## Brief Summary for the First Quarter of FY2019

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## Consolidated Results

## I . Financial Results

| 1 . Financial Results |
| :--- | :--- |

## Number of shares outstanding

| Average $^{* 2}$ |  |  |
| :--- | :--- | :--- |
| End of period $^{* 2}$ | $884,495,504$ | $884,562,080$ |
|  | $884,512,634$ | $884,571,703$ |

*1. Group's total sales include the sales of Seven-Eleven Japan and 7-Eleven, Inc. franchisees.
*2. Excluding treasury stock.
Exchange rates

| Exchange rates |  | Three Months Ended May 31, 2017 |
| :---: | :---: | :---: |
|  |  |  |
| Income statements | U.S.\$1= | 113.60 |
|  | 1yuan= | 16.56 |
| Balance sheets | U.S.\$1= | 112.19 |
|  | 1yuan= | 16.29 |

Operating income before amortization of goodwill

|  | Three Months Ended May 31, 2017 |  | Three Months Ended May 31, 2018 |  | Fiscal Year Ended Feb. 28, 2018 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |
| Total | 88,371 | 103.2 | 92,291 | 104.4 | 408,278 | 107.2 |
| Domestic convenience store operations | 59,478 | 102.3 | 55,394 | 93.1 | 245,249 | 100.6 |
| Overseas convenience store operations | 10,058 | 82.3 | 14,094 | 140.1 | 90,848 | 118.5 |
| Superstore operations | 6,066 | 98.6 | 7,011 | 115.6 | 24,359 | 104.4 |
| Department store operations | 400 | 462.8 | 365 | 91.3 | 5,370 | 116.0 |
| Financial services | 12,850 | 98.0 | 14,218 | 110.6 | 51,050 | 99.2 |
| Specialty store operations | 1,300 | - | 3,050 | 234.6 | 848 | - |
| Others | 986 | 105.0 | 608 | 61.7 | 3,670 | 91.6 |
| Eliminations / corporate | $(2,769)$ | - | $(2,450)$ | 88.5 | $(13,120)$ | - |


| Fiscal Year Ending |
| :---: |
| Feb. 28, 2019 (Forecast) |
| 110.00 |
| 16.00 |

[^0]
## II. Major Factors for the Change



## III. Segment Information

Business segment information

| Business segment information |  |
| :--- | :--- |

Corporate
Notes: 1. Capital expenditures include long-term leasehold deposits and advances for store construction. An increase of the future amortization of assets under the "Accounting Standard for Asset Retirement Obligations" is not included.
Figures for actual results don't include goodwill and others related to the acquisition of stores, etc.
Corporate in capital expenditures mainly reflect the Company's capital expenditures relating to the Group strategy.
2. Capital expenditures include investments related to openings of stores for each fiscal year and beyond.
3. Depreciation and amortization include amortization on intangible assets. Corporate in depreciation and amortization mainly reflect the Company's depreciation and amortization relating to the Group strategy.
4. Amortization of goodwill include only the amount recorded on selling, general and administrative expenses.
5. Impairment losses include 17,267 million yen, 1,063 million yen, and 31,809 million yen recorded as restructuring expenses in the consolidated income statements for the three months ended May 31, 2017 and 2018, and recorded as the same for the fiscal year ended Feb. 28, 2018.
Geographic area segment information

|  | Three Months Ended May 31, 2017 |  | Three Months Ended May 31, 2018 |  |  | Fiscal Year Ended <br> Feb. 28, 2018 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%) |  | YOY(\%) | Composition(\%) |  | YOY(\%) |
| Revenues from operations | 1,468,086 | 105.3 | 1,599,034 | 108.9 |  | 6,037,815 | 103.5 |
| Japan | 971,003 | 98.2 | 950,993 | 97.9 | 59.5 | 3,907,835 | 96.9 |
| North America | 468,689 | 125.0 | 618,088 | 131.9 | 38.6 | 2,017,092 | 119.3 |
| Others | 28,649 | 91.2 | 30,282 | 105.7 | 1.9 | 113,992 | 100.5 |
| Eliminations | (255) | - | (330) |  |  | $(1,104)$ | - |
| Operating income | 84,141 | 103.3 | 86,376 | 102.7 |  | 391,657 | 107.4 |
| Japan | 77,486 | 107.9 | 77,851 | 100.5 | 90.1 | 314,700 | 105.2 |
| North America | 6,379 | 65.1 | 8,348 | 130.9 | 9.7 | 75,626 | 115.4 |
| Others | 272 | - | 174 | 63.9 | 0.2 | 1,320 | - |
| Eliminations | 2 | 84.3 | 2 | 102.9 | - | 10 | 88.0 |

Note: "Others" consists of the business results in China, etc.

## IV. Interest-Bearing Debt

(Millions of yen)

|  | Three Months Ended May 31, 2017 |  | Three Months Ended May 31, 2018 |  | Fiscal Year Ended <br> Feb. 28, 2018 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%)/change |  | YOY(\%)/change |  | YOY(\%)/change |
| Short-term loans | 153,334 | 116.0 | 265,724 | 173.3 | 127,255 | 84.6 |
| Current portion of long-term loans | 85,931 | 50.1 | 69,401 | 80.8 | 82,656 | 128.5 |
| Current portion of bonds | 65,000 | 162.5 | 59,999 | 92.3 | 74,999 | 150.0 |
| Sub-total | 304,265 | 88.5 | 395,125 | 129.9 | 284,911 | 107.6 |
| Long-term loans | 402,039 | 144.5 | 469,602 | 116.8 | 393,149 | 90.6 |
| Bonds | 334,997 | 83.8 | 305,000 | 91.0 | 305,000 | 87.1 |
| Sub-total | 737,036 | 108.7 | 774,602 | 105.1 | 698,149 | 89.1 |
| Total | 1,041,302 | 101.9 | 1,169,727 | 112.3 | 983,061 | 93.8 |
| Ratio to total assets (\%) | 18.8 | +0.2 | 20.1 | +1.3 | 17.9 | (1.1) |
| Ratio to owners' equity (\%) | 45.0 | +0.4 | 49.1 | +4.1 | 40.5 | (4.4) |

Segment Information excluding Financial Services

| Domestic convenience store operations |  |  |  |  |  | - |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Overseas convenience store operations | 171,122 | 138.1 | 366,438 | 214.1 | 163,867 | 92.3 |
| Superstore operations | 2,887 | 69.4 | 1,612 | 55.8 | 1,912 | 60.0 |
| Department store operations | 187,883 | 110.6 | 175,686 | 93.5 | 175,711 | 93.5 |
| Specialty store operations | 51,990 | 106.3 | 50,113 | 96.4 | 52,673 | 98.0 |
| Others | - | - | - |  | - | - |
| Corporate | 289,997 | 87.9 | 269,999 | 93.1 | 269,999 | 93.1 |
| Sub-total | 703,882 | 104.0 | 863,849 | 122.7 | 664,164 | 93.2 |
| Financial services | 337,420 | 97.8 | 305,877 | 90.7 | 318,896 | 94.9 |
| Total | 1,041,302 | 101.9 | 1,169,727 | 112.3 | 983,061 | 93.8 |


| Bond information |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |


| Ratings |  | (As of June 30, 2018) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | S\&P | Moody's | R\&I | JCR |
| Seven \& i Holdings | Long-term | AA- | A1 | AA | AA + |
| Seven-Eleven Japan | Long-term | AA- | - | - | AA + |
|  | Short-term* | A-1+ | P-1 | - | - |
| 7-Eleven, Inc. | Long-term | AA- | Baa1 | - | - |
| Seven Bank | Long-term | A+ | - | AA | - |
|  | Short-term | A-1 | - | - | - |

[^1]
## V. Consolidated Balance Sheets



## VI. Consolidated Statements of Income

(Millions of yen)

|  | Three Months ended <br> May 31, 2017 | (Millions of yen) <br> Three Months ended <br> May 31, 2018 |
| :---: | :---: | :---: |
| Revenues from operations | 1,468,086 | 1,599,034 |
| Net sales | 1,169,170 | 1,295,140 |
| Cost of sales | 919,536 | 1,034,555 |
| Gross profit on sales | 249,633 | 260,584 |
| Operating revenues | 298,916 | 303,894 |
| Gross Profit from operations | 548,549 | 564,479 |
| Selling,general and administrative expenses | 464,408 | 478,102 |
| Operating income | 84,141 | 86,376 |
| Non-operating income | 2,598 | 2,861 |
| Interest income | 1,217 | 1,353 |
| Equity in earnings of affiliates | 370 |  |
| Other | 1,010 | 1,508 |
| Non-operating expenses | 3,123 | 4,306 |
| Interest expenses | 1,590 | 2,585 |
| Interest on bonds | 623 | 580 |
| Equity in losses of affiliates |  | 106 |
| Other | 909 | 1,034 |
| Ordinary income | 83,616 | 84,931 |
| Special gains | 734 | 876 |
| Gain on sales of property and equipment | 178 | 686 |
| Gain on sales of property and equipment related to restructuring | 325 |  |
| Other | 230 | 189 |
| Special losses | 27,664 | 15,200 |
| Loss on disposals of property and equipment | 3,813 | 4,772 |
| Impairment loss on property and equipment | 1,788 | 3,942 |
| Loss on sales of shares of subsidiaries | 1,644 | 3,320 |
| Restructuring expenses | 18,401 | 1,262 |
| Other | 2,015 | 1,902 |
| Income before income taxes | 56,686 | 70,607 |
| Total income taxes | 17,999 | 23,463 |
| Income taxes - current | 15,727 | 24,051 |
| Income taxes - deferred | 2,271 | (587) |
| Net income | 38,687 | 47,143 |
| Net income attributable to non-controlling interests | 5,058 | 4,256 |
| Net income attributable to owners of parent | 33,628 | 42,887 |

