SEVEN\&i HLDGS.

## Brief Summary for the Third Quarter of FY2016

January 7, 2016
Seven \& i Holdings Co., Ltd.

## CONSOLIDATED RESULTS

## 1. Financial Results

|  | Nine Months Ended Nov. 30, 2014 |  | Nine Months Ended Nov. 30, 2015 |  | Fiscal Year Ended <br> Feb. 28, 2015 |  | Fiscal Year Ending Feb. 29, 2016(Forecast) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |
| Group's total sales ${ }^{* 1}$ | 7,648,730 | 106.5 | 8,025,141 | 104.9 | 10,235,664 | 106.6 | 10,600,000 | 103.6 |
| Revenues from operations | 4,501,751 | 107.5 | 4,513,893 | 100.3 | 6,038,948 | 107.2 | 6,150,000 | 101.8 |
| Convenience store operations | 2,075,194 | 108.6 | 2,040,761 | 98.3 | 2,727,780 | 107.8 | 2,767,000 | 101.4 |
| Superstore operations | 1,487,174 | 100.2 | 1,524,809 | 102.5 | 2,012,176 | 100.1 | 2,060,000 | 102.4 |
| Department store operations | 627,156 | 100.3 | 632,376 | 100.8 | 875,027 | 100.4 | 900,000 | 102.9 |
| Food services | 60,729 | 102.4 | 63,085 | 103.9 | 80,980 | 103.1 | 84,700 | 104.6 |
| Financial services | 133,766 | 112.9 | 144,110 | 107.7 | 178,221 | 112.2 | 192,000 | 107.7 |
| Mail order services | 132,238 |  | 116,053 | 87.8 | 185,802 |  | 164,000 | 88.3 |
| Others | 40,794 | 107.2 | 45,923 | 112.6 | 53,897 | 106.7 | 70,000 | 129.9 |
| Eliminations / corporate | $(55,303)$ |  | $(53,227)$ |  | (74,937) |  | (87,700) |  |
| Operating income (loss) | 249,455 | 100.1 | 261,037 | 104.6 | 343,331 | 101.1 | 367,000 | 106.9 |
| Convenience store operations | 209,637 | 106.1 | 235,704 | 112.4 | 276,745 | 107.5 | 302,000 | 109.1 |
| Superstore operations | 9,452 | 55.4 | 443 | 4.7 | 19,340 | 65.2 | 20,600 | 106.5 |
| Department store operations | (1,721) |  | (3,271) |  | 7,059 | 107.1 | 7,600 | 107.7 |
| Food services | (398) |  | 802 |  | 44 | 7.3 | 1,600 |  |
| Financial services | 36,966 | 107.3 | 37,665 | 101.9 | 47,182 | 105.1 | 50,000 | 106.0 |
| Mail order services | (5,228) |  | (7,296) |  | (7,521) |  | (6,900) |  |
| Others | 2,805 | 138.3 | 3,848 | 137.2 | 3,669 | 169.4 | 4,500 | 122.6 |
| Eliminations / corporate | $(2,057)$ |  | $(6,859)$ |  | $(3,188)$ |  | $(12,400)$ |  |
| Ordinary income | 249,287 | 100.1 | 259,408 | 104.1 | 341,484 | 100.7 | 362,000 | 106.0 |
| Special gains | 3,184 | 124.1 | 2,215 | 69.6 | 4,835 | 145.1 |  |  |
| Special losses | 24,601 | 123.2 | 28,694 | 116.6 | 36,124 | 115.8 |  |  |
| Income before income taxes and minority interests | 227,871 | 98.4 | 232,929 | 102.2 | 310,195 | 99.7 |  |  |
| Net income | 127,310 | 99.4 | 125,439 | 98.5 | 172,979 | 98.5 | 183,000 | 105.8 |
| Net income per share | $\begin{array}{r\|} \hline \hline \text { yen } \\ 144.01 \end{array}$ | $\begin{array}{r} \text { \% } \\ 99.4 \end{array}$ | $\begin{array}{r\|} \hline \hline \text { yen! } \\ 141.88 \text { \| } \end{array}$ | $\begin{array}{r} \hline \% \\ 98.5 \end{array}$ | $\begin{array}{r} \text { yen } \\ \mathbf{1 9 5 . 6 6} \end{array}$ | \% 98.4 | $\begin{array}{r\|} \hline \hline \text { yen } \\ 206.98 \end{array}$ | \% 105.8 |

Number of shares outstanding (shares)

| Average $^{* 2}$ | $884,063,363$ | $884,126,270$ | $884,064,278$ |
| :--- | ---: | ---: | ---: |
| End of period $^{* 2}$ | $884,068,013$ | $884,150,312$ | $884,066,302$ |

*1. Group's total sales include the sales of Seven-Eleven Japan and 7-Eleven, Inc. franchisees.
Convenience store's total sales including total store sales of Seven-Eleven Japan and 7-Eleven, Inc. for nine months ended 2014 and 2015, fiscal year ended Feb. 28, 2015, and fiscal year ending Feb. 29, 2016 are 5,222,173 million yen, 5,552,009 million yen, 6,924,497 million yen and 7,217,000 million yen, respectively.
*2. Excluding treasury stock
Exchange rates

|  |  | Nine Months Ended | Nine Months Ended | Fiscal Year Ended <br> Nov. 30, 2014 | Fiscal Year Ending <br> Feb. 28,2015 |
| :--- | ---: | :---: | :---: | :---: | :---: |
| Feb. 29, 2015 (Forecast) |  |  |  |  |  |$|$

(Reference) Operating income before amortization of goodwill
(Millions of yen)

|  | Nine Months Ended <br> Nov. 30, 2014 |  | Nine Months Ended <br> Nov. 30, 2015 |  | Fiscal Year Ended Feb. 28, 2015 |  | Fiscal Year Ending Feb. 29, 2016 (Forecast) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |
| Operating income (loss) | 263,540 | 100.2 | 276,730 | 105.0 | 362,226 | 101.1 | 388,000 | 107.1 |
| Convenience store oper........................................... | 216,097 | 106........ | 243,457 | 112.7 | 285,454 | 107.4 |  |  |
| Superstore operations | 11,807 | 60.8 | 2,798 | 23.7 | 22,480 | 68.6 |  |  |
|  | 2,245 | 97.9 | 695 | 31.0 | 12,342 | 103.9 |  |  |
| Food servic.......................... | (398) |  | 802 |  | 44 | 7.3.3. |  |  |
| Financial servi........................... | 38,117 | 106.6 | 38,936 | 102.1 | 48,742 | 104.5 |  |  |
|  | $(5,220)$ |  | (7,291) | 10......... | (7,512) |  |  |  |
| Others | 2,949 | 141.7 | 4,191 | 142.1 | 3,862 | 172.7 |  |  |
| Eliminations / corporate | $(2,057)$ |  | $(6,859)$ |  | $(3,188)$ |  |  |  |

Notes: 1 . Eliminations / corporate in operating income mainly reflect the Company's operating expenses relating to the Group strategy.
2. The results of Nissen Holdings and its subsidiaries and affiliates in the fiscal year ended Feb. 28, 2014 are consolidated only in the balance sheets.

