

Brief Summary for the Third Quarter of FY2016

January 7, 2016 Seven & i Holdings Co., Ltd.

CONSOLIDATED RESULTS

1 Financial Results

(Millions of ven)

1. Financial Results					_		(Million	is of yen)
	Nine Months		Nine Months		Fiscal Year I		Fiscal Year E	
	Nov. 30, 2		Nov. 30, 2		Feb. 28, 20		Feb. 29, 2016(F	
		YOY(%)		YOY(%)		YOY(%)		YOY(%)
Group's total sales ^{*1}	7,648,730	106.5	8,025,141	104.9	10,235,664	106.6	10,600,000	103.6
Revenues from operations	4,501,751	107.5	4,513,893	100.3	6,038,948	107.2	6,150,000	101.8
Convenience store operations	2,075,194	108.6	2,040,761	98.3	2,727,780	107.8	2,767,000	101.4
Superstore operations	1,487,174	100.2	1,524,809	102.5	2,012,176	100.1	2,060,000	102.4
Department store operations	627,156	100.3	632,376	100.8	875,027	100.4	900,000	
Food services	60,729	102.4	63,085		80,980		84,700	
Financial services	133,766	112.9	144,110	107.7	178,221	112.2	192,000	107.7
Mail order services	132,238	-	116,053	87.8	185,802	-	164,000	88.3
Others	40,794	107.2	45,923	112.6	53,897	106.7	70,000	
Eliminations / corporate	(55,303)	-	(53,227)	-	(74,937)	_	(87,700)	-
Operating income (loss)	249,455	100.1	261,037	104.6	343,331	101.1	367,000	106.9
Convenience store operations	209,637	106.1	235,704	112.4	276,745	107.5	302,000	109.1
Superstore operations	9,452	55.4	443	4.7	19,340	65.2	20,600	106.5
Department store operations	(1,721)	-	(3,271)	-	7,059	107.1	7,600	107.7
Food services	(398)	-	802	-	44	7.3	1,600	-
Financial services	36,966		37,665	101.9	47,182	105.1	50,000	106.0
Mail order services	(5,228)	-	(7,296)	-	(7,521)	-	(6,900)	-
Others	2,805	138.3	3,848	137.2	3,669	169.4	4,500	
Eliminations / corporate	(2,057)	-	(6,859)	-	(3,188)	-	(12,400)	-
Ordinary income	249,287	100.1	259,408	104.1	341,484	100.7	362,000	106.0
Special gains	3,184	124.1	2,215	69.6	4,835	145.1		
Special losses	24,601	123.2	28,694	116.6	36,124	115.8		
Income before income taxes and minority interests	227,871	98.4	232,929	102.2	310,195	99.7		
Net income	127,310	99.4	125,439	98.5	172,979	98.5	183,000	105.8
Net income per share	yen 144.01	% 99.4	yen 141.88	% 98.5	yen 195.66	% 98.4	yen 206.98	
Number of shares outstanding					_	(shares)	-	
Average*2	884,0	063,363	884,1	26,270	884,0	064,278		
*2	0				0		ı	

End of period*2 *1. Group's total sales include the sales of Seven-Eleven Japan and 7-Eleven, Inc. franchisees. Convenience store's total sales including total store sales of Seven-Eleven Japan and 7-Eleven, Inc. for nine months ended 2014 and 2015, fiscal year ended Feb. 28, 2015, and fiscal year ending Feb. 29, 2016 are 5,222,173 million yen, 5,552,009 million yen, 6,924,497 million yen and 7,217,000 million yen, respectively.

884,150,312

884,066,302

884,068,013

Exchange rates

		Nine Months Ended	Nine Months Ended	Fiscal Year Ended	Fiscal Year Ending
		Nov. 30, 2014	Nov. 30, 2015	Feb. 28, 2015	Feb. 29, 2016 (Forecast)
Income statements	U.S.\$1=	102.93 yen	120.98 yen	105.79 yen	120.00 yen
	1yuan=	16.71 yen	19.33 yen	17.18 yen	19.00 yen
Balance sheets	U.S.\$1=	109.45 yen	119.96 yen	120.55 yen	-
	1yuan=	17.73 yen	18.96 yen	19.35 yen	-

(Reference) Operating income before amortization of goodwill

		Nine Months	Ended	Nine Months	Ended	Fiscal Year Ended		Fiscal Year Ending	
		Nov. 30, 20	014	Nov. 30, 2	Nov. 30, 2015		015	Feb. 29, 2016 (Forecast)	
		ļ	YOY(%)		YOY(%)		YOY(%)	YOY(%)	
$\mathbf{O}_{\mathbf{I}}$	perating income (loss)	263,540	100.2	276,730	105.0	362,226	101.1	388,000 107.1	
	Convenience store operations	216,097	106.0	243,457	112.7	285,454	107.4		
	Superstore operations	11,807	60.8	2,798	23.7	22,480	68.6		
	Department store operations	2,245	97.9	695	31.0	12,342	103.9		
	Food services	(398)	-	802	-	44	7.3		
	Financial services	38,117	106.6	38,936	102.1	48,742	104.5		
	Mail order services	(5,220)	-	(7,291)	-	(7,512)	-		
	Others	2,949	141.7	4,191	142.1	3,862	172.7		
	Eliminations / corporate	(2,057)	-	(6,859)	-	(3,188)	-		

Notes: 1. Eliminations / corporate in operating income mainly reflect the Company's operating expenses relating to the Group strategy.

^{*2.} Excluding treasury stock

^{2.} The results of Nissen Holdings and its subsidiaries and affiliates in the fiscal year ended Feb. 28, 2014 are consolidated only in the balance sheets.

2. Major Factors for Changes in Financial Results for the Third Quarter of FY2016 *For results of principal operating companies, please refer to page 5 to 6.

	Nine Mon	ths Ended						
	Nov. 30		Major Factors					
*1	0.005.141	Change	(1) C					
Group's total sales*1	8,025,141	+376,410	(1) Growth in total store sales at Seven-Eleven Japan • Higher total store sales due to increased stores and strong growth in					
			existing store sales.					
			(2) Upward pressure from the effect of a weaker yen					
Revenues from operations	4,513,893	+12,141	(1) Growth in revenues from operations at Seven-Eleven Japan					
			(2) Upward pressure from the effect of a weaker yen: 225.8 billion yen					
			(3) Mainly decrease of gasoline sales at 7-Eleven, Inc.					
			 Decrease gasoline sales mainly due to lower crude oil prices (Decrease in amount excluding foreign exchange effects: 282.4 billion yen) 					
Operating income	261,037	+11,582						
Convenience stores	235,704	+26,066	(1) Seven-Eleven Japan					
			 Higher income due to growth in existing store sales and merchandise gross profit margin led by standard products such as rice balls. 					
			(2) 7-Eleven, Inc.					
			 Higher income due to growth in merchandise sales and gross profit margin led by fast food products and beverages. The effect of a weaker yen. 					
Superstores	443	(9,008)	(1) Ito-Yokado					
			 Lower income mainly due to deterioration of the gross profit margin in apparel. 					
			(2) York-Benimaru (Including Life Foods*2)					
			 Higher income due to growth in existing store sales and improvement of gross profit margin. 					
			(3) Higher income at Akachan Honpo and improvement of operations in China					
Department stores	(3,271)	(1.549)	Sogo & Seibu					
	(C)= (=)	(-,- 17)	Lower income reflected a decrease in existing store sales and					
			deterioration of the gross profit margin.					
Food services	802	+1,200	Higher income at Seven & i Food Systems					
Financial services	37,665	+699						
Mail order services	(7,296)	(2,067)	Lower income at Nissen Holdings					
Others	3,848	+1,043						
Eliminations/corporate*3	(6,859)	(4,802)	-					
			Strategy					
Ordinary income	259,408	+10,120	Factors increasing operating income.					
Net income	125,439	(1,871)						

^{*1.} Group's total sales include the sales of Seven-Eleven Japan and 7-Eleven, Inc. franchisees.

^{*2.} Life Foods is a wholly owned subsidiary which produces and sells delicatessen in York-Benimaru stores.

^{*3.} Eliminations / corporate in operating income mainly reflect the Company's operating expenses relating to the Group strategy.