## VII. Consolidated Statements of Cash Flows

|  |  | ) |
| :---: | :---: | :---: |
|  | Three Months Ended May 31, 2017 | Three Months Ended May 31, 2018 |
| Cash flows from operating activities: |  |  |
| Income before income taxes | 56,686 | 70,607 |
| Depreciation and amortization | 53,014 | 53,187 |
| Impairment loss on property and equipment | 19,055 | 5,006 |
| Amortization of goodwill | 4,229 | 5,915 |
| Interest income | $(1,217)$ | $(1,353)$ |
| Interest expenses and interest on bonds | 2,214 | 3,166 |
| Equity in losses (earnings) of affiliates | (370) | 106 |
| Gain on sales of property and equipment | (503) | (686) |
| Loss on disposals of property and equipment | 3,879 | 4,772 |
| Loss on sales of stocks of subsidiaries | 1,644 | 3,320 |
| Decrease in notes and accounts receivable, trade | $(11,812)$ | $(32,560)$ |
| Decrease in trade accounts receivable, financial services | $(1,880)$ | (648) |
| Decrease (increase) in inventories | 884 | (181) |
| Increase in notes and accounts payable, trade | 29,666 | 55,815 |
| Increase in deposits received | 52,075 | 78,776 |
| Net decrease in corporate bonds in banking business | - | $(15,000)$ |
| Net decrease in deposits received in banking business | $(3,775)$ | $(10,287)$ |
| Net increase (decrease) in call money in banking business | $(1,000)$ | 50,000 |
| Net change in ATM-related temporary accounts | 2,639 | 554 |
| Other | $(18,787)$ | $(4,234)$ |
| Sub-total | 186,643 | 266,274 |
| Interest and dividends received | 794 | 915 |
| Interest paid | $(2,247)$ | $(2,800)$ |
| Income taxes paid | $(29,292)$ | $(37,322)$ |
| Net cash provided by operating activities | 155,898 | 227,066 |
| Cash flows from investing activities: |  |  |
| Acquisition of property and equipment | $(59,220)$ | $(265,361)$ |
| Proceeds from sales of property and equipment | 6,222 | 43,335 |
| Acquisition of intangible assets | $(6,617)$ | $(8,759)$ |
| Payment for purchase of investments in securities | (663) | $(15,133)$ |
| Proceeds from sales of investments in securities | 13,300 | 3,200 |
| Proceeds from sales of investments in subsidiaries resulting in change in scope of consolidation | 108 |  |
| Payment for sales of investments in subsidiaries resulting in change in scope of consolidation | - | (127) |
| Payment for long-term leasehold deposits | $(3,078)$ | $(3,487)$ |
| Refund of long-term leasehold deposits | 12,470 | 8,781 |
| Proceeds from deposits from tenants | 700 | 738 |
| Refund of deposits from tenants | $(1,932)$ | $(1,227)$ |
| Payment for acquisition of business | $(1,056)$ | $(167,327)$ |
| Payment for time deposits | $(2,060)$ | $(2,323)$ |
| Proceeds from withdrawal of time deposits | 1,370 | 997 |
| Other | $(3,968)$ | $(1,004)$ |
| Net cash used in investing activities | $(44,425)$ | $(407,698)$ |
| Cash flows from financing activities: |  |  |
| Net increase in short-term loans | 3,200 | 140,646 |
| Proceeds from long-term debts | 11,980 | 106,898 |
| Repayment of long-term debts | $(15,889)$ | $(32,540)$ |
| Proceeds from commercial paper | - | 2,272 |
| Payment for redemption of commercial paper | - | $(2,272)$ |
| Proceeds from share issuance to non-controlling shareholders | 347 | 0 |
| Dividends paid | $(39,296)$ | $(39,365)$ |
| Dividends paid to non-controlling interests | (349) | (388) |
| Other | $(7,166)$ | 4,935 |
| Net cash used in financing activities | $(47,174)$ | 180,184 |
| Effect of exchange rate changes on cash and cash equivalents | $(2,677)$ | $(9,694)$ |
| Net increase (decrease) in cash and cash equivalents | 61,621 | $(10,141)$ |
| Cash and cash equivalents at beginning of period | 1,209,497 | 1,300,383 |
| Cash and cash equivalents at end of period | 1,271,118 | 1,290,241 |

## I . Domestic Convenience Store Operations

## Seven-Eleven Japan

| Financial results |  |  |  |  |  |  | (Mi | ns of yen) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Three Months Ended <br> May 31, 2017 |  | Three Months Ended$\text { May 31, } 2018$ |  | Fiscal Year Ended <br> Feb. 28, 2018 |  | Fiscal Year Ending Feb. 28, 2019 (Forecast) |  |
|  |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |
| Total store sales | 1,148,709 | 104.4 | 1,201,394 | 104.6 | 4,678,083 | 103.6 | 4,875,000 | 104.2 |
| Net sales of franchised stores | 1,124,240 | 104.8 | 1,176,006 | 104.6 | 4,575,931 | 103.8 |  |  |
| Revenues from operations | 209,865 | 103.3 | 214,992 | 102.4 | 849,862 | 101.9 | 872,700 | 102.7 |
| Franchise commission from franchised stores | 184,361 | 105.4 | 188,505 | 102.2 | 743,393 | 102.8 |  |  |
| Gross profit from operations | 192,544 | 104.7 | 197,002 | 102.3 | 777,743 | 102.6 |  |  |
| SG\&A expenses | 132,957 | 105.9 | 141,230 | 106.2 | 533,633 | 103.6 |  |  |
| Advertising expenses | 17,318 | 98.5 | 17,121 | 98.9 | 59,377 | 86.1 |  |  |
| Salaries and wages | 18,476 | 101.4 | 19,900 | 107.7 | 74,404 | 102.6 |  |  |
| Land and building rent | 40,611 | 108.8 | 44,149 | 108.7 | 166,947 | 107.8 |  |  |
| Depreciation and amortization* | 15,356 | 109.0 | 17,240 | 112.3 | 64,294 | 109.3 |  |  |
| Utility expenses | 10,713 | 101.0 | 10,888 | 101.6 | 46,366 | 105.4 |  |  |
| Others | 30,481 | 110.1 | 31,929 | 104.7 | 122,243 | 105.7 |  |  |
| Operating income | 59,586 | 102.1 | 55,772 | 93.6 | 244,110 | 100.3 | 246,500 | 101.0 |

* Depreciation and amortization include amortization on intangible assets.

Sales by product category (total store sales)
(Millions of yen)

|  | Three Months Ended May 31, 2017 |  |  | Three Months Ended$\text { May 31, } 2018$ |  |  | Fiscal Year Ended <br> Feb. 28, 2018 |  |  | Fiscal Year Ending Feb. 28, 2019 (Forecast) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%) | Composition(\%) |  | YOY(\%) | Composition(\%) |  | YOY(\%) | Composition(\%) |  | YOY(\%) |
| Total store sales | 1,148,709 | 104.4 | 100.0 | 1,201,394 | 104.6 | 100.0 | 4,678,083 | 103.6 | 100.0 | 4,875,000 | 104.2 |
| Processed food | 299,813 | 103.2 | 26.1 | 313,563 | 104.6 | 26.1 | 1,230,335 | 104.0 | 26.3 |  |  |
| Fast food | 341,166 | 106.2 | 29.7 | 364,022 | 106.7 | 30.3 | 1,412,781 | 104.6 | 30.2 |  |  |
| Daily food | 157,373 | 105.2 | 13.7 | 162,188 | 103.1 | 13.5 | 626,863 | 102.1 | 13.4 |  |  |
| Nonfood | 350,356 | 103.4 | 30.5 | 361,619 | 103.2 | 30.1 | 1,408,103 | 102.9 | 30.1 |  |  |

## Average daily sales per store

(Thousands of yen)

|  | Three Months Ended May 31, 2017 |  | Three Months Ended May 31, 2018 |  | Fiscal Year Ended Feb. 28, 2018 |  | Fiscal Year Ending <br> Feb. 28, 2019 (Forecast) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Change |  | Change |  | Change |  | Change |
| All stores | 645 | $\pm 0$ | 646 | +1 | 653 | (4) |  |  |
| Newly opened stores | 565 | +38 | 562 | (3) | 546 | +13 |  |  |

