## Brief Summary of FY2018

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## Consolidated Results

## I . Financial Results

| 1 I Financial Results |
| :--- | :--- |

## Number of shares outstanding

| Average $^{* 2}$ |  |  |  |
| :--- | :--- | :--- | :--- |
| End of period $^{* 2}$ | $884,132,485$ | $884,214,252$ | $884,531,496$ |

*1. Group's total sales include the sales of Seven-Eleven Japan and 7-Eleven, Inc. franchisees.
*2. Excluding treasury stock.
Exchange rates


|  |  |  | Fiscal Year Ended <br> Feb. 29, 2016 | Fiscal Year Ended |
| :---: | ---: | :---: | :---: | :---: |
|  |  | Feb. 28, 2017 |  |  |


| Fiscal Year Ended |
| :---: |
| Feb. 28, 2018 |
| 112.16 |
| 16.62 |
| 113.00 |
| 17.29 |

(yen)

| Fiscal Year Ending |
| :---: |
| Feb. 28, 2019 (Forecast) |
| 110.00 |
| 16.00 |
| - |
| - |

Operating income before amortization of goodwill

|  | Fiscal Year Ended <br> Feb. 29, 2016 |  | Fiscal Year Ended Feb. 28, 2017 |  | Fiscal Year Ended <br> Feb. 28, 2018 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |
| Total | 373,552 | 103.1 | 380,731 | 101.9 | 408,278 | 107.2 |
| Domestic convenience store operations | 235,093 | - | 243,839 | 103.7 | 245,249 | 100.6 |
| Overseas convenience store operations | 77,482 | - | 76,671 | 99.0 | 90,848 | 118.5 |
| Superstore operations | 7,025 | - | 23,329 | 332.1 | 24,359 | 104.4 |
| Department store operations | 7,912 | - | 4,627 | 58.5 | 5,370 | 116.0 |
| Financial services | 51,368 | - | 51,443 | 100.1 | 51,050 | 99.2 |
| Specialty store operations | $(2,231)$ | - | $(10,537)$ | - | 848 | - |
| Others | 4,747 | - | 4,005 | 84.4 | 3,670 | 91.6 |
| Eliminations / corporate | $(7,846)$ | - | $(12,650)$ | - | $(13,120)$ | - |


| (Millions of yen) |
| ---: |
| Fiscal Year Ending |
| Feb. 28, 2019 (Forecast) |
| 439,300 |

[^0]
## II. Major Factors for the Change

|  | (Millions of yen) |  | (yen) |
| :---: | :---: | :---: | :---: |
|  | Fiscal Year Ended Feb. 28, 2018 |  | Major Factors for the Change |
|  |  | Change |  |
| Group's total sales ${ }^{* 1}$ | 11,048,215 | +426,684 | Total store sales at Seven-Eleven Japan: +162.4 bn. Total store sales at 7-Eleven, Inc.: +399.2 bn. The effect of exchange rate: +97.6 bn. |
| Revenues from operations | 6,037,815 | +202,126 | Domestic CVS: +27.3 bn. Overseas CVS: +322.9 bn. Financial services: +1.0 bn. Superstore: (48.1) bn. Department store: (71.7) bn. Specialty store: (33.8) bn. The effect of exchange rate: +62.1 bn . |
| Operating income (loss) | 391,657 | +27,084 | Retirement benefit expense: +1.5 bn. Size-based business tax: (4.4) bn. <br> Electricity charge [unit price] : (3.0) bn. The effect of exchange rate: +2.3 bn. |
| Domestic convenience store operations | 245,249 | +1,409 | Seven-Eleven Japan: +0.61 bn. <br> Sales: +17.9 bn., Gross profit margin: +1.4 bn., SG\&A: (18.7) bn. <br> Others: +0.79 bn. |
| Overseas convenience store operations | 79,078 | +11,656 | 7-Eleven, Inc.: +14.1 bn. <br> Sales: +31.1 bn., Gross profit margin: +9.9 bn. ${ }^{* 2}$, SG\&A: (26.8) bn. Amortization of goodwill: (2.5) bn. <br> The effect of exchange rate: +2.3 bn. |
| Superstore operations | 21,260 | +1,032 | Ito-Yokado: +3.0 bn. <br> Sales: (7.9) bn., Gross profit margin: +4.4 bn., SG\&A: +6.5 bn. <br> York-Benimaru: +0.01 bn. <br> Sales: +2.8 bn., Gross profit margin: (0.36) bn., SG\&A: (2.5) bn. Life Foods ${ }^{* 3}$ : (0.67) bn. <br> Others: (1.3) bn. |
| Department store operations | 5,369 | +2,501 | Sogo \& Seibu: +0.74 bn <br> Sales: (16.2) bn., Gross profit margin: +0.49 bn., SG\&A: +16.5 bn. <br> Amortization of goodwill: +1.7 bn. |
| Financial services | 49,713 | (423) | Decrease in operating income, due to the impact of upfront expenses in the non-bank business and other factors |
| Specialty store operations | 435 | +11,712 | Seven \& i Food Systems: +0.32 bn. <br> Nissen Holdings (Consolidated): +9.7 bn. <br> Amortization of goodwill: +0.32 bn. <br> Others: +1.3 bn. |
| Others | 3,670 | (335) |  |
| Eliminations / corporate ${ }^{* 4}$ | $(13,120)$ | (470) |  |
| Ordinary income | 390,746 | +26,340 | Increase in operating income, decrease in equity in earnings of affiliates, etc. |
| Income before income taxes | 276,320 | +58,751 | Increase in ordinary income, decrease in special losses |
| Income attributable to owners of parent | 181,150 | +84,399 | Reversal of deferred income taxes associated with reduction in legal tax rate in the U.S., etc. |
| *1. Group's total sales include the sales of Seven-Eleven Japan and 7-Eleven, Inc. franchisees. <br> *2. Gross profit margin was positive as gasoline gross profit exceeded the negative impact of merchandise gross profit. <br> *3. Life Foods is a wholly owned subsidiary which produces and sells delicatessen in York-Benimaru stores. <br> *4. Eliminations / corporate in operating income mainly reflect the Company's operating expenses relating to the Group strategy. |  |  |  |

## III. Segment Information

Business segment information

| Business segment information |
| :--- |

Notes: 1. Capital expenditures include long-term leasehold deposits and advances for store construction. An increase of the future amortization of assets under the "Accounting Standard for Asset Retirement Obligations" is not included.
Figures for actual results don't include goodwill and others related to the acquisition of stores, etc.
Corporate in capital expenditures mainly reflect the Company's capital expenditures relating to the Group strategy.
2. Capital expenditures include investments related to openings of stores for each fiscal year and beyond.
3. In capital expenditures, figures in square brackets [ ] show the figures reflecting the sales \& leaseback of assets of a new store in superstore operations.
4. Depreciation and amortization include amortization on intangible assets. Corporate in depreciation and amortization mainly reflect the Company's depreciation and amortization relating to the Group strategy.
5. Amortization of goodwill include only the amount recorded on selling, general and administrative expenses.
6. Impairment losses include 6,108 million yen, 10,611 million yen, and 31,809 million yen recorded as restructuring expenses in the consolidated income statements for the fiscal year ended Feb. 29, 2016, Feb. 28, 2017, and Feb. 282018.

Geographic area segment information

|  | Fiscal Year Ended <br> Feb．29， 2016 |  | Fiscal Year Ended <br> Feb．28， 2017 |  | Fiscal Year Ended <br> Feb．28， 2018 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YOY（\％） |  | YOY（\％） |  | YOY（\％） | Composition（\％） |
| Assets（end of period） | 5，441，691 | 104.0 | 5，508，888 | 101.2 | 5，494，950 | 99.7 | － |
| Japan | 4，373，165 | 104.4 | 4，371，861 | 100.0 | 4，239，189 | 97.0 | 77.1 |
| North America | 1，025，762 | 102.6 | 1，094，861 | 106.7 | 1，211，456 | 110.6 | 22.0 |
| Others | 43，470 | 89.0 | 48，023 | 110.5 | 50，578 | 105.3 | 0.9 |
| Eliminations | （706） | － | $(5,857)$ | － | $(6,273)$ | － | － |
| Revenues from operations | 6，045，704 | 100.1 | 5，835，689 | 96.5 | 6，037，815 | 103.5 | － |
| Japan | 4，056，272 | 102.9 | 4，032，803 | 99.4 | 3，907，835 | 96.9 | 64.7 |
| North America | 1，855，305 | 94.2 | 1，690，713 | 91.1 | 2，017，092 | 119.3 | 33.4 |
| Others | 136，058 | 103.8 | 113，475 | 83.4 | 113，992 | 100.5 | 1.9 |
| Eliminations | $(1,931)$ | － | $(1,303)$ | － | $(1,104)$ | － | － |
| Operating income | 352，320 | 102.6 | 364，573 | 103.5 | 391，657 | 107.4 | － |
| Japan | 288，068 | 97.4 | 299，251 | 103.9 | 314，700 | 105.2 | 80.4 |
| North America | 65，148 | 130.8 | 65，548 | 100.6 | 75，626 | 115.4 | 19.3 |
| Others | （842） | － | （238） | － | 1，320 | － | 0.3 |
| Eliminations | （53） | － | 11 | － | 10 | 88.0 | － |

Note：＂Others＂consists of the business results in China，etc．

## IV．Interest－Bearing Debt

|  |  |
| :--- | :--- | :--- |

Segment Information excluding Financial Services

| Domestic convenience store operations |  | － | － |  | － | － |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Overseas convenience store operations | 132，671 | － | 177，601 | 133.9 | 163，867 | 92.3 |
| Superstore operations | 4，462 | － | 3，187 | 71.4 | 1，912 | 60.0 |
| Department store operations | 169，856 | － | 187，908 | 110.6 | 175，711 | 93.5 |
| Specialty store operations | 49，223 | － | 53，735 | 109.2 | 52，673 | 98.0 |
| Others | － | － | － |  |  |  |
| Corporate | 329，994 | － | 289，996 | 87.9 | 269，999 | 93.1 |
| Sub－total | 686，207 | － | 712，429 | 103.8 | 664，164 | 93.2 |
| Financial services | 346，763 | － | 336，060 | 96.9 | 318，896 | 94.9 |
| Total | 1，032，970 | 108.9 | 1，048，490 | 101.5 | 983，061 | 93.8 |



