 1,128,642 | 1,170,463 |
| Selling,general and administrative expenses | 934,175 | 970,852 |
| Operating income | 194,466 | 199,610 |
| Non-operating income | 6,157 | 5,953 |
| Interest income | 2,562 | 2,585 |
| Equity in earnings of affiliates | 1,306 | 500 |
| Other | 2,288 | 2,867 |
| Non-operating expenses | 6,454 | 8,673 |
| Interest expenses | 3,319 | 5,669 |
| Interest on bonds | 1,211 | 1,035 |
| Other | 1,923 | 1,968 |
| Ordinary income | 194,170 | 196,890 |
| Special gains | 3,770 | 5,233 |
| Gain on sales of property and equipment | 2,014 | 4,723 |
| Gain on sales of property and equipment related to Restructuring | 1,145 | 14 |
| Other | 610 | 495 |
| Special losses | 49,966 | 45,849 |
| Loss on disposals of property and equipment | 9,299 | 9,047 |
| Impairment loss on property and equipment | 14,553 | 21,864 |
| Amortization of goodwill | - | 3,829 |
| Loss on sales of shares of subsidiaries | 1,644 | 3,320 |
| Restructuring expenses | 21,712 | 1,300 |
| Other | 2,755 | 6,486 |
| Income before income taxes | 147,974 | 156,275 |
| Total income taxes | 48,828 | 53,687 |
| Income taxes - current | 49,090 | 45,051 |
| Income taxes - deferred | (261) | 8,636 |
| Net income | 99,145 | 102,587 |
| Net income attributable to non-controlling interests | 9,724 | 1,232 |
| Net income attributable to owners of parent | 89,421 | 101,355 |

## VII. Consolidated Statements of Cash Flows

(Millions of yen)
[Cash flows from operating activities]

| Income before income taxes | 147,974 | 156,275 |
| :---: | :---: | :---: |
| Depreciation and amortization | 105,927 | 108,609 |
| Impairment loss on property and equipment | 31,966 | 22,943 |
| Amortization of goodwill | 8,404 | 15,158 |
| Interest income | $(2,562)$ | $(2,585)$ |
| Interest expenses and interest on bonds | 4,531 | 6,704 |
| Equity in earnings of affiliates | $(1,306)$ | (500) |
| Gain on sales of property and equipment | $(3,160)$ | $(4,738)$ |
| Loss on disposals of property and equipment | 9,373 | 9,047 |
| Loss on sales of stocks of subsidiaries | 1,644 | 3,320 |
| Increase in notes and accounts receivable, trade | $(9,890)$ | $(29,233)$ |
| Decrease (increase) in trade accounts receivable, financial services | $(2,640)$ | 455 |
| Decrease (increase) in inventories | 10,358 | (502) |
| Increase in notes and accounts payable, trade | 50,641 | 78,132 |
| Increase in deposits received | $(29,950)$ | $(3,658)$ |
| Net decrease in corporate bonds in banking business | $(30,000)$ | $(15,000)$ |
| Net increase in deposits received in banking business | 8,473 | 10,952 |
| Net change in ATM-related temporary accounts | 7,183 | $(2,760)$ |
| Other | $(28,162)$ | 853 |
| Sub-total | 278,806 | 353,473 |
| Interest and dividends received | 2,146 | 2,311 |
| Interest paid | $(4,562)$ | $(6,416)$ |
| Income taxes paid | $(41,869)$ | $(40,873)$ |
| Income taxes refund | 16,936 | - |
| Net cash provided by operating activities | 251,457 | 308,495 |

[Cash flows from investing activities]

| Acquisition of property and equipment | $(123,370)$ | $(329,590)$ |
| :---: | :---: | :---: |
| Proceeds from sales of property and equipment | 14,151 | 71,316 |
| Acquisition of intangible assets | $(15,507)$ | $(18,050)$ |
| Payment for purchase of investments in securities | $(8,940)$ | $(23,858)$ |
| Proceeds from sales of investments in securities | 15,613 | 5,900 |
| Proceeds from sales of shares in subsidiaries resulting in change in scope of consolidation | 108 | - |
| Payment for sales of shares in subsidiaries resulting in change in scope of consolidation | - | (127) |
| Payment for long-term leasehold deposits | $(7,430)$ | $(7,985)$ |
| Refund of long-term leasehold deposits | 18,274 | 14,948 |
| Proceeds from deposits from tenants | 1,757 | 1,490 |
| Refund of deposits to tenants | $(3,123)$ | $(1,866)$ |
| Payment for acquisition of business | $(2,482)$ | $(172,327)$ |
| Payment for time deposits | $(3,523)$ | $(9,562)$ |
| Proceeds from withdrawal of time deposits | 6,471 | 6,810 |
| Other | $(5,577)$ | $(2,034)$ |
| cash used in investing activities | $(113,578)$ | $(464,936)$ |

[Cash flows from financing activities]

| Net increase in short-term loans | 3,395 | 74,339 |
| :---: | :---: | :---: |
| Proceeds from long-term debts | 37,617 | 110,103 |
| Repayment of long-term debts | $(48,349)$ | $(42,327)$ |
| Proceeds from commercial paper | - | 2,281 |
| Payment for redemption of commercial paper | - | $(2,281)$ |
| Payment for redemption of bonds | $(20,000)$ | $(60,000)$ |
| Proceeds from share issuance to non-controlling shareholders | 344 | 0 |
| Dividends paid | $(39,772)$ | $(39,785)$ |
| Dividends paid to non-controlling interests | $(3,929)$ | $(3,939)$ |
| Other | 11,222 | 6,712 |
| Net cash provided (used) in financing activities | $(81,916)$ | 31,677 |
| Effect of exchange rate changes on cash and cash equivalents | (930) | $(6,873)$ |
| Net increase (decrease) in cash and cash equivalents | 55,032 | $(131,637)$ |
| Cash and cash equivalents at beginning of period | 1,209,497 | 1,300,383 |
| Decrease in cash and cash equivalents due to deconsolidation | - | (7) |
| Cash and cash equivalents at end of period | 1,264,529 | 1,168,739 |

## I . Domestic Convenience Store Operations

## Seven-Eleven Japan

| Financial results |  |  |  |  |  |  | (Mi | ns of yen) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Six Months Ended Aug. 31, 2017 |  | Six Months Ended <br> Aug. 31, 2018 |  | Fiscal Year Ended <br> Feb. 28, 2018 |  | Fiscal Year Ending Feb. 28, 2019 (Forecast) |  |
|  |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |
| Total store sales | 2,373,164 | 103.8 | 2,484,261 | 104.7 | 4,678,083 | 103.6 | 4,875,000 | 104.2 |
| Net sales of franchised stores | 2,322,126 | 104.1 | 2,433,221 | 104.8 | 4,575,931 | 103.8 |  |  |
| Revenues from operations | 434,823 | 102.8 | 446,135 | 102.6 | 849,862 | 101.9 | 872,700 | 102.7 |
| Franchise commission from franchised stores | 381,609 | 104.6 | 392,786 | 102.9 | 743,393 | 102.8 |  |  |
| Gross profit from operations | 398,754 | 104.0 | 410,134 | 102.9 | 777,743 | 102.6 |  |  |
| SG\&A expenses | 268,008 | 104.4 | 282,664 | 105.5 | 533,633 | 103.6 |  |  |
| Advertising expenses | 32,978 | 90.2 | 32,544 | 98.7 | 59,377 | 86.1 |  |  |
| Salaries and wages | 37,458 | 103.2 | 39,405 | 105.2 | 74,404 | 102.6 |  |  |
| Land and building rent | 81,714 | 108.2 | 89,031 | 109.0 | 166,947 | 107.8 |  |  |
| Depreciation and amortization* | 31,043 | 108.6 | 34,818 | 112.2 | 64,294 | 109.3 |  |  |
| Utility expenses | 22,855 | 101.7 | 23,517 | 102.9 | 46,366 | 105.4 |  |  |
| Others | 61,957 | 108.2 | 63,346 | 102.2 | 122,243 | 105.7 |  |  |
| Operating income | 130,746 | 103.3 | 127,470 | 97.5 | 244,110 | 100.3 | 246,500 | 101.0 |

* Depreciation and amortization include amortization on intangible assets.