Existing store sales increase

|  | Three Months Ended May 31, 2017 | Three Months Ended May 31, 2018 | Fiscal Year Ended <br> Feb. 28, 2018 | Fiscal Year Ending Feb. 28, 2019 (Forecast) |
| :---: | :---: | :---: | :---: | :---: |
| Existing store sales increase * | +1.3 | +1.3 | +0.6 | +1.5 |
| [incl.prepaid card] | [+1.4] | - | [+0.7] | - |
| Number of customers | +0.2 | (0.7) | (0.9) |  |
| Average spending per customer** | +1.1 | +2.0 | +1.5 |  |
| [incl. prepaid card] | [+1.2] | - | [+1.6] |  |

* From FY2019 onward, the Company has changed its disclosure to exclude the impact of prepaid card in its figures. Accordingly, previous fiscal years' results have been restated under this standard, and there is no impact on the number of customers.
Gross profit margin by product category

|  | Three Months Ended May 31, 2017 |  |
| :---: | :---: | :---: |
|  |  | Change |
| Total | 32.1 | +0.2 |
| Processed food | 39.4 | +0.1 |
| Fast food | 36.2 | +0.4 |
| Daily food | 33.5 | +0.1 |
| Nonfood | 21.1 | (0.3) |


| Three Months Ended <br> May 31, 2018 |  |
| :---: | :---: |
| 32.0 |  |
| 39.6 |  |
| 36.2 |  |
| 33.4 |  |


| Fiscal Year Ended <br> Feb. 28, 2018 |  |
| :---: | :---: |
|  | Change |
| 31.9 | +0.1 |
| 39.4 | +0.2 |
| 35.9 | +0.2 |
| 33.5 | +0.1 |
| 20.7 | $(0.3)$ |


| Fiscal Year Ending |
| :---: |
| Feb. 28, 2019 (Forecast) |
|  |
| 32.1 |
|  |

## II. Overseas Convenience Store Operations

7-Eleven, Inc.

| Financial results |
| :--- | :--- | :--- | :--- | :--- |

* Selling expenses of directly operated stores.

Sales by product category (total store sales)
(Millions of yen)

|  | Three Months Ended Mar. 31, 2017 |  |  |
| :---: | :---: | :---: | :---: |
|  |  | YOY(\%) | Composition\% |
| Net sales | 721,686 | 114.5 |  |
| Merchandise sales | 390,657 | 98.9 | 100.0 |
| Processed food | 153,268 | 99.0 | 39.2 |
| Fast food | 55,965 | 94.3 | 14.3 |
| Daily food | 25,723 | 99.7 | 6.6 |
| Nonfood | 155,700 | 100.5 | 39.9 |
| Gasoline sales | 331,029 | 140.7 |  |


|  |  |  | (Millions of yen) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Three Months EndedMar. 31, 2018 |  |  | Fiscal Year Ended Dec. 31, 2017 |  |  | Fiscal Year Ending Dec. 31, 2018 (Forecast) |  |
|  | YOY(\%) | Composition(\%) |  | YOY(\%) | Composition(\%) |  | YOY(\%) |
| 868,494 | 120.3 |  | 3,134,412 | 114.6 |  | 3,840,000 | 122.5 |
| 415,932 | 106.5 | 100.0 | 1,721,403 | 106.2 | 100.0 |  |  |
| 164,289 | 107.2 | 39.5 | 682,470 | 104.9 | 39.6 |  |  |
| 61,792 | 110.4 | 14.9 | 248,718 | 101.8 | 14.4 |  |  |
| 24,078 | 93.6 | 5.8 | 101,888 | 100.1 | 5.9 |  |  |
| 165,771 | 106.5 | 39.9 | 688,325 | 110.2 | 40.0 |  |  |
| 452,562 | 136.7 |  | 1,413,009 | 126.9 |  |  |  |

Existing store sales increase
(\%)

|  | Three Months Ended Mar. 31, 2017 | Three Months Ended Mar. 31, 2018 | Fiscal Year Ended Dec. 31, 2017 | Fiscal Year Ending Dec. 31, 2018 (Forecast) |
| :---: | :---: | :---: | :---: | :---: |
| U.S. merchandise sales increase (dollar basis) | (0.4) | +1.9 | +1.6 | +3.1 |

## Average daily sales per store

|  | Three Months Ended Mar. 31, 2017 |  | Three Months Ended <br> Mar. 31, 2018 |  | Fiscal Year Ended Dec. 31, 2017 |  | Fiscal Year Ending Dec. 31, 2018 (Forecast) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Change |  | Change |  | Change |  | Change |
| All stores (dollar) | 4,392 | (36) | 4,522 | +130 | 4,841 | +72 |  |  |
| All stores (thousands of yen) | 499 | (12) | 489 | (10) | 543 | +24 |  |  |

## Merchandise gross profit margin

|  | Three Months Ended Mar. 31, 2017 |  | Three Months Ended Mar. 31, 2018 |  | Fiscal Year Ended Dec. 31, 2017 |  | Fiscal Year Ending Dec. 31, 2018 (Forecast) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Change |  | Change |  | Change |  | Change |
| Gross profit margin | 34.3 | (0.5) | 34.0 | (0.3) | 34.3 | (0.5) | 34.7 | +0.4 |


| Gasoline |  |  |
| :--- | :--- | :--- |
|  | Three Months Ended <br> Mar. 31, 2017 |  |
| Sales (thousands of dollar) |  |  |
| Gallons sold (thousands of gallon) | $2,913,989$ | 142.9 |
| Margin (cents per gallon)* | $18.269,489$ | 112.8 |
| Average retail price <br> (dollars per gallon) | +0.16 |  |
| Retail fuel margin <br> (cents per gallon) | 2.38 | +0.47 |

$\left.\begin{array}{c}\begin{array}{c}\text { Three Months Ended } \\ \text { Mar. 31, } \\ \text { 2018 }\end{array} \\ \hline\end{array} \begin{array}{c}\text { Fiscal Year Ended } \\ \text { Dec. 31, 2017 }\end{array}\right]$
Fiscal Year Ending
Dec. 31, $2018($ Forecast $)$
Yoy(\%)/change
*Gross profit is shown for the entire gasoline business, including wholesale business.

## Exchange rates (Income statements)

| Exchange rates (Income | ments) |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Three Months Ended Mar. 31, 2017 | Three Months Ended Mar. 31, 2018 | Fiscal Year Ended Dec. 31, 2017 | Fiscal Year Ending Dec. 31, 2018 (Forecast) |
| U.S. \$1= | 113.60 | 108.22 | 112.16 | 110.00 |

## II. Superstore Operations

Ito-Yokado

| Financial results |  |  |  |  |  |  | (Mildid | ns of yen) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Three Months Ended May 31, 2017 |  | Three Months Ended May 31, 2018 |  | Fiscal Year Ended <br> Feb. 28, 2018 |  | Fiscal Year Ending Feb. 28, 2019 (Forecast) |  |
|  |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |
| Revenues from operations | 311,245 | 98.4 | 308,710 | 99.2 | 1,244,262 | 99.1 | 1,263,400 | 101.5 |
| Net sales | 303,581 | 98.8 | 301,040 | 99.2 | 1,213,613 | 99.5 | 1,232,100 | 101.5 |
| Gross profit from operations | 78,164 | 98.1 | 77,156 | 98.7 | 313,362 | 98.9 |  |  |
| SG\&A expenses | 77,469 | 97.8 | 74,733 | 96.5 | 310,285 | 97.9 |  |  |
| Advertising expenses | 5,094 | 108.8 | 4,572 | 89.8 | 20,653 | 106.5 |  |  |
| Salaries and wages | 33,294 | 100.2 | 32,057 | 96.3 | 132,474 | 99.5 |  |  |
| Land and building rent | 14,956 | 97.3 | 14,473 | 96.8 | 59,005 | 95.7 |  |  |
| Depreciation and amortization* | 3,209 | 90.9 | 2,937 | 91.5 | 12,606 | 92.3 | , |  |
| Utility expenses | 3,622 | 88.0 | 3,467 | 95.7 | 15,290 | 96.9 |  |  |
| Others | 17,292 | 94.5 | 17,225 | 99.6 | 70,255 | 95.9 |  |  |
| Operating income | 695 | 170.5 | 2,422 | 348.5 | 3,077 | - | 10,000 | 325.0 |

* Depreciation and amortization include amortization on intangible assets.