## V. Consolidated Balance Sheets

|  |  | llions of yen) |  |  | lions of yen) |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | February 28,2017 <br> Amount | February 28,2018 <br> Amount |  | February 28,2017 <br> Amount | February 28,2018 <br> Amount |
| ASSETS |  |  | LIABILITIES |  |  |
| Current assets | 2,274,403 | 2,340,207 | Current liabilities | 1,947,618 | 1,944,007 |
| Cash and bank deposits | 1,222,101 | 1,316,793 | Notes and accoutns payable,trade | 415,349 | 420,012 |
| Notes and accounts receivable-trade | 347,838 | 337,938 | Short-term loans | 150,376 | 127,255 |
| Trade accounts receivable-financial services | 91,052 | 95,482 | Current portion of bonds | 50,000 | 74,999 |
| Merchandise and finished goods | 189,193 | 173,999 | Current portion of long-term loans | 64,301 | 82,656 |
| Work in process | 31 | 27 | Income taxes payable | 34,462 | 32,211 |
| Raw materials and supplies | 3,238 | 2,962 | Accrued expenses | 131,871 | 117,362 |
| Prepaid expenses | 49,113 | 52,282 | Deposits received | 188,798 | 174,382 |
| ATM-related temporary payments | 98,710 | 96,826 | ATM-related temporary advances | 46,072 | 45,165 |
| Deferred income taxes | 30,239 | 27,981 | Allowance for sales promotion expenses | 21,409 | 19,793 |
| Other | 247,866 | 241,356 | Allowance for bonuses to employees | 14,159 | 14,662 |
| Allowance for doubtful accounts | $(4,983)$ | $(5,441)$ | Allowance for bonuses to Directors and Audit \& Supervisory Board Members | 311 | 345 |
|  |  |  | Allowance for loss on future collection of gift certificates | 1,807 | 1,590 |
|  |  |  | Provision for sales returns | 77 | 89 |
|  |  |  | Deposits received in banking business | 538,815 | 553,522 |
| Non-current assets | 3,234,485 | 3,154,734 | Call money | 20,000 |  |
| Property and equipment | 2,007,829 | 1,989,455 | Other | 269,804 | 279,957 |
| Buildings and structures, net <br> Furniture, fixtures and equipment, net | 865,439 | 872,271 | Non-current liabilities | 1,085,463 | 975,600 |
|  | 311,762 | 327,961 | Bonds | 349,996 | 305,000 |
| Vehicles, net | 288 | 5,463 | Long-term loans | 433,814 | 393,149 |
| Land | 768,926 | 725,180 | Deferred income taxes | 49,080 | 35,416 |
| Lease assets, net Construction in progress | 12,735 | 4,899 | Allowance for retirement benefits to Directors and Audit \& Supervisory Board Members | 939 | 988 |
|  | 48,677 | 53,677 | Allowance for stock payments | - | 95 |
|  |  |  | Net defined benefit liability | 9,163 | 9,185 |
|  |  |  | Deposits received from tenants and franchised stores | 55,327 | 54,806 |
|  |  |  | Asset retirement obligations | 77,640 | 79,412 |
|  |  |  | Other | 109,502 | 97,546 |
| Intangible assets | 495,935 | 461,966 | TOTAL LIABILITIES | 3,033,082 | 2,919,607 |
| Goodwill | 270,055 | 251,233 |  |  |  |
| Software | 72,416 | 61,115 | NET ASSETS |  |  |
| Other | 153,463 | 149,617 | Shareholder's equity | 2,247,056 | 2,348,841 |
|  |  |  | Common stock | 50,000 | 50,000 |
| Investments and other assets | 730,720 | 703,313 | Capital surplus | 409,095 | 409,128 |
| Investments in securities | 188,162 | 175,856 | Retained earnings | 1,793,035 | 1,894,444 |
| Long-term loans receivable | 15,315 | 14,794 | Treasury stock, at cost | $(5,074)$ | $(4,731)$ |
| Long-term leasehold deposits | 396,707 | 383,276 | Total accumulated other comprehensive income | 89,000 | 78,423 |
| Advances for store construction | 389 | 573 | Unrealized gains(losses)on available-for-sale securities, net of taxes | 28,467 | 27,897 |
| Net defined benefit asset | 44,628 | 45,620 | Unrealized gains(losses)on hedging derivatives, net of taxes | 23 | (92) |
| Deferred income taxes | 25,261 | 28,375 | Foreign currency translation adjustments | 56,391 | 46,638 |
| Other | 64,064 | 58,310 | Remeasurements of defined benefit plans | 4,117 | 3,979 |
| Allowance for doubtful accounts | $(3,808)$ | $(3,493)$ | Subscription rights to shares | 2,594 | 2,623 |
| Deferred assets | - | 7 | Non-controlling interests | 137,154 | 145,454 |
| Business commencement expenses | - | 7 | TOTAL NET ASSETS | 2,475,806 | 2,575,342 |
| TOTAL ASSETS | 5,508,888 | 5,494,950 | TOTAL LIABILITIES AND NET ASSETS | 5,508,888 | 5,494,950 |
|  |  |  | - | Consolida | ted Results-V |

## VI. Consolidated Statements of Income

|  | (Millions of yen) |  |
| :---: | :---: | :---: |
|  | Year ended February 28, 2017 | Year ended February 28, 2018 |
| Revenues from operations | 5,835,689 | 6,037,815 |
| Net sales | 4,646,370 | 4,807,748 |
| Cost of sales | 3,602,038 | 3,773,220 |
| Gross profit on sales | 1,044,331 | 1,034,527 |
| Operating revenues | 1,189,318 | 1,230,067 |
| Gross Profit from operations | 2,233,650 | 2,264,594 |
| Selling,general and administrative expenses | 1,869,077 | 1,872,936 |
| Advertising and decoration expenses | 160,355 | 136,473 |
| Salaries and wages | 456,239 | 450,662 |
| Provision for bonuses to employees | 14,085 | 14,606 |
| Pension expenses | 16,009 | 14,471 |
| Legal welfare expenses | 61,750 | 61,857 |
| Land and building rent | 351,484 | 360,547 |
| Depreciation and amortization | 198,249 | 203,694 |
| Utility expenses | 111,427 | 112,938 |
| Store maintenance and repair expenses | 74,531 | 74,120 |
| Other | 424,943 | 443,564 |
| Operating income | 364,573 | 391,657 |
| Non-operating income | 12,797 | 12,014 |
| Interest income | 5,331 | 5,791 |
| Dividend income | 1,115 | 1,202 |
| Equity in earnings of affiliates | 2,062 | 1,496 |
| Other | 4,288 | 3,523 |
| Non-operating expenses | 12,964 | 12,925 |
| Interest expenses | 6,262 | 6,475 |
| Interest on bonds | 2,496 | 2,351 |
| Other | 4,205 | 4,098 |
| Ordinary income | 364,405 | 390,746 |
| Special gains | 4,411 | 13,347 |
| Gain on sales of property and equipment | 3,110 | 8,375 |
| Gain on sales of property and equipment related to restructuring | 376 | 2,663 |
| Other | 924 | 2,309 |
| Special losses | 151,248 | 127,774 |
| Loss on desposals of property and equipment | 18,369 | 20,635 |
| Impairment loss on property and equipment | 49,108 | 57,070 |
| Amortization of goodwill | 39,300 | - |
| Restructuring expenses | 25,637 | 42,680 |
| Other | 18,831 | 7,388 |
| Income before income taxes | 217,569 | 276,320 |
| Total income taxes | 106,746 | 79,423 |
| Income taxes - current | 117,686 | 94,421 |
| Income taxes - deferred | $(10,939)$ | $(14,997)$ |
| Net income | 110,822 | 196,896 |
| Net income attributable to non-controlling interests | 14,072 | 15,746 |
| Net income attributable to owners of parent | 96,750 | 181,150 |

## VII. Consolidated Statements of Cash Flows

|  | Year Ended February 28, 2017 | (Millions of yen) <br> Year Ended <br> February 28, 2018 |
| :---: | :---: | :---: |
| Cash flows from operating activities: |  |  |
| Income before income taxes | 217,569 | 276,320 |
| Depreciation and amortization | 207,483 | 213,167 |
| Impairment loss on property and equipment | 59,719 | 88,879 |
| Amortization of goodwill | 55,458 | 16,620 |
| Increase(decrease) in allowance for bonuses to employees | 728 | 707 |
| Decrease(increase) in net defined benefit asset | 554 | (938) |
| Interest and dividends income | $(6,446)$ | $(6,994)$ |
| Interest expenses and interest on bonds | 8,759 | 8,826 |
| Equity in losses (earnings) of affiliates | $(2,062)$ | $(1,496)$ |
| Gain on sales of property and equipment | $(3,487)$ | $(11,038)$ |
| Loss on disposals of property and equipment | 18,516 | 20,860 |
| Gain on transfer from business divestitures | - | $(1,090)$ |
| Decrease (increase) in notes and accounts receivable,trade | 6,525 | 7,590 |
| Decrease (increase) in trade accounts receivable,financial services | $(4,175)$ | $(4,429)$ |
| Decrease (increase) in inventories | 18,438 | 11,186 |
| Increase (decrease) in notes and accounts payable,trade | 3,632 | 8,501 |
| Increase (decrease) in deposits received | 31,094 | $(14,168)$ |
| Net increase (decrease) in loans in banking business | $(5,000)$ |  |
| Net increase (decrease) in deposits received in banking business | 20,688 | 14,706 |
| Net decrease (increase) in call loans in banking business | 10,000 |  |
| Net decrease (decrease) in call money in banking business | 20,000 | $(20,000)$ |
| Net change in ATM-related temporary accounts | $(9,276)$ | 974 |
| Other | 8,171 | $(26,580)$ |
| Sub-total | 656,892 | 581,606 |
| Interest and dividends received | 3,712 | 4,468 |
| Interest paid | $(7,452)$ | $(8,877)$ |
| Income taxes paid | $(140,629)$ | $(95,827)$ |
| Income taxes refund | - | 16,936 |
| Net cash provided by operating activities | 512,523 | 498,306 |
| Cash flows from investing activities: |  |  |
| Acquisition of property and equipment | $(321,089)$ | $(277,913)$ |
| Proceeds from sales of property and equipment | 66,359 | 40,174 |
| Acquisition of intangible assets | $(27,347)$ | $(33,375)$ |
| Payment for purchase of investments in securities | $(55,010)$ | $(20,353)$ |
| Proceeds from sales of investments in securities | 18,806 | 32,435 |
| Proceeds from sales of investments in subsidiaries resulting in change in scope of consolidation | 326 | 108 |
| Payment for long-term leasehhold deposits | $(29,116)$ | $(16,199)$ |
| Refund of long-term leasehold deposits | 33,352 | 37,689 |
| Proceeds from deposits from tenants | 3,542 | 5,321 |
| Refund of deposits from tenants | $(3,269)$ | $(5,654)$ |
| Proceeds from business divestitures | - | 12,937 |
| Payment for acquisition of business | $(71,471)$ | $(4,717)$ |
| Payment for time deposits | $(10,850)$ | $(16,294)$ |
| Proceeds from withdrawal of time deposits | 28,233 | 12,751 |
| Other | $(4,067)$ | $(7,329)$ |
| Net cash used in investing activities | $(371,602)$ | $(240,418)$ |
| Cash flows from financing activities: |  |  |
| Net increase (decrease) in short-term loans | 19,341 | $(23,150)$ |
| Proceeds from long-term debts | 139,451 | 56,408 |
| Repayment of long-term debts | $(98,739)$ | $(73,656)$ |
| Proceeds from commericial paper | 75,161 |  |
| Payment for redemption of commercial paper | $(75,161)$ |  |
| Payment for redempion of bonds | $(40,000)$ | $(20,000)$ |
| Capital contribution from non-controlling interests | 0 | 432 |
| Dividends paid | $(80,834)$ | $(79,558)$ |
| Dividends paid to non-controlling interests | $(6,142)$ | $(7,017)$ |
| Purchase of treasury stock | $(2,276)$ | (25) |
| Other | $(8,991)$ | $(21,941)$ |
| Net cash used in financing activities | $(78,190)$ | $(168,510)$ |
| Effect of exchange rate changes on cash and cash equivalents | (154) | 1,508 |
| Net increase (decrease) in cash and cash equivalents | 62,576 | 90,886 |
| Cash and cash equivalents at beginning of period | 1,147,086 | 1,209,497 |
| Decrease in cash and cash equivalents resulting from exclusion of the subsidiary from consolidation | (164) |  |
| Cash and cash equivalents at end of period | 1,209,497 | 1,300,383 |

## I . Domestic Convenience Store Operations

## Seven-Eleven Japan

| Financial results |  |  |  |  |  |  | (Millions of yen) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Fiscal Year Ended <br> Feb. 29, 2016 |  | Fiscal Year Ended <br> Feb. 28, 2017 |  | Fiscal Year Ended <br> Feb. 28, 2018 |  | Fiscal Year Ending Feb. 28, 2019 (Forecast) |  |
|  |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |
| Total store sales | 4,291,067 | 107.1 | 4,515,605 | 105.2 | 4,678,083 | 103.6 | 4,875,000 | 104.2 |
| Net sales of franchised stores | 4,182,231 | 107.1 | 4,409,084 | 105.4 | 4,575,931 | 103.8 |  |  |
| Revenues from operations | 793,661 | 107.8 | 833,743 | 105.1 | 849,862 | 101.9 | 872,700 | 102.7 |
| Franchise commission from franchised stores | 680,413 | 108.2 | 723,021 | 106.3 | 743,393 | 102.8 |  |  |
| Gross profit from operation | 716,395 | 108.0 | 758,400 | 105.9 | 777,743 | 102.6 |  |  |
| SG\&A expenses | 481,362 | 109.5 | 514,907 | 107.0 | 533,633 | 103.6 |  |  |
| Advertising expenses | 66,464 | 114.3 | 69,002 | 103.8 | 59,377 | 86.1 |  |  |
| Salaries and wages | 67,298 | 110.6 | 72,547 | 107.8 | 74,404 | 102.6 |  |  |
| Land and building rent | 140,340 | 110.8 | 154,863 | 110.3 | 166,947 | 107.8 |  |  |
| Depreciation and amortization* | 51,784 | 108.6 | 58,829 | 113.6 | 64,294 | 109.3 |  |  |
| Utility expenses | 47,784 | 98.8 | 43,993 | 92.1 | 46,366 | 105.4 |  |  |
| Others | 107,688 | 109.8 | 115,671 | 107.4 | 122,243 | 105.7 |  |  |
| Operating income | 235,033 | 105.2 | 243,493 | 103.6 | 244,110 | 100.3 | 246,500 | 101.0 |
| Net income | 162,910 | 119.0 | 144,151 | 88.5 | 166,760 | 115.7 |  |  |

* Depreciation and amortization include amortization on intangible assets.