3. Segment Information

(1) Business Segment Infor								(Million	ns of yen)
	Nine Month	s Ended	Nine I	Months Er	ded	Fiscal Year	r Ended	Fiscal Year	Ending
	Nov. 30,	2014	No	v. 30, 201	5	Feb. 28,	2015	Feb. 29, 2016	(Forecast)
		YOY(%)		YOY(%)	Composition (%)		YOY(%)		YOY(%)
Capital expenditures					()				
Convenience store operations	146,953	98.2	155,631	105.9	53.3	193,235	97.7	282,400	146.1
Superstore operations	53,019	88.5	68,634	129.5	23.5	65,490	98.2	87,000	132.8
								[65,000]	[99.3]
Department store operations	12,180	97.2	15,141	124.3	5.2	15,380	98.6	15,800	102.7
Food services	2,566	178.6	1,208	47.1	0.4	3,506	154.0	2,800	79.8
Financial services	34,065	110.7	27,490	80.7	9.4	39,110	99.5	42,000	107.4
Mail order services	2,765	-	4,259	154.0	1.5	3,815	-	7,200	188.7
Others	5,010	71.5	3,181	63.5	1.1	5,381	71.1	3,800	70.6
Corporate	6,886	-	16,594	241.0	5.7	15,152	199.7	21,000	138.6
Total	263,450	100.6	292,142	110.9	100.0	341,075	101.3	462,000	135.5
	,		,			,		[440,000]	[129.0]
Depreciation and amortization									
Convenience store operations	75,823	112.8	85,781	113.1	59.7	103,247	113.1	126,000	122.0
Superstore operations	15,085	111.5	17,379	115.2	12.1	20,696	112.0	23,000	111.1
Department store operations	10,038	99.3	10,170	101.3	7.1	13,399	99.5	13,400	100.0
Food services	518	165.8	609	117.5	0.4	709	162.0	800	112.7
Financial services	18,587	125.5	21,753	117.0	15.1	25,233	124.9	29,000	114.9
Mail order services	2,859	-	2,787	97.5	1.9	3,842	-	4,000	104.1
Others	2,026	109.2	2,237	110.4	1.6	2,689	106.5	2,800	104.1
Corporate	1,750	258.3	2,973	169.8	2.1	2,419	235.0	4,000	165.3
Total	126,690	116.8	143,693	113.4	100.0	172,237	116.9	203,000	117.9
Amortization of goodwill									/
Convenience store operations	6,460	103.7	7,752	120.0	49.4	8,709	103.8		/
Superstore operations	2,355	100.3	2,355	100.0	15.0	3,140	100.3		/
Department store operations	3,967	100.0	3,966	100.0	25.3	5,282	99.9		/
Food services	-	-	-	-	-	-	-		/
Financial services	1,151	88.7	1,270	110.4	8.1	1,560	89.3		/
Mail order services	7	-	4	67.2	0.0	9	-		/
Others	144	277.3	343	237.8	2.2	192	277.3] ,	/
Total	14,085	101.4	15,693	111.4	100.0	18,894	101.5] /	
Impairment loss								/	
Convenience store operations	4,607	132.3	7,178	155.8	51.6	5,739	132.8	/	
Superstore operations	3,116	220.5	4,566	146.5	32.8	7,111	104.4	l /	
Department store operations	518	34.8	1,604	309.3	11.5	1,763	56.3	l /	
Food services	327	116.1	364	111.4	2.6	471	77.8	/	
Financial services	-	-	-	-	-	-	-	/	
Mail order services	-	-	179	-	1.3	90	-	/	
Others	31	_	30	96.1	0.2	44	23.1]/	
Total	8.602	128.4	13 923	161.9	100.0	15 220	100.8	1/	

Total 8,602 128.4 13,923 161.9 100.0 15,220 100.8

Notes: 1. Capital expenditures include long-term leasehold deposits and advances for store construction. An increase of the future amortization of assets under the "Accounting Standard for Asset Retirement Obligations" is not included.

- Figures for actual results don't include goodwill and others related to the acquisition of stores, etc.

 2. Capital expenditures include investments related to openings of stores for each fiscal year and beyond.

 Corporate in capital expenditures mainly reflect the Company's capital expenditures relating to the Group strategy

 3. In capital expenditures, figures in square brackets [] show the figures reflecting the securitization of assets of a new store in superstore operations.

 4. Depreciation and amortization include amortization on intangible assets. Corporate in depreciation and amortization mainly reflect
- the Company's depreciation and amortization relating to the Group strategy.

 5. Amortization of goodwill include only the amount record on selling, general and administrative expenses.
- 6. The results of Nissen Holdings and its subsidiaries and affiliates in the fiscal year ended Feb. 28, 2014 are consolidated only in the balance sheets.

(2) Geographic Area Segment Information

(Millions of yen)

Total	249,455	100.1	261,037	104.6	-	343,331	101.1
Eliminations	(0)		8	-	-	1	-
Others	(1,781)	-	(363)	-	(0.1)	(2,161)	-
North America	36,943	117.0	52,615	142.4	20.2	49,825	120.0
Japan	214,293	98.1	208,776	97.4	80.0	295,666	98.7
Operating income							
Total	4,501,751	107.5	4,513,893	100.3	-	6,038,948	107.2
Eliminations	(1,745)	-	(1,726)	-	-	(2,301)	-
Others	94,565	109.2	102,531	108.4	2.3	131,058	109.9
North America	1,501,629	108.4	1,420,304	94.6	31.5	1,968,854	107.5
Japan	2,907,301	107.0	2,992,783	102.9	66.3	3,941,337	107.0
Revenues from operations							
		YOY(%)		YOY(%)	Composition (%)		YOY(%)
	Nov. 30,	2014	No	v. 30, 201		Feb. 28, 2015	
	Nine Month	s Ended	Nine N	Months En	ided	Fiscal Year	

Note: "Others" consists of the business results in China, etc.

4. Interest-Bearing Debt

(Millions of yen)

	Nine Mon	ths Ended	Nine Mon	ths Ended	Fiscal Year Ended	
	Nov. 30	0, 2014	Nov. 30), 2015	Feb. 28,	, 2015
		YOY(%)		YOY(%)		YOY(%)
Short-term loans	134,710	102.3	133,585	99.2	130,780	112.6
Current portion of long-term loans	47,225	26.9	80,813	171.1	70,013	69.5
Current portion of bonds	59,999	136.4	40,000	66.7	59,999	300.0
Commercial paper	-	-	-	-	-	-
Sub-total	241,934	68.9	254,398	105.2	260,792	110.1
Bonds	304,991	83.6	399,993	131.1	319,992	87.7
Long-term loans	383,542	141.6	378,043	98.6	367,467	110.5
Commercial paper	-	-	-	-	-	-
Sub-total	688,533	108.3	778,037	113.0	687,459	98.6
Total	930,468	94.3	1,032,435	111.0	948,252	101.5
Ratio to total assets (%)	18.1	(2.7)	19.0	+0.9	18.1	(1.3)
Ratio to owners' equity (%)	42.5	(6.5)	43.9	+1.4	41.2	(3.4)

Interest-Bearing Debt by Business Segment

Convenience store operations	120,420	84.9	131,956	109.6	132,632	114.4
Superstore operations	15,090	83.7	12,625	83.7	16,131	83.8
Department store operations	181,910	97.7	176,291	96.9	174,395	96.7
Food services	-	-	-	-	-	-
Mail order services	21,347	-	29,710	139.2	24,158	141.3
Others	-	-	7,500	-	4,810	-
Corporate	269,990	100.0	329,993	122.2	269,991	100.0
Sub-total (excluding financial services)	608,761	98.8	688,076	113.0	622,119	103.2
Financial services	321,707	86.7	344,359	107.0	326,132	98.3
Total	930,468	94.3	1,032,435	111.0	948,252	101.5

Bond Information

(As of November 30, 2015)