## Sales by product category

(Millions of yen)

|  | Three Months Ended$\text { May 31, } 2017$ |  |  | Three Months Ended$\text { May 31, } 2018$ |  |  | Fiscal Year Ended <br> Feb. 28, 2018 |  |  | Fiscal Year Ending Feb. 28, 2019 (Forecast) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%) | Composition(\%) |  | YOY(\%) | Compsasion(\%) |  | YOY(\%) | Composition(\%) |  | YOY(\%) |
| Net sales | 303,581 | 98.8 | 100.0 | 301,040 | 99.2 | 100.0 | 1,213,613 | 99.5 | 100.0 | 1,232,100 | 101.5 |
| Merchandise sales | 219,277 | 98.4 | 72.2 | 213,142 | 97.2 | 70.8 | 881,343 | 99.4 | 72.6 |  |  |
| Apparel | 43,955 | 92.4 | 14.5 | 41,227 | 93.8 | 13.7 | 162,589 | 90.8 | 13.4 |  |  |
| Household goods** | 42,021 | 138.2 | 13.8 | 41,186 | 98.0 | 13.7 | 165,083 | 134.8 | 13.6 |  |  |
| Food | 133,300 | 92.1 | 43.9 | 130,727 | 98.1 | 43.4 | 553,670 | 94.6 | 45.6 |  |  |
| Tenants | 82,351 | 100.4 | 27.1 | 86,234 | 104.7 | 28.6 | 324,328 | 100.7 | 26.7 |  |  |
| Others | 1,951 | 82.0 | 0.6 | 1,663 | 85.2 | 0.6 | 7,940 | 78.4 | 0.7 |  |  |

* The cosmetic and drug sales areas in Ito-Yokado's household goods division were carved out in a corporate split and transferred to

Seven Bi no Garden Co., LTD.; however, to facilitate a flexible sales area reorganization at Ito-Yokado, it absorbed Seven Bi no Garden Co., LTD. on March 1, 2017.
Existing store sales increase

|  | Three Months Ended May 31, 2017 |
| :---: | :---: |
| Net sales | (2.1) |
| Existing store sales increase | (3.2) |
| Apparel | (4.7) |
| Household goods | (1.4) |
| Food | (3.3) |
| Number of customers | (3.1) |
| Average spending per customer | (0.1) |
| Tenants | +1.0 |


| Three Months Ended <br> May 31, 2018 <br> $(0.3)$ <br> $(0.9)$ <br> $(4.0)$ <br> +0.9 <br> $(0.4)$ <br> $(1.4)$ <br> +0.6 <br> +0.9 |
| :---: |


| Fiscal Year Ended <br> Feb. 28, 2018 <br> $(0.9)$ | Fiscal Year Ending <br> Feb. 28, 2019 (Forecast) |
| :---: | :---: |
| $(1.4)$ |  |
| $(4.0)$ |  |
| $(0.5)$ |  |
| $(0.9)$ |  |
| $(1.7)$ |  |
| +0.3 |  |
| +0.5 |  |

Gross profit margin by product category

| Three Months Ended May 31, 2018 |  | Fiscal Year Ended <br> Feb. 28, 2018 |  | Fiscal Year Ending Feb. 28, 2019 (Forecast) |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Change |  | Change |  | Change |
| 29.8 | +0.1 | 29.6 | +0.5 | 30.0 | +0.4 |
| 35.5 | +1.7 | 34.0 | +1.5 |  |  |
| 31.1 | $\pm 0.0$ | 31.3 | +1.1 |  |  |
| 27.6 | (0.3) | 27.7 | (0.1) |  |  |

York-Benimaru

| Financial results |  |  |  |  |  |  | (Millions of yen) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Three Months Ended May 31, 2017 |  | Three Months Ended$\text { May 31, } 2018$ |  | Fiscal Year Ended <br> Feb. 28, 2018 |  | Fiscal Year Ending <br> Feb. 28, 2019 (Forecast) |  |
|  |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |
| Revenues from operations | 108,780 | 102.9 | 110,542 | 101.6 | 437,197 | 102.6 | 457,000 | 104.5 |
| Net sales | 106,810 | 102.8 | 108,545 | 101.6 | 429,064 | 102.5 | 449,000 | 104.6 |
| Gross profit from operations | 26,485 | 101.8 | 26,882 | 101.5 | 108,783 | 102.4 |  |  |
| SG\&A expenses | 23,204 | 103.7 | 24,168 | 104.2 | 94,713 | 102.7 |  |  |
| Advertising expenses | 1,736 | 109.1 | 1,637 | 94.3 | 6,655 | 100.5 |  |  |
| Salaries and wages | 12,312 | 103.7 | 12,709 | 103.2 | 50,184 | 103.5 |  |  |
| Land and building rent | 2,377 | 102.4 | 2,467 | 103.8 | 9,601 | 102.4 |  |  |
| Depreciation and amortization** | 1,230 | 116.0 | 1,372 | 111.5 | 5,148 | 113.9 |  |  |
| Utility expenses | 1,181 | 91.3 | 1,298 | 109.9 | 5,422 | 100.2 |  |  |
| Others | 4,364 | 103.1 | 4,683 | 107.3 | 17,701 | 99.6 |  |  |
| Operating income | 3,281 | 90.3 | 2,713 | 82.7 | 14,070 | 100.1 | 14,700 | 104.5 |

* Depreciation and amortization include amortization on intangible assets.
[Reference] Results including Life Foods ${ }^{*}$
(Millions of yen)

|  | Three Months Ended May 31, 2017 |  | Three Months Ended <br> May 31, 2018 |  | Fiscal Year Ended <br> Feb. 28, 2018 |  | Fiscal Year Ending <br> Feb. 28, 2019 (Forecast) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |
| Operating income | 4,439 | 91.6 | 3,751 | 84.5 | 18,098 | 96.5 | 19,600 | 108.3 |

Note: Results including Life Foods represent internal management reporting figures.

* Life Foods is a wholly owned subsidiary which produces and sells delicatessen in York-Benimaru stores.

Sales by product category

| (Millions of yen) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Fiscal Year Ended <br> Feb. 28, 2018 |  |  | Fiscal Year Ending Feb. 28, 2019 (Forecast) |  |
|  | YOY(\%) | Composition(\%) |  | YOY(\%) |
| 429,064 | 102.5 | 100.0 | 449,000 | 104.6 |
| 369,510 | 102.6 | 86.1 |  |  |
| 335,985 | 103.4 | 78.3 |  |  |
| 149,910 | 103.3 | 34.9 |  |  |
| 101,977 | 103.2 | 23.8 |  |  |
| 84,097 | 103.7 | 19.6 |  |  |
| 13,531 | 90.4 | 3.1 |  |  |
| 19,993 | 98.5 | 4.7 |  |  |
| 59,553 | 101.9 | 13.9 |  |  |
| 49,691 | 101.7 | 11.6 |  |  |
| 9,861 | 102.9 | 2.3 |  |  |


|  | Three Months Ended May 31, 2017 |  |  | Three Months Ended May 31, 2018 |  |  | Fiscal Year Ended <br> Feb. 28, 2018 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%) | Composition(\%) |  | YOY(\%) | Composition(\%) |  | YOY(\%) | Composition(\%) |
| Net sales | 106,810 | 102.8 | 100.0 | 108,545 | 101.6 | 100.0 | 429,064 | 102.5 | 100.0 |
| Merchandise sales | 91,677 | 102.8 | 85.8 | 93,386 | 101.9 | 86.0 | 369,510 | 102.6 | 86.1 |
| Food | 83,596 | 103.6 | 78.2 | 85,666 | 102.5 | 78.9 | 335,985 | 103.4 | 78.3 |
| Fresh food | 37,371 | 103.5 | 35.0 | 38,318 | 102.5 | 35.3 | 149,910 | 103.3 | 34.9 |
| Processed food | 25,317 | 103.8 | 23.7 | 25,862 | 102.2 | 23.8 | 101,977 | 103.2 | 23.8 |
| Daily food | 20,907 | 103.7 | 19.5 | 21,485 | 102.8 | 19.8 | 84,097 | 103.7 | 19.6 |
| Apparel | 3,277 | 89.3 | 3.1 | 3,071 | 93.7 | 2.8 | 13,531 | 90.4 | 3.1 |
| Household goods | 4,803 | 99.1 | 4.5 | 4,648 | 96.8 | 4.3 | 19,993 | 98.5 | 4.7 |
| Tenants | 15,132 | 103.0 | 14.2 | 15,158 | 100.2 | 14.0 | 59,553 | 101.9 | 13.9 |
| Life Foods* | 12,447 | 102.8 | 11.7 | 12,545 | 100.8 | 11.6 | 49,691 | 101.7 | 11.6 |
| Others | 2,685 | 103.9 | 2.5 | 2,613 | 97.3 | 2.4 | 9,861 | 102.9 | 2.3 |

* Represents sales amount for delicatessen items in York-Benimaru stores.