## Sales by product category (total store sales)

(Millions of yen)

|  | Fiscal Year Ended <br> Feb. 29, 2016 |  |  | Fiscal Year Ended <br> Feb. 28, 2017 |  |  | Fiscal Year Ended <br> Feb. 28, 2018 |  |  | Fiscal Year Ending Feb. 28, 2019 (Forecast) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%) | Composition(\%) |  | YOY(\%) | Composition(\%) |  | YOY(\%) | Composition(\%), |  | YOY(\%) |
| Total store sales | 4,291,067 | 107.1 | 100.0 | 4,515,605 | 105.2 | 100.0 | 4,678,083 | 103.6 | 100.0 | 4,875,000 | 104.2 |
| Processed food | 1,115,677 | 107.9 | 26.0 | 1,183,088 | 106.0 | 26.2 | 1,230,335 | 104.0 | 26.3 |  |  |
| Fast food | 1,278,738 | 107.8 | 29.8 | 1,350,166 | 105.6 | 29.9 | 1,412,781 | 104.6 | 30.2 |  |  |
| Daily food | 579,294 | 112.0 | 13.5 | 614,122 | 106.0 | 13.6 | 626,863 | 102.1 | 13.4 |  |  |
| Nonfood | 1,317,357 | 103.7 | 30.7 | 1,368,228 | 103.9 | 30.3 | 1,408,103 | 102.9 | 30.1 |  |  |

## Average daily sales per store

(Thousands of yen)

| ve |  |  |  |  |  |  | (Thousands of yen) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Fiscal Year Ended Feb. 29, 2016 |  | Fiscal Year Ended <br> Feb. 28, 2017 |  | Fiscal Year Ended <br> Feb. 28, 2018 |  | Fiscal Year Ending Feb. 28, 2019 (Forecast) |  |
|  |  | Change |  | Change |  | Change |  | Change |
| All stores | 656 | +1 | 657 | +1 | 653 | (4) |  |  |
| Newly opened stores | 530 | +17 | 533 | +3 | 546 | +13 |  |  |

Existing store sales increase

|  | Fiscal Year Ended <br> Feb. 29, 2016 | Fiscal Year Ended <br> Feb. 28, 2017 | Fiscal Year Ended <br> Feb. 28, 2018 | Fiscal Year Ending Feb. 28, 2019 (Forecast) |
| :---: | :---: | :---: | :---: | :---: |
| Existing store sales increase * | +1.9 | +1.5 | +0.6 | +1.5 |
| [incl.prepaid card] | [+2.9] | [+1.8] | [+0.7] | - |
| Number of customers | +1.3 | +0.1 | (0.9) |  |
| Average spending per customer** | +0.6 | +1.4 | +1.5 |  |
| [incl. prepaid card] | [+1.6] | [+1.7] | [+1.6] |  |

* From FY2019 onward, the Company will change its disclosure to exclude the impact of prepaid card in its figures. Accordingly, previous fiscal years' results have been restated under this standard, and there is no impact on the number of customers.
Gross profit margin by product category

|  | Fiscal Year Ended <br> Feb. 29, 2016 |  | Fiscal Year Ended <br> Feb. 28, 2017 |  | Fiscal Year Ended <br> Feb. 28, 2018 |  | Fiscal Year Ending Feb. 28, 2019 (Forecast) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Change |  | Change |  | Change |  | Change |
| Total | 31.6 | +0.2 | 31.8 | +0.2 | 31.9 | +0.1 | 32.1 | +0.2 |
| Processed food | 38.9 | +0.1 | 39.2 | +0.3 | 39.4 | +0.2 |  |  |
| Fast food | 35.5 | (0.2) | 35.7 | +0.2 | 35.9 | +0.2 |  |  |
| Daily food | 33.2 | +0.1 | 33.4 | +0.2 | 33.5 | +0.1 |  |  |
| Nonfood | 20.9 | +0.2 | 21.0 | +0.1 | 20.7 | (0.3) |  |  |

## II. Overseas Convenience Store Operations

7-Eleven, Inc.

| Financial results | Fiscal Year Ending <br> Dec. 31, 2015 |  | Fiscal Year Ending <br> Dec. 31, 2016 |  | Fiscal Year Ended Dec. 31, 2017 |  | (Millions of yen) <br> Fiscal Year Ending Dec. 31, 2018 (Forecast) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |
|  |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |
| Total store sales | 2,950,422 | 104.1 | 2,735,199 | 92.7 | 3,134,412 | 114.6 | 3,840,000 | 122.5 |
| Merchandise sales at directly operated stores Merchandise sales at franchised stores Gasoline sales | $\begin{array}{r} 327,183 \\ 1,401,665 \\ 1,221,573 \end{array}$ | $\begin{array}{r} 104.6 \\ 125.3 \\ 87.1 \end{array}$ | $\begin{array}{r} 284,542 \\ 1,336,735 \\ 1,113,921 \end{array}$ | $\begin{gathered} 87.0 \\ 95.4 \\ 91.2 \end{gathered}$ | $\begin{array}{r} 281,091 \\ 1,440,311 \\ 1,413,009 \end{array}$ | $\begin{array}{r} 98.8 \\ 107.7 \\ 126.9 \end{array}$ |  |  |
| Revenues from operations | 1,819,838 | 94.0 | 1,658,542 | 91.1 | 1,981,533 | 119.5 | 2,635,000 | 133.0 |
|  | $\begin{array}{r} 327,183 \\ 1,221,573 \\ 271,081 \\ 246,123 \end{array}$ | $\begin{array}{r} 104.6 \\ 87.1 \\ 123.6 \\ 124.1 \end{array}$ | $\begin{array}{r} 284,542 \\ 1,113,921 \\ 260,078 \\ 236,957 \end{array}$ | $\begin{aligned} & 87.0 \\ & 91.2 \\ & 95.9 \\ & 96.3 \end{aligned}$ | $\begin{array}{r} 292,344 \\ 1,413,009 \\ 276,179 \\ 251,197 \end{array}$ | $\begin{aligned} & 102.7 \\ & 126.9 \\ & 106.2 \\ & 106.0 \end{aligned}$ |  |  |
| Gross profit from operations | 472,640 | 117.9 | 449,334 | 95.1 | 490,409 | 109.1 |  |  |
| SG\&A expenses | 395,162 | 115.8 | 372,662 | 94.3 | 399,557 | 107.2 |  |  |
| SG\&A expenses (thousands of \$) | 3,263,107 | 101.2 | 3,425,836 | 105.0 | 3,562,387 | 104.0 |  |  |
| Directly operated stores ${ }^{*}$ | 527,541 | 92.3 | 515,342 | 97.7 | 501,643 | 97.3 |  |  |
| Operating income | 77,478 | 129.9 | 76,671 | 99.0 | 90,852 | 118.5 | 110,000 | 121.1 |
| Operating income (thousands of dollar) | 639,790 | 113.5 | 704,832 | 110.2 | 810,023 | 114.9 | 1,000,000 | 123.5 |
| Net income | 45,181 | 126.0 | 45,470 | 100.6 | 76,048 | 167.2 |  |  |
| Net income (thousands of dollar) | 373,092 | 110.0 | 418,002 | 112.0 | 678,036 | 162.2 |  |  |

* Selling expenses of directly operated stores.

Sales by product category (total store sales)

| (Millions of yen) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Fiscal Year Ended Dec. 31, 2017 |  |  | Fiscal Year Ending Dec. 31, 2018 (Forecast) |  |
|  | YOY(\%) | Composition(\%) |  | YOY(\%) |
| 3,134,412 | 114.6 |  | 3,840,000 | 122.5 |
| 1,721,403 | 106.2 | 100.0 |  |  |
| 682,470 | 104.9 | 39.6 |  |  |
| 248,718 | 101.8 | 14.4 |  |  |
| 101,888 | 100.1 | 5.9 |  |  |
| 688,325 | 110.2 | 40.0 |  |  |
| 1,413,009 | 126.9 |  |  |  |

Existing store sales increase

| Fiscal Year Ending (\%) |
| :---: |
| Dec. 31, 2018 (Forecast) |
| +3.1 |


\section*{| Average daily sales per store |
| :--- | :--- |}

Fiscal Year Ending

Dec. 31, 2016 $|$|  |  |
| :---: | :---: |
| 4,769 | Change |
| 519 | $(50)$ |

| Fiscal Year Ended <br> Dec. 31, 2017 |  |
| :---: | :---: |
| 4,841 | Change |
| 543 | +72 |


| Fiscal Year Ending |
| :---: |
| Dec. 31, 2018 (Forecast) |
| Change |

## Merchandise gross profit margin

| Fiscal Year Ending <br> Dec. 31, 2016 |
| :---: |
| 34.8 |


| Fiscal Year Ended |
| :---: |
| Dec. 31, 2017 |


| Fiscal Year Ending |
| :---: |
| (\%) <br> Dec. 31,2018 (Forecast) |
|  |
| 34.7 |

Gasoline

| cal Year Ending |
| :--- |
| Dec. 31, 2015 |
| Change |
| 34.6 |

## III. Superstore Operations

Ito-Yokado

| Financial results |  |  |  |  |  |  | (Millions of yen) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Fiscal Year Ended <br> Feb. 29, 2016 |  | Fiscal Year Ended <br> Feb. 28, 2017 |  | Fiscal Year Ended <br> Feb. 28, 2018 |  | Fiscal Year Ending Feb. 28, 2019 (Forecast) |  |
|  |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |
| Revenues from operations | 1,289,586 | 100.3 | 1,255,017 | 97.3 | 1,244,262 | 99.1 | 1,263,400 | 101.5 |
| Net sales | 1,255,608 | 100.2 | 1,219,252 | 97.1 | 1,213,613 | 99.5 | 1,232,100 | 101.5 |
| Gross profit from operation | 320,399 | 95.6 | 316,932 | 98.9 | 313,362 | 98.9 |  |  |
| SG\&A expenses | 334,380 | 100.4 | 316,879 | 94.8 | 310,285 | 97.9 |  |  |
| Advertising expenses | 33,586 | 112.1 | 19,389 | 57.7 | 20,653 | 106.5 |  |  |
| Salaries and wages | 132,138 | 99.4 | 133,112 | 100.7 | 132,474 | 99.5 |  |  |
| Land and building rent | 61,175 | 96.2 | 61,687 | 100.8 | 59,005 | 95.7 |  |  |
| Depreciation and amortization* | 13,125 | 117.9 | 13,654 | 104.0 | 12,606 | 92.3 | - |  |
| Utility expenses | 19,321 | 87.7 | 15,779 | 81.7 | 15,290 | 96.9 |  |  |
| Others | 75,033 | 102.1 | 73,256 | 97.6 | 70,255 | 95.9 |  |  |
| Operating income | $(13,980)$ | - | 52 |  | 3,077 |  | 10,000 | 325.0 |
| Net income (loss) | $(23,923)$ | - | $(13,797)$ |  | $(5,821)$ | - |  |  |

* Depreciation and amortization include amortization on intangible assets.