## 2. Major Factors for Changes in Financial Results for the Third Quarter of FY2016

*For results of principal operating companies, please refer to page 5 to 6.

|  | Nine Months Ended <br> Nov. 30, 2015 |  | Major Factors |
| :---: | :---: | :---: | :---: |
|  |  | Change |  |
| Group's total sales ${ }^{* 1}$ | 8,025,141 | +376,410 | (1) Growth in total store sales at Seven-Eleven Japan <br> - Higher total store sales due to increased stores and strong growth in existing store sales. <br> (2) Upward pressure from the effect of a weaker yen |
| Revenues from operations | 4,513,893 | +12,141 | (1) Growth in revenues from operations at Seven-Eleven Japan <br> (2) Upward pressure from the effect of a weaker yen: 225.8 billion yen <br> (3) Mainly decrease of gasoline sales at 7-Eleven, Inc. <br> - Decrease gasoline sales mainly due to lower crude oil prices (Decrease in amount excluding foreign exchange effects: 282.4 billion yen) |
| Operating income | 261,037 | +11,582 |  |
| Convenience stores | 235,704 | +26,066 | (1) Seven-Eleven Japan <br> - Higher income due to growth in existing store sales and merchandise gross profit margin led by standard products such as rice balls. <br> (2) 7-Eleven, Inc. <br> - Higher income due to growth in merchandise sales and gross profit margin led by fast food products and beverages. The effect of a weaker yen. |
| Superstores | 443 | $(9,008)$ | (1) Ito-Yokado <br> - Lower income mainly due to deterioration of the gross profit margin in apparel. <br> (2) York-Benimaru (Including Life Foods ${ }^{* 2}$ ) <br> - Higher income due to growth in existing store sales and improvement of gross profit margin. <br> (3) Higher income at Akachan Honpo and improvement of operations in China |
| Department stores | $(3,271)$ | $(1,549)$ | Sogo \& Seibu <br> - Lower income reflected a decrease in existing store sales and deterioration of the gross profit margin. |
| Food services | 802 | +1,200 | Higher income at Seven \& i Food Systems |
| Financial services | 37,665 | +699 |  |
| Mail order services | $(7,296)$ | $(2,067)$ | Lower income at Nissen Holdings |
| Others | 3,848 | +1,043 |  |
| Eliminations/corporate ${ }^{* 3}$ | $(6,859)$ | $(4,802)$ | Mainly an increase in expenses related to the Omni-Channel Strategy |
| Ordinary income | 259,408 | +10,120 | - Factors increasing operating income. |
| Net income | 125,439 | $(1,871)$ |  |

[^0]3. Segment Information
(1) Business Segment Information
(Millions of yen)

|  | Nine Months Ended <br> Nov. 30, 2014 |  | Nine Months Ended Nov. 30, 2015 |  |  | Fiscal Year Ended Feb. 28, 2015 |  | Fiscal Year Ending Feb. 29, 2016 (Forecast) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%) |  | YOY(\%) | $\begin{gathered} \text { Composition } \\ (\%) \\ \hline \end{gathered}$ |  | YOY(\%) |  | YOY(\%) |
| Capital expenditures |  |  |  |  |  |  |  |  |  |
| Convenience store operations | 146,953 | 98.2 | 155,631 | 105.9 | 53.3 | 193,235 | 97.7 | 282,400 | 146.1 |
| Superstore operations | 53,019 | 88.5 | 68,634 | 129.5 | 23.5 | 65,490 | 98.2 | 87,000 | 132.8 |
|  |  |  |  |  |  |  |  | [65,000] | [99.3] |
| Department store operations | 12,180 | 97.2 | 15,141 | 124.3 | 5.2 | 15,380 | 98.6 | 15,800 | 102.7 |
| Food services | 2,566 | 178.6 | 1,208 | 47.1 | 0.4 | 3,506 | 154.0 | 2,800 | 79.8 |
| Financial services | 34,065 | 110.7 | 27,490 | 80.7 | 9.4 | 39,110 | 99.5 | 42,000 | 107.4 |
| Mail order services | 2,765 | - | 4,259 | 154.0 | 1.5 | 3,815 | - | 7,200 | 188.7 |
| Others | 5,010 | 71.5 | 3,181 | 63.5 | 1.1 | 5,381 | 71.1 | 3,800 | 70.6 |
| Corporate | 6,886 | - | 16,594 | 241.0 | 5.7 | 15,152 | 199.7 | 21,000 | 138.6 |
| Total | 263,450 | 100.6 | 292,142 | 110.9 | 100.0 | 341,075 | 101.3 | 462,000 | 135.5 |
|  |  |  |  |  |  |  |  | [440,000] | [129.0] |
| Depreciation and amortization |  |  |  |  |  |  |  |  |  |
| Convenience store operations | 75,823 | 112.8 | 85,781 | 113.1 | 59.7 | 103,247 | 113.1 | 126,000 | 122.0 |
| Superstore operations | 15,085 | 111.5 | 17,379 | 115.2 | 12.1 | 20,696 | 112.0 | 23,000 | 111.1 |
| Department store operations | 10,038 | 99.3 | 10,170 | 101.3 | 7.1 | 13,399 | 99.5 | 13,400 | 100.0 |
| Food services | 518 | 165.8 | 609 | 117.5 | 0.4 | 709 | 162.0 | 800 | 112.7 |
| Financial services | 18,587 | 125.5 | 21,753 | 117.0 | 15.1 | 25,233 | 124.9 | 29,000 | 114.9 |
| Mail order services | 2,859 | - | 2,787 | 97.5 | 1.9 | 3,842 | - | 4,000 | 104.1 |
| Others | 2,026 | 109.2 | 2,237 | 110.4 | 1.6 | 2,689 | 106.5 | 2,800 | 104.1 |
| Corporate | 1,750 | 258.3 | 2,973 | 169.8 | 2.1 | 2,419 | 235.0 | 4,000 | 165.3 |
| Total | 126,690 | 116.8 | 143,693 | 113.4 | 100.0 | 172,237 | 116.9 | 203,000 | 117.9 |
| Amortization of goodwill |  |  |  |  |  |  |  |  |  |
| Convenience store operations | 6,460 | 103.7 | 7,752 | 120.0 | 49.4 | 8,709 | 103.8 |  |  |
| Superstore operations | 2,355 | 100.3 | 2,355 | 100.0 | 15.0 | 3,140 | 100.3 |  |  |
| Department store operations | 3,967 | 100.0 | 3,966 | 100.0 | 25.3 | 5,282 | 99.9 |  |  |
| Food services |  | - |  |  |  |  | - |  |  |
| Financial services | 1,151 | 88.7 | 1,270 | 110.4 | 8.1 | 1,560 | 89.3 |  |  |
| Mail order services | 7 | - | 4 | 67.2 | 0.0 | 9 | - |  |  |
| Others | 144 | 277.3 | 343 | 237.8 | 2.2 | 192 | 277.3 |  |  |
| Total | 14,085 | 101.4 | 15,693 | 111.4 | 100.0 | 18,894 | 101.5 |  |  |
| Impairment loss |  |  |  |  |  |  |  |  |  |
| Convenience store operations | 4,607 | 132.3 | 7,178 | 155.8 | 51.6 | 5,739 | 132.8 |  |  |
| Superstore operations | 3,116 | 220.5 | 4,566 | 146.5 | 32.8 | 7,111 | 104.4 |  |  |
| Department store operations | 518 | 34.8 | 1,604 | 309.3 | 11.5 | 1,763 | 56.3 |  |  |
| Food services | 327 | 116.1 | 364 | 111.4 | 2.6 | 471 | 77.8 |  |  |
| Financial services | - | - |  |  |  |  | - |  |  |
| Mail order services |  | - | 179 |  | 1.3 | 90 | - |  |  |
| Others | 31 | - | 30 | 96.1 | 0.2 | 44 | 23.1 |  |  |
| Total | 8,602 | 128.4 | 13,923 | 161.9 | 100.0 | 15,220 | 100.8 |  |  |

Notes: 1. Capital expenditures include long-term leasehold deposits and advances for store construction. An increase of the future amortization of assets under the "Accounting Standard for Asset Retirement Obligations" is not included.
Figures for actual results don't include goodwill and others related to the acquisition of stores, etc.
2. Capital expenditures include investments related to openings of stores for each fiscal year and beyond. Corporate in capital expenditures mainly reflect the Company's capital expenditures relating to the Group strategy
3. In capital expenditures, figures in square brackets [ ] show the figures reflecting the securitization of assets of a new store in superstore operations.
4. Depreciation and amortization include amortization on intangible assets. Corporate in depreciation and amortization mainly reflect the Company's depreciation and amortization relating to the Group strategy.
5. Amortization of goodwill include only the amount record on selling, general and administrative expenses.
6. The results of Nissen Holdings and its subsidiaries and affiliates in the fiscal year ended Feb. 28, 2014 are consolidated only in the balance sheets.
(2) Geographic Area Segment Information
(Millions of yen)

|  | Nine Months Ended <br> Nov. 30, 2014 |  | Nine Months Ended <br> Nov. 30, 2015 |  |  | Fiscal Year Ended <br> Feb. 28, 2015 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%) |  | YOY(\%) | $\begin{gathered} \text { Composition } \\ (\%) \\ \hline \end{gathered}$ |  | YOY(\%) |
| Revenues from operations |  |  |  |  |  |  |  |
| Japan | 2,907,301 | 107.0 | 2,992,783 | 102.9 | 66.3 | 3,941,337 | 107.0 |
| North America | 1,501,629 | 108.4 | 1,420,304 | 94.6 | 31.5 | 1,968,854 | 107.5 |
| Others | 94,565 | 109.2 | 102,531 | 108.4 | 2.3 | 131,058 | 109.9 |
| Eliminations | $(1,745)$ | - | $(1,726)$ | - |  | $(2,301)$ | - |
| Total | 4,501,751 | 107.5 | 4,513,893 | 100.3 | - | 6,038,948 | 107.2 |
| Operating income |  |  |  |  |  |  |  |
| Japan | 214,293 | 98.1 | 208,776 | 97.4 | 80.0 | 295,666 | 98.7 |
| North America | 36,943 | 117.0 | 52,615 | 142.4 | 20.2 | 49,825 | 120.0 |
| Others | $(1,781)$ | - | (363) | - | (0.1) | $(2,161)$ | - |
| Eliminations | (0) |  | 8 | - |  | 1 | - |
| Total | 249,455 | 100.1 | 261,037 | 104.6 | - | 343,331 | 101.1 |