## Sales by product category (total store sales)

(Millions of yen)

|  | Six Months Ended Aug. 31, 2017 |  |  | Six Months Ended Aug. 31, 2018 |  |  | Fiscal Year Ended <br> Feb. 28, 2018 |  |  | Fiscal Year Ending Feb. 28, 2019 (Forecast) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%) | Composition(\%) |  | YOY(\%) | Composition(\%) |  | YOY(\%) | Composition(\%) |  | YOY(\%) |
| Total store sales | 2,373,164 | 103.8 | 100.0 | 2,484,261 | 104.7 | 100.0 | 4,678,083 | 103.6 | 100.0 | 4,875,000 | 104.2 |
| Processed food | 631,261 | 103.8 | 26.6 | 665,782 | 105.5 | 26.8 | 1,230,335 | 104.0 | 26.3 |  |  |
| Fast food | 716,695 | 105.2 | 30.2 | 760,184 | 106.1 | 30.6 | 1,412,781 | 104.6 | 30.2 |  |  |
| Daily food | 315,630 | 103.0 | 13.3 | 322,954 | 102.3 | 13.0 | 626,863 | 102.1 | 13.4 |  |  |
| Nonfood | 709,576 | 102.8 | 29.9 | 735,341 | 103.6 | 29.6 | 1,408,103 | 102.9 | 30.1 |  |  |

## Average daily sales per store

(Thousands of yen)


* From FY2019 onward, the Company has changed its disclosure to exclude the impact of prepaid card in its figures. Accordingly, previous fiscal years' results have been restated under this standard, and there is no impact on the number of customers.
Gross profit margin by product category


| Six Months Ended <br> Aug. 31, 2018 |  |
| :---: | :---: |
|  | Change |
| 31.9 | $\pm 0.0$ |
| 39.5 | +0.2 |
| 35.8 | +0.1 |
| 33.3 | $(0.1)$ |
| 20.5 | $(0.4)$ |


| Fiscal Year Ended <br> Feb. 28, 2018 |  |  |
| :---: | :---: | :---: |
|  | Change |  |
| 31.9 | +0.1 |  |
| 39.4 | +0.2 |  |
| 35.9 | +0.2 |  |
| 33.5 | +0.1 |  |
| 20.7 | $(0.3)$ |  |


| Fiscal Year Ending |
| :---: |
| Feb. 28, 2019 (Forecast) |
|  |
| 32.1 |
|  |

## II. Overseas Convenience Store Operations

7-Eleven, Inc.

| Financial results |
| :--- | :--- | :--- | :--- |

* Selling expenses of directly operated stores.

Sales by product category (total store sales)

|  | $\begin{aligned} & \text { Six Months Ended } \\ & \text { Jun. 30, } 2017 \end{aligned}$ |  |  | Six Months Ended Jun. 30, 2018 |  |  | Fiscal Year Ended Dec. 31, 2017 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%) | Composition(\%) |  | YOY(\%) | Composition(\%) |  | YOY(\%) | mposition(\%) |
| Net sales | 1,518,799 | 113.8 | - | 1,916,979 | 126.2 |  | 3,134,412 | 114.6 , | - |
| Merchandise sales | 837,459 | 103.2 , | 100.0 | 908,129 | 108.4 | 100.0 | 1,721,403 | 106.2 | 100.0 |
| Processed food | 332,412 | 102.3 | 39.7 | 367,979 | 110.7 | 40.5 | 682,470 | 104.9 | 39.6 |
| Fast food | 119,797 | 97.5 | 14.3 | 134,537 | 112.3 | 14.8 | 248,718 | 101.8 | 14.4 |
| Daily food | 51,626 | 100.2 | 6.2 | 50,369 | 97.6 | 5.5 | 101,888 | 100.1 | 5.9 |
| Nonfood | 333,622 | 107.0 | 39.8 | 355,243 | 106.5 | 39.1 | 688,325 | 110.2 | 40.0 |
| Gasoline sales | 681,340 | 130.2 | - | 1,008,850 | 148.1 |  | 1,413,009 | 126.9 |  |

(Millions of yen)


Existing store sales increase
(\%)

|  | Six Months Ended <br> Jun. 30, 2017 | Six Months Ended <br> Jun. 30,2018 | Fiscal Year Ended <br> Dec. 31, 2017 | Fiscal Year Ending <br> Dec. 31, 2018 (Forecast) |
| :--- | :---: | :---: | :---: | :---: | :---: |
| U.S. merchandise sales <br> increase (dollar basis) | +1.5 | +1.0 | +1.6 | +3.1 |

## Average daily sales per store

|  | Six Months Ended Jun. 30, 2017 |  | Six Months Ended Jun. 30, 2018 |  | Fiscal Year Ended Dec. 31, 2017 |  | Fiscal Year Ending Dec. 31, 2018 (Forecast) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Change |  | Change |  | Change |  | Change |
| All stores (dollar) | 4,734 | +36 | 4,832 | +98 | 4,841 | +72 |  |  |
| All stores (thousands of yen) | 532 | +7 | 525 | (7) | 543 | +24 |  |  |

## Merchandise gross profit margin

|  | Six Months Ended <br> Jun. 30,2017 |
| :---: | :---: |
| Gross profit margin | 34.4 |


| Six Months Ended <br> Jun. 30, 2018 <br>  |
| :---: |
| 34.2 |

Fiscal Year Ended
Dec. 31, 2017

| Fiscal Year EndingDec. 31, 2018 (Forecast) |  |
| :---: | :---: |
|  | Change |
| 34.7 | ${ }^{+0.4}$ |

## Gasoline

|  | Six Months EndedJun. 30, 2017 |  | Six Months EndedJun. 30, 2018 |  | Fiscal Year Ended Dec. 31, 2017 |  | Fiscal Year Ending Dec. 31, 2018 (Forecast) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%)/change |  | YOY(\%)/change |  | YOY(\%)/change | YOY(\%)/change |
| Sales (thousands of dollar) | 6,064,984 | 129.4 | 9,283,613 | 153.1 | 12,598,161 | 123.0 |  |
| Gallons sold (thousands of gallon) | 2,605,887 | 111.0 | 3,422,900 | 131.4 | 5,266,489 | 107.3 |  |
| Margin (cents per gallon)* | 20.91 | +1.79 | 20.49 | (0.42) | 22.62 | +2.57 |  |
| Average retail price (dollars per gallon) | 2.41 | +0.32 | 2.77 | +0.36 | 2.48 | +0.31 |  |
| Retail fuel margin (cents per gallon) | 21.45 | +2.25 | 19.73 | (1.72) | 23.01 | +2.51 |  |

*Gross profit is shown for the entire gasoline business, including wholesale business.