## Sales by product category

(Millions of yen)

| (Millions of yen) |
| ---: |
| Fiscal Year Ending <br> Feb. 28, 2019 (Forecast) |
| $1,232,100$ |

Existing store sales increase

|  | Fiscal Year Ended <br> Feb. 29, 2016 | Fiscal Year Ended <br> Feb. 28, 2017 |
| :---: | :---: | :---: |
| Total | +0.4 | (3.4) |
| Existing store sales increase | +0.2 | (4.2) |
| Apparel | (0.8) | (6.3) |
| Household goods | (0.3) | (7.1) |
| Food | +0.6 | (2.9) |
| Number of customers | (0.1) | (4.4) |
| Average spending per customer | +0.4 | +0.3 |
| Tenants | +1.1 | (1.4) |


| Fiscal Year Ended |
| :---: |
| Feb. 28, 2018 |
| $(0.9)$ |
| $(1.4)$ |
| $(4.0)$ |
| $(0.5)$ |
| $(0.9)$ |
| $(1.7)$ |
| +0.3 |
| +0.5 |


$\frac{$|  Fiscal Year Ending  |
| :---: |
|  Feb. 28,  2019  (Forecast)  |}{+0.1}

Gross profit margin by product category

| Fiscal Year Ended <br> Feb. 28, 2018 |  | Fiscal Year Ending <br> Feb. 28, 2019 (Forecast) |  |
| :---: | :---: | :---: | :---: |
|  | Change |  | Change |
| 29.6 | +0.5 | 30.0 | +0.4 |
| $\begin{aligned} & 34.0 \\ & 31.3 \\ & 27.7 \end{aligned}$ | $\begin{gathered} +1.5 \\ +1.1 \\ (0.1) \end{gathered}$ |  |  |

<Concerning the Business Reorganization of Ito-Yokado>
The cosmetic and drug sales areas in Ito-Yokado's household goods division were carved out in a corporate split and transferred to
Seven Bi no Garden Co., LTD.; however, to facilitate a flexible sales area reorganization at Ito-Yokado, it absorbed Seven Bi no Garden Co., LTD. on March 1, 2017.
As a result, the result for the fiscal year ending February 28, 2018 and the forecast for the fiscal year ending February 28, 2019 reflect the figures for Seven Bi no Garden Co., LTD.
Furthermore, since the forecast uses figures from after reorganizing the existing store sales, there is no impact on the existing store sales growth.
The impact on the gross profit margin is negligible.

York-Benimaru

| Financial results |  |  |  |  |  |  | (Millions of yen) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Fiscal Year Ended <br> Feb. 29, 2016 |  | Fiscal Year Ended <br> Feb. 28, 2017 |  | Fiscal Year Ended <br> Feb. 28, 2018 |  | Fiscal Year Ending Feb. 28, 2019 (Forecast) |  |
|  |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |
| Revenues from operations | 412,977 | 104.0 | 426,172 | 103.2 | 437,197 | 102.6 | 457,000 | 104.5 |
| Net sales | 406,223 | 104.0 | 418,729 | 103.1 | 429,064 | 102.5 | 449,000 | 104.6 |
| Gross profit from operation | 102,109 | 104.6 | 106,240 | 104.0 | 108,783 | 102.4 |  |  |
| SG\&A expenses | 88,784 | 104.7 | 92,185 | 103.8 | 94,713 | 102.7 |  |  |
| Advertising expenses | 6,667 | 109.2 | 6,624 | 99.4 | 6,655 | 100.5 |  |  |
| Salaries and wages | 45,946 | 104.0 | 48,472 | 105.5 | 50,184 | 103.5 |  |  |
| Land and building rent | 9,136 | 102.0 | 9,378 | 102.6 | 9,601 | 102.4 |  |  |
| Depreciation and amortization* | 3,931 | 110.1 | 4,519 | 115.0 | 5,148 | 113.9 |  |  |
| Utility expenses | 6,127 | 94.0 | 5,413 | 88.3 | 5,422 | 100.2 |  |  |
| Others | 16,975 | 109.7 | 17,777 | 104.7 | 17,701 | 99.6 |  |  |
| Operating income | 13,324 | 103.9 | 14,054 | 105.5 | 14,070 | 100.1 | 14,700 | 104.5 |
| Net income | 8,969 | 115.1 | 8,982 | 100.1 | 9,350 | 104.1 |  |  |

* Depreciation and amortization include amortization on intangible assets.
[Reference] Results including Life Foods ${ }^{*}$
(Millions of yen)

|  | Fiscal Year Ended <br> Feb. 29, 2016 |  | Fiscal Year Ended <br> Feb. 28, 2017 |  | Fiscal Year Ended <br> Feb. 28, 2018 |  | Fiscal Year Ending Feb. 28, 2019 (Forecast) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |
| Operating income | 17,747 | 104.2 | 18,760 | 105.7 | 18,098 | 96.5 | 19,600 | 108.2 |

Note: Results including Life Foods represent internal management reporting figures.

* Life Foods is a wholly owned subsidiary which produces and sells delicatessen in York-Benimaru stores.

Sales by product category

|  | Fiscal Year Ended <br> Feb. 29, 2016 |  |  | Fiscal Year Ended <br> Feb. 28, 2017 |  |  | Fiscal Year Ended <br> Feb. 28, 2018 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%) | Compsition(\%) |  | YOY(\%) | Compsition(\%) |  | YOY(\%) | Compsition(\%) |
| Net sales | 406,223 | 104.0 | 100.0 | 418,729 | 103.1 | 100.0 | 429,064 | 102.5 | 100.0 |
| Merchandise sales | 348,970 | 104.0 | 85.9 | 360,290 | 103.2 | 86.0 | 369,510 | 102.6 | 86.1 |
| Food | 312,683 | 104.9 | 77.0 | 325,026 | 103.9 | 77.6 | 335,985 | 103.4 | 78.3 |
| Fresh food | 139,489 | 105.6 | 34.3 | 145,105 | 104.0 | 34.6 | 149,910 | 103.3 | 34.9 |
| Processed food | 95,761 | 103.9 | 23.6 | 98,819 | 103.2 | 23.6 | 101,977 | 103.2 | 23.8 |
| Daily food | 77,433 | 104.9 | 19.1 | 81,101 | 104.7 | 19.4 | 84,097 | 103.7 | 19.6 |
| Apparel | 15,887 | 95.6 | 3.9 | 14,967 | 94.2 | 3.6 | 13,531 | 90.4 | 3.1 |
| Household goods | 20,398 | 98.6 | 5.0 | 20,296 | 99.5 | 4.8 | 19,993 | 98.5 | 4.7 |
| Tenants | 57,253 | 104.0 | 14.1 | 58,439 | 102.1 | 14.0 | 59,553 | 101.9 | 13.9 |
| Life Foods* | 47,569 | 104.4 | 11.7 | 48,856 | 102.7 | 11.7 | 49,691 | 101.7 | 11.6 |
| Others | 9,684 | 102.3 | 2.4 | 9,583 | 99.0 | 2.3 | 9,861 | 102.9 | 2.3 |

(Millions of yen)


* Represents sales amount for delicatessen items in York-Benimaru stores.

Existing store sales increase

| Existing store sales increase |  |  |  |
| :--- | :---: | :---: | :---: |
|  | Fiscal Year Ended <br> Feb. 29, 2016 | Fiscal Year Ended <br> Feb. 28, 2017 | Fiscal Year Ended <br> Feb. 28, 2018 |
| Existing store sales increase | +1.2 | +0.5 | $(0.4)$ |
| Food | +1.8 | +0.9 |  |
| Apparel | $(5.4)$ | $(3.9)$ | +0.2 |
| Household goods | $(2.1)$ | +0.5 | $(9.9)$ |
| Tenants | +0.9 | $(0.5)$ | $(2.8)$ |
| Number of customers | +1.5 | +0.8 | $(0.4)$ |
| Average spending per customer | $(0.3)$ | $(0.3)$ | $\pm 0.0$ |

## Gross profit margin by product category

|  | Fiscal Year Ended <br> Feb. 29, 2016 |  | Fiscal Year Ended <br> Feb. 28, 2017 |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | Change |  | Change |
| Total | 25.7 | +0.1 | 25.8 | +0.1 |
| Food | 25.4 | +0.2 | 25.5 | +0.1 |
| Apparel | 30.8 | (0.4) | 31.5 | +0.7 |
| Household goods | 26.6 | +0.4 | 26.8 | +0.2 |


| Fiscal Year Ended <br> Feb. 28, 2018 |  |  |
| :---: | :---: | :---: |
|  | Change |  |
| 25.7 | $(0.1)$ |  |
| 25.3 | $(0.2)$ |  |
| 32.4 | +0.9 |  |
| 26.5 | $(0.3)$ |  |

## IV. Department Store Operations

Sogo \& Seibu

| Financial results |  |  |  |  |  |  | (M | ns of yen) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Fiscal Year Ended <br> Feb. 29, 2016 |  | Fiscal Year Ended <br> Feb. 28, 2017 |  | Fiscal Year Ended <br> Feb. 28, 2018 |  | Fiscal Year Ending Feb. 28, 2019 (Forecast) |  |
|  |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |
| Revenues from operations | 803,443 | 100.1 | 760,692 | 94.7 | 685,888 | 90.2 | 641,300 | 93.5 |
| Net sales | 790,708 | 100.1 | 747,951 | 94.6 | 674,368 | 90.2 | 630,600 | 93.5 |
| Gross profit from operation | 177,925 | 98.3 | 165,647 | 93.1 | 149,853 | 90.5 |  |  |
| SG\&A expenses | 170,514 | 99.9 | 161,306 | 94.6 | 144,772 | 89.7 |  |  |
| Advertising expenses | 27,005 | 103.7 | 25,467 | 94.3 | 22,274 | 87.5 |  |  |
| Salaries and wages | 43,977 | 100.8 | 41,770 | 95.0 | 37,370 | 89.5 |  |  |
| Land and building rent | 41,404 | 100.4 | 40,523 | 97.9 | 36,625 | 90.4 |  |  |
| Depreciation and amortization* | 11,751 | 98.0 | 10,664 | 90.7 | 8,927 | 83.7 |  |  |
| Utility expenses | 10,202 | 94.1 | 8,473 | 83.1 | 7,472 | 88.2 |  |  |
| Others | 36,173 | 97.9 | 34,406 | 95.1 | 32,101 | 93.3 |  |  |
| Operating income | 7,411 | 72.5 | 4,341 | 58.6 | 5,081 | 117.1 | 5,200 | 102.3 |
| Net income (loss) | $(4,034)$ | - | $(28,426)$ |  | $(29,973)$ |  |  |  |

* Depreciation and amortization include amortization on intangible assets.