Note: "Others" consists of the business results in China, etc.
4. Interest-Bearing Debt
(Millions of yen)

|  | Nine Months Ended <br> Nov. 30, 2014 |  | Nine Months Ended <br> Nov. 30, 2015 |  | Fiscal Year Ended <br> Feb. 28, 2015 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |
| Short-term loans | 134,710 | 102.3 | 133,585 | 99.2 | 130,780 | 112.6 |
| Current portion of long-term loans | 47,225 | 26.9 | 80,813 | 171.1 | 70,013 | 69.5 |
| Current portion of bonds | 59,999 | 136.4 | 40,000 | 66.7 | 59,999 | 300.0 |
| Commercial paper | - | - | - | - | - | - |
| Sub-total | 241,934 | 68.9 | 254,398 | 105.2 | 260,792 | 110.1 |
| Bonds | 304,991 | 83.6 | 399,993 | 131.1 | 319,992 | 87.7 |
| Long-term loans | 383,542 | 141.6 | 378,043 | 98.6 | 367,467 | 110.5 |
| Commercial paper | - | - | - | - | - | - |
| Sub-total | 688,533 | 108.3 | 778,037 | 113.0 | 687,459 | 98.6 |
| Total | 930,468 | 94.3 | 1,032,435 | 111.0 | 948,252 | 101.5 |
| Ratio to total assets (\%) | 18.1 | (2.7) | 19.0 | +0.9 | 18.1 | (1.3) |
| Ratio to owners' equity (\%) | 42.5 | (6.5) | 43.9 | +1.4 | 41.2 | (3.4) |

Interest-Bearing Debt by Business Segment

| Convenience store operations | 120,420 | 84.9 | 131,956 | 109.6 | 132,632 | 114.4 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Superstore operations | 15,090 | 83.7 | 12,625 | 83.7 | 16,131 | 83.8 |
| Department store operations | 181,910 | 97.7 | 176,291 | 96.9 | 174,395 | 96.7 |
| Food services | - | - | - | - |  | - |
| Mail order services | 21,347 | - | 29,710 | 139.2 | 24,158 | 141.3 |
| Others | - | - | 7,500 | - | 4,810 | - |
| Corporate | 269,990 | 100.0 | 329,993 | 122.2 | 269,991 | 100.0 |
| Sub-total (excluding financial services) | 608,761 | 98.8 | 688,076 | 113.0 | 622,119 | 103.2 |
| Financial services | 321,707 | 86.7 | 344,359 | 107.0 | 326,132 | 98.3 |
| Total | 930,468 | 94.3 | 1,032,435 | 111.0 | 948,252 | 101.5 |

## Bond Information

|  | Amount | Date of issue | Coupon | Redemption date |
| :---: | :---: | :---: | :---: | :---: |
| Issued by Seven \& i Holdings |  |  |  |  |
| 3rd unsecured domestic straight bonds | 30 billion yen | July 3, 2008 | 1.94\% | June 20, 2018 |
| 5th unsecured domestic straight bonds | 20 billion yen | June 29, 2010 | 0.852\% | June 20, 2017 |
| 6th unsecured domestic straight bonds | 60 billion yen | June 29, 2010 | 1.399\% | June 19, 2020 |
| 7 th unsecured domestic straight bonds | 40 billion yen | Apr. 26, 2013 | 0.258\% | June 20, 2016 |
| 8th unsecured domestic straight bonds | 40 billion yen | Apr. 26, 2013 | 0.383\% | June 20, 2019 |
| 9th unsecured domestic straight bonds | 20 billion yen | Apr. 26, 2013 | 0.671\% | Mar. 20, 2023 |
| 10th unsecured domestic straight bonds | 30 billion yen | June 17, 2015 | 0.150\% | June 20, 2018 |
| 11th unsecured domestic straight bonds | 60 billion yen | June 17, 2015 | 0.514\% | June 20, 2022 |
| 12th unsecured domestic straight bonds | 30 billion yen | June 17, 2015 | 0.781\% | June 20, 2025 |
| Issued by Seven Bank |  |  |  |  |
| 6 th unsecured domestic straight bonds | 30 billion yen | May 31, 2012 | 0.398\% | June 20, 2017 |
| 7th unsecured domestic straight bonds | 10 billion yen | May 31, 2012 | 0.613\% | June 20, 2019 |
| 8rd unsecured domestic straight bonds | 15 billion yen | Mar. 7, 2013 | 0.243\% | Mar. 20, 2018 |
| 9th unsecured domestic straight bonds | 20 billion yen | Mar. 7, 2013 | 0.460\% | Mar. 19, 2020 |
| 10th unsecured domestic straight bonds | 20 billion yen | Mar. 7, 2013 | 0.803\% | Mar. 20, 2023 |
| 11th unsecured domestic straight bonds | 15 billion yen | Dec. 17, 2014 | 0.536\% | Dec. 20, 2024 |

(As of December 31, 2015)

|  |  | S\&P | Moody's | R\&I | JCR |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Seven \& i Holdings | Long-term | AA- | A1 | AA | AA + |
| Seven-Eleven Japan | Long-term | AA- | - | - | AA+ |
|  | Short-term* | A-1+ | P-1 | - | - |
| 7-Eleven, Inc. | Long-term | AA- | Baa1 | - | - |
| Seven Bank | Long-term | A+ | - | AA | - |

* From January 2006, Seven-Eleven Japan's short-term rating is its rating as the guarantor of 7-Eleven, Inc.'s commercial paper program.

Seven-Eleven Japan

|  | Nine Months Ended <br> Nov. 30, 2014 |  | Nine Months Ended <br> Nov. 30, 2015 |  | Fiscal Year Ended <br> Feb. 28, 2015 |  | Fiscal Year Ending Feb. 29, 2016 (Forecast) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues from operations | 557,276 | 108.7 | 600,188 | 107.7 | 736,343 | 108.4 | 782,500 | 106.3 |
| Operating income | 170,084 | 103.8 | 180,041 | 105.9 | 223,356 | 105.0 | 235,000 | 105.2 |
| Total store sales | 3,031,283 | 106.1 | 3,245,338 | 107.1 | 4,008,261 | 106.0 | 4,256,000 | 106.2 |
| Net sales of franchised stores | 2,953,466 | 106.1 | 3,163,367 | 107.1 | 3,905,369 | 106.0 |  |  |
| Existing store sales increase (\%) | +2.4 |  | +3.2 |  | +2.4 |  | +2. |  |
| Merchandise GP Margin (\%) | 31.4 | +0.7 | 31.6 | +0.2 | 31.4 | +0.7 | 31.9 | +0.5 |
| Average daily sales per store (thousand yen) | 662 | (9) | 664 | +2 | 655 | (9) |  |  |
| Number of domestic stores | 17,177 | +858 | 18,242 | +751 | 17,491 | +1,172 | 18,591 | +1,100 |