## Exchange rates (Income statements)

$\left.\begin{array}{c|c}\text { Six Months Ended } \\ \text { Jun. 30, } 2018\end{array} \quad \begin{array}{c}\text { Fiscal Year Ended } \\ \text { Dec. 31, 2017 }\end{array}\right\}$

| Fiscal Year Ending |
| :---: |
| Dec. 31, 2018 (Forecast) |
| 110.00 |

## III. Superstore Operations

Ito-Yokado

| Financial results |  |  |  |  |  |  | (Millions of yen) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Six Months Ended <br> Aug. 31, 2017 |  | Six Months Ended <br> Aug. 31, 2018 |  | Fiscal Year Ended <br> Feb. 28, 2018 |  | Fiscal Year Ending Feb. 28, 2019 (Forecast) |  |
|  |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |
| Revenues from operations | 616,230 | 98.3 | 614,408 | 99.7 | 1,244,262 | 99.1 | 1,263,400 | 101.5 |
| Net sales | 600,897 | 98.6 | 599,152 | 99.7 | 1,213,613 | 99.5 | 1,232,100 | 101.5 |
| Gross profit from operations | 154,553 | 98.7 | 153,684 | 99.4 | 313,362 | 98.9 |  |  |
| SG\&A expenses | 156,480 | 97.8 | 151,833 | 97.0 | 310,285 | 97.9 |  |  |
| Advertising expenses | 10,071 | 107.2 | 9,215 | 91.5 | 20,653 | 106.5 |  |  |
| Salaries and wages | 67,303 | 100.3 | 64,560 | 95.9 | 132,474 | 99.5 |  |  |
| Land and building rent | 29,811 | 96.3 | 28,920 | 97.0 | 59,005 | 95.7 |  |  |
| Depreciation and amortization* | 6,392 | 90.0 | 5,905 | 92.4 | 12,606 | 92.3 |  |  |
| Utility expenses | 8,071 | 95.5 | 7,809 | 96.8 | 15,290 | 96.9 |  |  |
| Others | 34,830 | 94.0 | 35,422 | 101.7 | 70,255 | 95.9 |  |  |
| Operating income | $(1,927)$ | - | 1,851 |  | 3,077 |  | 10,000 | 325.0 |

* Depreciation and amortization include amortization on intangible assets.


## Sales by product category

(Millions of yen)

|  | Six Months Ended Aug. 31, 2017 |  |  | Six Months Ended <br> Aug. 31, 2018 |  |  | Fiscal Year Ended <br> Feb. 28, 2018 |  |  | Fiscal Year Ending Feb. 28, 2019 (Forecast) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%) | Composition(\%) |  | YOY(\%) | Composition(\%) |  | YOY(\%) | Composition(\%) |  | YOY(\%) |
| Net sales | 600,897 | 98.6 | 100.0 | 599,152 | 99.7 | 100.0 | 1,213,613 | 99.5 | 100.0 | 1,232,100 | 101.5 |
| Merchandise sales | 436,170 | 98.4 | 72.6 | 426,953 | 97.9 | 71.3 | 881,343 | 99.4 | 72.6 |  |  |
| Apparel | 83,977 | 91.1 | 14.0 | 78,557 | 93.5 | 13.1 | 162,589 | 90.8 | 13.4 |  |  |
| Household goods* | 81,385 | 137.2 | 13.5 | 79,813 | 98.1 | 13.3 | 165,083 | 134.8 | 13.6 |  |  |
| Food | 270,806 | 92.9 | 45.1 | 268,581 | 99.2 | 44.8 | 553,670 | 94.6 | 45.6 |  |  |
| Tenants | 160,538 | 99.6 | 26.7 | 168,812 | 105.2 | 28.2 | 324,328 | 100.7 | 26.7 |  |  |
| Others | 4,188 | 80.1 | 0.7 | 3,386 | 80.8 | 0.6 | 7,940 | 78.4 | 0.7 |  |  |

* The cosmetic and drug sales areas in Ito-Yokado's household goods division were carved out in a corporate split and transferred to

Seven Bi no Garden Co., LTD.; however, to facilitate a flexible sales area reorganization at Ito-Yokado, it absorbed Seven Bi no Garden Co., LTD. on March 1, 2017.
Existing store sales increase

|  | Six Months Ended Aug. 31, 2017 |
| :---: | :---: |
| Net sales | (1.7) |
| Existing store sales increase | (2.6) |
| Apparel | (5.1) |
| Household goods | (0.9) |
| Food | (2.3) |
| Number of customers | (2.6) |
| Average spending per customer | $\pm 0.0$ |
| Tenants | +0.8 |


| Six Months Ended |
| :---: |
| Aug. 31, 2018 |
| +0.1 |
| $(0.5)$ |
| $(4.1)$ |
| +0.1 |
| +0.5 |
| $(1.3)$ |
| +0.9 |
| +1.4 |


| Fiscal Year Ended <br> Feb. 28, 2018 <br> $(0.9)$ | Fiscal Year Ending <br> Feb. 28, 2019 (Forecast) |
| :---: | :---: |
| $(1.4)$ |  |
| $(4.0)$ |  |
| $(0.5)$ |  |
| $(0.9)$ |  |
| $(1.7)$ |  |
| +0.3 |  |
| +0.5 |  |

Gross profit margin by product category

| Six Months Ended <br> Aug. 31, 2018 |  | Fiscal Year Ended <br> Feb. 28, 2018 |  | Fiscal Year Ending <br> Feb. 28, 2019 (Forecast) |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Change |  | Change |  | Change |
| 29.6 | +0.2 | 29.6 | +0.5 | 30.0 | +0.4 |
| 35.7 | +2.3 | 34.0 | +1.5 |  |  |
| 31.2 | (0.1) | 31.3 | +1.1 |  |  |
| 27.4 | (0.2) | 27.7 | (0.1) |  |  |

York-Benimaru


* Depreciation and amortization include amortization on intangible assets.
[Reference] Results including Life Foods ${ }^{*}$
(Millions of yen)

|  | Six Months Ended <br> Aug 31, 2017 |  | Six Months Ended <br> Aug 31, 2018 |  | Fiscal Year Ended <br> Feb. 28, 2018 |  | Fiscal Year Ending Feb. 28, 2019 (Forecast) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |
| Operating income | 8,630 | 90.5 | 7,754 | 89.8 | 18,098 | 96.5 | 19,600 | 108.3 |

Note: Results including Life Foods represent internal management reporting figures.

* Life Foods is a wholly owned subsidiary which produces and sells delicatessen in York-Benimaru stores.

| Sales by product category |  |  |  | $\begin{aligned} & \text { Six Months Ended } \\ & \text { Aug 31, } 2018 \end{aligned}$ |  |  | Fiscal Year Ended <br> Feb. 28, 2018 |  |  | (Millions of yen) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Six Months Ended Aug 31, 2017 |  |  |  |  |  | Fiscal Year Ending Feb. 28, 2019 (Forecast) |
|  |  | YOY(\%) | Compsition(\%) |  | YOY(\%) | Compsosion(\%) |  |  |  |  | YOY(\%) | Composition(0) |  | YOY(\%) |
| Net sales | 213,889 | 102.4 | 100.0 | 218,907 | 102.3 | 100.0 | 429,064 | 102.5 | 100.0 | 449,000 | 104.6 |
| Merchandise sales | 183,703 | 102.4 | 85.9 | 188,405 | 102.6 | 86.0 | 369,510 | 102.6 | 86.1 |  |  |
| Food | 166,866 | 103.2 | 78.0 | 172,226 | 103.2 | 78.6 | 335,985 | 103.4 | 78.3 |  |  |
| Fresh food | 73,913 | 103.0 | 34.5 | 76,128 | 103.0 | 34.7 | 149,910 | 103.3 | 34.9 |  |  |
| Processed food | 51,091 | 103.3 | 23.9 | 52,604 | 103.0 | 24.0 | 101,977 | 103.2 | 23.8 |  |  |
| Daily food | 41,861 | 103.5 | 19.6 | 43,493 | 103.9 | 19.9 | 84,097 | 103.7 | 19.6 |  |  |
| Apparel | 6,683 | 88.8 | 3.1 | 6,365 | 95.2 | 2.9 | 13,531 | 90.4 | 3.1 |  |  |
| Household goods | 10,152 | 98.7 | 4.8 | 9,813 | 96.7 | 4.5 | 19,993 | 98.5 | 4.7 |  |  |
| Tenants | 30,186 | 102.8 | 14.1 | 30,501 | 101.0 | 14.0 | 59,553 | 101.9 | 13.9 |  |  |
| Life Foods* | 25,026 | 102.5 | 11.7 | 25,545 | 102.1 | 11.7 | 49,691 | 101.7 | 11.6 |  |  |
| Others | 5,160 | 104.4 | 2.4 | 4,956 | 96.1 | 2.3 | 9,861 | 102.9 | 2.3 |  |  |