Existing store sales increase

|  | Three Months Ended <br> May 31, 2017 |
| :--- | :---: |
| Existing store sales increase | $(0.3)$ |
| Food | +0.3 |
| Apparel | $(12.0)$ |
| Household goods | $(2.5)$ |
| Tenants | +0.2 |
| Number of customers | +1.0 |
| Average spending per customer | $(1.3)$ |


| Three Months Ended |
| :---: |
| May 31, 2018 |
| $(1.6)$ |
| $(1.1)$ |
| $(5.2)$ |
| $(4.6)$ |
| $(2.5)$ |
| $(1.0)$ |
| $(0.6)$ |


| Fiscal Year Ended <br> Feb. 28, 2018 | Fiscal Year Ending <br> Feb. 28, 2019 (Forecast) |
| :---: | :---: |
| $(0.4)$ | +1.0 |
| +0.2 |  |
| $(9.9)$ |  |
| $(2.8)$ |  |
| $(0.4)$ |  |
| $\pm 0.0$ |  |
| $(0.5)$ |  |

Gross profit margin by product category

|  | Three Months Ended <br> May 31, 2017 |  |
| :--- | :---: | :---: |
| Total | 25.1 | $(0.5)$ |
| Food | 24.8 | $(0.4)$ |
| Apparel | 32.0 | +0.8 |
| Household goods | 26.8 | $(0.1)$ |


| Three Months Ended <br> May 31, 2018 |  |  |
| :---: | :---: | :---: |
|  | Change |  |
| 25.1 | $\pm 0.0$ |  |
| 24.7 | $(0.1)$ |  |
| 32.4 | +0.4 |  |
| 26.6 | $(0.2)$ |  |


| Fiscal Year Ended <br> Feb. 28, 2018 |  |
| :---: | :---: |
|  |  |
| 25.7 |  |
| 25.3 |  |
| 32.4 |  |
| 26.5 |  |


| Fiscal Year Ending |
| :---: |
| Feb. 28, 2019 (\%) |
|  |
| 26.1 |

## IV. Department Store Operations

Sogo \& Seibu

| Financial results |  |  |  |  |  |  | (Millions of yen) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Three Months Ended <br> May 31, 2017 |  | Three Months Ended May 31, 2018 |  | Fiscal Year Ended <br> Feb. 28, 2018 |  | Fiscal Year Ending Feb. 28, 2019 (Forecast) |  |
|  |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |
| Revenues from operations | 169,927 | 93.0 | 147,573 | 86.8 | 685,888 | 90.2 | 641,300 | 93.5 |
| Net sales | 166,989 | 92.9 | 144,988 | 86.8 | 674,368 | 90.2 | 630,600 | 93.5 |
| Gross profit from operations | 37,643 | 92.6 | 32,767 | 87.0 | 149,853 | 90.5 |  |  |
| SG\&A expenses | 37,263 | 91.7 | 32,476 | 87.2 | 144,772 | 89.7 |  |  |
| Advertising expenses | 6,183 | 90.8 | 5,114 | 82.7 | 22,274 | 87.5 |  |  |
| Salaries and wages | 9,580 | 91.5 | 8,344 | 87.1 | 37,370 | 89.5 |  |  |
| Land and building rent | 9,519 | 94.2 | 8,485 | 89.1 | 36,625 | 90.4 |  |  |
| Depreciation and amortization ${ }^{*}$ | 2,408 | 86.1 | 1,903 | 79.0 | 8,927 | 83.7 |  |  |
| Utility expenses | 1,778 | 85.0 | 1,523 | 85.6 | 7,472 | 88.2 |  |  |
| Others | 7,792 | 93.1 | 7,105 | 91.2 | 32,101 | 93.3 |  |  |
| Operating income | 380 |  | 290 | 76.5 | 5,081 | 117.1 | 5,200 | 102.3 |

* Depreciation and amortization include amortization on intangible assets.


## Sales results of major stores



Note: Store sales include corporate sales

Sales by product category
(Millions of yen)

|  | Three Months Ended May 31, 2017 |  |  | Three Months Ended May 31, 2018 |  |  | Fiscal Year Ended <br> Feb. 28, 2018 |  |  | Fiscal Year Ending Feb. 28, 2019 (Forecast) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%) | Composition(\%) |  | YOY(\%) | Compsition(\%) |  | YOY(\%) | Composition(\%) |  | YOY(\%) |
| Net sales | 166,989 | 92.9 | 100.0 | 144,988 | 86.8 | 100.0 | 674,368 | 90.2 | 100.0 | 630,600 | 93.5 |
| Merchandise sales | 115,323 | 92.3 | 69.1 | 97,838 | 84.8 | 67.5 | 471,656 | 89.9 | 69.9 |  |  |
| Apparel | 65,933 | 90.5 | 39.5 | 57,092 | 86.6 | 39.4 | 260,919 | 89.5 | 38.7 |  |  |
| Household goods | 16,025 | 94.1 | 9.6 | 13,510 | 84.3 | 9.3 | 67,873 | 89.6 | 10.1 |  |  |
| Food | 33,364 | 95.0 | 20.0 | 27,235 | 81.6 | 18.8 | 142,863 | 90.9 | 21.2 |  |  |
| Tenants | 42,508 | 95.3 | 25.5 | 38,588 | 90.8 | 26.6 | 167,519 | 91.2 | 24.8 |  |  |
| Corporate sales | 9,157 | 90.8 | 5.5 | 8,561 | 93.5 | 5.9 | 35,192 | 88.3 | 5.2 |  |  |

Existing store sales increase

|  | $\begin{gathered} \text { Three M } \\ \text { May } \end{gathered}$ | $\begin{aligned} & \text { Ended } \\ & 17 \\ & \hline \end{aligned}$ | Three M May | $\begin{aligned} & \text { Ended } \\ & 18 \end{aligned}$ | $\begin{gathered} \text { Fiscal } \\ \text { Feb. } \end{gathered}$ | $\begin{aligned} & \text { Ended } \\ & 018 \\ & \hline \end{aligned}$ | $\begin{array}{r} \text { Fiscal } \\ \text { Feb. 28, } \end{array}$ | nding orecast |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Existing store sales increase | (0.6) |  | (0.4) |  | +0.5 |  | +3.3 |  |
| Gross profit margin by product category |  |  |  |  |  |  | (\%) |  |
|  | Three M May | $\begin{aligned} & \text { Ended } \\ & \text { )17 } \end{aligned}$ | Three M May | $\begin{aligned} & \text { Ended } \\ & 18 \end{aligned}$ | Fiscal Feb | nded <br> 18 | $\begin{aligned} & \text { Fiscal } \\ & \text { Feb. 28, } \end{aligned}$ | nding orecast |
|  |  | Change |  | Change |  | Change |  | Change |
| Total | 24.5 | (0.2) | 24.9 | +0.4 | 24.0 | +0.1 | 24.5 | +0.5 |
| Apparel | 29.5 | $\pm 0.0$ | 29.8 | +0.3 | 28.6 | +0.4 |  |  |
| Household goods | 23.7 | (0.2) | 24.1 | +0.4 | 23.5 | (0.1) |  |  |
| Food | 15.0 | +0.1 | 14.9 | (0.1) | 16.0 | $\pm 0.0$ |  |  |

## V. Financial Services

## Seven Bank

Number of ATMs
(1) Domestic installation

|  | Three Months Ended May 31, 2017 |  | Three Months Ended May 31, 2018 |  | Fiscal Year Ended <br> Feb. 28, 2018 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Change |  | Change |  | Change |
| Total | 23,522 | +169 | 24,481 | +143 | 24,338 | +985 |
| Net ATMs in the Group | 21,387 | +155 | 22,227 | +126 | 22,101 | +869 |
| Seven-Eleven Japan | 20,769 | +163 | 21,608 | +127 | 21,481 | +875 |
| Ito-Yokado | 296 | (16) | 293 | (1) | 294 | (18) |
| York-Benimaru | 157 | +9 | 167 | +2 | 165 | +17 |
| York Mart | 75 | +1 | 77 | +2 | 75 | +1 |
| Others | 90 | (2) | 82 | (4) | 86 | (6) |
| Net ATMs outside the Group | 2,135 | +14 | 2,254 | +17 | 2,237 | +116 |

(2) Overseas installation

|  | Three Months Ended <br> Mar. 31, 2017 |  | Three Months Ended <br> Mar. 31, 2018 |  | Fiscal Year Ended Dec. 31, 2017 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Change |  | Change |  | Change |
| North America | 5,829 | (398) | 13,413 | +1,831 | 11,582 | +5,355 |

Average number of transaction per day per ATM during the period

|  | Three Months Ended <br> May 31, 2017 |  | Three Months Ended <br> May 31, 2018 |  | Fiscal Year Ended <br> Feb. 28, 2018 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Change |  | Change |  | Change |
| Average number of transactions | 94.7 | (1.6) | 93.2 | (1.5) | 94.2 | (1.4) |


| International money transfer service |  |  |  |  | (Thousands) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Three Months Ended May 31, 2017 |  | Three Months Ended$\text { May 31, } 2018$ |  | Fiscal Year Ended <br> Feb. 28, 2018 |  |
|  |  | Change |  | Change |  | Change |
| Number of contract accounts | 191 | +9 | 226 | +7 | 219 | +37 |
| Cumulative number of transfers | 254 | +31 | 270 | +16 | 1,074 | +107 |

Seven Card Service / Seven CS Card Service
Number of credit cards, point cards and cash cards
(10 thousands)

|  | Three Months Ended <br> May 31, 2017 |  | Three Months Ended May 31, 2018 |  | Fiscal Year Ended <br> Feb. 28, 2018 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Change |  | Change |  | Change |
| Credit cards | 662 | (8) | 666 | +1 | 665 | (5) |
| SEVEN CARD plus / SEVEN CARD | 346 | (1) | 348 | $\pm 0$ | 348 | +1 |
| CLUB ON/Millennium CARD SAISON | 316 | (7) | 318 | +1 | 317 | (6) |
| Electronic money (nanaco ) | 5,494 | +144 | 6,136 | +153 | 5,983 | +633 |

Notes: 1. SEVEN CARD plus / SEVEN CARD and CLUB ON/Millennium CARD SAISON issued represent only the number of effective card members.
2. CLUB ON/Millennium CARD SAISON does not include dedicated cards for point services, without credit functions.
3. The number of nanaco includes the number of mobile nanaco holders.