7-Eleven, Inc. $\quad$ (Millions of yen)

|  | Nine Months Ended Sept. 30, 2014 |  | Nine Months Ended <br> Sept. 30, 2015 |  | Fiscal Year Ended <br> Dec. 31, 2014 |  | Fiscal Year Ending Dec. 31, 2015 (Forecast) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues from operations | 1,476,235 | 108.4 | 1,393,614 | 94.4 | 1,935,274 | 107.5 | 1,909,000 | 98.6 |
| Other operating revenues | 158,864 | 111.8 | 201,816 | 127.0 | 219,307 | 113.8 |  |  |
| Operating income | 43,988 | 114.0 | 61,512 | 139.8 | 59,651 | 116.5 | 76,400 | 128.1 |
| Operating income (thousands of dollar) | 427,363 | 107.3 | 508,455 | 119.0 | 563,868 | 107.6 | 636,667 | 112.9 |
| Total store sales | 2,131,785 | 106.7 | 2,239,105 | 105.0 | 2,834,464 | 107.3 | 3,000,000 | 105.8 |
| Merchandise sales | 1,046,827 | 110.0 | 1,295,874 | 123.8 | 1,431,429 | 112.6 |  |  |
| Gasoline sales | 1,084,957 | 103.8 | 943,230 | 86.9 | 1,403,035 | 102.4 |  |  |
| Existing store sales increase (\%) ${ }^{{ }^{*}, 2}$ (U.S. Merchandise sales) | +2.3 |  | +6.1 |  | +3.1 |  | +5.4 |  |
| Merchandise GP Margin (\%) ${ }^{\text {¹ }}$ | 34.6 | (0.3) | 34.8 | +0.2 | 34.5 | (0.3) | 34.7 | +0.2 |
| Average daily merchandise sales per store (U.S. dollar) ${ }^{* 1}$ | 4,491 | +97 | 4,735 | +244 | 4,472 | +132 |  |  |
| Number of stores | 8,279 | (13) | 8,449 | +152 | 8,297 | +5 | 8,497 | +200 |
| Exchange rates U.S.\$1= | 102.93 | yen | 120.98 | yen | 105.79 | yen | 120.00 | yen |

Note: Figures for the amounts of each fiscal year reflect adjustments to the necessary for the consolidation to Seven \& i Holdings'
consolidated accounts. Operating income in U.S. dollar amounts are translated from yen amounts, which reflect adjustments to the necessary for the consolidation of Seven \& i Holdings' consolidated accounts.
*1. Exclude gasoline sales.
*2. Existing store sales increase are calculated in U.S. dollars.
Ito-Yokado (Millions of yen)

|  | Nine Months Ended <br> Nov. 30, 2014 |  | Nine Months Ended <br> Nov. 30, 2015 |  | Fiscal Year Ended Feb. 28, 2015 |  | Fiscal Year Ending Feb. 29, 2016 (Forecast) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |
| Revenues from operations | 950,452 | 98.0 | 953,093 | 100.3 | 1,285,942 | 98.0 | 1,296,000 | 100.8 |
| Net sales | 926,165 | 97.9 | 927,651 | 100.2 | 1,253,296 | 97.9 | 1,261,000 | 100.6 |
| Operating income | $(2,563)$ | - | $(14,419)$ | - - | 1,859 | 16.6 | 1,000 | 53.8 |


| Existing store sales increase (\%) | $(4.4)$ | $(0.3)$ | $(4.5)$ | $(0.2)$ |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Merchandise GP Margin (\%) | 30.0 | $(0.2)$ | 28.8 | $(1.2)$ | 29.9 | $(0.3)$ |
| Number of domestic stores | 182 | +3 | 182 | +1 | 181 | +2 |


| York-Benimaru |  |  |  |  |  |  | (Millions of yen) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Nine Months Ended <br> Nov. 30, 2014 |  | Nine Months Ended <br> Nov. 30, 2015 |  | Fiscal Year Ended Feb. 28, 2015 |  | Fiscal Year Ending Feb. 29, 2016 (Forecast) |  |
| Revenues from operations | 293,462 | 104.9 | 304,070 | 103.6 | 396,930 | 104.2 | 417,000 | 105.1 |
| Net sales | 288,662 | 104.9 | 299,055 | 103.6 | 390,492 | 104.2 | 410,000 | 105.0 |
| Operating income | 8,750 | 96.1 | 8,813 | 100.7 | 12,820 | 100.8 | 13,300 | 103.7 |


| Existing store sales increase (\%) | +0.4 |  | +0.6 | +0.2 | +1.8 |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Merchandise GP Margin (\%) | 25.4 | $(0.1)$ | 25.5 | +0.1 | 25.6 | $\pm 0.0$ |
| Number of domestic stores | 197 | +4 | 204 | +4 | 200 | +7 |

(Reference) Results including Life Foods ${ }^{*}$ (Millions of yen)

|  | Nine Months Ended <br> Nov. 30, 2014 |  | Nine Months Ended <br> Nov. 30, 2015 |  | Fiscal Year Ended <br> Feb. 28, 2015 |  | Fiscal Year Ending Feb. 29, 2016 (Forecast) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |
| Operating income | 11,942 | 101.3 | 12,085 | 101.2 | 17,025 | 102.9 | 17,600 | 103.4 |

Note: Results including Life Foods represent internal management reporting figures.

* Life Foods is a wholly owned subsidiary which produces and sells delicatessen in York-Benimaru stores.

| Sogo \& Seibu |  |  |  |  |  |  | (Millions of yen) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Nine Months Ended Nov. 30, 2014 |  | Nine Months Ended <br> Nov. 30, 2015 |  | Fiscal Year Ended Feb. 28, 2015 |  | Fiscal Year Ending Feb. 29, 2016 (Forecast) |  |
|  |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |
| Revenues from operations | 576,114 | 100.2 | 575,264 | 99.9 | 802,996 | 100.2 | 825,600 | 102.8 |
| Net sales | 566,824 | 100.1 | 565,887 | 99.8 | 790,244 | 100.1 | 812,600 | 102.8 |
| Operating income | 1,190 | 86.9 | 170 | 14.3 | 10,226 | 100.8 | 12,000 | 117.3 |
| Existing store sales increase (\%) | +0.2 |  | (0.3) |  | +0.1 |  | +2.8 |  |
| Merchandise GP Margin (\%) | 24.8 | (0.2) | 24.7 | (0.1) | 24.6 | (0.2) | 24.8 | +0.2 |
| Number of domestic stores | 24 | $\pm 0$ | 24 | $\pm 0$ | 24 | $\pm 0$ | 23 | (1) |

Seven \& i Food Systems

| Seven \& i Food Systems |
| :--- |
| \begin{tabular}{\|l|r|r|r|r|r|r|r|}
\hline
\end{tabular} |

$<$ Restaurant division >

| Existing store sales increase (\%) | +0.9 |  | +0.2 | +1.1 | +1.1 |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Merchandise GP Margin (\%) | 69.2 | $(0.4)$ | 68.4 | $(0.8)$ | 68.9 | $(0.5)$ |
| Number of domestic stores | 476 | +6 | 470 | $(4)$ | 474 | +4 |

Note: Changes in number of stores represent the net change from the beginning of fiscal year.

STORE INFORMATION

1. Store Openings and Closures of Major Group Companies

[^1]
## 2. Convenience Store Operations Network

(1) Domestic Store Network

|  | Nov. 2014 | Feb. 2015 | Nov. 2015 | Change |
| :---: | :---: | :---: | :---: | :---: |
| Hokkaido | 916 | 922 | 938 | +16 |
| Aomori |  |  | 20 | +20 |
| Iwate | 108 | 113 | 119 | +6 |
| Miyagi | 366 | 368 | 374 | +6 |
| Akita | 51 | 60 | 72 | +12 |
| Yamagata | 167 | 170 | 173 | +3 |
| Fukushima | 402 | 406 | 410 | +4 |
| Ibaraki | 612 | 618 | 626 | +8 |
| Tochigi | 398 | 397 | 408 | +11 |
| Gunma | 439 | 446 | 457 | +11 |
| Saitama | 1,051 | 1,068 | 1,099 | +31 |
| Chiba | 931 | 951 | 987 | +36 |
| Tokyo | 2,244 | 2,281 | 2,369 | +88 |
| Kanagawa | 1,232 | 1,244 | 1,304 | +60 |
| Niigata | 397 | 402 | 405 | +3 |
| Toyama | 113 | 115 | 122 | +7 |
| Ishikawa | 94 | 104 | 116 | +12 |
| Fukui | 56 | 58 | 62 | +4 |
| Yamanashi | 175 | 180 | 189 | +9 |
| Nagano | 429 | 431 | 435 | +4 |
| Gifu | 152 | 158 | 160 | +2 |
| Shizuoka | 629 | 640 | 663 | +23 |
| Aichi | 930 | 947 | 977 | +30 |
| Mie | 90 | 96 | 109 | +13 |
| Shiga | 208 | 215 | 219 | +4 |
| Kyoto | 263 | 268 | 290 | +22 |
| Osaka | 879 | 902 | 977 | +75 |
| Hyogo | 531 | 547 | 592 | +45 |
| Nara | 109 | 114 | 123 | +9 |
| Wakayama | 57 | 59 | 65 | +6 |
| Tottori |  |  | 4 | +4 |
| Shimane | 12 | 12 | 18 | +6 |
| Okayama | 275 | 277 | 281 | +4 |
| Hiroshima | 503 | 512 | 532 | +20 |
| Yamaguchi | 274 | 277 | 288 | +11 |
| Tokushima | 82 | 85 | 89 | +4 |
| Kagawa | 88 | 91 | 100 | +9 |
| Ehime | 38 | 50 | 68 | +18 |
| Kochi |  |  | 16 | +16 |
| Fukuoka | 824 | 835 | 872 | +37 |
| Saga | 171 | 172 | 176 | +4 |
| Nagasaki | 138 | 145 | 155 | +10 |
| Kumamoto | 268 | 271 | 282 | +11 |
| Oita | 139 | 143 | 149 | +6 |
| Miyazaki | 171 | 171 | 176 | +5 |
| Kagoshima | 165 | 170 | 176 | +6 |
| Total | 17,177 | 17,491 | 18,242 | +751 |