* Represents sales amount for delicatessen items in York-Benimaru stores.

Existing store sales increase

|  | Six Months Ended <br> Aug 31, 2017 | Six Months Ended Aug 31, 2018 | Fiscal Year Ended <br> Feb. 28, 2018 | Fiscal Year Ending Feb. 28, 2019 (Forecast) |
| :---: | :---: | :---: | :---: | :---: |
| Existing store sales increase | (0.4) | (0.9) | (0.4) | +1.0 |
| Food | +0.1 | (0.4) | +0.2 |  |
| Apparel | (11.9) | (4.2) | (9.9) |  |
| Household goods | (2.9) | (5.3) | (2.8) |  |
| Tenants | +0.3 | (1.8) | (0.4) |  |
| Number of customers | +0.8 | (0.9) | $\pm 0.0$ |  |
| Average spending per customer | (1.3) | $\pm 0.0$ | (0.5) |  |

## Gross profit margin by product category

| Six Months Ended <br> Aug 31, 2018 |  |
| :---: | :---: |
| 25.3 |  |
| 25.0 |  |
| 31.9 |  |
| 26.9 |  |


| Fiscal Year Ended <br> Feb. 28, 2018 |  |
| :---: | :---: |
|  |  |
| 25.7 |  |
| 25.3 |  |
| 32.4 |  |
| 26.5 |  |


| Fiscal Year Ending |
| :---: |
| Feb. 28, 2019 (Forecast) |
| 26.1 |
|  |

## IV. Department Store Operations

Sogo \& Seibu

| Financial results |
| :--- | :--- | :--- | :--- | :--- |

* Depreciation and amortization include amortization on intangible assets.


## Sales results of major stores

(Millions of yen)

|  | Six Months Ended Aug. 31, 2017 |  | Six Months Ended Aug. 31, 2018 |  | Fiscal Year Ended Feb. 28, 2018 |  | Fiscal Year Ending Feb. 28, 2019 (Forecast) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | yoy(\%) |  | yoy(\%) |  | YOY(\%) | YOY(\%) |
| Ikebukuro (flagship store) | 90,684 | 100.4 | 88,675 | 97.8 | 185,149 | 99.2 |  |
| Yokohama | 52,750 | 99.6 | 53,058 | 100.6 | 110,603 | 100.8 |  |
| Chiba | 35,625 | 101.4 | 36,390 | 102.1 | 74,439 | 101.4 |  |
| Hiroshima | 19,596 | 98.3 | 18,923 | 96.6 | 40,909 | 98.7 |  |
| Shibuya | 20,674 | 104.2 | 21,363 | 103.3 | 43,671 | 104.5 |  |
| Omiya | 16,027 | 100.5 | 15,933 | 99.4 | 33,120 | 100.2 |  |

Note: Store sales include corporate sales.
Sales by product category
(Millions of yen)

|  | Six Months Ended Aug. 31, 2017 |  |  | Six Months Ended Aug. 31, 2018 |  |  | Fiscal Year Ended Feb. 28, 2018 |  |  | Fiscal Year Ending Feb. 28, 2019 (Forecast) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%) | Compsioione(e) |  | Yoy(\%) | Compsioioere) |  | YOY(\%) | Compasioner) |  | YOY(\%) |
| Net sales | 338,503 | 92.9 | 100.0 | 292,028 | 86.3 | 100.0 | 674,368 | 90.2 | 100.0 | 630,600 | 93.5 |
| Merchandise sales | 235,158 | 92.2 | 69.5 | 199,096 | 84.7 | 68.2 | 471,656 | 89.9 | 69.9 |  |  |
| Apparel | 128,630 | 90.3 | 38.0 | 111,169 | 86.4 | 38.1 | 260,919 | 89.5 | 38.7 |  |  |
| Household goods | 35,354 | 94.2 | 10.4 | 29,190 | 82.6 | 10.0 | 67,873 | 89.6 | 10.1 |  |  |
| Food | 71,173 | 94.8 | 21.0 | 58,737 | 82.5 | 20.1 | 142,863 | 90.9 | 21.2 |  |  |
| Tenants | 84,156 | 94.8 | 24.9 | 76,932 | 91.4 | 26.3 | 167,519 | 91.2 | 24.8 |  |  |
| Corporate sales | 19,188 | 94.5 | 5.7 | 15,999 | 83.4 | 5.5 | 35,192 | 88.3 | 5.2 |  |  |

Existing store sales increase

|  | Six Months Ended Aug. 31, 2017 |  | Six Months Ended Aug. 31, 2018 |  | Fiscal Year Ended <br> Feb. 28, 2018 |  | Fiscal Year Ending Feb. 28, 2019 (Forecast) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Existing store sales increase | (0.1) |  | (1.0) |  | +0.5 |  | +3.3 |  |
| Gross profit margin by product category |  |  |  |  |  |  |  |  |
|  | Six Months Ended Aug. 31, 2017 |  | $\begin{gathered} \text { Six Months Ended } \\ \text { Aug. 31, } 2018 \end{gathered}$ |  | Fiscal Year Ended Feb. 28, 2018 |  | Fiscal Year Ending <br> Feb. 28, 2019 (Forecast) |  |
|  |  | Change |  | Change |  | Change |  | Change |
| Total | 24.0 | (0.2) | 24.5 | +0.5 | 24.0 | +0.1 | 24.5 | +0.5 |
| Apparel | 28.6 | (0.1) | 29.2 | +0.6 | 28.6 | +0.4 |  |  |
| Household goods | 23.4 | (0.3) | 23.9 | +0.5 | 23.5 | (0.1) |  |  |
| Food | 16.0 | $\pm 0.0$ | 16.0 | $\pm 0.0$ | 16.0 | $\pm 0.0$ |  |  |

## V. Financial Services

## Seven Bank

Number of ATMs
(1) Domestic installation

|  | Six Months Ended Aug. 31, 2017 |  | Six Months EndedAug. 31, 2018 |  | Fiscal Year Ended <br> Feb. 28, 2018 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Change |  | Change |  | Change |
| Total | 23,839 | +486 | 24,731 | +393 | 24,338 | +985 |
| Net ATMs in the Group | 21,682 | +450 | 22,445 | +344 | 22,101 | +869 |
| Seven-Eleven Japan | 21,063 | +457 | 21,828 | +347 | 21,481 | +875 |
| Ito-Yokado | 296 | (16) | 293 | (1) | 294 | (18) |
| York-Benimaru | 158 | +10 | 169 | +4 | 165 | +17 |
| York Mart | 75 | +1 | 77 | +2 | 75 | +1 |
| Others | 90 | (2) | 78 | (8) | 86 | (6) |
| Net ATMs outside the Group | 2,157 | +36 | 2,286 | +49 | 2,237 | +116 |