## VI. Specialty Store Operations

Seven \& i Food Systems

| Financial results | Three Months Ended May 31, 2017 |  | Three Months Ended <br> May 31, 2018 |  | Fiscal Year Ended <br> Feb. 28, 2018 |  | (Millions of yen) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Fiscal Yea <br> Feb. 28, 2019 | nding orecast) |  |  |
|  |  | YOY(\%) |  |  |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |
| Revenues from operations | 20,425 | 97.2 | 19,977 | 97.8 | 80,350 | 97.3 | 80,600 | 100.3 |
| Net sales | 20,384 | 97.2 | 19,939 | 97.8 | 80,188 | 97.3 | 80,400 | 100.3 |
| Gross profit from operations | 12,989 | 97.3 | 12,594 | 97.0 | 50,535 | 96.2 |  |  |
| SG\&A expenses | 12,815 | 95.1 | 12,230 | 95.4 | 49,692 | 95.6 |  |  |
| Operating income | 173 | - | 363 | 209.3 | 842 | 163.5 | 1,200 | 142.4 |

[Denny's] Existing store sales increase
$\left.\begin{array}{|c|c}\hline \text { Three Months Ended } \\ \text { May 31, } 2018\end{array} \begin{array}{c}\text { Fiscal Year Ended } \\ \text { Feb. 28, 2018 }\end{array}\right\}$

| Fiscal Year Ending (\%) <br> Feb. 28, 2019 (Forecast) <br> +2.8 |
| :---: |

[Denny's] Gross profit margin

| Three Months Ended <br> May 31, <br> 2018 |
| :---: |
| Change |
| 68.3 |


| Fiscal Year Ending |  |
| :---: | :---: |
| Feb. 28, 2019 (Forecast) |  |
|  | Change |
| 68.4 | +0.4 |


|  | Three Months Ended <br> May 31, 2017 |
| :---: | :---: | :---: |
| Existing store sales increase | $(0.8)$ |
| Number of customers | $(3.6)$ |
| Average spending per customer | +2.9 |

Nissen Holdings (Consolidated)
Financial results

| $\underline{\text { Financial results }}$ | Three Months Ended May 31, 2017 |  | Three Months Ended$\text { May 31, } 2018{ }^{* 1}$ |  | Fiscal Year Ended <br> Feb. 28, 2018 |  | (Millions of yen) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Fiscal Yea Feb. 28, 2019 | Ending orecast) ${ }^{* 1}$ |  |  |
|  |  | YOY(\%) |  |  |  | YOY(\%) |  | YOY(\%) ${ }^{\text {² }}$ |  | YOY(\%) |
| Net sales | 24,053 | 90.4 | 17,686 | 73.5 | 102,202 | 73.4 | 50,100 | 49.0 |
| Gross profit from operation | 8,760 | 92.0 | 6,862 | 78.3 | 32,561 | 76.2 |  |  |
| SG\&A expenses | 9,982 | 79.7 | 6,795 | 68.1 | 37,924 | 65.6 | , |  |
| Operating income | $(1,221)$ |  | 66 |  | $(5,363)$ |  | (200) |  |

*1. Figures excluding the impact of Shaddy Co., Ltd. and its subsidiaries, which were sold on April 27, 2018, are as follows
FY2019 1Q: Net sales 10,098 million ( $42.0 \%$ YoY) / Operating income 330 million, FY2019 forecast: Net sales 42,200 million (41.3\% YoY) / Operating income 100 million.
*2. Year-on-year comparisons are made relative to a 14-month accounting period reflecting a change in the end of FY2017 from December 20 to February 28
VII. Group Strategy
(1) Seven Premium

|  | Three Months Ended May 31, 2017 |  | Three Months Ended May 31, 2018 |  | Fiscal Year Ended <br> Feb. 28, 2018 |  | Fiscal Year Ending Feb. 28, 2019 (Forecast) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Change |  | Change |  | Change |  | Change |
| Sales (billions of yen) | 3,050 | +210 | 3,510 | +460 | 13,200 | +1,700 | 14,100 | +900 |
| Items | 3,800 | +400 | 3,950 | +150 | 3,900 | +250 | 4,050 | +150 |

(2)EC sales

| Three Months Ended$\text { May 31, } 2018$ |  | (Millions of yen) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Fiscal Year Ended <br> Feb. 28, 2018 |  | Fiscal Year Ending <br> Feb. 28, 2019 (Forecast) |  |
|  | Change |  | Change |  | Change |
| 27,041 | +2,002 | 108,785 | +11,125 | 125,000 | +16,215 |
| 5,900 | +958 | 22,048 | +7,944 |  |  |
| 7,164 | +927 | 26,548 | (130) |  |  |
| 1,179 | +308 | 4,500 | +1,839 |  |  |
| 10,380 | (381) | 44,234 | (501) |  |  |
| 1,514 | +102 | 6,257 | +640 |  |  |
| 553 | +58 | 3,599 | +748 |  |  |
| 275 | +62 | 1,002 | +410 |  |  |
| 73 | (32) | 595 | +173 |  |  |

*1 Delivery-type service while others are mail order sales-type services.
*2 Sales through the "omni7" website from September 2016.

## VIII. Capital Expenditures, Depreciation and Amortization of Major Companies

|  | Three Months Ended May 31, 2017 |  | Three Months Ended <br> May 31, 2018 |  | Fiscal Year Ended <br> Feb. 28, 2018 |  | Fiscal Year Ending Feb. 28, 2019 (Forecast) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |
| Domestic convenience store operations |  |  |  |  |  |  |  |  |
| Seven-Eleven Japan |  |  |  |  |  |  |  |  |
| Total capital expenditures | 22,242 | 91.3 | 28,235 | 126.9 | 136,297 | 109.0 | 160,000 | 117.4 |
| $\left\lvert\, \begin{aligned} & \text { Investment to new stores } \\ & \text { Investment to existing stores and other } \\ & \text { Software development }\end{aligned}\right.$ | 14,566 7,204 471 | $\begin{aligned} & 98.4 \\ & 80.0 \\ & 86.9 \end{aligned}$ | $\begin{array}{r} 14,945 \\ 10,137 \\ 3,153 \end{array}$ | $\begin{aligned} & 102.6 \\ & 140.7 \\ & 669.4 \end{aligned}$ | $\begin{array}{r} 70,329 \\ 57,824 \\ 8,143 \end{array}$ | $\begin{array}{r} 94.9 \\ 126.4 \\ 155.4 \end{array}$ |  |  |
| Depreciation and amortization | 15,356 | 109.0 | 17,240 | 112.3 | 64,294 | 109.3 | 73,500 | 114.3 |
| Overseas convenience store operations |  |  |  |  |  |  |  |  |
| 7-Eleven, Inc. |  |  |  |  |  |  |  |  |
| Total capital expenditures | 21,321 | 81.5 | 353,494 |  | 98,874 | 45.6 | 480,000 | 485.5 |
| \|latInvestment to new stores and other <br> Investment to existing stores and other <br> Software development | 11,369 9,702 249 | $\begin{array}{r} 84.6 \\ 101.8 \\ 7.8 \end{array}$ | $\begin{array}{r} 345,277 \\ 6,926 \\ 1,289 \end{array}$ | $\begin{array}{r} 71.4 \\ 517.9 \end{array}$ | $\begin{array}{r} 50,682 \\ 44,589 \\ 3,602 \end{array}$ | $\begin{aligned} & 31.4 \\ & 92.4 \\ & 49.9 \end{aligned}$ |  |  |
| Depreciation and amortization | 17,740 | 105.9 | 18,010 | 101.5 | 69,582 | 107.1 | 76,600 | 110.1 |
| Superstore operations |  |  |  |  |  |  |  |  |
| Ito-Yokado |  |  |  |  |  |  |  |  |
| Capital expenditures | 2,416 | 12.5 | 17,994 | 744.8 | 18,072 | 59.0 | 28,400 | 157.1 |
| \| $\begin{aligned} & \text { Investment to new stores } \\ & \text { Investment to existing stores and other* } \\ & \text { Software development }\end{aligned}$ | 131 2,144 141 | $\begin{array}{r} 0.8 \\ 101.3 \\ 63.2 \end{array}$ | $\begin{array}{r} 653 \\ 16,954 \\ 387 \end{array}$ | $\begin{aligned} & 498.5 \\ & 790.8 \\ & 274.5 \end{aligned}$ | $\begin{array}{r} 2,168 \\ 15,396 \\ 508 \end{array}$ | $\begin{array}{r} 11.4 \\ 138.3 \\ 108.5 \end{array}$ |  |  |
| Depreciation and amortization | 3,209 | 90.9 | 2,937 | 91.5 | 12,606 | 92.3 | 12,800 | 101.5 |
| York-Benimaru |  |  |  |  |  |  |  |  |
| Total capital expenditures | 3,368 | 113.0 | 2,205 | 65.5 | 13,452 | 109.1 | 15,900 | 118.2 |
| \|linvestment to new storesInvestment to existing stores and other <br> Inver <br> Software development | 2,281 1,029 57 | $\begin{array}{r} 98.6 \\ 161.8 \\ 197.4 \end{array}$ | 1,366 835 4 | $\begin{array}{r} 59.9 \\ 81.1 \\ 7.0 \end{array}$ | $\begin{array}{r} 10,411 \\ 2,924 \\ 117 \end{array}$ | $\begin{array}{r} 116.5 \\ 89.1 \\ 100.9 \end{array}$ |  |  |
| Depreciation and amortization | 1,230 | 116.0 | 1,372 | 111.5 | 5,148 | 113.9 | 5,600 | 111.7 |
| Department store operations |  |  |  |  |  |  |  |  |
| Sogo \& Seibu |  |  |  |  |  |  |  |  |
| Total capital expenditures | 2,379 | 68.5 | 3,143 | 132.1 | 12,474 | 106.0 | 15,000 | 120.3 |
| \| $\|$Investment to new stores <br> Investment to existing stores and other <br> Software development | - 2,234 145 | - 68.9 63.6 | 3,050 93 | $\begin{array}{r}136.5 \\ 64.1 \\ \hline\end{array}$ | 10,734 1,740 | - 97.8 218.6 |  |  |
| Depreciation and amortization | 2,408 | 86.1 | 1,903 | 79.0 | 8,927 | 83.7 | 8,700 | 97.5 |