Sales results of major stores
(Millions of yen)

|  | $\begin{gathered} \text { Fiscal Year Ended } \\ \text { Feb. 29, } 2016 \\ \hline \end{gathered}$ |  | Fiscal Year Ended Feb. 28, 2017 |  | Fiscal Year Ended Feb. 28, 2018 |  | $\begin{aligned} & \text { Fiscal Year Ending } \\ & \text { Feb. 28, } 2019 \text { (Forecast) } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | yoy(\%) |  | yoy(\%) |  | yoy(\%) |  |
| Ikebukuro (flagship store) | 190,018 | 101.4 | 186,597 | 98.2 | 185,149 | 99.2 |  |
| Yokohama | 114,200 | 101.1 | 109,690 | 96.1 | 110,603 | 100.8 |  |
| Chiba | 76,053 | 98.9 | 73,381 | 96.5 | 74,439 | 101.4 |  |
| Hiroshima | 43,115 | 100.2 | 41,438 | 96.1 | 40,909 | 98.7 |  |
| Shibuya | 42,376 | 105.4 | 41,779 | 98.6 | 43,671 | 104.5 |  |
| Omiya | 33,654 | 97.3 | 33,058 | 98.2 | 33,120 | 100.2 |  |

Note: Store sales include corporate sales.

## Sales by product category

(Millions of yen)

|  | Fiscal Year Ended <br> Feb. 29, 2016 |  |  | Fiscal Year Ended <br> Feb. 28, 2017 |  |  | Fiscal Year Ended <br> Feb. 28, 2018 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%) | Composition(\%) |  | YOY(\%) | Composition(\%) |  | YOY(\%) | Composition(\%) |
| Net sales | 790,708 | 100.1 | 100.0 | 747,951 | 94.6 | 100.0 | 674,368 | 90.2 | 100.0 |
| Merchandise sales | 561,435 | 98.5 | 71.0 | 524,410 | 93.4 | 70.1 | 471,656 | 89.9 | 69.9 |
| Apparel | 317,260 | 96.7 | 40.1 | 291,470 | 91.9 | 39.0 | 260,919 | 89.5 | 38.7 |
| Household goods | 81,115 | 101.1 | 10.3 | 75,770 | 93.4 | 10.1 | 67,873 | 89.6 | 10.1 |
| Food | 163,059 | 101.0 | 20.6 | 157,168 | 96.4 | 21.0 | 142,863 | 90.9 | 21.2 |
| Tenants | 188,554 | 104.7 | 23.8 | 183,696 | 97.4 | 24.6 | 167,519 | 91.2 | 24.8 |
| Corporate sales | 40,718 | 100.7 | 5.1 | 39,844 | 97.9 | 5.3 | 35,192 | 88.3 | 5.2 |


| Fiscal Year Ending <br> Feb. 28,2019 (Forecast) |
| :---: |
| YOY(\%) |
| $630,600: 9$ |

Existing store sales increase
(\%)

|  | Fiscal Year Ended Feb. 29, 2016 |  | Fiscal Year Ended <br> Feb. 28, 2017 |  | Fiscal Year Ended Feb. 28, 2018 |  | Fiscal Year Ending Feb. 28, 2019 (Forecast) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Existing store sales increase |  |  |  |  |  |  | +3.3 |  |
| Gross profit margin by product category |  |  |  |  |  |  |  |  |
|  | Fiscal Year Ended Feb. 29, 2016 |  | Fiscal Year Ended Feb. 28, 2017 |  | Fiscal Year Ended Feb. 28, 2018 |  | Fiscal Year Ending Feb. 28, 2019 (Forecast) |  |
|  |  | Change |  | Change |  | Change |  | Change |
| Total | 24.3 | (0.3) | 23.9 | (0.4) | 24.0 | +0.1 | 24.5 | +0.5 |
| Apparel | 28.7 | (0.2) | 28.2 | (0.5) | 28.6 | +0.4 |  |  |
| Household goods | 23.7 | (0.2) | 23.6 | (0.1) | 23.5 | (0.1) |  |  |
| Food | 16.2 | $\pm 0.0$ | 16.0 | (0.2) | 16.0 | $\pm 0.0$ |  |  |

## V. Financial Services

## Seven Bank

Number of ATMs
(1) Domestic installation

|  | Fiscal Year Ended <br> Feb. 29, 2016 |  | Fiscal Year Ended <br> Feb. 28, 2017 |  | Fiscal Year Ended <br> Feb. 28, 2018 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Change |  | Change |  | Change |
| Total | 22,388 | +1,449 | 23,353 | +965 | 24,338 | +985 |
| Net ATMs in the Group | 20,373 | +1,116 | 21,232 | +859 | 22,101 | +869 |
| Seven-Eleven Japan | 19,777 | +1,067 | 20,606 | +829 | 21,481 | +875 |
| Ito-Yokado | 320 | +4 | 312 | (8) | 294 | (18) |
| York-Benimaru | 115 | +32 | 148 | +33 | 165 | +17 |
| York Mart | 69 | +3 | 74 | +5 | 75 | +1 |
| Others | 92 | +10 | 92 | $\pm 0$ | 86 | (6) |
| Net ATMs outside the Group | 2,015 | +333 | 2,121 | +106 | 2,237 | +116 |

(2) Overseas installation

|  | Fiscal Year Ending <br> Dec. 31, 2015 |  | Fiscal Year Ending <br> Dec. 31, 2016 |  | Fiscal Year Ended <br> Dec. 31, 2017 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Change |  | Change |  | Change |
| North America | 6,625 | +296 | 6,227 | (398) | 11,582 | +5,355 |

Average number of transaction per day per ATM during the period

|  | Fiscal Year Ended <br> Feb. 29, 2016 |  | Fiscal Year Ended <br> Feb. 28, 2017 |  | Fiscal Year Ended <br> Feb. 28, 2018 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Change |  | Change |  | Change |
| Average number of transactions | 99.2 | (2.0) | 95.6 | (3.6) | 94.2 | (1.4) |


| International money transfe |  |  | (Thousands) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Fiscal Year Ended <br> Feb. 29, 2016 |  | Fiscal Year Ended <br> Feb. 28, 2017 |  | Fiscal Year Ended <br> Feb. 28, 2018 |  |
|  |  | Change |  | Change |  | Change |
| Number of contract accounts | 144 | +47 | 182 | +38 | 219 | +37 |
| Cumulative number of transfers | 803 | +189 | 967 | +164 | 1,074 | +107 |

Seven Card Service / Seven CS Card Service

| Number of credit cards, point cards and cash cards |  |  |  |  | (10 thousands) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Fiscal Year Ended <br> Feb. 29, 2016 |  | Fiscal Year Ended <br> Feb. 28, 2017 |  | Fiscal Year Ended <br> Feb. 28, 2018 |  |
|  |  | Change |  | Change |  | Change |
| Credit cards | 673 | (6) | 670 | (3) | 665 | (5) |
| SEVEN CARD plus / SEVEN CARD | 351 | (8) | 347 | (4) | 348 | +1 |
| CLUB ON/Millennium CARD SAISON | 322 | +2 | 323 | +1 | 317 | (6) |
| Electronic money (nanaco) | 4,543 | +826 | 5,350 | +807 | 5,983 | +633 |

Notes: 1. SEVEN CARD plus / SEVEN CARD and CLUB ON/Millennium CARD SAISON issued represent only the number of effective card members.
2. CLUB ON/Millennium CARD SAISON does not include dedicated cards for point services, without credit functions.
3. The number of nanaco includes the number of mobile nanaco holders.

## VI. Specialty Store Operations

Seven \& i Food Systems

| Financial results |  |  |  |  |  |  |  | ons of yen) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Fiscal Ye Feb. 29 |  | $\begin{array}{r} \text { Fiscal Ye } \\ \text { Feb. } 28 \end{array}$ |  | Fiscal Ye Feb. 28 |  | Fiscal Yea Feb. 28, 2019 | nding orecast) |
|  |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |
| Revenues from operations | 83,839 | 103.6 | 82,562 | 98.5 | 80,350 | 97.3 | 80,600 | 100.3 |
| Net sales | 83,680 | 103.7 | 82,394 | 98.5 | 80,188 | 97.3 | 80,400 | 100.3 |
| Gross profit from operation | 53,658 | 101.2 | 52,516 | 97.9 | 50,535 | 96.2 |  |  |
| SG\&A expenses | 52,636 | 99.6 | 52,001 | 98.8 | 49,692 | 95.6 |  |  |
| Operating income | 1,021 | 625.1 | 515 | 50.4 | 842 | 163.5 | 1,200 | 142.4 |
| [Denny's] Existing store sales increase |  |  |  |  |  |  |  | (\%) |
|  | Fiscal Year Ended <br> Feb. 29, 2016 |  | Fiscal Year Ended <br> Feb. 28, 2017 |  | Fiscal Year Ended <br> Feb. 28, 2018 |  | Fiscal Year Ending Feb. 28, 2019 (Forecast) |  |
| Existing store sales increase | (0.2) |  | (2.8) |  | +1.0 |  | +2.8 |  |
| Number of customers | (3.5) |  | $\pm 0.0$ |  | (1.7) |  |  |  |
| Average spending per customer | +3.4 |  | (2.8) |  | +2.8 |  |  |  |
| [Denny's ${ }^{*}$ ] Gross profit mar | Fiscal Year Ended <br> Feb. 29, 2016 |  |  |  |  |  |  | (\%) |
|  |  |  | Fiscal Year Ended <br> Feb. 28, 2017 |  | Fiscal Year Ended <br> Feb. 28, 2018 |  | Fiscal Year Ending Feb. 28, 2019 (Forecast) |  |
|  |  | Change |  | Change |  | Change |  | Change |
| Gross profit margin | 68.2 | (0.6) | 68.4 | +0.2 | 68.0 | (0.4) | 68.4 | +0.4 |

Nissen Holdings (Consolidated)
※The fiscal year ended February 28, 2017 is a 14-month period due to changing the fiscal year-end from December 20 to February 28.
Figures for the fiscal year ended Feb. 29, 2016 are for the period from December 21, 2014 to December 20, 2015.

| Financial results | $\begin{gathered} \text { Fiscal Year Ended } \\ \text { Feb. 29, } 2016 \end{gathered}$ |  | Fiscal Year Ended Feb. 28, 2017 |  | $\begin{gathered} \text { Fiscal Year Ended } \\ \text { Feb. 28, } 2018 \end{gathered}$ |  | (Millions of yen) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | $\begin{array}{r} \text { Fiscal Yea } \\ \text { Feb. 28, } 2019 \end{array}$ | nding <br> recast) ${ }^{*_{1}}$ |  |  |
|  |  | YOY(\%) |  |  |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |
| Net sales | 158,732 | 85.4 | 139,226 | 87.7 | 102,202 | 73.4 | 50,100 | 49.0 |
| Gross profit from operation | 56,439 | 78.3 | 42,743 | 75.7 | 32,561 | 76.2 |  |  |
| SG\&A expenses | 64,890 | 81.5 | 57,840 | 89.1 | 37,924 | 65.6 | - |  |
| Operating income | $(8,451)$ |  | $(15,097)$ |  | $(5,363)$ |  | (200) |  |

【Reference】Financial results

|  | Fiscal Year Ended <br> Feb. 29, 2016*2 |  | Fiscal Year Ended <br> Feb. 28, 2017 ${ }^{* 3}$ |  | Fiscal Year Ended Feb. 28, 2018 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |
| Net sales | 150,832 |  | 120,803 | 80.1 | 102,202 | 84.6 |
| Gross profit from operation | 52,268 |  | 35,964 | 68.8 | 32,561 | 90.5 |
| SG\&A expenses | 60,962 |  | 48,383 | 79.4 | 37,924 | 78.4 |
| Operating income | $(8,693)$ |  | $(12,420)$ |  | $(5,363)$ | - |

*1. FY2019 forecast sales are 42,200 million yen ( $41.3 \%$ YOY) and operating income 100 million yen, excluding the impact of the share transfer agreement concluded for

* Shaddy Co., Ltd., and affiliated companies on March 26, 2018.
*1. Figure for the fiscal year ended February 28, 2016 are restated for the period from February 21, 2015 to February 28, 2016 for reference.
*2. Figure for the fiscal year ended Febrt ary 28, 2017 are restated for the per Jd from February 21, 2016 to Febrt ary 28, 2017 for reference.
VII. Group Strategy
(1) Seven Premium

|  | Fiscal Year Ended <br> Feb. 29, 2016 |  | Fiscal Year Ended <br> Feb. 28, 2017 |  | Fiscal Year Ended <br> Feb. 28, 2018 |  | Fiscal Year Ending Feb. 28, 2019 (Forecast) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Change |  | Change |  | Change |  | Change |
| Sales (billions of yen) | 10,010 | +1,860 | 11,500 | +1,490 | 13,200 | +1,700 | 14,100 | +900 |
| Items | 3,300 | +440 | 3,650 | +350 | 3,900 | +250 | 4,050 | +150 |


| (2)EC sales |
| :--- |

*1 Delivery-type service while others are mail order sales-type services.
*2 Sales through the "omni7" website from September 2016.