(2) Overseas installation

|  | Six Months Ended Jun. 30, 2017 |  | $\begin{aligned} & \text { Six Months Ended } \\ & \text { Jun. 30, } 2018 \end{aligned}$ |  | Fiscal Year Ended <br> Dec. 31, 2017 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Change |  | Change |  | Change |
| North America | 5,680 | (547) | 13,235 | +1,653 | 11,582 | +5,355 |

Average number of transaction per day per ATM during the period

|  | Six Months Ended <br> Aug. 31, 2017 |  | Six Months Ended Aug. 31, 2018 |  | Fiscal Year Ended <br> Feb. 28, 2018 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Change |  | Change |  | Change |
| Average number of transactions | 95.3 | (1.8) | 93.9 | (1.4) | 94.2 | (1.4) |


| International money transfer service |  |  |  |  | (Thousands) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Six Months Ended <br> Aug. 31, 2017 |  | Six Months Ended <br> Aug. 31, 2018 |  | Fiscal Year Ended <br> Feb. 28, 2018 |  |
|  |  | Change |  | Change |  | Change |
| Number of contract accounts | 200 | +18 | 235 | +16 | 219 | +37 |
| Cumulative number of transfers | 520 | +53 | 552 | +32 | 1,074 | +107 |

Seven Card Service / Seven CS Card Service

## Number of credit cards, point cards and cash cards

(10 thousands)

|  |
| :--- | :--- | :--- | :--- | :--- | :--- |

Notes: 1. SEVEN CARD plus / SEVEN CARD and CLUB ON/Millennium CARD SAISON issued represent only the number of effective card members.
2. CLUB ON/Millennium CARD SAISON does not include dedicated cards for point services, without credit functions.
3. The number of nanaco includes the number of mobile nanaco holders.

## VI. Specialty Store Operations

Seven \& i Food Systems

| Financial results | Six Months Ended <br> Aug. 31, 2017 |  | Six Months Ended Aug. 31, 2018 |  | Fiscal Year Ended <br> Feb. 28, 2018 |  | (Millions of yen) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Fiscal Yea Feb. 28, 2019 | nding Forecast) |  |  |
|  |  | YOY(\%) |  |  |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |
| Revenues from operations | 41,519 | 97.8 | 40,619 | 97.8 | 80,350 | 97.3 | 80,600 | 100.3 |
| Net sales | 41,437 | 97.8 | 40,540 | 97.8 | 80,188 | 97.3 | 80,400 | 100.3 |
| Gross profit from operation | 26,268 | 97.3 | 25,606 | 97.5 | 50,535 | 96.2 |  |  |
| SG\&A expenses | 25,632 | 96.1 | 24,527 | 95.7 | 49,692 | 95.6 |  |  |
| Operating income | 636 | 207.7 | 1,078 | 169.4 | 842 | 163.5 | 1,200 | 142.4 |

[Denny's] Existing store sales increase

|  | Six Months Ended <br> Aug. 31, 2017 | $\begin{gathered} \text { Six Months Ended } \\ \text { Aug. 31, } 2018 \end{gathered}$ | Fiscal Year Ended <br> Feb. 28, 2018 | Fiscal Year Ending Feb. 28, 2019 (Forecast) |
| :---: | :---: | :---: | :---: | :---: |
| Existing store sales increase | +1.1 | +1.5 | +1.0 | +2.8 |
| Number of customers | (2.0) | (3.3) | (1.7) |  |
| Average spending per customer | +3.1 | +4.9 | +2.8 |  |

[Denny's] Gross profit margin


| Fiscal Year Ended <br> Feb. 28, 2018 |
| :---: |
| 68.0 |


| Fiscal Year Ending |
| :---: |
| Feb. 28, 2019 (Forecast) |
|  |
| 68.4 |
| Change |

## Nissen Holdings (Consolidated)

Financial results

| Financial results |  |  |  |  |  |  | (Millions of yen) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Six Months Ended Aug. 31, 2017 |  | Six Months Ended <br> Aug. 31, 2018 |  | Fiscal Year Ended <br> Feb. 28, 2018 |  | Fiscal Year Ending Feb. 28, 2019 (Forecast) |  |
|  |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) ${ }^{*}$ |  | YOY(\%) |
| Net sales ${ }^{* 1}$ | 52,133 | 90.0 | 26,647 | 51.1 | 102,202 | 73.4 | 50,100 | 49.0 |
| Gross profit from operations | 17,574 | 85.6 | 10,797 | 61.4 | 32,561 | 76.2 |  |  |
| SG\&A expenses | 19,587 | 75.8 | 11,191 | 57.1 | 37,924 | 65.6 |  |  |
| Operating income ${ }^{* 1}$ | $(2,013)$ | - | (393) |  | $(5,363)$ |  | (200) | - |

*1. Figures excluding the impact of Shaddy Co., Ltd. and its subsidiaries, which were sold on April 27, 2018, are as follows. FY2019 2Q: Net sales 19,059 million yen ( $36.6 \%$ YoY), Operating income (129) million yen
FY2019 forecast: Net sales 42,200 million yen ( $41.3 \%$ YoY), Operating income 100 million yen
*2. Year-on-year comparisons are made relative to a 14-month accounting period reflecting a change in the end of FY2017 from December 20 to February 28.
VII. Group Strategy

|  | Six Months Ended <br> Aug. 31, 2017 |  | Six Months Ended Aug. 31, 2018 |  | Fiscal Year Ended <br> Feb. 28, 2018 |  | Fiscal Year Ending Feb. 28, 2019 (Forecast) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Change |  | Change |  | Change |  | Change |
| Sales (billions of yen) | 6,550 | +600 | 7,200 | +650 | 13,200 | +1,700 | 14,100 | +900 |
| Items | 3,820 | +320 | 4,000 | +180 | 3,900 | +250 | 4,050 | +150 |


| (2)EC sales |
| :--- |

*1 Delivery-type service while others are mail order sales-type services.
*2 Sales through the "omni7" website from September 2016.