	Amount	Date of issue	Coupon	Redemption date
Issued by Seven & i Holdings				
3rd unsecured domestic straight bonds	30 billion yen	July 3, 2008	1.94%	June 20, 2018
5th unsecured domestic straight bonds	20 billion yen	June 29, 2010	0.852%	June 20, 2017
6th unsecured domestic straight bonds	60 billion yen	June 29, 2010	1.399%	June 19, 2020
7th unsecured domestic straight bonds	40 billion yen	Apr. 26, 2013	0.258%	June 20, 2016
8th unsecured domestic straight bonds	40 billion yen	Apr. 26, 2013	0.383%	June 20, 2019
9th unsecured domestic straight bonds	20 billion yen	Apr. 26, 2013	0.671%	Mar. 20, 2023
10th unsecured domestic straight bonds	30 billion yen	June 17, 2015	0.150%	June 20, 2018
11th unsecured domestic straight bonds	60 billion yen	June 17, 2015	0.514%	June 20, 2022
12th unsecured domestic straight bonds	30 billion yen	June 17, 2015	0.781%	June 20, 2025
Issued by Seven Bank				
6th unsecured domestic straight bonds	30 billion yen	May 31, 2012	0.398%	June 20, 2017
7th unsecured domestic straight bonds	10 billion yen	May 31, 2012	0.613%	June 20, 2019
8rd unsecured domestic straight bonds	15 billion yen	Mar. 7, 2013	0.243%	Mar. 20, 2018
9th unsecured domestic straight bonds	20 billion yen	Mar. 7, 2013	0.460%	Mar. 19, 2020
10th unsecured domestic straight bonds	20 billion yen	Mar. 7, 2013	0.803%	Mar. 20, 2023
11th unsecured domestic straight bonds	15 billion yen	Dec. 17, 2014	0.536%	Dec. 20, 2024

Ratings

(As of December 31, 2015)

				(
		S&P	Moody's	R&I	JCR	
Seven & i Holdings	Long-term	AA-	A1	AA	AA+	
Seven-Eleven Japan	Long-term	AA-	-	-	AA+	
	Short-term*	A-1+	P-1	-	-	
7-Eleven, Inc.	Long-term	AA-	Baa1	-	-	
Seven Bank	Long-term	A+	-	AA	-	

^{*} From January 2006, Seven-Eleven Japan's short-term rating is its rating as the guarantor of 7-Eleven, Inc.'s commercial paper program.

RESULTS OF GROUP PRINCIPAL COMPANIES

Seven-Eleven Japan (Millions of yen)

Beven-Eleven Sapan							(1111111)	, 01) (11)
	Nine Month	ns Ended	Nine Month	ns Ended	Fiscal Year	r Ended	Fiscal Year Ending	
	Nov. 30,	·		2015 YOY(%)	Feb. 29, 2016 (Forecast) YOY(%)			
Revenues from operations	557,276	108.7	600,188	107.7	736,343	108.4	782,500	106.3
Operating income	170,084	103.8	180,041	105.9	223,356	105.0	235,000	105.2
Total store sales	3,031,283	106.1	3,245,338	107.1	4,008,261	106.0	4,256,000	106.2
Net sales of franchised stores	2,953,466	106.1	3,163,367	107.1	3,905,369	106.0		
Existing store sales increase (%)	+2.4	1	+3.2	2	+2.4	1	+2.5	5
Merchandise GP Margin (%)	31.4	+0.7	31.6	+0.2	31.4	+0.7	31.9	+0.5
Average daily sales per store (thousand yen)	662	(9)	664	+2	655	(9)		
Number of domestic stores	17,177	+858	18,242	+751	17,491	+1,172	18,591	+1,100

7-Eleven, Inc.							(Million:	s of yen)
	Nine Month	ns Ended	Nine Month	ns Ended	Fiscal Year	r Ended	Fiscal Year	Ending
	Sept. 30,	Z	Sept. 30,	2	Dec. 31,		Dec. 31, 2015	,
		YOY(%)		YOY(%)		YOY(%)		YOY(%)
Revenues from operations	1,476,235	108.4	1,393,614	94.4	1,935,274	107.5	1,909,000	98.6
Other operating revenues	158,864	111.8	201,816	127.0	219,307	113.8		
Operating income	43,988	114.0	61,512	139.8	59,651	116.5	76,400	128.1
Operating income (thousands of dollar)	427,363	107.3	508,455	119.0	563,868	107.6	636,667	112.9
Total store sales	2,131,785	106.7	2,239,105	105.0	2,834,464	107.3	3,000,000	105.8
Merchandise sales	1,046,827	110.0	1,295,874	123.8	1,431,429	112.6		
Gasoline sales	1,084,957	103.8	943,230	86.9	1,403,035	102.4		
Existing store sales increase (%) *1,2 (U.S. Merchandise sales)	+2.3	3	+6.1		+3.1	[+5.4	ļ
Merchandise GP Margin (%)*1	34.6	(0.3)	34.8	+0.2	34.5	(0.3)	34.7	+0.2
Average daily merchandise sales per store (U.S. dollar)*1	4,491	+97	4,735	+244	4,472	+132		
Number of stores	8,279	(13)	8,449	+152	8,297	+5	8,497	+200
Exchange rates U.S.\$1=	102.93	yen	120.98	yen	105.79	yen	120.00	yen

Note: Figures for the amounts of each fiscal year reflect adjustments to the necessary for the consolidation to Seven & i Holdings' consolidated accounts. Operating income in U.S. dollar amounts are translated from yen amounts, which reflect adjustments to the necessary for the consolidation of Seven & i Holdings' consolidated accounts.

(Millions of yen) Ito-Yokado

Tto Tonato									
	Nine Month	is Ended	Nine Month	ns Ended	Fiscal Year Ended		Fiscal Year Ending		
	Nov. 30,	2014 YOY(%)	Nov. 30,	2015 YOY(%)	Feb. 28,	2015 YOY(%)	Feb. 29, 2016	(Forecast) YOY(%)	
Revenues from operations	950,452	98.0	953,093	100.3	1,285,942	98.0	1,296,000	100.8	
Net sales	926,165	97.9	927,651	100.2	1,253,296	97.9	1,261,000	100.6	
Operating income	(2,563)	-	(14,419)	-	1,859	16.6	1,000	53.8	
Existing store sales increase (%)	(4.4))	(0.3)	(4.5)	(0.2))	
Merchandise GP Margin (%)	30.0	(0.2)	28.8	(1.2)	29.9	(0.3)	29.7	(0.2)	
Number of domestic stores	182	+3	182	+1	181	+2	180	(1)	

^{*1.} Exclude gasoline sales.

^{*2.} Existing store sales increase are calculated in U.S. dollars.

York-Benimaru (Millions of yen)

	Nine Month	Nine Months Ended		Nine Months Ended		Fiscal Year Ended		Ending
	1	Nov. 30, 2014		Nov. 30, 2015		Feb. 28, 2015		(Forecast)
		YOY(%)		YOY(%)		YOY(%)		YOY(%)
Revenues from operations	293,462	104.9	304,070	103.6	396,930	104.2	417,000	105.1
Net sales	288,662	104.9	299,055	103.6	390,492	104.2	410,000	105.0
Operating income	8,750	96.1	8,813	100.7	12,820	100.8	13,300	103.7
Existing store sales increase (%)	+0.	4	+0.6		+0.2		+1.8	
Merchandise GP Margin (%)	25.4	(0.1)	25.5	+0.1	25.6	±0.0	26.0	+0.4
Number of domestic stores	197	+4	204	+4	200	+7	205	+5
	*	-					(3.4:11:	· ·

(Reference) Results including Life Foods*

(Millions of yen)

	Nine Months Ended	Nine Months Ended	Fiscal Year Ended	Fiscal Year Ending	
	Nov. 30, 2014	Nov. 30, 2015	Feb. 28, 2015	Feb. 29, 2016 (Forecast)	
	YOY(%)	YOY(%)	YOY(%)	YOY(%)	
Operating income	11,942 101.3	12,085 101.2	17,025 102.9	17,600 103.4	

Note: Results including Life Foods represent internal management reporting figures.