(2) Global Seven-Eleven Store Network
(Consolidated subsidiaries)

|  | Nov. 2014 | Feb. 2015 | Nov. 2015 | Change |
| :---: | :---: | :---: | :---: | :---: |
| Japan | 17,177 | 17,491 | 18,242 | +751 |
| North America* | 8,279 | 8,297 | 8,449 | +152 |
| U.S.A. | 7,788 | 7,803 | 7,947 | +144 |
| Canada | 491 | 494 | 502 | +8 |
| Hawaii | 61 | 60 | 61 | +1 |
| China (Beijing) | 163 | 175 | 185 | +10 |
| China (Tianjin) | 55 | 60 | 63 | +3 |
| China (Chengdu) | 72 | 66 | 59 | (7) |
| Sub-total | 25,807 | 26,149 | 27,059 | +910 |

* Figures for "North America" are the number of franchised stores and directly operated stores operated by 7-Eleven, Inc.
(Area licensees)

|  | Sept. 2014 | Dec. 2014 | Sept. 2015 | Change |
| :---: | :---: | :---: | :---: | :---: |
| South Korea | 7,128 | 7,231 | 7,709 | +478 |
| China (Hong Kong and others)* | 1,619 | 1,652 | 1,697 | +45 |
| China (Shanghai) | 77 | 76 | 78 | +2 |
| China (Shandong) | 25 | 25 | 30 | +5 |
| China (Chongqing) | 6 | 10 | 16 | +6 |
| Taiwan | 5,025 | 5,040 | 5,018 | (22) |
| Thailand | 7,965 | 8,127 | 8,510 | +383 |
| Philippines | 1,169 | 1,282 | 1,479 | +197 |
| Malaysia | 1,677 | 1,745 | 1,883 | +138 |
| Singapore | 499 | 493 | 468 | (25) |
| Indonesia | 173 | 187 | 189 | +2 |
| Australia | 598 | 611 | 620 | +9 |
| U.S.A. | 289 | 289 | 303 | +14 |
| Mexico | 1,780 | 1,826 | 1,882 | +56 |
| Norway | 156 | 156 | 156 | $\pm 0$ |
| Sweden | 193 | 192 | 189 | (3) |
| Denmark | 191 | 190 | 190 | $\pm 0$ |
| Sub-total | 28,570 | 29,132 | 30,417 | +1,285 |

* Figures for China (Hong Kong and others) include Guang Dong Province and Macau.

|  | Nov. 2014 | Feb. 2015 | Nov. 2015 | Change |
| :--- | :---: | :---: | :---: | :---: |
| Total Worldwide | 54,377 | 55,281 | 57,476 | $+2,195$ |

Notes: 1. Figures for overseas stores are as of the end of September, or as of the end of December.

[^2]The number of 7-Eleven stores around the world including area licensees are 57,873 stores as of November 30, 2015.

## 3. Store Information of Superstore Operations

(1) Superstore (Ito-Yokado)

| Store openings and closures for the fiscal year ending February 29, 2016 |  |  |  |  | (Square meters) |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Store name | Location | Date | Sales floor space | Directly managed sales floor space |
| Openings | Net Supermarket Nishinippori ${ }^{* 1}$ | Tokyo | Mar. 8, 2015 | - | - |
|  | Omiya (S\&B) | Saitama | Apr. 24, 2015 | - | 4,225 |
|  | Shokuhinkan Shinjuku-Tomihisa (food specialty store) | Tokyo | Sept. 25, 2015 | - | 1,956 |
| Closures ${ }^{* 2}$ | Omiya (S\&B) | Saitama | Mar. 1, 2015 | - | 12,107 |
|  | Minowa (S\&B) | Tokyo | Apr. 5, 2015 | - | 3,336 |

*1 Sales floor space is not displayed for the dedicated Net Supermarket store
*2 In addition to the above, 2 stores will be closed in the fiscal year ending February 29, 2016.

## (2) Supermarkets (York-Benimaru)

Store openings for the fiscal year ending February 29, 2016
(Square meters)

|  | Store name | Location | Date | Sales floor space | Directly managed sales floor space |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Openings* | Sendai-Rokuchonome | Miyagi | June 11, 2015 | 3,190 | 2,279 |
|  | Tochigi-Hirayanagi | Tochigi | July 17, 2015 | 2,000 | 1,785 |
|  | Sano-Tajimacho | Tochigi | Nov. 13, 2015 | 2,548 | 2,338 |
|  | Moriya | Ibaraki | Nov. 27, 2015 | 4,950 | 2,669 |

* In addition to the above, 2 stores will be opened and 1 store will be closed in the fiscal year ending February 29, 2016.
(3) China (Superstores)
Store closure for the fiscal year ending February 29, 2016

|  | Store name | Location | Date | Sales floor space |
| :--- | :---: | :---: | :---: | :---: |
| Closure | Youanmen | Beijing | Mar. 31, 2015 | 11,800 |

Note: S\&B stands for Scrap \& Build.

## 4. Store Information of Department Store Operations

Seibu Kasukabe will close down on February 29, 2016.
5. Capital Expenditures, Depreciation and Amortization of Major Group Companies (Millions of yen)