* Investment to existing stores and other for FY2019 Q1 includes acquisition costs for leased stores. The acquired property is scheduled for sale and leaseback in FY2019 Q2.

Notes: 1. Capital expenditures include long-term leasehold deposits and advances for store construction.
An increase of the future amortization of assets under the "Accounting Standard for Asset Retirement Obligations" is not included.
2. Capital expenditures include investments related to openings of stores for each fiscal year and beyond, and goodwill and others due to the acquisition of stores, etc.
3. Depreciation and amortization include amortization on intangible assets.

Store Information
I . Store Openings and Closures of Major Companies

|  | Three Months Ended May 31, 2017 |  | Three Months Ended May 31, 2018 |  | Fiscal Year Ended <br> Feb. 28, 2018 |  | Fiscal Year Ending Feb. 28, 2019 (Forecast) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Change |  | Change |  | Change |  | Change |
| Domestic convenience store operations |  |  |  |  |  |  |  |  |
| Seven-Eleven Japan | 19,579 | +157 | 20,385 | +125 | 20,260 | +838 | 20,960 | +700 |
| Openings | 362 |  | 319 |  | 1,554 |  | 1,500 |  |
| Closures | 205 |  | 194 |  | 716 |  | 800 |  |
| Relocations, etc. | 165 |  | 144 |  | 568 |  |  |  |
| Terminations of contract | 40 |  | 50 |  | 148 |  | , |  |
| SEVEN-ELEVEN (BEIJING) ${ }^{* 1}$ | 218 | (1) | 244 | (3) | 247 | +28 | 300 | +53 |
| Openings | 6 |  | 6 |  | 41 |  | 70 |  |
| Closures | 7 |  | 9 |  | 13 |  | 17 |  |
| SEVEN-ELEVEN (TIANJIN) ${ }^{* 1}$ | 78 | (4) | 122 | +4 | 118 | +36 | 157 | +39 |
| Openings | 2 |  | 4 |  | 44 |  | 45 |  |
| Closures | 6 |  | 0 |  | 8 |  | 6 |  |
| SEVEN-ELEVEN (CHENGDU) ${ }^{* 1}$ | 66 | (1) | 82 | (5) | 87 | +20 | 87 | $\pm 0$ |
| Openings | 2 |  | 2 |  | 29 |  | 11 |  |
| Closures | 3 |  | 7 |  | 9 |  | 11 |  |
| Overseas convenience store operations |  |  |  |  |  |  |  |  |
| 7-Eleven, Inc. ${ }^{*}$ | 8,705 | (2) | 9,696 | +1,026 | 8,670 | (37) | 9,530 | +860 |
| Openings | 22 |  | 1,060 |  | 214 |  | 1,230 |  |
| Closures | 24 |  | 34 |  | 251 |  | 370 |  |
| Superstore operations |  |  |  |  |  |  |  |  |
| Ito-Yokado | 166 | (5) | 164 | $\pm 0$ | 164 | (7) | 158 | (6) |
| Openings | 0 |  | 1 |  | 2 |  | 1 |  |
| Closures | 5 |  | 1 |  | 9 |  | 7 |  |
| York-Benimaru | 214 | +1 | 222 | +2 | 220 | +7 | 228 | +8 |
| Openings | 3 |  | 2 |  | 11 |  | 10 |  |
| Closures | 2 |  | 0 |  | 4 |  | 2 |  |
| York Mart | 79 | +1 | 80 | +2 | 78 | $\pm 0$ | 80 | +2 |
| Openings | 1 |  | 2 |  | 1 |  | 2 |  |
| Closures | 0 |  | 0 |  | 1 |  | 0 |  |
| Hua Tang Yokado Commercial ${ }^{* 1}$ | 2 | $\pm 0$ | 1 | $\pm 0$ | 1 | (1) | 1 | $\pm 0$ |
| Openings | 0 |  | 0 |  | 0 |  | 0 |  |
| Closures | 0 |  | 0 |  | 1 |  | 0 |  |
| Chengdu Ito-Yokado ${ }^{* 1}$ | 7 | +1 | 7 | $\pm 0$ | 7 | +1 | 9 | +2 |
| Openings | 1 |  | 0 |  | 1 |  | 2 |  |
| Closures | 0 |  | 0 |  | 0 |  | 0 |  |
| Department store operations |  |  |  |  |  |  |  |  |
| Sogo \& Seibu | 19 | $\pm 0$ | 15 | $\pm 0$ | 15 | (4) | 15 | $\pm 0$ |
| Openings | 0 |  | 0 |  | 0 |  | 0 |  |
| Closures/Transfers | 0 |  | 0 |  | 4 |  | 0 |  |
| Specialty store operations |  |  |  |  |  |  |  |  |
| Akachan Honpo | 106 | $\pm 0$ | 112 | +2 | 110 | +4 | 111 | +1 |
| Openings | 1 |  | 2 |  | 8 |  | 7 |  |
| Closures | 1 |  | 0 |  | 4 |  | 6 |  |
| LOFT ${ }^{*}$ | 111 | +2 | 113 | +3 | 110 | +1 | 114 | +4 |
| Openings | 3 |  | 4 |  | 8 |  | 5 |  |
| Closures | 1 |  | 1 |  | 7 |  | 1 |  |
| Seven \& i Food Systems | 789 | (26) | 744 | (5) | 749 | (66) | 736 | (13) |
| Denny's | 382 | (4) | 375 | (2) | 377 | (9) | 374 | (3) |
| Openings | 1 |  | 2 |  | 4 |  | 6 |  |
| Closures | 5 |  | 4 |  | 13 |  | 9 |  |
| Other | 407 | (22) | 369 | (3) | 372 | (57) | 362 | (10) |

Note: Changes in number of stores represent the net change from the beginning of the fiscal year.
*1. Figures are as of the end of March, or the end of December.
*2. The number of LOFT stores includes 16 franchised stores for the three months ended May 31, 2017, 17 franchised stores for the three months ended May 31, 2018 and for the fiscal year ended Feb. 28, 2018.

## II. Store Information on Domestic/Overseas Convenience Store Operations

Domestic Store Network

|  | May 2017 | Feb. 2018 | May 2018 | Change |
| :---: | :---: | :---: | :---: | :---: |
| Hokkaido | 963 | 988 | 1,000 | +12 |
| Aomori | 52 | 69 | 74 | +5 |
| Iwate | 131 | 143 | 144 | +1 |
| Miyagi | 390 | 404 | 405 | +1 |
| Akita | 87 | 99 | 99 | $\pm 0$ |
| Yamagata | 174 | 179 | 181 | +2 |
| Fukushima | 422 | 434 | 433 | (1) |
| Ibaraki | 634 | 638 | 640 | +2 |
| Tochigi | 425 | 437 | 437 | $\pm 0$ |
| Gunma | 457 | 462 | 463 | +1 |
| Saitama | 1,157 | 1,196 | 1,196 | $\pm 0$ |
| Chiba | 1,063 | 1,090 | 1,094 | +4 |
| Tokyo | 2,518 | 2,621 | 2,659 | +38 |
| Kanagawa | 1,368 | 1,403 | 1,408 | +5 |
| Niigata | 410 | 420 | 421 | +1 |
| Toyama | 129 | 132 | 131 | (1) |
| Ishikawa | 129 | 132 | 132 | $\pm 0$ |
| Fukui | 67 | 67 | 68 | +1 |
| Yamanashi | 207 | 210 | 210 | $\pm 0$ |
| Nagano | 448 | 456 | 456 | $\pm 0$ |
| Gifu | 169 | 182 | 186 | +4 |
| Shizuoka | 701 | 719 | 715 | (4) |
| Aichi | 1,017 | 1,055 | 1,055 | $\pm 0$ |
| Mie | 139 | 161 | 162 | +1 |
| Shiga | 231 | 235 | 238 | +3 |
| Kyoto | 326 | 340 | 338 | (2) |
| Osaka | 1,146 | 1,188 | 1,209 | +21 |
| Hyogo | 686 | 703 | 700 | (3) |
| Nara | 139 | 141 | 142 | +1 |
| Wakayama | 76 | 79 | 78 | (1) |
| Tottori | 19 | 26 | 27 | +1 |
| Shimane | 48 | 55 | 55 | $\pm 0$ |
| Okayama | 296 | 301 | 301 | $\pm 0$ |
| Hiroshima | 567 | 584 | 588 | +4 |
| Yamaguchi | 314 | 320 | 323 | +3 |
| Tokushima | 89 | 90 | 88 | (2) |
| Kagawa | 100 | 103 | 106 | +3 |
| Ehime | 99 | 111 | 112 | +1 |
| Kochi | 34 | 41 | 41 | $\pm 0$ |
| Fukuoka | 945 | 988 | 992 | +4 |
| Saga | 187 | 191 | 192 | +1 |
| Nagasaki | 178 | 190 | 194 | +4 |
| Kumamoto | 312 | 330 | 337 | +7 |
| Oita | 158 | 165 | 166 | +1 |
| Miyazaki | 185 | 191 | 195 | +4 |
| Kagoshima | 187 | 191 | 194 | +3 |
| Total | 19,579 | 20,260 | 20,385 | +125 |