Sogo & Seibu (Millions of yen)

	Nine Month	Nine Months Ended		Nine Months Ended		Fiscal Year Ended		r Ending
	Nov. 30,	Nov. 30, 2014 YOY(%)		v. 30, 2015 YOY(%)		Feb. 28, 2015 YOY(%)		(Forecast) YOY(%)
Revenues from operations	576,114	100.2	575,264	99.9	802,996	100.2	825,600	102.8
Net sales	566,824	100.1	565,887	99.8	790,244	100.1	812,600	102.8
Operating income	1,190	86.9	170	14.3	10,226	100.8	12,000	117.3
Existing store sales increase (%)	+0.2	2	(0.3	5)	+0.	1	+2.8	
Merchandise GP Margin (%)	24.8	(0.2)	24.7	(0.1)	24.6	(0.2)	24.8	+0.2
Number of domestic stores	24	±0	24	<u>±</u> 0	24	±0	23	(1)

Seven & i Food Systems

(Millions of yen)

Seven et 11 out Systems										
	Nine Months Ended		Nine Months Ended		Fiscal Year Ended		Fiscal Year Ending			
	Nov. 30, 2014 YOY(%)		Nov. 30, 2015 YOY(%)		Feb. 28, 2015 YOY(%)		Feb. 29, 2016 (Forecast) YOY(%)			
Revenues from operations	60,691	102.4	63,085	103.9	80,932	103.1	84,700	104.7		
Net sales	60,507	102.6	62,967	104.1	80,685	103.3	84,300	104.5		
Operating income (loss)	(311)	-	907	-	163	19.7	1,700	-		

 \leq Restaurant division \geq

Existing store sales increase (%)	+0.9)	+0.2	2	+1.1		+1.1	
Merchandise GP Margin (%)	69.2	(0.4)	68.4	(0.8)	68.9	(0.5)	69.3	+0.4
Number of domestic stores	476	+6	470	(4)	474	+4	471	(3)

Note: Changes in number of stores represent the net change from the beginning of fiscal year.

^{*} Life Foods is a wholly owned subsidiary which produces and sells delicatessen in York-Benimaru stores.

STORE INFORMATION

1. Store Openings and Closures of Major Group Companies

1. Store Openings and Closures of Majo								
	Nov. 20	014 Change	Nov. 20	015 Change	Feb. 2015 Change		Feb. 2016 (f	orecast) Change
Convenience store operations		Change		Change	Change			Change
Seven-Eleven Japan	17,177	+858	18,242	+751	17,491	+1,172	18,591	+1,100
Openings	1,175		1,115		1,602		1,700	
Closures	317		364		430		600	
Relocations, etc.	250		283		347			
Terminations of contract	67		81		83			
7-Eleven, Inc.*1	8,279	(13)	8,449	+152	8,297	+5	8,497	+200
Openings	143		269		238		343	
Closures	156		117		233		143	
SEVEN-ELEVEN (BEIJING)*1	163	+13	185	+10	175	+25	187	+12
Openings	19		13		32		15	
Closures	6		3		7		3	
SEVEN-ELEVEN (TIANJIN)*1	55	(1)	63	+3	60	+4	70	+10
Openings	4		8		10		16	
Closures	5	(T)	5	(T)	6	(10)	6	(6)
SEVEN-ELEVEN (CHENGDU)*1	72	(7)	59	(7)	66	(13)	60	(6)
Openings Closures	8 15		2 9		10 23		5 11	
Superstore operations								
Ito-Yokado	182	+3	182	+1	181	+2	180	(1)
Openings	3		3		3		3	
Closures	0		2		1		4	
York-Benimaru	197	+4	204	+4	200	+7	205	+5
Openings Closures	5 1		4 0		8 1		6 1	
York Mart	75	+1	77	+1	76	+2	76	±0
Openings	1		4		2		4	
Closures	0		3		0		4	
Hua Tang Yokado Commercial*1	6	+1	5	(1)	6	(3)	5	(1)
Openings	1		0		0		0	
Closures	0		1		3		1	
Chengdu Ito-Yokado*1	7	(2)	6	±0	6	+1	6	±0
Openings Closures	0 2		0		1 0		0 0	
Akachan Honpo	99	+6	103	+4	99	+6	103	+4
Openings	7		6		7		8	
Closures	1		2		1		4	
Department store operations								
Sogo & Seibu	24	±0	24	±0	24	±0	23	(1)
Openings	0		0		0		0	
Closures	0		0		0		1	
LOFT*2	95		102	+8	94	+5	103	+9
Openings	6		9 1		6		10	
Closures	0		1		1		1	
Food services								
Seven & i Food Systems	851		852	+6	846	+6	857	+11
Restaurant division	476	+6	470	(4)	474	+4	471	(3)
Openings Closures	11 5		4 8		11 7		6 9	
Meal provision service division	264	+10	275	+10	265	+11	280	+15
Fast food division	111	(5)	107	±0	107	(9)	106	(1)

Note: Changes in number of stores represent the net change from the beginning of the fiscal year. \\

- 7 - Store Information-1

^{*1}. Figures are as of the end of September, or as of the end of December.

^{*2.} The number of LOFT stores includes 11 franchised stores for September 2014, 14 franchised stores for September 2015 and 11 franchised stores for FY2015.

2. Convenience Store Operations Network

(1) Domestic Store Network

(2) Global Seven-Eleven Store Network (Consolidated subsidiaries)

(1) Domestic Store Network									
	Nov. 2014	Feb. 2015	Nov. 2015	Change					
Hokkaido	916	922	938	+16					
Aomori	-	-	20	+20					
Iwate	108	113	119	+6					
Miyagi	366	368	374	+6					
Akita	51	60	72	+12					
Yamagata	167	170	173	+3					
Fukushima	402	406	410	+4					
Ibaraki	612	618	626	+8					
Tochigi	398	397	408	+11					
Gunma	439	446	457	+11					
Saitama	1,051	1,068	1,099	+31					
Chiba	931	951	987	+36					
Tokyo	2,244	2,281	2,369	+88					
Kanagawa	1,232	1,244	1,304	+60					
Niigata	397	402	405	+3					
Toyama	113	115	122	+7					
Ishikawa	94	104	116	+12					
Fukui	56	58	62	+4					
Yamanashi	175	180	189	+9					
Nagano	429	431	435	+4					
Gifu	152	158	160	+2					
Shizuoka	629	640	663	+23					
Aichi	930	947	977	+30					
Mie	90	96	109	+13					
Shiga	208	215	219	+4					
Kyoto	263	268	290	+22					
Osaka	879	902	977	+75					
Hyogo	531	547	592	+45					
Nara	109	114	123	+9					
Wakayama	57	59	65	+6					
Tottori	31	37	4	+4					
Shimane	12	12	18	+6					
Okayama	275	277	281	+4					
Hiroshima	503	512	532	+20					
	274	277	288						
Yamaguchi Tokushima	82	85	288 89	+11					
Kagawa	88	91 50	100	+9					
Ehime	38	50	68	+18					
Kochi	924	025	972	+16					
Fukuoka	824	835	872	+37					
Saga	171	172	176	+4					
Nagasaki	138	145	155	+10					
Kumamoto	268	271	282	+11					
Oita Miyozoki	139	143	149 176	+6					
Miyazaki Kagoshima	171 165	171 170	176 176	+5 +6					
Total	17,177	17,491	18,242	+6					
10181	1/,1//	17,491	10,242	+/31					

(Consolidated subsidiaries)									
	Nov. 2014	Feb. 2015	Nov. 2015	Change					
Japan	17,177	17,491	18,242	+751					
North America *	8,279	8,297	8,449	+152					
U.S.A.	7,788	7,803	7,947	+144					
Canada	491	494	502	+8					
Hawaii	61	60	61	+1					
China (Beijing)	163	175	185	+10					
China (Tianjin)	55	60	63	+3					
China (Chengdu)	72	66	59	(7)					
Sub-total	25,807	26,149	27,059	+910					

^{*} Figures for "North America" are the number of franchised stores and directly operated stores operated by 7-Eleven, Inc.