|  | Nine Months Nov. 30, | s Ended <br> 2014 <br> YOY(\%) | Nine Months Nov. 30, | $\begin{aligned} & \text { s Ended } \\ & 2015 \\ & \text { YOY(\%) } \end{aligned}$ | Fiscal Year Feb. 28, | Ended 015 YOY(\%) | Fiscal Year E Feb. 29, 2016 | Ending Forecast) YOY(\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Convenience store operations |  |  |  |  |  |  |  |  |
| Seven-Eleven Japan |  |  |  |  |  |  |  |  |
| Investment to new stores | 60,991 | 97.0 | 53,920 | 88.4 | 84,020 | 97.6 |  |  |
| Investment to existing stores and other | 38,665 | 132.2 | 28,176 | 72.9 | 43,862 | 119.9 |  |  |
| Software development | 1,275 | 103.3 | 5,885 | 461.6 | 1,555 | 93.9 |  |  |
| Total capital expenditures | 100,932 | 108.1 | 87,982 | 87.2 | 129,438 | 104.1 | 160,000 | 123.6 |
| Depreciation and amortization | 35,141 | 123.4 | 37,978 | 108.1 | 47,698 | 122.3 | 57,000 | 119.5 |
| 7-Eleven, Inc. |  |  |  |  |  |  |  |  |
| Investment to new stores and other | 19,859 | 46.4 | 54,815 | 276.0 | 27,017 | 52.4 |  |  |
| Investment to existing stores and other | 21,344 | 158.4 | 31,952 | 149.7 | 30,068 | 158.3 |  |  |
| Software development | 4,240 | 57.5 | 5,215 | 123.0 | 6,139 | 63.5 |  |  |
| Total capital expenditures | 45,444 | 71.4 | 91,983 | 202.4 | 63,226 | 78.8 | 131,000 | 207.2 |
| Depreciation and amortization | 41,426 | 104.6 | 48,316 | 116.6 | 56,482 | 105.8 | 68,000 | 120.4 |
| Superstore operations |  |  |  |  |  |  |  |  |
| Ito-Yokado |  |  |  |  |  |  |  |  |
| Investment to new stores | 17,547 | 50.6 | 31,234 | 178.0 | 21,959 | 59.2 |  |  |
| Investment to existing stores and other | 17,054 | 180.4 | 12,369 | 72.5 | 18,377 | 171.1 |  |  |
| Software development | 505 | 274.5 | 6,215 |  | 731 | 731.0 |  |  |
| Total capital expenditures | 35,106 | 79.3 | 49,818 | 141.9 | 41,067 | 85.7 | 61,100 | 148.8 |
| Including securitization of assets* | 35,106 | 79.3 | 49,818 | 141.9 | 41,067 | 85.7 | 39,300 | 95.7 |
| Depreciation and amortization | 8,116 | 111.2 | 9,602 | 118.3 | 11,137 | 111.2 | 12,900 | 115.8 |
| York-Benimaru |  |  |  |  |  |  |  |  |
| Investment to new stores | 7,965 | 102.6 | 5,800 | 72.8 | 10,843 | 116.5 |  |  |
| Investment to existing stores and other | 2,719 | 263.7 | 2,798 | 102.9 | 2,838 | 224.4 |  |  |
| Software development | 421 | 934.6 | 182 | 43.3 | 438 | 336.9 |  |  |
| Total capital expenditures | 11,104 | 125.6 | 8,780 | 79.1 | 14,120 | 132.0 | 12,400 | 87.8 |
| Depreciation and amortization | 2,612 | 111.9 | 2,894 | 110.8 | 3,569 | 112.7 | 3,900 | 109.3 |
| Department store operations |  |  |  |  |  |  |  |  |
| Sogo \& Seibu |  |  |  |  |  |  |  |  |
| Investment to new stores |  |  |  |  |  |  |  |  |
| Investment to existing stores and other | 8,295 | 94.4 | 9,407 | 113.4 | 9,389 | 88.9 |  |  |
| Software development | 1,889 | 155.0 | 1,755 | 92.9 | 3,373 | 211.7 |  |  |
| Total capital expenditures | 10,184 | 101.8 | 11,161 | 109.6 | 12,762 | 105.0 | 12,800 | 100.3 |
| Depreciation and amortization | 8,994 | 101.9 | 8,903 | 99.0 | 11,996 | 101.7 | 12,000 | 100.0 |

[^3]
## Business Performance of Group Principal Companies

## 1. Convenience Store Operations

Seven-Eleven Japan



|  | Nine Months Ended Nov. 30, 2014 | Nine Months Ended <br> Nov. 30, 2015 | Fiscal Year Ended <br> Feb. 28, 2015 |
| :---: | :---: | :---: | :---: |
| Net sales increase at existing stores | +2.4 | +3.2 | +2.4 |
| Number of customers | +0.9 | +1.4 | +0.7 |
| Average spending per customer | +1.5 | +1.8 | +1.7 |



|  | Nine Months Ended Nov. 30, 2014 |  | Nine Months Ended <br> Nov. 30, 2015 |  | Fiscal Year Ended <br> Feb. 28, 2015 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| All stores | 662 | (9) | 664 | +2 | 655 | (9) |
| Newly opened stores | 523 | (10) | 540 | +17 | 513 | (9) |



| Selling, general and administrative expenses |  |  |  |  | (Millions of yen) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Nine Months Ended <br> Nov. 30, 2014 |  | Nine Months Ended <br> Nov. 30, 2015 |  | Fiscal Year Ended <br> Feb. 28, 2015 |  |
| Advertising expenses | 47,615 | 112.2 | 53,739 | 112.9 | 58,170 | 110.8 |
| Salaries and wages | 45,692 | 108.9 | 50,097 | 109.6 | 60,856 | 102.0 |
| Land and building rent | 93,730 | 112.4 | 104,065 | 111.0 | 126,663 | 112.3 |
| Depreciation and amortization | 35,141 | 123.4 | 37,978 | 108.1 | 47,698 | 122.3 |
| Utility expenses | 36,338 | 110.8 | 36,432 | 100.3 | 48,343 | 111.1 |
| Others | 73,305 | 108.7 | 79,609 | 108.6 | 98,053 | 108.5 |
| Total | 331,824 | 111.9 | 361,922 | 109.1 | 439,785 | 110.6 |



|  | Nine Months Ended Nov. 30, 2014 |  |  | Nine Months Ended <br> Nov. 30, 2015 |  |  | Fiscal Year Ended <br> Feb. 28, 2015 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Number of stores | 17,177 : | +858 | 100.0 | 18,242 | +751 | 100.0 | 17,491 | +1,172 | 100.0 |
| Franchised stores | 16,707 | +828 | 97.3 | 17,747 | +726 | 97.3 | 17,021 | +1,142 | 97.3 |
| Type A | 4,355 | +22 | 25.4 | 4,441 | +88 | 24.3 | 4,353 | +20 | 24.9 |
| Type C | 12,352 | +806 | 71.9 | 13,306 | +638 | 72.9 | 12,668 | +1,122 | 72.4 |
| Provisional management contract stores | 0 | $\pm 0$ ! | 0.0 | 0 | $\pm 0$ ! | 0.0 | 0 | $\pm 0$ | 0.0 |
| Directly operated stores | 470 | +30 | 2.7 | 495 | +25 | 2.7 | 470 | +30 | 2.7 |
| Open 24 hours | 16,823 : | +783 : | 97.9 | 17,734 | +629 | 97.2 | 17,105 | +1,065 | 97.8 |
| With liquor license | 16,995 | +836 | 98.9 | 18,024 | +717 | 98.8 | 17,307 | +1,148 | 98.9 |
| With cigarette license | 16,395 | +917 | 95.4 | 17,487 | +779 | 95.9 | 16,708 | +1,230 | 95.5 |

[^4]Sales by product category (total store sales)
(Millions of yen)

|  | Nine Months Ended Sept. 30, 2014 |  |  |  | Nine Months Ended Sept. 30, 2015 |  |  |  | Fiscal Year Ended Dec. 31, 2014 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%) | Composition <br> (\%) | Merchandise Composition (\%) |  | YOY(\%) | Composition <br> (\%) | Merchandise Composition (\%) |  | YOY(\%) | Composition <br> (\%) | Merchandise Composition (\%) |
| Processed food | 418,482 | 110.5 | 19.6 | 40.0 | 524,999 | 125.5 | 23.4 | 40.5 | 567,290 | 113.3 | 20.0 | 39.6 |
| Fast food | 160,109 | 113.9 | 7.5 | 15.3 | 197,399 | 123.3 | 8.9 | 15.2 | 216,881 | 115.6 | 7.7 | 15.2 |
| Daily food | 67,288 | 112.0 | 3.2 | 6.4 | 81,999 | 121.9 | 3.7 | 6.3 | 93,544 | 115.4 | 3.3 | 6.5 |
| Non food | 400,947 | 107.8 | 18.8 | 38.3 | 491,476 | 122.6 | 21.9 | 37.9 | 553,712 | 110.4 | 19.5 | 38.7 |
| Merchandise sales | 1,046,827 | 110.0 | 49.1 | 100.0 | 1,295,874 | 123.8 | 57.9 | 100.0 | 1,431,429 | 112.6 | 50.5 | 100.0 |
| Gasoline sales | 1,084,957 | 103.8 | 50.9 |  | 943,230 | 86.9 | 42.1 |  | 1,403,035 | 102.4 | 49.5 |  |
| Total store sales | 2,131,785 | 106.7 | 100.0 |  | 2,239,105 | 105.0 | 100.0 |  | 2,834,464 | 107.3 | 100.0 |  |

## Net sales increase at existing stores (\%)

|  | Nine Months Ended <br> Sept. 30, 2014 | Nine Months Ended <br> Sept. 30, 2015 | Fiscal Year Ended <br> Dec. 31, 2014 |
| :--- | :---: | :---: | :---: |
| U.S. Merchandise sales <br> increase (dollar basis) | +2.3 | +6.1 | +3.1 |

## Average daily sales per store

|  | Nine Months Ended Sept. 30, 2014 |  | Nine Months Ended Sept. 30, 2015 |  | Fiscal Year Ended Dec. 31, 2014 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Change |  | Change |  | Change |
| Total stores (dollar) | 4,491 | +97 | 4,735 | +244 | 4,472 | +132 |
| Total stores (thousands of yen) | 462 | +37 | 573 | +111 | 473 | +49 |