## VIII. Capital Expenditures, Depreciation and Amortization of Major Companies

|  | Six Months Ended Aug. 31, 2017 |  | Six Months Ended Aug. 31, 2018 |  | Fiscal Year Ended Feb. 28, 2018 |  | Fiscal Year Ending Feb. 28, 2019 (Forecast) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |
| Domestic convenience store operations |  |  |  |  |  |  |  |  |
| Seven-Eleven Japan |  |  |  |  |  |  |  |  |
| Total capital expenditures | 58,184 | 100.7 | 56,491 | 97.1 | 136,297 | 109.0 | 160,000 | 117.4 |
| Investment to new stores | 34,256 | 91.0 | 36,713 | 107.2 | 70,329 | 94.9 |  |  |
| Investment to existing stores and other | 20,931 | 111.6 | 15,330 | 73.2 | 57,824 | 126.4 |  |  |
| Software development | 2,996 | 217.4 | 4,448 | 148.5 | 8,143 | 155.4 |  |  |
| Depreciation and amortization | 31,043 | 108.6 | 34,818 | 112.2 | 64,294 | 109.3 | 73,500 | 114.3 |
| Overseas convenience store operations |  |  |  |  |  |  |  |  |
| 7-Eleven, Inc. |  |  |  |  |  |  |  |  |
| Total capital expenditures | 46,376 | 94.1 | 378,117 | 815.3 | 98,874 | 45.6 | 480,000 | 485.5 |
| Investment to new stores and other | 25,522 | 123.4 | 353,691 | - | 50,682 | 31.4 |  |  |
| Investment to existing stores and other | 20,344 | 84.4 | 22,141 | 108.8 | 44,589 | 92.4 |  |  |
| Software development | 510 | 11.3 | 2,284 | 447.8 | 3,602 | 49.9 |  |  |
| Depreciation and amortization | 35,129 | 107.4 | 36,939 | 105.2 | 69,582 | 107.1 | 76,600 | 110.1 |
| Superstore operations |  |  |  |  |  |  |  |  |
| Ito-Yokado |  |  |  |  |  |  |  |  |
| Capital expenditures | 4,531 | 20.2 | 28,847 | 636.7 | 18,072 | 59.0 | 46,500 | 257.3 |
|  |  | - | [14,981] | [330.6] |  | - | [32,634] | [180.6] |
| Investment to new stores | 209 | 1.2 | 1,440 | 689.0 | 2,168 | 11.4 |  |  |
| Investment to existing stores and other | 4,124 | 89.8 | 26,777 | 649.3 | 15,396 | 138.3 |  |  |
|  |  |  | [12,911] | [313.1] |  |  |  |  |
| Software development | 198 | 59.1 | 629 | 317.7 | 508 | 108.5 |  |  |
| Depreciation and amortization | 6,392 | 90.0 | 5,905 | 92.4 | 12,606 | 92.3 | 12,800 | 101.5 |
| York-Benimaru |  |  |  |  |  |  |  |  |
| Total capital expenditures | 6,041 | 99.3 | 4,229 | 70.0 | 13,452 | 109.1 | 13,500 | 100.4 |
| Investment to new stores | 4,514 | 96.0 | 2,414 | 53.5 | 10,411 | 116.5 |  |  |
| Investment to existing stores and other | 1,436 | 107.9 | 1,788 | 124.5 | 2,924 | 89.1 |  |  |
| Software development | 90 | 176.5 | 28 | 31.1 | 117 | 100.9 |  |  |
| Depreciation and amortization | 2,486 | 114.6 | 2,776 | 111.7 | 5,148 | 113.9 | 5,600 | 111.7 |
| Department store operations |  |  |  |  |  |  |  |  |
| Sogo \& Seibu |  |  |  |  |  |  |  |  |
| Total capital expenditures | 4,937 | 94.7 | 6,677 | 135.2 | 12,474 | 106.0 | 15,000 | 120.3 |
| Investment to new stores |  | - | - | - |  | - |  |  |
| Investment to existing stores and other | 4,698 | 96.5 | 6,269 | 133.4 | 10,734 | 97.8 |  |  |
| Software development | 239 | 68.7 | 408 | 170.7 | 1,740 | 218.6 |  |  |
| Depreciation and amortization | 4,647 | 83.3 | 3,824 | 82.3 | 8,927 | 83.7 | 8,700 | 97.5 |

Notes: 1. Capital expenditures include long-term leasehold deposits and advances for store construction.
An increase of the future amortization of assets under the "Accounting Standard for Asset Retirement Obligations" is not included.
2. Capital expenditures include investments related to openings of stores for each fiscal year and beyond, and goodwill and others due to the acquisition of stores, etc.
3. Depreciation and amortization include amortization on intangible assets.
4. In capital expenditures, figures in square brackets [ ] show the figures reflecting the sales \& leaseback of assets.

Store Information
I. Store Openings and Closures of Major Companies

|  | Six Months Ended Aug. 31, 2017 |  | Six Months Ended Aug. 31, 2018 |  | Fiscal Year Ended <br> Feb. 28, 2018 |  | Fiscal Year Ending Feb. 28, 2019 (Forecast) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Change |  | Change |  | Change |  | Change |
| Domestic convenience store operations |  |  |  |  |  |  |  |  |
| Seven-Eleven Japan | 19,851 | +429 | 20,596 | +336 | 20,260 | +838 | 20,960 | +700 |
| Openings | 800 |  | 769 |  | 1,554 |  | 1,500 |  |
| Closures | 371 |  | 433 |  | 716 |  | 800 |  |
| Relocations, etc. | 291 |  | 314 |  | 568 |  |  |  |
| Terminations of contract | 80 |  | 119 |  | 148 |  | , |  |
| SEVEN-ELEVEN (BEIJING) ${ }^{* 1}$ | 220 | +1 | 252 | +5 | 247 | +28 | 300 | +53 |
| Openings | 11 |  | 16 |  | 41 |  | 70 |  |
| Closures | 10 |  | 11 |  | 13 |  | 17 |  |
| SEVEN-ELEVEN (TIANJIN) ${ }^{* 1}$ | 83 | +1 | 133 | +15 | 118 | +36 | 157 | +39 |
| Openings | 8 |  | 16 |  | 44 |  | 45 |  |
| Closures | 7 |  | 1 |  | 8 |  | 6 |  |
| SEVEN-ELEVEN (CHENGDU) ${ }^{* 1}$ | 65 | (2) | 78 | (9) | 87 | $+20$ | 87 | $\pm 0$ |
| Openings | 5 |  | 2 |  | 29 |  | 11 |  |
| Closures | 7 |  | 11 |  | 9 |  | 11 |  |
| Overseas convenience store operations |  |  |  |  |  |  |  |  |
| 7-Eleven, Inc. ${ }^{*}$ | 8,716 | +9 | 9,623 | +953 | 8,670 | (37) | 9,530 | +860 |
| Openings | 72 |  | 1,098 |  | 214 |  | 1,230 |  |
| Closures | 63 |  | 145 |  | 251 |  | 370 |  |
| Superstore operations |  |  |  |  |  |  |  |  |
| Ito-Yokado | 167 | (4) | 164 | $\pm 0$ | 164 | (7) | 158 | (6) |
| Openings | 1 |  | 1 |  | 2 |  | 1 |  |
| Closures | 5 |  | 1 |  | 9 |  | 7 |  |
| York-Benimaru | 214 | +1 | 223 | +3 | 220 | +7 | 225 | +5 |
| Openings | 4 |  | 4 |  | 11 |  | 7 |  |
| Closures | 3 |  | 1 |  | 4 |  | 2 |  |
| York Mart | 79 | +1 | 80 | +2 | 78 | $\pm 0$ | 80 | +2 |
| Openings | 1 |  | 2 |  | 1 |  | 2 |  |
| Closures | 0 |  | 0 |  | 1 |  | 0 |  |
| Hua Tang Yokado Commercial ${ }^{* 1}$ | 1 | (1) | 1 | $\pm 0$ | 1 | (1) | 1 | $\pm 0$ |
| Openings | 0 |  | 0 |  | 0 |  | 0 |  |
| Closures | 1 |  | 0 |  | 1 |  | 0 |  |
| Chengdu Ito-Yokado ${ }^{* 1}$ | 7 | +1 | 7 | $\pm 0$ | 7 | +1 | 8 | +1 |
| Openings | 1 |  | 0 |  | 1 |  | 1 |  |
| Closures | 0 |  | 0 |  | 0 |  | 0 |  |
| Department store operations |  |  |  |  |  |  |  |  |
| Sogo \& Seibu | 19 | $\pm 0$ | 15 | $\pm 0$ | 15 | (4) | 15 | $\pm 0$ |
| Openings | 0 |  | 0 |  | 0 |  | 0 |  |
| Closures/Transfers | 0 |  | 0 |  | 4 |  | 0 |  |
| Specialty store operations |  |  |  |  |  |  |  |  |
| Akachan Honpo | 107 | +1 | 110 | $\pm 0$ | 110 | +4 | 111 | +1 |
| Openings | 2 |  | 2 |  | 8 |  | 7 |  |
| Closures | 1 |  | 2 |  | 4 |  | 6 |  |
| $\mathrm{LOFT}^{* 2}$ | 111 | +2 | 113 | +3 | 110 | +1 | 116 | +6 |
| Openings | 4 |  | 5 |  | 8 |  | 8 |  |
| Closures | 2 |  | 2 |  | 7 |  | 2 |  |
| Seven \& i Food Systems | 775 | (40) | 736 | (13) | 749 | (66) | 736 | (13) |
| Denny's | 384 | (2) | 374 | (3) | 377 | (9) | 374 | (3) |
| Openings | 3 |  | 3 |  | 4 |  | 6 |  |
| Closures | 5 |  | 6 |  | 13 |  | 9 |  |
| Other | 391 | (38) | 362 | (10) | 372 | (57) | 362 | (10) |