## VIII. Capital Expenditures, Depreciation and Amortization of Major Companies

|  | Fiscal Year Ended <br> Feb. 29, 2016 |  | Fiscal Year Ended <br> Feb. 28, 2017 |  | Fiscal Year Ended Feb. 28, 2018 |  | Fiscal Year Ending Feb. 28, 2019 (Forecast) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |
| Domestic convenience store operations |  |  |  |  |  |  |  |  |
| Seven-Eleven Japan |  |  |  |  |  |  |  |  |
| Total capital expenditures | 124,543 | 96.2 | 125,045 | 100.4 | 136,297 | 109.0 | 160,000 | 117.4 |
| $\left\lvert\, \begin{aligned} & \text { Investment to new stores } \\ & \text { Investment to existing stores and other } \\ & \text { Software development }\end{aligned}\right.$ | 79,978 | $\begin{array}{r} 95.2 \\ 86.2 \\ 434.5 \end{array}$ | $\begin{array}{r} 74,070 \\ 45,733 \\ 5,241 \end{array}$ | $\begin{array}{r} 92.6 \\ 121.0 \\ 77.6 \end{array}$ | $\begin{array}{r} 70,329 \\ 57,824 \\ 8,143 \end{array}$ | $\begin{array}{r} 94.9 \\ 126.4 \\ 155.4 \end{array}$ |  |  |
| Depreciation and amortization | 51,784 | 108.6 | 58,829 | 113.6 | 64,294 | 109.3 | 73,500 | 114.3 |
| Overseas convenience store operations |  |  |  |  |  |  |  |  |
| 7-Eleven, Inc. |  |  |  |  |  |  |  |  |
| Total capital expenditures | 159,772 | 252.7 | 216,776 | 135.7 | 98,874 | 45.6 | 480,000 | 485.5 |
| Investment to new stores and other <br> Investment to existing stores and other <br> Software development | 103,862 47,822 8,087 | $\begin{aligned} & 384.4 \\ & 159.0 \\ & 131.7 \end{aligned}$ | $\begin{array}{r} 161,327 \\ 48,233 \\ 7,216 \end{array}$ | $\begin{array}{r} 155.3 \\ 100.9 \\ 89.2 \end{array}$ | $\begin{gathered} 50,682 \\ 44,589 \\ 3,602 \end{gathered}$ | $\begin{aligned} & 31.4 \\ & 92.4 \\ & 49.9 \end{aligned}$ |  |  |
| Depreciation and amortization | 65,381 | 115.8 | 64,992 | 99.4 | 69,582 | 107.1 | 76,600 | 110.1 |
| Superstore operations |  |  |  |  |  |  |  |  |
| Ito-Yokado |  |  |  |  |  |  |  |  |
| Capital expenditures | $\begin{gathered} 58,555 \\ {[34,279]} \end{gathered}$ | $\begin{aligned} & 142.6 \\ & {[83.5]} \end{aligned}$ | $\begin{gathered} 30,636 \\ {[23,607]} \end{gathered}$ | $\begin{gathered} 52.3 \\ {[68.9]} \end{gathered}$ | 18,072 | 59.0 | 28,400 | 157.1 |
| Investment to new stores <br> Investment to existing stores and other <br> Software development | $\begin{gathered} 35,289 \\ {[11,013]} \\ 15,842 \\ 7,424 \end{gathered}$ | $\begin{gathered} 160.7 \\ {[50.2]} \\ 86.2 \end{gathered}$ | $\begin{array}{r} 19,032 \\ {[12,003]^{\mid}} \\ 11,136 \\ 468 \end{array}$ | $\begin{array}{r} 53.9 \\ {[109.0]} \\ 70.3 \\ 6.3 \\ \hline \end{array}$ | $\begin{array}{r} 2,168 \\ - \\ 15,396 \\ 508 \end{array}$ | $\begin{array}{r} 11.4 \\ - \\ 138.3 \\ 108.5 \end{array}$ |  |  |
| Depreciation and amortization | 13,125 | 117.9 | 13,654 | 104.0 | 12,606 | 92.3 | 12,800 | 101.5 |
| York-Benimaru |  |  |  |  |  |  |  |  |
| Total capital expenditures | 10,642 | 75.4 | 12,330 | 115.9 | 13,452 | 109.1 | 15,900 | 118.2 |
| Investment to new stores <br> Investment to existing stores and other <br> Software development | 6,958 3,473 212 | $\begin{array}{r} 64.2 \\ 122.3 \\ 48.4 \end{array}$ | 8,934 3,280 116 | $\begin{array}{r} 128.4 \\ 94.5 \\ 54.7 \end{array}$ | $\begin{array}{r} 10,411 \\ 2,924 \\ 117 \end{array}$ | $\begin{array}{r} 116.5 \\ 89.1 \\ 100.9 \end{array}$ |  |  |
| Depreciation and amortization | 3,931 | 110.1 | 4,519 | 115.0 | 5,148 | 113.9 | 5,600 | 111.7 |
| Department store operations |  |  |  |  |  |  |  |  |
| Sogo \& Seibu |  |  |  |  |  |  |  |  |
| Total capital expenditures | 12,650 | 99.1 | 11,773 | 93.1 | 12,474 | 106.0 | 15,000 | 120.3 |
| Investment to new stores <br> Investment to existing stores and other <br> Software development | 10,735 | $\begin{array}{r}\text { - } \\ 114.3 \\ 56.8 \\ \hline\end{array}$ | $\begin{array}{r} 10,977 \\ 796 \end{array}$ | $\begin{array}{r} 102.3 \\ 41.5 \end{array}$ | 10,734 | $\begin{array}{r}- \\ 97.8 \\ 218.6 \\ \hline 8.7\end{array}$ |  |  |
| Depreciation and amortization | 11,751 | 98.0 | 10,664 | 90.7 | 8,927 | 83.7 | 8,700 | 97.5 |

Notes: 1. Capital expenditures include long-term leasehold deposits and advances for store construction.
An increase of the future amortization of assets under the "Accounting Standard for Asset Retirement Obligations" is not included.
2. Capital expenditures include investments related to openings of stores for each fiscal year and beyond, and goodwill and others due to the acquisition of stores, etc.
3. Depreciation and amortization include amortization on intangible assets.
4. [ ] Figures reflect sales \& leaseback of assets of new stores at Ito-Yokado.

Store Information
I . Store Openings and Closures of Major Companies

|  | Fiscal Year Ended <br> Feb. 29, 2016 |  | Fiscal Year Ended Feb. 28, 2017 |  | Fiscal Year Ended <br> Feb. 28, 2018 |  | Fiscal Year Ending Feb. 28, 2019 (Forecast) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Change |  | Change |  | Change |  | Change |
| Domestic convenience store operations |  |  |  |  |  |  |  |  |
| Seven-Eleven Japan | 18,572 | +1,081 | 19,422 | +850 | 20,260 | +838 | 20,960 | +700 |
| Openings | 1,651 |  | 1,682 |  | 1,554 |  | 1,500 |  |
| Closures | 570 |  | 832 |  | 716 |  | 800 |  |
| Relocations, etc. | 450 |  | 670 |  | 568 |  |  |  |
| Terminations of contract | 120 |  | 162 |  | 148 |  | , |  |
| SEVEN-ELEVEN (BEIJING) ${ }^{* 1}$ | 187 | +12 | 219 | +32 | 247 | +28 | 300 | +53 |
| Openings | 15 |  | 40 |  | 41 |  | 70 |  |
| Closures | 3 |  | 8 |  | 13 |  | 17 |  |
| SEVEN-ELEVEN (TIANJIN) ${ }^{* 1}$ | 70 | +10 | 82 | +12 | 118 | +36 | 157 | +39 |
| Openings | 16 |  | 18 |  | 44 |  | 45 |  |
| Closures | 6 |  | 6 |  | 8 |  | 6 |  |
| SEVEN-ELEVEN (CHENGDU) ${ }^{* 1}$ | 60 | (6) | 67 | +7 | 87 | +20 | 87 | $\pm 0$ |
| Openings | 5 |  | 16 |  | 29 |  | 11 |  |
| Closures | 11 |  | 9 |  | 9 |  | 11 |  |
| Overseas convenience store operations |  |  |  |  |  |  |  |  |
| 7-Eleven, Inc. ${ }^{*}$ | 8,500 | +203 | 8,707 | +207 | 8,670 | (37) | 9,530 | +860 |
| Openings | 344 |  | 356 |  | 214 |  | 1,230 |  |
| Closures | 141 |  | 149 |  | 251 |  | 370 |  |
| Superstore operations |  |  |  |  |  |  |  |  |
| Ito-Yokado | 182 | +1 | 171 | (11) | 164 | (7) | 158 | (6) |
| Openings | 3 |  | 4 |  | 2 |  | 1 |  |
| Closures | 2 |  | 15 |  | 9 |  | 7 |  |
| York-Benimaru | 205 | +5 | 213 | +8 | 220 | +7 | 228 | +8 |
| Openings | 6 |  | 9 |  | 11 |  | 10 |  |
| Closures | 1 |  | 1 |  | 4 |  | 2 |  |
| York Mart | 76 | $\pm 0$ | 78 | +2 | 78 | $\pm 0$ | 80 | +2 |
| Openings | 4 |  | 2 |  | 1 |  | 2 |  |
| Closures | 4 |  | 0 |  | 1 |  | 0 |  |
| Hua Tang Yokado Commercial ${ }^{* 1}$ | 5 | (1) | 2 | (3) | 1 | (1) | 1 | $\pm 0$ |
| Openings | 0 |  | 0 |  | 0 |  | 0 |  |
| Closures | 1 |  | 3 |  | 1 |  | 0 |  |
| Chengdu Ito-Yokado ${ }^{* 1}$ | 6 | $\pm 0$ | 6 | $\pm 0$ | 7 | +1 | 9 | +2 |
| Openings | 0 |  | 0 |  | 1 |  | 2 |  |
| Closures | 0 |  | 0 |  | 0 |  | 0 |  |
| Department store operations |  |  |  |  |  |  |  |  |
| Sogo \& Seibu | 23 | (1) | 19 | (4) | 15 | (4) | 15 | $\pm 0$ |
| Openings | 0 |  | 0 |  | 0 |  | 0 |  |
| Closures/Transfers | 1 |  | 4 |  | 4 |  | 0 |  |
| Specialty store operations |  |  |  |  |  |  |  |  |
| Akachan Honpo | 103 | +4 | 106 | +3 | 110 | +4 | 111 | +1 |
| Openings | 8 |  | 8 |  | 8 |  | 7 |  |
| Closures | 4 |  | 5 |  | 4 |  | 6 |  |
| $\mathrm{LOFT}^{* 2}$ | 102 | +8 | 109 | +7 | 110 | +1 | 114 | +4 |
| Openings | 10 |  | 8 |  | 8 |  | 5 |  |
| Closures | 2 |  | 1 |  | 7 |  | 1 |  |
| Seven \& i Food Systems | 851 | +5 | 815 | (36) | 749 | (66) | 736 | (13) |
| Denny's | 389 | (3) | 386 | (3) | 377 | (9) | 374 | (3) |
| Openings | 5 |  | 5 |  | 4 |  | 6 |  |
| Closures | 8 |  | 8 |  | 13 |  | 9 |  |
| Other |  |  |  |  | 372 | (57) | 362 | (10) |

Note: Changes in number of stores represent the net change from the beginning of the fiscal year.
*1. Figures are as of the end of September, or the end of December.
*2. The number of LOFT stores includes 14 franchised stores for FY2016, 16 franchised stores for FY2017, 17 franchised stores for FY2018.