## Gross profit margin

|  | Nine Months Ended Sept. 30, 2014 |  | Nine Months Ended Sept. 30, 2015 |  | Fiscal Year Ended <br> Dec. 31, 2014 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Change |  | Change |  | Change |
| Gross profit margin | 34.6 | (0.3) | 34.8 | +0.2 | 34.5 | (0.3) |

## Selling, general \& administrative expenses

|  | Nine Months Ended Sept. 30, 2014 |  | Nine Months Ended Sept. 30, 2015 |  | Fiscal Year Ended <br> Dec. 31, 2014 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |
| Total (millions of yen) | 248,019 | 108.3 | 292,621 | 118.0 | 341,225 | 110.8 |
| Total (thousands of dollar) | 2,409,593 | 101.9 | 2,418,763 | 100.4 | 3,225,503 | 102.4 |

## Number of stores

|  | Nine Months Ended Sept. 30, 2014 |  |  | Nine Months Ended Sept. 30, 2015 |  |  | Fiscal Year Ended Dec. 31, 2014 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Change*1 | $\begin{gathered} \text { Bendesition } \\ \text { (\%) } \\ \hline \end{gathered}$ |  | Change* | CZüniositiou $(\%)$ |  | Change |  |
| Number of stores | 8,279 | (13) | 100.0 | 8,449 | +152 | 100.0 | 8,297 | +5 | 100.0 |
| Franchised stores | 6,293 | +74 | 76.0 | 6,622 | +232 | 78.4 | 6,390 | +171 | 77.0 |
| BCP stores (Type A)*2 | 422 | +12 | 5.1 | 439 | +7 | 5.2 | 432 | +22 | 5.2 |
| Type C | 5,871 | +62 | 70.9 | 6,183 | +225 | 73.2 | 5,958 | +149 | 71.8 |
| Directly operated stores | 1,986 | (87) | 24.0 | 1,827 | (80) | 21.6 | 1,907 | (166) | 23.0 |
| With Gasoline station | 3,203 | (97) | 38.7 | 3,155 | (10) | 37.3 | 3,165 | (135) | 38.1 |

${ }^{*}$. Changes in number of stores represent the net change from the beginning of fiscal year.
*2. BCP stores stands for Business Conversion Program.
Gasoline

|  | Nine Months Ended Sept. 30, 2014 |  | Nine Months Ended <br> Sept. 30, 2015 |  | Fiscal Year Ended <br> Dec. 31, 2014 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%)/Change |  | YOY(\%)/Change |  | YOY(\%)/Change |
| Sales <br> (thousands of dollar) | 10,540,735 | 97.6 | 7,796,582 | 74.0 | 13,262,457 | 94.6 |
| Gallons sold (thousands of gallon) | 3,031,983 | 99.3 | 3,184,033 | 105.0 | 4,001,566 | 99.1 |
| $\begin{array}{\|l} \hline \text { Margin } \\ \text { (cents per gallon) } \\ \hline \end{array}$ | 20.17 | +0.24 | 19.79 | (0.38) | 20.81 | +0.52 |
| $\begin{array}{l}\text { Average retail price } \\ \text { (dollars per gallon) }\end{array}$ | 3.55 | (0.05) | 2.54 | (1.01) | 3.39 | (0.15) |
| Retail fuel margin (cents per gallon) | 20.57 | +0.61 | 21.51 | +0.94 | 22.43 | +2.39 |

*Gross profit is shown for the entire gasoline business, including wholesale business.

| Exchange rates |
| :--- |
|  Nine Months Ended <br> Sept. 30, 2014 Nine Months Ended <br> Sept. 30,2015 Fiscal Year Ended <br> (yen) <br> U.S. $\$ 1=$ 102.93 120.98 Dec. 31, 2014 |

## 2. Superstore Operations

-Ito-Yokado
Sales by product category
(Millions of yen)

|  | Nine Months Ended Nov. 30, 2014 |  |  | Nine Months Ended <br> Nov. 30, 2015 |  |  | Fiscal Feb , | $\begin{aligned} & \text { Year Ende } \\ & 28,2015 \\ & \text { Yoy(\%) } \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Apparel | 147,133 | 95.2 | 15.9 | 142,134 | 96.6 | 15.3 | 193,354 | 94.8 | 15.4 |
| Household goods | 113,231 | 93.1 | 12.2 | 105,273 | 93.0 | 11.3 | 153,506 | 92.9 | 12.2 |
| Food | 437,233 | 97.5 | 47.2 | 440,792 | 100.8 | 47.5 | 592,913 | 97.5 | 47.3 |
| Merchandise sales | 697,598 | 96.3 | 75.3 | 688,200 | 98.7 | 74.2 | 939,774 | 96.1 | 75.0 |
| Tenants | 220,957 | 104.3 | 23.9 | 233,756 | 105.8 | 25.2 | 301,376 | 104.7 | 24.0 |
| Others | 7,609 | 76.3 | 0.8 | 5,694 | 74.8 | 0.6 | 12,145 | 80.7 | 1.0 |
| Net sales | 926,165 : | 97.9 | 100.0 | 927,651 | 100.2 | 100.0 | 1,253,296 | 97.9 | 100.0 |

Note: For FY2016, 36 of drug and cosmetic sales areas operated by Ito-Yokado were transferred into Seven Bi no Garden Co., Ltd. (92 stores in all at the end of November, 2015)
Under the previous categories that were used in the previous term, year-on-year figures for nine months ended November 30, 2015 would be $100.6 \%$ for "Household goods", and 99.9\% for "Merchandise sales", respectively.

Net sales increase at existing stores
(\%)

|  | Nine Months Ended <br> Nov. 30, 2014 | Nine Months Ended <br> Nov. 30, 2015 | Fiscal Year Ended Feb. 28, 2015 |
| :---: | :---: | :---: | :---: |
| Net sales increase at existing stores | (4.4) | (0.3) | (4.5) |
| Number of customers | (6.7) | (0.8) | (5.7) |
| Average spending per customer | +2.5 | +0.5 | +1.3 |


|  | Nine Months Ended <br> Nov. 30, 2014 |  | Nine Months Ended <br> Nov. 30, 2015 |  | Fiscal Year Ended <br> Feb. 28, 2015 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  | Change |  | Change |  | Change |
| Apparel | 37.6 | (2.7) | 33.4 | (4.2) | 37.2 | (2.4) |
| Household goods | 30.7 | +0.2 | 30.0 | (0.7) | 30.3 | +0.1 |
| Food | 27.2 | +0.6 | 26.9 | (0.3) | 27.5 | +0.5 |
| Total | 30.0 | (0.2) | 28.8 | (1.2) | 29.9 | (0.3) |

## Selling, general and administrative expenses

(Millions of yen)

|  | Nine Months Ended <br> Nov. 30, 2014 |  | Nine Months Ended <br> Nov. 30, 2015 |  | Fiscal Year Ended <br> Feb. 28, 2015 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YoY(\%) |  | YoY(\%) |  | YoY(\%) |
| Advertising expenses | 22,503 | 98.3 | 25,839 | 114.8 | 29,951 | 98.3 |
| Salaries and wages | 99,635 | 98.0 | 98,315 | 98.7 | 132,941 | 97.5 |
| Land and building rent | 47,901 | 98.1 | 45,928 | 95.9 | 63,580 | 97.8 |
| Depreciation and amortization | 8,116 | 111.2 | 9,602 | 118.3 | 11,137 | 111.2 |
| Utility expenses | 17,440 | 101.8 | 15,616 | 89.5 | 22,029 | 102.7 |
| Others | 54,660 | 101.3 | 56,355 | 103.1 | 73,476 | 101.3 |
| Total | 250,258 | 99.4 | 251,657 | 100.6 | 333,118 | 99.2 |

Sales floor space

|  | Nov. 30, 2014 |  | Nov. 30, 2015 |  | February 28, 2015 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |
| Total sales floor space | 2,823,504 | 101.4 | 2,811,964 | 99.6 | 2,832,235 | 100.5 |
| Directly managed floor space | 1,646,397 | 100.2 | 1,592,396 | 96.7 | 1,630,246 | 99.4 |
| Weighted average floor space | 1,641,554 | 99.8 | 1,591,717 | 97.0 | 1,643,647 | 100.4 |