(Area licensees)

Sept. 2014	Dec. 2014	Sept. 2015	Change
7,128	7,231	7,709	+478
1,619	1,652	1,697	+45
77	76	78	+2
25	25	30	+5
6	10	16	+6
5,025	5,040	5,018	(22)
7,965	8,127	8,510	+383
1,169	1,282	1,479	+197
1,677	1,745	1,883	+138
499	493	468	(25)
173	187	189	+2
598	611	620	+9
289	289	303	+14
1,780	1,826	1,882	+56
156	156	156	±0
193	192	189	(3)
191	190	190	±0
28,570	29,132	30,417	+1,285
	7,128 1,619 77 25 6 5,025 7,965 1,169 1,677 499 173 598 289 1,780 156 193 191	7,128 7,231 1,619 1,652 77 76 25 25 6 10 5,025 5,040 7,965 8,127 1,169 1,282 1,677 1,745 499 493 173 187 598 611 289 289 1,780 1,826 156 156 193 192 191 190	7,128 7,231 7,709 1,619 1,652 1,697 77 76 78 25 25 30 6 10 16 5,025 5,040 5,018 7,965 8,127 8,510 1,169 1,282 1,479 1,677 1,745 1,883 499 493 468 173 187 189 598 611 620 289 289 303 1,780 1,826 1,882 156 156 156 193 192 189 191 190 190

^{*} Figures for China (Hong Kong and others) include Guang Dong Province and Macau.

	Nov. 2014	Feb. 2015	Nov. 2015	Change
Total Worldwide	54,377	55,281	57,476	+2,195

Notes: 1. Figures for overseas stores are as of the end of September, or as of the end of December.

^{2.} Seven-Eleven Japan operates in 46 prefectures out of 47 prefectures in Japan, as of November 30, 2015.

The number of 7-Eleven stores around the world including area licensees are 57,873 stores as of November 30, 2015.

3. Store Information of Superstore Operations

(1) Superstore (Ito-Yokado)

Store openings and closures for the fiscal year ending February 29, 2016

(Square meters)

	Store name	Location	Date	Sales floor space	Directly managed sales floor space
Openings	Net Supermarket Nishinippori*1	Tokyo	Mar. 8, 2015	-	-
	Omiya (S&B)	Saitama	Apr. 24, 2015	-	4,225
	Shokuhinkan Shinjuku-Tomihisa (food specialty store)	Tokyo	Sept. 25, 2015	-	1,956
Closures*2	Omiya (S&B)	Saitama	Mar. 1, 2015	-	12,107
	Minowa (S&B)	Tokyo	Apr. 5, 2015	-	3,336

^{*1} Sales floor space is not displayed for the dedicated Net Supermarket store.

(2) Supermarkets (York-Benimaru)

Store openings for the fiscal year ending February 29, 2016

(Square meters)

	Store name	Location	Date	Sales floor space	Directly managed sales floor space
Openings*	Sendai-Rokuchonome	Miyagi	June 11, 2015	3,190	2,279
	Tochigi-Hirayanagi	Tochigi	July 17, 2015	2,000	1,785
	Sano-Tajimacho	Tochigi	Nov. 13, 2015	2,548	2,338
	Moriya	Ibaraki	Nov. 27, 2015	4,950	2,669

^{*} In addition to the above, 2 stores will be opened and 1 store will be closed in the fiscal year ending February 29, 2016.

(3) China (Superstores)

Store closure for the fiscal year ending February 29, 2016

(Square meters)

	Store name	Location	Date	Sales floor space
Closure	Youanmen	Beijing	Mar. 31, 2015	11,800

Note: S&B stands for Scrap & Build.

4. Store Information of Department Store Operations

Seibu Kasukabe will close down on February 29, 2016.

^{*2} In addition to the above, 2 stores will be closed in the fiscal year ending February 29, 2016.

5. Capital Expenditures, Depreciation and Amortization of Major Group Companies (Millions of yen) Nine Months Ended Nine Months Ended Fiscal Year Ended Fiscal Year Ending Nov. 30, 2014 Nov. 30, 2015 YOY(%) Feb. 28, 2015 Feb. 29, 2016 (Forecast) YOY(%) YOY(%) YOY(%) Convenience store operations Seven-Eleven Japan Investment to new stores 60,991 97.0 53,920 88.4 84,020 97.6 Investment to existing stores and other 38,665 132.2 28,176 72.9 43,862 119.9 Software development 103.3 5,885 461.6 1,555 93.9 1,275 Total capital expenditures 100,932 108.1 87,982 87.2 129,438 104.1 160.000 123.6 35,141 123.4 37,978 108.1 47,698 122.3 57,000 Depreciation and amortization 119.5 7-Eleven, Inc. 19,859 46.4 54,815 276.0 27,017 52.4 Investment to new stores and other 31,952 149.7 30,068 158.3 Investment to existing stores and other 21,344 158.4 Software development 4,240 57.5 5,215 123.0 6,139 63.5 45,444 71.4 91.983 202.4 63,226 78.8 131.000 207.2 Total capital expenditures 41,426 48,316 56,482 105.8 120.4 Depreciation and amortization 104.6 116.6 68,000 Superstore operations Ito-Yokado Investment to new stores 17.547 50.6 31,234 178.0 21.959 59.2 Investment to existing stores and other 17,054 180.4 12,369 72.5 18,377 171.1 274.5 731.0 Software development 505 6,215 731 141.9 148.8 Total capital expenditures 35,106 79.3 49,818 41,067 85.7 61,100 35,106 79.3 49,818 141.9 41,067 39,300 95.7 Including securitization of assets* 85.7 Depreciation and amortization 8,116 111.2 9,602 118.3 11,137 111.2 12,900 115.8 York-Benimaru Investment to new stores 7,965 102.6 5,800 72.8 10,843 116.5 2,719 263.7 2,798 102.9 2,838 224.4 Investment to existing stores and other 934.6 Software development 421 182 43.3 438 336.9 11,104 125.6 8,780 79.1 14,120 132.0 12,400 87.8 Total capital expenditures 111.9 110.8 109.3 Depreciation and amortization 2,612 2,894 3,569 112.7 3,900 Department store operations Sogo & Seibu Investment to new stores Investment to existing stores and other 8,295 94.4 9,407 113.4 9,389 88.9 Software development 1,889 155.0 1,755 92.9 3,373 211.7 Total capital expenditures 10,184 101.8 11,161 109.6 12,762 105.0 12,800 100.3 8,994 101.9 8,903 11,996 101.7 12,000 Depreciation and amortization

Notes: 1. Capital expenditures include long-term leasehold deposits and advances for store construction.

An increase of the future amortization of assets under the "Accounting Standard for Asset Retirement Obligations" is not included.

^{2.} Capital expenditures include investments related to openings of stores for each fiscal year and beyond, and goodwill and others due to the acquisition of stores, etc.

^{3.} Depreciation and amortization include amortization on intangible assets.

^{*} Capital expenditures for FY2016 include securitization of assets of a new store opening beyond the fiscal year.

Business Performance of Group Principal Companies

1. Convenience Store Operations

Seven-Eleven Japan

Sales by	product	category	(total	store sales)	
Dailes Dy	product	category	(wai	Stort Saits	

(Millions of yen)

(*************************************									
	Nine Months Ended			Nine I	Months En	ded	Fiscal Year Ended		
	No	v. 30, 2014	1	No	v. 30, 2015	5	Feb. 28, 2015		
		YOY(%)	Composition (%)		YOY(%)	Composition (%)		YOY(%)	Composition (%)
Processed food	788,133	105.3	26.0	847,033	107.5	26.1	1,034,131	105.6	25.8
Fast food	900,291	111.0	29.7	970,356	107.8	29.9	1,186,445	110.1	29.6
Daily food	384,972	106.1	12.7	434,875	113.0	13.4	517,065	106.0	12.9
Non food	957,885	102.5	31.6	993,073	103.7	30.6	1,270,618	102.8	31.7
Total store sales	3,031,283	106.1	100.0	3,245,338	107.1	100.0	4,008,261	106.0	100.0

Net sales increase at existing stores

(%)

	Nine Months Ended	Nine Months Ended	Fiscal Year Ended
	Nov. 30, 2014	Nov. 30, 2015	Feb. 28, 2015
Net sales increase at existing stores	+2.4	+3.2	+2.4
Number of customers	+0.9	+1.4	+0.7
Average spending per customer	+1.5	+1.8	+1.7

Average daily sales per store

(Thousands of yen)

Average daily sales per store (Thousands of year)										
	Nine Mont	hs Ended	Nine Mont	hs Ended	Fiscal Year Ended					
	Nov. 30	Nov. 30 <u>,</u> 2014		Nov. 30, 2015		2015				
		Change		Change		Change				
All stores	662	(9)	664	+2	655	(9)				
Newly opened stores	523	(10)	540	+17	513	(9)				

Gross profit margin

(%)