## Global Seven-Eleven Store Network

[Consolidated subsidiaries]

|  | May 2017 | Feb. 2018 | May 2018 | Change |
| :---: | :---: | :---: | :---: | :---: |
| Japan | 19,579 | 20,260 | 20,385 | +125 |
| North America ${ }^{* 1}$ | 8,705 | 8,670 | 9,696 | +1,026 |
| U.S.A. | 8,054 | 8,030 | 9,055 | +1,025 |
| Canada | 651 | 640 | 641 | +1 |
| Hawaii | 64 | 64 | 65 | +1 |
| China [Beijing] | 218 | 247 | 244 | (3) |
| China [Tianjin] | 78 | 118 | 122 | +4 |
| China [Chengdu] | 66 | 87 | 82 | (5) |
| Sub-total | 28,710 | 29,446 | 30,594 | +1,148 |
| *1. Figures for North America are the number of franchised stores and directly operated stores operated by 7-Eleven, Inc. |  |  |  |  |


|  | Mar. 2017 | Dec. 2017 | Mar. 2018 | Change |
| :---: | :---: | :---: | :---: | :---: |
| South Korea | 8,679 | 9,231 | 9,294 | +63 |
| China | 1,828 | 1,907 | 1,931 | +24 |
| [Hong Kong and others]* ${ }^{\text {2 }}$ |  |  |  |  |
| China [Shanghai] | 107 | 118 | 123 | +5 |
| China [Shandong] | 38 | 55 | 57 | +2 |
| China [Chongqing] | 35 | 47 | 49 | +2 |
| China [Zhejiang] | - | 20 | 22 | +2 |
| Taiwan | 5,137 | 5,221 | 5,245 | +24 |
| Thailand | 9,788 | 10,268 | 10,533 | +265 |
| Philippines | 2,031 | 2,285 | 2,329 | +44 |
| Malaysia | 2,154 | 2,225 | 2,235 | +10 |
| Singapore | 415 | 393 | 372 | (21) |
| Australia | 650 | 675 | 678 | +3 |
| UAE | 8 | 13 | 13 | $\pm 0$ |
| Vietnam | - | 11 | 14 | +3 |
| U.S.A. | 306 | 327 | 331 | +4 |
| Mexico | 1,875 | 1,835 | 1,800 | (35) |
| Norway | 154 | 153 | 152 | (1) |
| Sweden | 183 | 187 | 187 | $\pm 0$ |
| Denmark | 186 | 183 | 183 | $\pm 0$ |
| Sub-total ${ }^{* 3}$ | 33,690 | 35,154 | 35,548 | +394 |

*2. Figures for China [Hong Kong and others] include Guang Dong Province and Macau.
*3. Figures for Mar. 2017 include the number of stores in Indonesia.

|  | May 2017 | Feb. 2018 | May 2018 | Change |
| :---: | :---: | :---: | :---: | :---: |
| Total worldwide ${ }^{* 4}$ | 62,400 | 64,600 | 66,142 | +1,542 |

Notes: 1. Figures for overseas stores are as of the end of March, or as of the end of December.

[^2]III. Store Information of Superstore Operations

## (1) Ito-Yokado

|  | Store name | Location | Date | Sales floor space | Directly managed sales floor space |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Opening | Shokuhinkan Seya (food specialty store) | Kanagawa | Mar. 31, 2018 | 2,900 | 1,709 |
| Closure | Shokuhinkan Shinurayasu (food specialty store) | Chiba | Apr. 8, 2018 | - | 4,683 |

In addition to the above, 6 stores will be closed in the fiscal year ending February 28, 2019.

## (2) York-Benimaru

| Store name | Location | Date | Sales floor space | Directly managed <br> sales floor space |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Openings | Kanuma-Kamidonomachi | Tochigi | Mar. 9, 2018 | 1,962 | 1,792 |
|  | Takahata | Yamagata | Mar. 23, 2018 | 1,988 | 1,818 |
|  | Ishiokanishi | Ibaraki | Jul. 13, 2018 | 2,360 | 2,202 |

In addition to the above, 7 stores will be opened, and 2 stores will be closed in the fiscal year ending February 28, 2019.

## IV. Number of Stores by Type

## Seven-Eleven Japan

| Seven-Eleven Japan |
| :--- | :--- | :--- | :--- | :--- |

* BCP stands for Business Conversion Program.


## V. Sales Floor Space

| Ito-Yokado |  |  |  |  |  | are meters) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Three Months Ended May 31, 2017 |  | Three Months Ended$\text { May 31, } 2018$ |  | Fiscal Year Ended <br> Feb. 28, 2018 |  |
|  |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |
| Total sales floor space | 2,708,791 | 94.1 | 2,678,310 | 98.9 | 2,653,996 | 95.6 |
| Directly managed floor space | 1,543,934 | 97.1 | 1,488,559 | 96.4 | 1,490,522 | 98.8 |
| Weighted average floor space | 1,546,533 | 97.3 | 1,488,979 | 96.3 | 1,532,810 | 97.4 |
| York-Benimaru |  |  |  |  | (Square meters) |  |
|  | Three Months Ended May 31, 2017 |  | Three Months Ended <br> May 31, 2018 |  | Fiscal Year Ended <br> Feb. 28, 2018 |  |
|  |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |
| Total sales floor space | 652,248 | 101.5 | 679,078 | 104.1 | 675,128 | 102.8 |
| Directly managed floor space | 503,771 | 101.5 | 522,874 | 103.8 | 519,177 | 102.8 |
| Weighted average floor space ${ }^{*}$ | 496,882 | 102.2 | 516,185 | 103.9 | 502,690 | 102.3 |

* Excluding floor space of the stores which has been closed.

Sogo \& Seibu

| Sogo \& Seibu |  |  |  |  |  | re met |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sogo \& Seibu | Three Months Ended May 31, 2017 |  | Three Months Ended$\text { May 31, } 2018$ |  | Fiscal Year Ended <br> Feb. 28, 2018 |  |
|  |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |
| Total sales floor space | 700,420 | 82.6 | 571,738 | 81.6 | 617,618 | 80.2 |
| Weighted average floor space | 700,260 | 84.6 | 571,739 | 81.6 | 665,507 | 82.8 |

## Appendix

## Fiscal periods of consolidated subsidiaries

|  | Q1 | Q2 | Q3 | Fiscal year |
| :--- | :---: | :---: | :---: | :---: |
| Consolidated subsidiaries except for <br> below | May | August | November | February |
| Overseas subsidiaries | March | June | September | December |
| Seven Bank | June | September | December | March |

Note: For consolidated subsidiaries ending fiscal year on December, financial statements for the fiscal year ended December have been adopted
For consolidated subsidiary ending fiscal year on March, financial statements which were applied correspondingly to regular financial statements on February have been adopted

The information disclosed by the Company may contain forward-looking statements. These statements are based on management's judgment in accordance with materials available to the Company at the time of disclosure, with future projections based on certain assumptions. The forward-looking statements therefore incorporate various risks, estimates, and uncertainties, and as such, actual results and performance may differ from the future outlook included in disclosed information due to various factors, such as changes in business operations and the financial situation going forward.


[^0]:    Note: Eliminations / corporate in operating income mainly reflect the Company's operating expenses relating to the Group strategy.

[^1]:    * From January 2006, Seven-Eleven Japan's short-term rating is its rating as the guarantor of 7-Eleven, Inc.'s commercial paper program.

[^2]:    2. As of May 31, 2018, Seven-Eleven Japan operates in 46 prefectures out of 47 prefectures in Japan.

    As of May 31, 2018, the number of 7-Eleven stores around the world including area licensees are 66,294 stores.