## II. Store Information on Domestic/Overseas Convenience Store Operations

Domestic Store Network

|  | Feb. 2016 | Feb. 2017 | Feb. 2018 | Change |
| :---: | :---: | :---: | :---: | :---: |
| Hokkaido | 941 | 959 | 988 | +29 |
| Aomori | 27 | 49 | 69 | +20 |
| Iwate | 124 | 131 | 143 | +12 |
| Miyagi | 381 | 389 | 404 | +15 |
| Akita | 75 | 85 | 99 | +14 |
| Yamagata | 173 | 173 | 179 | +6 |
| Fukushima | 410 | 420 | 434 | +14 |
| Ibaraki | 629 | 632 | 638 | +6 |
| Tochigi | 411 | 422 | 437 | +15 |
| Gunma | 458 | 456 | 462 | +6 |
| Saitama | 1,109 | 1,140 | 1,196 | +56 |
| Chiba | 1,006 | 1,055 | 1,090 | +35 |
| Tokyo | 2,396 | 2,483 | 2,621 | +138 |
| Kanagawa | 1,319 | 1,361 | 1,403 | +42 |
| Niigata | 407 | 407 | 420 | +13 |
| Toyama | 127 | 130 | 132 | +2 |
| Ishikawa | 116 | 126 | 132 | +6 |
| Fukui | 65 | 67 | 67 | $\pm 0$ |
| Yamanashi | 194 | 207 | 210 | +3 |
| Nagano | 440 | 442 | 456 | +14 |
| Gifu | 163 | 167 | 182 | +15 |
| Shizuoka | 678 | 703 | 719 | +16 |
| Aichi | 996 | 1,018 | 1,055 | +37 |
| Mie | 119 | 138 | 161 | +23 |
| Shiga | 220 | 228 | 235 | +7 |
| Kyoto | 301 | 320 | 340 | +20 |
| Osaka | 1,014 | 1,140 | 1,188 | +48 |
| Hyogo | 615 | 682 | 703 | +21 |
| Nara | 128 | 141 | 141 | $\pm 0$ |
| Wakayama | 67 | 77 | 79 | +2 |
| Tottori | 4 | 16 | 26 | +10 |
| Shimane | 23 | 43 | 55 | +12 |
| Okayama | 286 | 295 | 301 | +6 |
| Hiroshima | 540 | 566 | 584 | +18 |
| Yamaguchi | 292 | 307 | 320 | +13 |
| Tokushima | 89 | 90 | 90 | $\pm 0$ |
| Kagawa | 101 | 101 | 103 | +2 |
| Ehime | 77 | 97 | 111 | +14 |
| Kochi | 21 | 34 | 41 | +7 |
| Fukuoka | 893 | 937 | 988 | +51 |
| Saga | 180 | 185 | 191 | +6 |
| Nagasaki | 159 | 172 | 190 | +18 |
| Kumamoto | 290 | 308 | 330 | +22 |
| Oita | 151 | 157 | 165 | +8 |
| Miyazaki | 179 | 182 | 191 | +9 |
| Kagoshima | 178 | 184 | 191 | +7 |
| Total | 18,572 | 19,422 | 20,260 | +838 |

## Global Seven-Eleven Store Network

[Consolidated subsidiaries]

|  | Feb. 2016 | Feb. 2017 | Feb. 2018 | Change |
| :---: | :---: | :---: | :---: | :---: |
| Japan | 18,572 | 19,422 | 20,260 | +838 |
| North America ${ }^{* 1}$ | 8,500 | 8,707 | 8,670 | (37) |
| U.S.A. | 7,995 | 8,057 | 8,030 | (27) |
| Canada | 505 | 650 | 640 | (10) |
| Hawaii | 63 | 63 | 64 | +1 |
| China [Beijing] | 187 | 219 | 247 | +28 |
| China [Tianjin] | 70 | 82 | 118 | +36 |
| China [Chengdu] | 60 | 67 | 87 | +20 |
| Sub-total | 27,452 | 28,560 | 29,446 | +886 |
| *1. Figures for "North America" are the number of franchised stores and directly operated stores operated by 7-Eleven, Inc. |  |  |  |  |


| [Area licensees] |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Dec. $2015{ }^{* 2}$ | Dec. $2016{ }^{* 2}$ | Dec. 2017 | Change |
| South Korea | 8,000 | 8,556 | 9,231 | +675 |
| China | 1,727 | 1,814 | 1,907 | +93 |
| [Hong Kong and others]** |  |  |  |  |
| China [Shanghai] | 81 | 102 | 118 | +16 |
| China [Shandong] | 32 | 38 | 55 | +17 |
| China [Chongqing] | 25 | 35 | 47 | +12 |
| China [Zhejiang] | - | - | 20 | +20 |
| Taiwan | 5,029 | 5,107 | 5,221 | +114 |
| Thailand | 8,832 | 9,542 | 10,268 | +726 |
| Philippines | 1,602 | 1,995 | 2,285 | +290 |
| Malaysia | 1,944 | 2,122 | 2,225 | +103 |
| Singapore | 458 | 417 | 393 | (24) |
| Australia | 626 | 646 | 675 | +29 |
| UAE | 2 | 7 | 13 | +6 |
| Vietnam | - | - | 11 | +11 |
| U.S.A. | 305 | 307 | 327 | +20 |
| Mexico | 1,879 | 1,878 | 1,835 | (43) |
| Norway | 156 | 154 | 153 | (1) |
| Sweden | 185 | 183 | 187 | +4 |
| Denmark | 189 | 187 | 183 | (4) |
| Sub-total | 31,259 | 33,245 | 35,154 | +1,909 |

*2. Figures for FY15/12 and FY16/12 include the number of
stores in Indonesia.
*3. Figures for China [Hong Kong and others] include Guang Dong
Province and Macau. $\square$

|  | Feb. 2016*4 | Feb. 2017*4 | Feb. 2018 | Change |
| :---: | :---: | :---: | :---: | :---: |
| Total worldwide | 58,711 | 61,805 | 64,600 | +2,795 |

*4. Figures for FY16/2 and FY17/2 include the number of
stores in Indonesia.

Notes: 1. Figures for overseas stores are as of the end of September, or as of the end of December.

[^1]
## III．Store Information of Superstore Operations

（1）Ito－Yokado

| 【Results for the fiscal year ended February 28，2018】 |  |  |  | （Square meters） |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Store name | Location | Date | Sales floor space | Directly managed sales floor space |
| Openings | Shokuhinkan Shinurayasu （food specialty store）（S\＆B） | Chiba | Jun．28， 2017 | 4，725 | 4，725 |
|  | PRIMETREE AKAIKE | Aichi | Nov．24， 2017 | 43，600 | 2，901 |
| Closures | Hadano | Kanagawa | Mar．5， 2017 | － | 4，511 |
|  | Shokuhinkan Takaido （food specialty store） | Tokyo | Mar．12， 2017 | － | 875 |
|  | Kamiooka（S\＆B） | Kanagawa | Mar．20， 2017 | － | 9，055 |
|  | Hirohata | Hyogo | Mar．26， 2017 | － | 13，466 |
|  | Shinurayasu（S\＆B） | Chiba | May 28， 2017 | － | 14，276 |
|  | Nara | Nara | Sep．10， 2017 | － | 15，000 |
|  | Ario Matsumoto | Nagano | Sep．10， 2017 | － | 6，738 |
|  | Shokuhinkan Azusawa （food specialty store） | Tokyo | Jan．21， 2018 | － | 1，936 |
|  | THE PRICE Takiyiama | Tokyo | Feb．25， 2018 | － | 4，783 |
| 【Plan for the fiscal year ending February 28，2019】 |  |  |  |  | （Square meters） |
|  | Store name | Location | Date | Sales floor space | Directly managed sales floor space |
| Opening | Shokuhinkan Seya （food specialty store） | Kanagawa | Mar．31， 2018 | 2，900 | 1，709 |
| Closure | Shokuhinkan Shinurayasu （food specialty store） | Chiba | Apr．8．2018 | － | 4，683 |

In addition to the above， 6 stores will be closed in the fiscal year ending February 28， 2019.
（2）York－Benimaru
【Results for the fiscal year ended February 28，2018】

| 【Results for the fiscal year ended February 28，2018】 |  |  |  |  | （Square meters） |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Store name | Location | Date | Sales floor space | Directly managed sales floor space |
| Openings | Tsuchiura－Ikutamachi | Ibaraki | Mar．17， 2017 | 2，908 | 2，746 |
|  | Shintomioka（S\＆B） | Fukushima | Mar．30， 2017 | 1，090 | 1，016 |
|  | Ochiai | Yamagata | Apr．28， 2017 | 4，290 | 3，732 |
|  | Izumishimokawa | Fukushima | Jul．28， 2017 | 2，080 | 1，913 |
|  | Josaimachi | Fukushima | Sep．22， 2017 | 1，842 | 1，682 |
|  | Fukushima－Kamata | Fukushima | Oct．27， 2017 | 2，091 | 1，920 |
|  | Kanaya | Fukushima | Nov．17， 2017 | 2，514 | 2，312 |
|  | Moniwa | Miyagi | Nov．23， 2017 | 2，353 | 2，189 |
|  | Hitachi－Kawaragocho | Ibaraki | Jan．19， 2018 | 2，292 | 2，118 |
|  | Tomizawanishi | Miyagi | Jan．26， 2018 | 2，352 | 2，151 |
|  | Furukawa | Miyagi | Feb．16， 2018 | 2，309 | 2，131 |
| Closures | Tomioka（S\＆B） | Fukushima | Mar．30， 2017 | 4，298 | 3，119 |
|  | Dainome | Yamagata | Apr．23， 2017 | 7，818 | 4，815 |
|  | Yonomori | Fukushima | Jul．31， 2017 | 779 | 681 |
|  | Yamatomachi | Miyagi | Jan．21， 2018 | 1，005 | 909 |

【Plan for the fiscal year ending February 28，2019】

|  | Store name | Location | Date | Sales floor space | Directly managed <br> sales floor space |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Openings | Knuma－Kamidonomachi | Tochigi | Mar．9，2018 | 1,962 | 1,792 |
|  | Takahata | Yamagata | Mar．23，2018 | 1,988 | 1,818 |

In addition to the above， 8 stores will be opened，and 2 stores will be closed in the fiscal year ending February 28， 2019.
Notes：S\＆B stands for Scrap \＆Build．
（3）China［Superstores］

| 【Results for the fiscal year ended February 28，2018】 |  |  |  | （Square meters） |
| :---: | :---: | :---: | :---: | :---: |
|  | Store name | Location | Date | Sales floor space |
| Opening | Meishan ${ }^{\text {² }}$ | Meishan | Jan．12， 2017 | 21，650 |
| Closure | Fengtaibeilu | Beijing | May 14， 2017 | 10，949 |

＊Meishan store is located in Meishan City，adjacent to Chendu City．It is the seventh store of Chengdu Ito－Yokado．

## IV．Store Information of Department Store Operations

| 【Results for the fiscal year ended February 28，2018】 |  |  | （Square meters） |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Store name | Location | Date | Sales floor space |
| Transfers | Sogo Kobe | Hyogo | Oct．1， 2017 | 42，563 |
|  | SEIBU Takatsuki | Osaka | Oct．1， 2017 | 38，833 |
| Closures | SEIBU Funabashi | Chiba | Feb．28， 2018 | 42，414 |
|  | SEIBU Odawara | Kanagawa | Feb．28， 2018 | 11，763 |