Gross profit margin (%)										
	Nine Mont	hs Ended	Nine Mont	hs Ended	Fiscal Year Ended					
	Nov. 30	, 2014	Nov. 30,	2015	Feb. 28, 2015					
		Change		Change		Change				
Processed food	38.9	+0.1	39.1	+0.2	38.8	+0.1				
Fast food	35.6	+0.7	35.4	(0.2)	35.7	+0.6				
Daily food	33.2	(0.1)	33.2	±0.0	33.1	(0.1)				
Non food	20.5	+1.0	20.8	+0.3	20.7	+1.1				
Total	31.4	+0.7	31.6	+0.2	31.4	+0.7				

Selling, general and administrative expenses

(Millions of yen)

3, 8	Nine Mont	Nine Months Ended		hs Ended	Fiscal Year Ended	
	Nov. 30,	Nov. 30, 2014		2015	Feb. 28, 2015	
		YOY(%)		YOY(%)		YOY(%)
Advertising expenses	47,615	112.2	53,739	112.9	58,170	110.8
Salaries and wages	45,692	108.9	50,097	109.6	60,856	102.0
Land and building rent	93,730	112.4	104,065	111.0	126,663	112.3
Depreciation and amortization	35,141	123.4	37,978	108.1	47,698	122.3
Utility expenses	36,338	110.8	36,432	100.3	48,343	111.1
Others	73,305	108.7	79,609	108.6	98,053	108.5
Total	331,824	111.9	361,922	109.1	439,785	110.6

Number of stores by type

(Stores)

uniber of stores by type (Stores)										
	Nine I	Months En	ded	Nine I	Months En	ded	Fisca	l Year End	led	
	No	v. 30, 2014	1	No	Nov. 30, 2015			Feb. 28, 2015		
		Change*	Composition (%)		Change*	Composition (%)		Change	Composition (%)	
Number of stores	17,177	+858	100.0	18,242	+751	100.0	17,491	+1,172	100.0	
Franchised stores	16,707	+828	97.3	17,747	+726	97.3	17,021	+1,142	97.3	
Type A	4,355	+22	25.4	4,441	+88	24.3	4,353	+20	24.9	
Type C	12,352	+806	71.9	13,306	+638	72.9	12,668	+1,122	72.4	
Provisional management contract stores	0	±0	0.0	0	±0	0.0	0	±0	0.0	
Directly operated stores	470	+30	2.7	495	+25	2.7	470	+30	2.7	
Open 24 hours	16,823	+783	97.9	17,734	+629	97.2	17,105	+1,065	97.8	
With liquor license	16,995	+836	98.9	18,024	+717	98.8	17,307	+1,148	98.9	
With cigarette license	16,395	+917	95.4	17,487	+779	95.9	16,708	+1,230	95.5	

^{*} Changes in number of stores represent the net change from the beginning of fiscal year.

7-Eleven, Inc.

Sales	by	product	category	(total	store s	sales)

(Millions of yen)

	Nine Months Ended			Ni	ne Mont	hs Ended		Fiscal Year Ended				
	Sept. 30, 2014				Sept. 30, 2015			Dec. 31, 2014				
		YOY(%)		Merchandise Composition (%)		YOY(%)		Merchandise Composition (%)		YOY(%)		Merchandise Composition (%)
Processed food	418,482	110.5	19.6	40.0	524,999	125.5	23.4	40.5	567,290	113.3	20.0	39.6
Fast food	160,109	113.9	7.5	15.3	197,399	123.3	8.9	15.2	216,881	115.6	7.7	15.2
Daily food	67,288	112.0	3.2	6.4	81,999	121.9	3.7	6.3	93,544	115.4	3.3	6.5
Non food	400,947	107.8	18.8	38.3	491,476	122.6	21.9	37.9	553,712	110.4	19.5	38.7
Merchandise sales	1,046,827	110.0	49.1	100.0	1,295,874	123.8	57.9	100.0	1,431,429	112.6	50.5	100.0
Gasoline sales	1,084,957	103.8	50.9	-	943,230	86.9	42.1	-	1,403,035	102.4	49.5	-
Total store sales	2,131,785	106.7	100.0	-	2,239,105	105.0	100.0	-	2,834,464	107.3	100.0	-

Net sales increase at existing stores

(%)

	Nine Months Ended	Nine Months Ended	Fiscal Year Ended
	Sept. 30, 2014	Sept. 30, 2015	Dec. 31, 2014
U.S. Merchandise sales	+2.3	+6.1	+3.1
increase (dollar basis)	T2.3	+0.1	+3.1

Average daily sales per store

riverage daily sales pe	or store				_		
	Nine Mont	hs Ended	Nine Mont	hs Ended	Fiscal Year Ended Dec. 31, 2014		
	Sept. 30	, 2014	Sept. 30	, 2015			
		Change		Change		Change	
Total stores (dollar)	4,491	+97	4,735	+244	4,472	+132	
Total stores (thousands of yen)	462	+37	573	+111	473	+49	

Gross profit margin

(%)

Oross prom margin					_	(70)	
	Nine Mont	hs Ended	Nine Mont	hs Ended	Fiscal Year Ended Dec. 31, 2014		
	Sept. 30	, 2014	Sept. 30	, 2015			
		Change		Change		Change	
Gross profit margin	34.6	(0.3)	34.8	+0.2	34.5	(0.3)	

Selling, general & administrative expenses

(Millions of yen)

6/ 8	Nine Mon	ths Ended	Nine Mont	hs Ended	Fiscal Year Ended		
	Sept. 30), 2014 YOY(%)	Sept. 30	, 2015 YOY(%)	Dec. 31,	2014 YOY(%)	
Total (millions of yen)	248,019	108.3	292,621	118.0	341,225	110.8	
Total (thousands of dollar)	2,409,593	101.9	2,418,763	100.4	3,225,503	102.4	

Number of stores (Stores)

1 tullibel of stores									(Diores)	
	Nine Mont	hs Ended		Nine Mont	Nine Months Ended			Fiscal Year Ended		
	Sept. 30, 2014			Sept. 30	Sept. 30, 2015			Dec. 31, 2014		
		Change*1	Composition (%)		Change*1	Composition (%)		Change	Composition (%)	
Number of stores	8,279	(13)	100.0	8,449	+152	100.0	8,297	+5	100.0	
Franchised stores	6,293	+74	76.0	6,622	+232	78.4	6,390	+171	77.0	
BCP stores (Type A)*2	422	+12	5.1	439	+7	5.2	432	+22	5.2	
Type C	5,871	+62	70.9	6,183	+225	73.2	5,958	+149	71.8	
Directly operated stores	1,986	(87)	24.0	1,827	(80)	21.6	1,907	(166)	23.0	
With Gasoline station	3,203	(97)	38.7	3,155	(10)	37.3	3,165	(135)	38.1	

^{*1.} Changes in number of stores represent the net change from the beginning of fiscal year.

Gasoline

	Nine Mont	hs Ended	Nine Mont	hs Ended	Fiscal Year Ended		
	Sept. 30	, 2014	Sept. 30	, 2015	Dec. 31, 2014		
		YOY(%)/Change		YOY(%)/Change		YOY(%)/Change	
Sales (thousands of dollar)	10,540,735	97.6	7,796,582	74.0	13,262,457	94.6	
Gallons sold (thousands of gallon)	3,031,983	99.3	3,184,033	105.0	4,001,566	99.1	
Margin (cents per gallon)	20.17	+0.24	19.79	(0.38)	20.81	+0.52	
Average retail price (dollars per gallon)	3.55	(0.05)	2.54	(1.01)	3.39	(0.15)	
Retail fuel margin (cents per gallon)	20.57	+0.61	21.51	+0.94	22.43	+2.39	

^{*}Gross profit is shown for the entire gasoline business, including wholesale business.

Exchange rates (yen)

	Nine Months Ended	Nine Months Ended	Fiscal Year Ended
	Sept. 30, 2014	Sept. 30, 2015	Dec. 31, 2014
U.S. \$1=	102.93	120.98	105.79

^{*2.} BCP stores stands for Business Conversion Program.