Note: Changes in number of stores represent the net change from the beginning of the fiscal year.
${ }^{*}$. Figures are as of the end of June, or the end of December.
*2. The number of LOFT stores includes 16 franchised stores for the six months ended Aug. 31, 2017, 17 franchised stores for the six months ended Aug. 31, 2018 and for the fiscal year ended Feb. 28, 2018.

## II. Store Information on Domestic/Overseas Convenience Store Operations

## Domestic Store Network

|  | Aug. 2017 | Feb. 2018 | Aug. 2018 | Change |
| :---: | :---: | :---: | :---: | :---: |
| Hokkaido | 974 | 988 | 1,005 | +17 |
| Aomori | 59 | 69 | 83 | +14 |
| Iwate | 136 | 143 | 143 | $\pm 0$ |
| Miyagi | 395 | 404 | 405 | +1 |
| Akita | 90 | 99 | 102 | +3 |
| Yamagata | 177 | 179 | 182 | +3 |
| Fukushima | 431 | 434 | 442 | +8 |
| Ibaraki | 636 | 638 | 637 | (1) |
| Tochigi | 429 | 437 | 442 | +5 |
| Gunma | 458 | 462 | 463 | +1 |
| Saitama | 1,175 | 1,196 | 1,203 | +7 |
| Chiba | 1,069 | 1,090 | 1,102 | +12 |
| Tokyo | 2,550 | 2,621 | 2,680 | +59 |
| Kanagawa | 1,386 | 1,403 | 1,415 | +12 |
| Niigata | 414 | 420 | 424 | +4 |
| Toyama | 131 | 132 | 132 | $\pm 0$ |
| Ishikawa | 132 | 132 | 133 | +1 |
| Fukui | 66 | 67 | 69 | +2 |
| Yamanashi | 210 | 210 | 211 | +1 |
| Nagano | 450 | 456 | 462 | +6 |
| Gifu | 175 | 182 | 192 | +10 |
| Shizuoka | 710 | 719 | 725 | +6 |
| Aichi | 1,029 | 1,055 | 1,061 | +6 |
| Mie | 150 | 161 | 171 | +10 |
| Shiga | 233 | 235 | 240 | +5 |
| Kyoto | 330 | 340 | 347 | +7 |
| Osaka | 1,165 | 1,188 | 1,235 | +47 |
| Hyogo | 694 | 703 | 707 | +4 |
| Nara | 141 | 141 | 144 | +3 |
| Wakayama | 77 | 79 | 80 | +1 |
| Tottori | 19 | 26 | 30 | +4 |
| Shimane | 53 | 55 | 57 | +2 |
| Okayama | 297 | 301 | 304 | +3 |
| Hiroshima | 575 | 584 | 592 | +8 |
| Yamaguchi | 316 | 320 | 327 | +7 |
| Tokushima | 89 | 90 | 90 | $\pm 0$ |
| Kagawa | 102 | 103 | 105 | +2 |
| Ehime | 103 | 111 | 115 | +4 |
| Kochi | 36 | 41 | 40 | (1) |
| Fukuoka | 963 | 988 | 1,002 | +14 |
| Saga | 189 | 191 | 193 | +2 |
| Nagasaki | 183 | 190 | 200 | +10 |
| Kumamoto | 317 | 330 | 342 | +12 |
| Oita | 159 | 165 | 170 | +5 |
| Miyazaki | 187 | 191 | 195 | +4 |
| Kagoshima | 191 | 191 | 197 | +6 |
| Total | 19,851 | 20,260 | 20,596 | +336 |

## Global Seven-Eleven Store Network

[Consolidated subsidiaries]

|  | Aug. 2017 | Feb. 2018 | Aug. 2018 | Change |
| :---: | :---: | :---: | :---: | :---: |
| Japan | 19,851 | 20,260 | 20,596 | +336 |
| North America ${ }^{* 1}$ | 8,716 | 8,670 | 9,623 | +953 |
| U.S.A. | 8,064 | 8,030 | 8,994 | +964 |
| Canada | 652 | 640 | 629 | (11) |
| Hawaii | 64 | 64 | 64 | $\pm 0$ |
| China [Beijing] | 220 | 247 | 252 | +5 |
| China [Tianjin] | 83 | 118 | 133 | +15 |
| China [Chengdu] | 65 | 87 | 78 | (9) |
| Sub-total | 28,999 | 29,446 | 30,746 | +1,300 |
| *1. Figures for North America are the number of franchised stores and directly operated stores operated by 7-Eleven, Inc. |  |  |  |  |

[Area licensees]

|  | Jun. 2017 | Dec. 2017 | Jun. 2018 | Change |
| :---: | :---: | :---: | :---: | :---: |
| South Korea | 8,943 | 9,231 | 9,404 | +173 |
| China | 1,818 | 1,907 | 1,982 | +75 |
| [Hong Kong and others]*2 |  |  |  |  |
| China [Shanghai] | 115 | 118 | 122 | +4 |
| China [Shandong] | 40 | 55 | 58 | +3 |
| China [Chongqing] | 35 | 47 | 57 | +10 |
| China [Zhejiang] | 1 | 20 | 23 | +3 |
| China [Jiangsu] | - | - | 1 | +1 |
| Taiwan | 5,161 | 5,221 | 5,282 | +61 |
| Thailand | 10,007 | 10,268 | 10,760 | +492 |
| Philippines | 2,087 | 2,285 | 2,386 | +101 |
| Malaysia | 2,186 | 2,225 | 2,241 | +16 |
| Singapore | 416 | 393 | 378 | (15) |
| Australia | 660 | 675 | 680 | +5 |
| UAE | 11 | 13 | 14 | +1 |
| Vietnam | 3 | 11 | 19 | +8 |
| U.S.A. | 326 | 327 | 324 | (3) |
| Mexico | 1,868 | 1,835 | 1,787 | (48) |
| Norway | 154 | 153 | 151 | (2) |
| Sweden | 185 | 187 | 189 | +2 |
| Denmark | 183 | 183 | 179 | (4) |
| Sub-total | 34,199 | 35,154 | 36,037 | +883 |
| *2. Figures for China [Hong Kong and others] include Guang Dong Province and Macau. |  |  |  |  |
|  | Aug. 2017 | Feb. 2018 | Aug. 2018 | Change |
| Total worldwide | 63,198 | 64,600 | 66,783 | +2,183 |

Notes: 1. Figures for overseas stores are as of the end of June, or as of the end of December.
2. As of August 31, 2018, Seven-Eleven Japan operates in 46 prefectures out of 47 prefectures in Japan.