## V. Number of Stores by Type

## Seven-Eleven Japan

|  | Fiscal Year Ended <br> Feb. 29, 2016 |  |  | Fiscal Year Ended <br> Feb. 28, 2017 |  |  | Fiscal Year Ended <br> Feb. 28, 2018 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Change | Composition (\%) |  | Change | Composition (\%) |  | Change | Composition (\%) |
| Number of stores | 18,572 | +1,081 | 100.0 | 19,422 | +850 | 100.0 | 20,260 | +838 | 100.0 |
| Franchised stores | 18,071 | +1,050 | 97.3 | 18,977 | +906 | 97.7 | 19,792 | +815 | 97.7 |
| Type A | 4,448 | +95 | 24.0 | 4,554 | +106 | 23.4 | 4,563 | +9 | 22.5 |
| Type C | 13,623 | +955 | 73.4 | 14,423 | +800 | 74.3 | 15,229 | +806 | 75.2 |
| Directly operated stores | 501 | +31 | 2.7 | 445 | (56) | 2.3 | 468 | +23 | 2.3 |
| Open 24 hours | 18,023 | +918 | 97.0 | 18,679 | +656 | 96.2 | 19,444 | +765 | 96.0 |
| With liquor license | 18,327 | +1,020 | 98.7 | 19,146 | +819 | 98.6 | 19,956 | +810 | 98.5 |
| With cigarette license | 17,731 | +1,023 | 95.5 | 18,582 | +851 | 95.7 | 19,403 | +821 | 95.8 |

7-Eleven, Inc.

|  | Fiscal Year Ended Dec. 31, 2015 |  |  | Fiscal Year Ended Dec. 31, 2016 |  |  | Fiscal Year Ended Dec. 31, 2017 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Change | Composition (\%) |  | Change | Composition (\%) |  | Change | Composition (\%) |
| Number of stores | 8,500 | +203 | 100.0 | 8,707 | +207 | 100.0 | 8,670 | (37) | 100.0 |
| Franchised stores | 6,752 | +362 | 79.4 | 7,008 | +256 | 80.5 | 7,161 | +153 | 82.6 |
| BCP stores [Type A] | 446 | +14 | 5.2 | 452 | +6 | 5.2 | 460 | +8 | 5.3 |
| Type C | 6,306 | +348 | 74.2 | 6,556 | +250 | 75.3 | 6,701 | +145 | 77.3 |
| Directly operated stores | 1,748 | (159) | 20.6 | 1,699 | (49) | 19.5 | 1,509 | (190) | 17.4 |
| With Gasoline station | 3,168 | +3 | 37.3 | 3,374 | +206 | 38.8 | 3,376 | +2 | 38.9 |

* BCP stands for Business Conversion Program.


## V. Sales Floor Space

Seven-Eleven Japan

|  | Fiscal Year Ended <br> Feb. 29, 2016 |  | Fiscal Year Ended <br> Feb. 28, 2017 |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%) |  | YOY(\%) |
| Total sales floor space (square meters) | 2,439,550 | 107.1 | 2,566,701 | 105.2 |

7-Eleven, Inc.

|  | Fiscal Year Ended Dec. 31, 2015 |  |
| :---: | :---: | :---: |
|  |  | Yoy(\%) |
| Total sales floor space (square meters, | 1,454,825 | 105.1 |

Ito-Yokado

|  | Fiscal Year Ended <br> Feb. 29, 2016 |  | Fiscal Year Ended <br> Feb. 28, 2017 |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%) |  | YOY(\%) |
| Total sales floor space | 2,802,078 | 98.9 | 2,776,875 | 99.1 |
| Directly managed floor space | 1,590,958 | 97.6 | 1,508,282 | 94.8 |
| Weighted average floor space | 1,591,697 | 96.8 | 1,573,791 | 98.9 |
| Sales per square meters (thousands of yen) | 585 | 102.4 | 564 | 96.3 |

## York-Benimaru

|  | Fiscal Year Ended <br> Feb. 29, 2016 |  |
| :---: | :---: | :---: |
|  |  | YOY(\%) |
| Total sales floor space | 640,667 | 101.9 |
| Directly managed floor space | 494,201 | 101.9 |
| Weighted average floor space ${ }^{*}$ | 479,684 | 103.2 |
| Sales per square meters (thousands of yen) | 727 | 100.8 |


| Fiscal Year Ended <br> Feb. 28, 2017 |
| :---: |
|  |
| 656,950 |
| 505,269 |
| 491,259 |
| 733 |


| Fiscal Year Ended <br> Feb. 28, 2018 |  |
| :---: | :---: |
|  | YOY(\%) |
| 2,772,283 | 108.0 |
| (Square meters) |  |
| Fiscal Year Ended <br> Dec. 31, 2017 |  |
|  | YOY(\%) |
| 1,450,699 | 99.4 |
| (Square meters) |  |
| Fiscal Year Ended <br> Feb. 28, 2018 |  |
|  | YOY(\%) |
| 2,653,996 | 95.6 |
| 1,490,522 | 98.8 |
| 1,532,810 | 97.4 |
| 575 | 102.0 |

(Square meters)

* Excluding floor space of the stores which has been closed.
$\underline{\text { Sogo \& Seibu }}$

| Fiscal Year Ended <br> Feb. 28, 2018 |  |
| :---: | :---: |
|  | YOY(\%) |
| 675,128 | 102.8 |
| 519,177 | 102.8 |
| 502,690 | 102.3 |
| 735 | 100.3 |


|  | Fiscal Year Ended <br> Feb. 29, 2016 |  | Fiscal Year Ended <br> Feb. 28, 2017 |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%) |  | YOY(\%) |
| Total sales floor space | 871,437 | 100.1 | 770,189 | 88.4 |
| Weighted average floor space | 870,909 | 100.2 | 803,825 | 92.3 |
| Sales per square meters (thousands of yen) | 907 | 99.8 | 930 | 102.5 |


|  | (Square meters) <br> Fiscal Year Ended <br> Feb. 28, 2018 <br>  <br> 617,618 <br> 665,507 <br> 1,013 |
| :---: | :---: |
|  | 80.2 |

## VII. Employee and other information

## Seven-Eleven Japan

|  | Fiscal Year Ended <br> Feb. 29, 2016 | Fiscal Year Ended <br> Feb. 28, 2017 |  |
| :--- | :--- | :--- | :---: |

Ito-Yokado

| Fiscal Year Ended |
| :---: |
| Feb. 28, 2018 |
|  |
|  |
| 481,800 |
| $4,961,715$ |
| 11.1 |
| 8,886 |


|  | Fiscal Year Ended Feb. 29, 2016 |  | Fiscal Year Ended Feb. 28, 2017 |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%) |  | YOY(\%) |
| Full-time employees (term-end)* ${ }^{*}$ | 34.7 | +1.4 | 26.9 | (7.8) |
| Loss ratio (\%) ${ }^{* 3}$ | 9.4 | (0.1) | 7.2 | (2.2) |
| Full-time employees (term-end) | 7,820 | (209) | 7,654 | (166) |
| Full-time employees (average) | 7,136 | (336) | 6,949 | (187) |
| Part-time employees ${ }^{* 4}$ | 28,556 | (15) | 27,540 | $(1,016)$ |
| Ratio to total (\%) | 80.0 | +0.7 | 79.9 | (0.1) |
| Sales per employee (thousands of yen) ${ }^{* 5}$ | 26,099 | +25 | 25,716 | (383) |

York-Benimaru

| (Square meters) |  |
| :---: | :---: |
| Fiscal Year Ended <br> Feb. 28, 2018 |  |
|  |  |
| 25.6 |  |
| 6.8 |  |
| 7,663 |  |
| 7,030 |  |


|  | Fiscal Year Ended <br> Feb. 29, 2016 |  | Fiscal Year Ended <br> Feb. 28, 2017 |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%) |  | YOY(\%) |
| Full-time employees (term-end) ${ }^{* 2}$ | 14.1 | +0.2 | 13.8 | (0.3) |
| Loss ratio (\%) ${ }^{* 3}$ | 5.7 | (0.3) | 5.6 | (0.1) |
| Full-time employees (term-end) | 2,660 | +46 | 2,685 | +25 |
| Full-time employees (average) | 2,704 | +56 | 2,731 | +27 |
| Part-time employees ${ }^{* 4}$ | 11,168 | +184 | 11,353 | +185 |
| Ratio to total (\%) | 80.5 | (0.1) | 80.6 | +0.1 |
| Sales per employee (thousands of yen) ${ }^{* 5}$ | 25,156 | +549 | 25,581 | +425 |


| (Square meters) |
| :---: |
| Fiscal Year Ended <br> Feb. 28, 2018 |
|  |
| 13.4 |
| 5.5 |
| 2,697 |
| 2,755 |

Sogo \& Seibu
(Square meters)

|  | Fiscal Year Ended <br> Feb. 29, 2016 |  | Fiscal Year Ended <br> Feb. 28, 2017 |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%) |  | YOY(\%) |
| Full-time employees (term-end) | 3,671 | (212) | 3,269 | (402) |
| Full-time employees (average) | 3,832 | (156) | 3,533 | (299) |
| Part-time employees ${ }^{* 4}$ | 5,652 | +257 | 5,317 | (335) |
| Ratio to total (\%) | 59.5 | +2.1 | 60.0 | +0.5 |

Seven \& i Food Systems

|  | Fiscal Year Ended <br> Feb. 29, 2016 |  | Fiscal Year Ended <br> Feb. 28, 2017 |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%) |  | YOY(\%) |
| Full-time employees (term-end) | 1,420 | +48 | 1,395 | (25) |
| Full-time employees (average) | 1,421 | +43 | 1,427 | +6 |
| Part-time employees ${ }^{* 4}$ | 9,453 | (560) | 8,938 | (515) |
| Ratio to total (\%) | 86.9 | (1.0) | 86.2 | (0.7) |


| Fiscal Year Ended <br> Feb. 28, 2018 |  |
| :---: | :---: | |  | YOY(\%) |
| :---: | :---: |
| 2,852 | $(417)$ |
| 3,071 | $(462)$ |
| 4,580 | $(737)$ |
| 59.8 | $(0.2)$ |


|  | (Square meters) <br> Fiscal Year Ended <br> Feb. 28, 2018 |
| :---: | :---: |
|  | YOY(\%) |
| 1,350 | $(45)$ |
| 1,399 | $(28)$ |
| 8,137 | $(801)$ |
| 85.3 | $(0.9)$ |

*1 Average inventory for the period $\div$ Average daily sales
*2 Inventories at the end of period (Cost basis) $\div$ Cost of merchandise sales $\times$ Annual operating days
*3 Loss ratio $=($ Markdown + Abandonment $) \div$ Merchandise sales
*4 Part-time employees are counted by adjusting their working hours to a 163 -hour a month.
*5 Merchandise sales $\div$ Weighted average floor space (excluding floor space of the stores which has been closed)
The information disclosed by the Company may contain forward-looking statements. These statements are based on management's judgment in accordance with materials available to the Company at the time of disclosure, with future projections based on certain assumptions. The forward-looking statements therefore incorporate various risks, estimates, and uncertainties, and as such, actual results and performance may differ from the future outlook included in disclosed information due to various factors, such as changes in business operations and the financial situation going forward.


[^0]:    Note: Eliminations / corporate in operating income mainly reflect the Company's operating expenses relating to the Group strategy.

[^1]:    2. As of Feb. 28, 2018, Seven-Eleven Japan operates in 46 prefectures out of 47 prefectures in Japan.

    As of Feb. 28, 2018, the number of 7-Eleven stores around the world including area licensees are 65,829 stores.