2. Superstore Operations

■Ito-Yokado

Sales by product category (Millions of yen)

, i	Nine I	Months En	ded	Nine N	Months En	ded	Fiscal Year Ended		
	Nov. 30, 2014			Nov	7. 30, 2015	i	Feb. 28, 2015		
		YOY(%)	Composition (%)		YOY(%)	Composition (%)		YOY(%)	Composition (%)
Apparel	147,133	95.2	15.9	142,134	96.6	15.3	193,354	94.8	15.4
Household goods	113,231	93.1	12.2	105,273	93.0	11.3	153,506	92.9	12.2
Food	437,233	97.5	47.2	440,792	100.8	47.5	592,913	97.5	47.3
Merchandise sales	697,598	96.3	75.3	688,200	98.7	74.2	939,774	96.1	75.0
Tenants	220,957	104.3	23.9	233,756	105.8	25.2	301,376	104.7	24.0
Others	7,609	76.3	0.8	5,694	74.8	0.6	12,145	80.7	1.0
Net sales	926,165	97.9	100.0	927,651	100.2	100.0	1,253,296	97.9	100.0

Note: For FY2016, 36 of drug and cosmetic sales areas operated by Ito-Yokado were transferred into Seven Bi no Garden Co., Ltd.

(92 stores in all at the end of November, 2015)

Under the previous categories that were used in the previous term, year-on-year figures for nine months ended November 30, 2015 would be 100.6% for "Household goods", and 99.9% for "Merchandise sales", respectively.

Net sales increase at existing stores

(%)

	Nine Months Ended	Nine Months Ended	Fiscal Year Ended
	Nov. 30, 2014	Nov. 30, 2015	Feb. 28, 2015
Net sales increase at existing stores	(4.4)	(0.3)	(4.5)
Number of customers	(6.7)	(0.8)	(5.7)
Average spending per customer	+2.5	+0.5	+1.3

Gross profit margin

(%)

vos pront margin									
	Nine Montl	hs Ended	Nine Montl	hs Ended	Fiscal Year Ended				
	Nov. 30,	2014	Nov. 30,	2015	Feb. 28, 2015				
		Change		Change		Change			
Apparel	37.6	(2.7)	33.4	(4.2)	37.2	(2.4)			
Household goods	30.7	+0.2	30.0	(0.7)	30.3	+0.1			
Food	27.2	+0.6	26.9	(0.3)	27.5	+0.5			
Total	30.0	(0.2)	28.8	(1.2)	29.9	(0.3)			

Selling, general and administrative expenses

(Millions of yen)

Sening, general and administrative expenses									
	Nine Montl	ns Ended	Nine Montl	ns Ended	Fiscal Year Ended				
	Nov. 30, 2014		Nov. 30,	2015	Feb. 28, 2015				
		YOY(%)		YOY(%)		YOY(%)			
Advertising expenses	22,503	98.3	25,839	114.8	29,951	98.3			
Salaries and wages	99,635	98.0	98,315	98.7	132,941	97.5			
Land and building rent	47,901	98.1	45,928	95.9	63,580	97.8			
Depreciation and amortization	8,116	111.2	9,602	118.3	11,137	111.2			
Utility expenses	17,440	101.8	15,616	89.5	22,029	102.7			
Others	54,660	101.3	56,355	103.1	73,476	101.3			
Total	250,258	99.4	251,657	100.6	333,118	99.2			

Sales floor space (Square meters)

Sures moor space	os moor space				(5 15.55 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5					
	Nov. 30.	Nov. 30, 2014		2015	February 28, 2015					
		YOY(%)		YOY(%)		YOY(%)				
Total sales floor space	2,823,504	101.4	2,811,964	99.6	2,832,235	100.5				
Directly managed floor space	1,646,397	100.2	1,592,396	96.7	1,630,246	99.4				
Weighted average floor space	1,641,554	99.8	1,591,717	97.0	1,643,647	100.4				

■York-Benimaru

Sales by product category (Millions of yen)

	Nine I	Nine Months Ended			Months En	ded	Fiscal Year Ended		
	Nov	v. 30, 2014		Nov	7. 30, 2015		Feb. 28, 2015		
		YOY(%)	Composition (%)		YOY(%)	Composition (%)		YOY(%)	Composition (%)
Fresh food	97,228	108.5	33.7	102,664	105.6	34.3	132,110	107.4	33.8
Processed food	68,187	103.1	23.6	70,396	103.2	23.6	92,181	102.7	23.6
Daily food	54,860	103.8	19.0	57,087	104.1	19.1	73,843	103.3	18.9
Food	220,276	105.6	76.3	230,147	104.5	77.0	298,136	104.9	76.3
Apparel	12,406	94.7	4.3	11,828	95.3	3.9	16,614	94.4	4.3
Household goods	15,280	103.7	5.3	15,013	98.3	5.0	20,694	101.7	5.3
Merchandise sales	247,964	104.9	85.9	256,989	103.6	85.9	335,445	104.1	85.9
Life Foods*	33,512	106.0	11.6	34,834	103.9	11.7	45,578	106.0	11.7
Others	7,185	99.5	2.5	7,230	100.6	2.4	9,469	99.0	2.4
Tenants	40,698	104.8	14.1	42,065	103.4	14.1	55,047	104.8	14.1
Net sales	288,662	104.9	100.0	299,055	103.6	100.0	390,492	104.2	100.0

 $[\]ensuremath{^{*}}$ Represents sales amount for delicatessen items in York-Benimaru stores.

Net sales increase at existing stores

(%)

Tiet sales mereuse at existing stores			
	Nine Months Ended	Nine Months Ended	Fiscal Year Ended
	Nov. 30, 2014	Nov. 30, 2015	Feb. 28, 2015
Net sales increase at existing stores	+0.4	+0.6	+0.2
Number of customers	(0.2)	+0.8	(0.1)
Average spending per customer	+0.6	(0.2)	+0.2

Gross profit margin

(%)

Gross prome margin					_	(70)	
	Nine Mont	hs Ended	Nine Montl	hs Ended	Fiscal Year Ended		
	Nov. 30, 2014		Nov. 30, 2015		Feb. 28,	2015	
		Change		Change		Change	
Food	25.0	±0.0	25.1	+0.1	25.2	+0.1	
Apparel	31.8	(1.2)	31.7	(0.1)	31.2	(0.9)	
Household goods	25.9	(0.4)	26.5	+0.6	26.2	±0.0	
Total	25.4	(0.1)	25.5	+0.1	25.6	±0.0	

Selling, general and administrative expenses

(Millions of yen)

Chimons (himons)							
	Nine Montl	ns Ended	Nine Montl	hs Ended	Fiscal Year Ended		
	Nov. 30, 2014		Nov. 30,	2015	Feb. 28, 2015		
		YOY(%)		YOY(%)		YOY(%)	
Advertising and decoration expenses	4,443	110.0	4,851	109.2	6,105	109.0	
Salaries and wages	32,923	103.5	34,161	103.8	44,171	103.4	
Land and building rent	6,709	102.9	6,834	101.9	8,956	102.5	
Depreciation and amortization	2,612	111.9	2,894	110.8	3,569	112.7	
Utility expenses	4,861	116.2	4,668	96.0	6,516	112.6	
Others	11,374	106.8	12,418	109.2	15,477	103.5	
Total	62,925	105.7	65,829	104.6	84,796	104.7	

Sales floor space (Square meters)

	Nov. 30, 2014		Nov. 30, 2015		February 28, 2015	
		YOY(%)		YOY(%)		YOY(%)
Total sales floor space	606,750	100.9	641,327	105.7	628,639	103.6
Directly managed floor space	467,942	100.8	494,194	105.6	485,123	103.4
Weighted average floor space *	462,575	104.3	478,182	103.4	464,772	104.1

^{*} Excluding floor space of the stores which has been closed.

3. Department Store Operations

■Sogo & Seibu

Sales results of major stores (Millions of yen) Nine Months Ended Nine Months Ended Fiscal Year Ended Nov. 30<u>,</u> 2014 Nov. 30, 2015 Feb. 28, 2015 YOY(%) YOY(%)YOY(%) Ikebukuro 133,700 101.2 136,165 101.8 187,330 101.6 101.1 80,829 103.2 81,743 102.8 Yokohama 112,986 Chiba 55,311 97.2 54,446 98.4 76,908 97.4 100.6 101.6 100.6 Kobe 33,080 33,618 46,045 100.3 99.5 100.2 Hiroshima 30,828 30,686 43,049 Shibuya 101.4 30,336 106.3 40,211 101.8 28,545 24,894 101.6 24,286 97.6 34,572 100.9 Omiya

Note: Store sales include corporate sales.