As of August 31, 2018, the number of 7-Eleven stores around the world including area licensees are 67,162 stores.
III. Store Information of Superstore Operations
(1) Ito-Yokado

| Store name | Location | Date | Sales floor space | Directly managed <br> sales floor space |  |
| :--- | :--- | :---: | :---: | :---: | :---: | :---: |
| Opening | Shokuhinkan Seya <br> (food specialty store) | Kanagawa | Mar. 31, 2018 | 2,900 | 1,709 |
| Shokuhinkan Shinurayasu <br> (food specialty store) | Chiba | Apr. 8, 2018 | 4,683 | 4,683 |  |

In addition to the above, 6 stores will be closed in the fiscal year ending February 28, 2019.
(2) York-Benimaru

|  | Store name | Location | Date | Sales floor space | Directly managed sales floor space |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Openings | Kanuma-Kamidonomachi | Tochigi | Mar. 9, 2018 | 1,962 | 1,792 |
|  | Takahata | Yamagata | Mar. 23, 2018 | 1,988 | 1,818 |
|  | Ishioka-nishi | Ibaraki | Jul. 13, 2018 | 2,360 | 2,202 |
|  | Onahama-Respo | Fukushima | Jul. 27, 2018 | 1,968 | 1,806 |
|  | Yonezawa-kasuga | Yamagata | Sep. 28, 2018 | 1,961 | 1,800 |
|  | Kamiatsusaki | Tochigi | Oct. 12, 2018 | 2,356 | 2,197 |
| Closures | Onahama (S\&B) | Fukushima | Jul. 22, 2018 | 1,510 | 1,357 |
|  | Kuroiso (S\&B) | Tochigi | Oct. 7, 2018 | 4,414 | 3,696 |

In addition to the above, 1 store will be opened in the fiscal year ending February 28, 2019.
Notes: S\&B stands for Scrap \& Build.

## IV. Number of Stores by Type

## Seven-Eleven Japan

|  | Six Months Ended Aug. 31, 2017 |  |  | Six Months Ended Aug. 31, 2018 |  |  | Fiscal Year Ended <br> Feb. 28, 2018 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Change | Composition (\%) |  | Change | Composition (\%) |  | Change | Composition (\%) |
| Number of stores | 19,851 | +429 | 100.0 | 20,596 | +336 | 100.0 | 20,260 | +838 | 100.0 |
| Franchised stores | 19,380 | +403 | 97.6 | 20,193 | +401 | 98.0 | 19,792 | +815 | 97.7 |
| Type A | 4,565 | +11 | 23.0 | 4,548 | (15) | 22.1 | 4,563 | +9 | 22.5 |
| Type C | 14,815 | +392 | 74.6 | 15,645 | +416 | 76.0 | 15,229 | +806 | 75.2 |
| Directly operated stores | 471 | +26 | 2.4 | 403 | (65) | 2.0 | 468 | +23 | 2.3 |
| Open 24 hours | 19,067 | +388 | 96.1 | 19,748 | +304 | 95.9 | 19,444 | +765 | 96.0 |
| With liquor license | 19,570 | +424 | 98.6 | 20,264 | +308 | 98.4 | 19,956 | +810 | 98.5 |
| With cigarette license | 18,970 | +388 | 95.6 | 19,812 | +409 | 96.2 | 19,403 | +821 | 95.8 |
| 7-Eleven, Inc. |  |  |  |  |  |  |  |  |  |
|  | Six Months Ended Jun. 30, 2017 |  |  | Six Months Ended Jun. 30, 2018 |  |  | Fiscal Year Ended <br> Dec. 31, 2017 |  |  |
|  |  | Change | Composition (\%) |  | Change | Composition (\%) |  | Change | Composition (\%) |
| Number of stores | 8,716 | +9 | 100.0 | 9,623 | +953 | 100.0 | 8,670 | (37) | 100.0 |
| Franchised stores | 7,024 | +16 | 80.6 | 7,187 | +26 | 74.7 | 7,161 | +153 | 82.6 |
| BCP stores [Type A] | 452 | $\pm 0$ | 5.2 | 466 | +6 | 4.8 | 460 | +8 | 5.3 |
| Type C | 6,572 | +16 | 75.4 | 6,721 | +20 | 69.8 | 6,701 | +145 | 77.3 |
| Directly operated stores | 1,692 | (7) | 19.4 | 2,436 | +927 | 25.3 | 1,509 | (190) | 17.4 |
| With Gasoline station | 3,375 | +1 | 38.7 | 4,367 | +991 | 45.4 | 3,376 | +2 | 38.9 |

* BCP stands for Business Conversion Program.


## V. Sales Floor Space

| Ito-Yokado |  |  |  |  |  | are meters) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Six Months Ended Aug. 31, 2017 |  | Six Months Ended <br> Aug. 31, 2018 |  | Fiscal Year Ended <br> Feb. 28, 2018 |  |
|  |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |
| Total sales floor space | 2,664,238 | 91.8 | 2,643,446 | 99.2 | 2,653,996 | 95.6 |
| Directly managed floor space | 1,545,064 | 97.4 | 1,484,717 | 96.1 | 1,490,522 | 98.8 |
| Weighted average floor space | 1,548,006 | 97.5 | 1,487,443 | 96.1 | 1,532,810 | 97.4 |
| York-Benimaru |  |  |  |  | (Square meters) |  |
|  | Six Months Ended Aug. 31, 2017 |  | Six Months Ended Aug. 31, 2018 |  | Fiscal Year Ended <br> Feb. 28, 2018 |  |
|  |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |
| Total sales floor space | 653,549 | 100.7 | 681,896 | 104.3 | 675,128 | 102.8 |
| Directly managed floor space | 505,143 | 100.7 | 525,121 | 104.0 | 519,177 | 102.8 |
| Weighted average floor space ${ }^{*}$ | 497,785 | 102.0 | 516,814 | 103.8 | 502,690 | 102.3 |

* Excluding floor space of the stores which has been closed.

Sogo \& Seibu

| Sogo \& Seibu | Six Months Ended Aug. 31, 2017 |  | Six Months Ended <br> Aug. 31, 2018 |  | (Square meters) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Fiscal Feb |  |
|  |  | YOY(\%) |  |  |  | YOY(\%) |  | YOY(\%) |
| Total sales floor space | 700,420 | 82.6 | 571,738 | 81.6 | 617,618 | 80.2 |
| Weighted average floor space | 700,100 | 84.5 | 571,739 | 81.7 | 665,507 | 82.8 |

## Appendix

## Fiscal periods of consolidated subsidiaries

|  | Q1 | Q2 | Q3 | Fiscal year |
| :--- | :---: | :---: | :---: | :---: |
| Consolidated subsidiaries except for <br> below | May | August | November | February |
| Overseas subsidiaries | March | June | September | December |
| Seven Bank | June | September | December | March |

Note: For consolidated subsidiaries ending fiscal year on December, financial statements for the fiscal year ended December have been adopted
For consolidated subsidiary ending fiscal year on March, financial statements which were applied correspondingly to regular financial statements on February have been adopted

The information disclosed by the Company may contain forward-looking statements. These statements are based on management's judgment in accordance with materials available to the Company at the time of disclosure, with future projections based on certain assumptions. The forward-looking statements therefore incorporate various risks, estimates, and uncertainties, and as such, actual results and performance may differ from the future outlook included in disclosed information due to various factors, such as changes in business operations and the financial situation going forward.


[^0]:    Note: Eliminations / corporate in operating income mainly reflect the Company's operating expenses relating to the Group strategy.

[^1]:    * From January 2006, Seven-Eleven Japan's short-term rating is its rating as the guarantor of 7-Eleven, Inc.'s commercial paper program.