Sales by product category (Millions of ven)

Sales by product category							-	(IVIIIIOII	s or yell)
	Nine I	Months En	ded	Nine N	Months En	ded	Fiscal Year Ended		
	No	v. 30, 201	4	No	v. 30, 2015	5	Feb	. 28, 2015	5
		YOY(%)	Composition (%)		YOY(%)	Composition (%)		YOY(%)	Composition (%)
Apparel	239,411	98.1	42.2	231,168	96.6	40.9	328,008	97.8	41.5
Household goods	59,313	99.2	10.5	59,080	99.6	10.4	80,217	98.4	10.2
Food	108,640	102.4	19.2	109,160	100.5	19.3	161,491	102.3	20.4
Merchandise sales	407,366	99.4	71.9	399,409	98.0	70.6	569,717	99.1	72.1
Tenants	130,431	102.6	23.0	136,519	104.7	24.1	180,085	103.2	22.8
Corporate sales	29,026	99.4	5.1	29,958	103.2	5.3	40,440	100.7	5.1
Net sales	566,824	100.1	100.0	565,887	99.8	100.0	790,244	100.1	100.0

Net sales increase at existing stores

(%)

	Nine Months Ended	Nine Months Ended	Fiscal Year Ended
	Nov. 30, 2014	Nov. 30, 2015	Feb. 28, 2015
Net sales increase at existing stores	+0.2	(0.3)	+0.1

Gross profit margin

(%)

or oss prome margin						(,0)	
	Nine Mont	hs Ended	Nine Mont	hs Ended	Fiscal Year Ended		
	Nov. 30, 2014		Nov. 30.	Nov. 30, 2015		2015	
		Change		Change		Change	
Apparel	29.2	±0.0	29.1	(0.1)	28.9	±0.0	
Household goods	24.0	(0.3)	23.8	(0.2)	23.9	(0.3)	
Food	15.7	(0.2)	15.8	+0.1	16.2	(0.1)	
Total	24.8	(0.2)	24.7	(0.1)	24.6	(0.2)	

Selling, general and administrative expenses

(Willions of Jen								
	Nine Mont	hs Ended	Nine Mont	hs Ended	Fiscal Year Ended			
	Nov. 30	, 2014	Nov. 30	, 2015	Feb. 28, 2015			
		YOY(%)		YOY(%)		YOY(%)		
Advertising and decoration expenses	19,885	103.6	20,653	103.9	26,053	106.5		
Salaries and wages	34,068	96.3	33,420	98.1	43,626	94.1		
Land and building rent	30,917	98.5	30,975	100.2	41,252	98.7		
Depreciation and amortization	8,994	101.9	8,903	99.0	11,996	101.7		
Utility expenses	8,424	105.6	8,031	95.3	10,836	105.2		
Others	27,429	100.2	26,809	97.7	36,935	100.0		
Total	129,719	99.7	128,794	99.3	170,700	99.5		

4. Food Services

■Seven & i Food Systems

Sales results by division							_ (Millions	of yen)
	Nine Months Ended			Nine Mo	onths End	led	Fiscal Year Ended		
	Nov. 30, 2014		Nov. 30, 2015		Feb. 28, 2015				
		YOY(%)	Composition (%)		YOY(%)	Composition (%)		YOY(%)	Composition (%)
Restaurant division	47,075	101.1	77.8	47,400	100.7	75.3	62,496	101.6	77.5
Meal provision service division	8,990	116.1	14.9	11,347	126.2	18.0	12,231	117.8	15.2
Fast food division	4,441	95.2	7.3	4,219	95.0	6.7	5,957	96.3	7.4
Total	60,507	102.6	100.0	62,967	104.1	100.0	80,685	103.3	100.0

Restaurant division] Net sales increase at existing stores (%)						
	Nine Months Ended	Nine Months Ended	Fiscal Year Ended			
	Nov. 30, 2014	Nov. 30, 2015	Feb. 28, 2015			
Net sales increase at existing stores	+0.9	+0.2	+1.1			
Number of customers	(1.7)	(3.9)	(1.3)			
Average spending per customer	+2.7	+4.3	+2.5			

[Restaurant division] Gross profit margin					_	(%)
	Nine Months Ended		Nine Months Ended		Fiscal Year Ended	
	Nov. 30, 2014		Nov. 30, 2015		Feb. 28, 2015	
		Change		Change		Change
Gross profit margin	69.2	(0.4)	68.4	(0.8)	68.9	(0.5)

Selling, general and administrative expenses (Millions of yen								
	Nine Months Ended		Nine Months	Ended	Fiscal Year Ended			
	Nov. 30, 2	2014	Nov. 30, 2		Feb. 28, 2015			
		YOY(%)		YOY(%)		YOY(%)		
Advertising and decoration expenses	766	87.4	775	101.1	919	90.6		
Salaries and wages	23,817	102.9	23,214	97.5	31,414	102.6		
Land and building rent	5,667	99.9	5,669	100.0	7,565	100.2		
Depreciation and amortization	512	171.1	606	118.3	701	166.1		
Utility expenses	3,356	95.4	3,015	89.8	4,430	95.6		
Others	6,157	106.2	6,284	102.1	7,812	105.3		
Total	40,277	102.4	39,566	98.2	52,844	102.3		

5. Financial Services

Number of Seven Bank ATMs

(1) Domestic installation

	Nov. 2014		Nov. 20 <u>1</u> 5		Feb. 2015	
		Change		Change		Change
Seven-Eleven Japan	18,410	+1,185	19,457	+1,047	18,710	+1,151
Ito-Yokado	318	+6	320	+2	316	+4
York-Benimaru	79	+9	108	+29	83	+12
York Mart	63	+11	70	+7	66	+11
Others	81	(1)	92	+11	82	(2)
Net ATMs in the Group	18,951	+1,210	20,047	+1,096	19,257	+1,176
Net ATMs outside the Group	1,605	+319	1,929	+324	1,682	+369
Total	20,556	+1,529	21,976	+1,420	20,939	+1,545

(2) Overseas installation

	Nov. 2014 Change		Nov. 2015		Feb. 2015	
			Change		Change	
North America	6,491	(1,190)	6,375	(116)	6,329	(847)

Average number of transaction per day per ATM during the period

	Mar. 2014 - Nov. 2014		Mar. 2015- Nov. 2015		Mar. 2014- Feb. 2015		l
		Change		Change		Change	
Average number of transactions	102.0	(8.4)	100.1	(1.9)	101.2	(7.2)	

International money transfer service

	Nine Months Ended Nov. 30, 2014		Nine Months Ended Nov. 30, 2015		Fiscal Year Ended Feb. 28, 2015	
		Change		Change		Change
Number of contract accounts	88	+35	135	+47	97	+38
Cumulative number of transfers	446	+187	582	+136	614	+242

(thousands)

Number of credit cards, point cards and cash cards

(10 thousands)

	Nine Months Ended Nov. 30, 2014		Nine Months Ended Nov. 30, 2015		Fiscal Year Ended Feb. 28, 2015	
		Change		Change		Change
Credit Cards						
SEVEN CARD / SEVEN CARD plus	354	+6	354	±0	359	+9
CLUB ON/Millennium CARD SAISON	316	(8)	318	+2	320	(8)
Electronic money (nanaco)	3,548	+880	4,379	+831	3,717	+878

Notes: 1. SEVEN CARD / SEVEN CARD plus and CLUB ON/Millennium CARD SAISON issued represent only the number of effective card members.

- 2. CLUB ON/Millennium CARD SAISON does not include dedicated cards for point services, without credit functions.
- 3. The number of *nanaco* includes the number of mobile *nanaco* holders.

This document contains certain statements based on the Company's current plans, estimates, strategies, and beliefs; all statements that are not historical fact are forward-looking statements. These statements represent the judgments and hypotheses of the Company's management based on currently available information. It is possible that the Company's future performance will differ from the contents of these forward-looking statements. Accordingly, there is no assurance that the forward-looking statements in this document will prove to be accurate.