Sales by product category
(Millions of yen)

|  | Nine Months Ended <br> Nov. 30, 2014 |  |  | Nine Months Ended <br> Nov. 30, 2015 |  |  | Fiscal Year Ended <br> Feb. 28, 2015 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%) | ${ }_{\substack{\text { composion } \\ \text { (\%) }}}$ |  | YOY(\%) | ${ }_{\substack{\text { composion } \\(0 \text { (\%) }}}^{\text {a }}$ |  | YOY(\%) |  |
| Fresh food | 97,228 | 108.5 | 33.7 | 102,664 | 105.6 | 34.3 | 132,110 | 107.4 | 33.8 |
| Processed food | 68,187 | 103.1 | 23.6 | 70,396 | 103.2 | 23.6 | 92,181 | 102.7 | 23.6 |
| Daily food | 54,860 | 103.8 | 19.0 | 57,087 | 104.1 | 19.1 | 73,843 | 103.3 | 18.9 |
| Food | 220,276 | 105.6 | 76.3 | 230,147 | 104.5 | 77.0 | 298,136 | 104.9 | 76.3 |
| Apparel | 12,406 | 94.7 | 4.3 | 11,828 | 95.3 | 3.9 | 16,614 | 94.4 | 4.3 |
| Household goods | 15,280 | 103.7 | 5.3 | 15,013 | 98.3 | 5.0 | 20,694 | 101.7 | 5.3 |
| Merchandise sales | 247,964 | 104.9 | 85.9 | 256,989 | 103.6 | 85.9 | 335,445 | 104.1 | 85.9 |
| Life Foods* | 33,512 | 106.0 | 11.6 | 34,834 | 103.9 | 11.7 | 45,578 | 106.0 | 11.7 |
| Others | 7,185 | 99.5 | 2.5 | 7,230 | 100.6 | 2.4 | 9,469 | 99.0 | 2.4 |
| Tenants | 40,698 | 104.8 | 14.1 | 42,065 | 103.4 | 14.1 | 55,047 | 104.8 | 14.1 |
| Net sales | 288,662 | 104.9 | 100.0 | 299,055 | 103.6 | 100.0 | 390,492 | 104.2 | 100.0 |

* Represents sales amount for delicatessen items in York-Benimaru stores.

Net sales increase at existing stores
(\%)

|  | Nine Months Ended <br> Nov. 30, 2014 | Nine Months Ended <br> Nov. 30, 2015 | Fiscal Year Ended <br> Feb. 28, 2015 |
| :---: | :---: | :---: | :---: |
| Net sales increase at existing stores | +0.4 | +0.6 | +0.2 |
| Number of customers | (0.2) | +0.8 | (0.1) |
| Average spending per customer | +0.6 | (0.2) | +0.2 |

Gross profit margin
(\%)

|  | Nine Months Ended <br> Nov. 30, 2014 |  | Nine Months Ended Nov. 30, 2015 |  | Fiscal Year Ended <br> Feb. 28, 2015 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Change |  | Change |  | Cohange |
| Food | 25.0 | $\pm 0.0$ | 25.1 | +0.1 | 25.2 | +0.1 |
| Apparel | 31.8 | (1.2) | 31.7 | (0.1) | 31.2 | (0.9) |
| Household goods | 25.9 | (0.4) | 26.5 | +0.6 | 26.2 | $\pm 0.0$ |
| Total | 25.4 | (0.1) | 25.5 | +0.1 | 25.6 | $\pm 0.0$ |

Selling, general and administrative expenses

|  | Nine Months Ended <br> Nov. 30, 2014 |  | Nine Months Ended Nov. 30, 2015 |  | Fiscal Year Ended <br> Feb. 28, 2015 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Yơ(\%) |  | YOY(\%) |  | Yơ(\%) |
| Advertising and decoration expenses | 4,443 | 110.0 | 4,851 | 109.2 | 6,105 | 109.0 |
| Salaries and wages | 32,923 | 103.5 | 34,161 | 103.8 | 44,171 | 103.4 |
| Land and building rent | 6,709 | 102.9 | 6,834 | 101.9 | 8,956 | 102.5 |
| Depreciation and amortization | 2,612 | 111.9 | 2,894 | 110.8 | 3,569 | 112.7 |
| Utility expenses | 4,861 | 116.2 | 4,668 | 96.0 | 6,516 | 112.6 |
| Others | 11,374 | 106.8 | 12,418 | 109.2 | 15,477 | 103.5 |
| Total | 62,925 | 105.7 | 65,829 | 104.6 | 84,796 | 104.7 |

Sales floor space
(Square meters)

|  | Nov. 30, 2014 |  | Nov. 30, 2015 |  | February 28, 2015 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\% |  | YOY |  | YOY |
| Total sales floor space | 606,750 | 100.9 | 641,327 | 105.7 | 628,639 | 103.6 |
| Directly managed floor space | 467,942 | 100.8 | 494,194 | 105.6 | 485,123 | 103.4 |
| Weighted average floor space* | 462,575 | 104.3 | 478,182 | 103.4 | 464,772 | 104.1 |

[^5]
## 3. Department Store Operations

## Sogo \& Seibu

Sales results of major stores
(Millions of yen)

|  | Nine Months Ended Nov. 30, 2014 |  | Nine Months Ended Nov. 30, 2015 |  | Fiscal Year Ended Feb. 28, 2015 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |
| Ikebukuro | 133,700 | 101.2 | 136,165 | 101.8 | 187,330 | 101.6 |
| Yokohama | 80,829 | 103.2 | 81,743 | 101.1 | 112,986 | 102.8 |
| Chiba | 55,311 | 97.2 | 54,446 | 98.4 | 76,908 | 97.4 |
| Kobe | 33,080 | 100.6 | 33,618 | 101.6 | 46,045 | 100.6 |
| Hiroshima | 30,828 | 100.3 | 30,686 | 99.5 | 43,049 | 100.2 |
| Shibuya | 28,545 | 101.4 | 30,336 | 106.3 | 40,211 | 101.8 |
| Omiya | 24,894 | 101.6 | 24,286 | 97.6 | 34,572 | 100.9 |

Note: Store sales include corporate sales.
Sales by product category
(Millions of yen)

|  | Nine Months Ended Nov. 30, 2014 |  |  | Nine Months Ended Nov. 30, 2015 |  |  | Fiscal Year Ended Feb. 28, 2015 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Apparel | 239,411 | 98.1 | 42.2 | 231,168 | 96.6 | 40.9 | 328,008 | 97.8 | 41.5 |
| Household goods | 59,313 | 99.2 | 10.5 | 59,080 | 99.6 | 10.4 | 80,217 | 98.4 | 10.2 |
| Food | 108,640 | 102.4 | 19.2 | 109,160 | 100.5 | 19.3 | 161,491 | 102.3 | 20.4 |
| Merchandise sales | 407,366 | 99.4 | 71.9 | 399,409 | 98.0 | 70.6 | 569,717 | 99.1 | 72.1 |
| Tenants | 130,431 | 102.6 | 23.0 | 136,519 | 104.7 | 24.1 | 180,085 | 103.2 | 22.8 |
| Corporate sales | 29,026 | 99.4 | 5.1 | 29,958 | 103.2 | 5.3 | 40,440 | 100.7 | 5.1 |
| Net sales | 566,824 | 100.1 | 100.0 | 565,887 | 99.8 | 100.0 | 790,244 | 100.1 | 100.0 |


| Net sales increase at existing stores |
| :--- |
| (\%) |


|  | Nine Months Ended <br> Nov. 30, 2014 | Nine Months Ended <br> Nov. 30,2015 | Fiscal Year Ended <br> Feb. 28,2015 |
| :--- | :---: | :---: | :---: |
| Net sales increase at existing stores | +0.2 | $(0.3)$ | +0.1 |

## Gross profit margin

(\%)

|  | Nine Months Ended Nov. 30, 2014 |  | Nine Months Ended Nov. 30, 2015 |  | Fiscal Year Ended Feb. 28, 2015 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Change |  | Change |  | Change |
| Apparel | 29.2 | $\pm 0.0$ | 29.1 | (0.1) | 28.9 | $\pm 0.0$ |
| Household goods | 24.0 | (0.3) | 23.8 | (0.2) | 23.9 | (0.3) |
| Food | 15.7 | (0.2) | 15.8 | +0.1 | 16.2 | (0.1) |
| Total | 24.8 | (0.2) | 24.7 | (0.1) | 24.6 | (0.2) |

Selling, general and administrative expenses
(Millions of yen)

|  | Nine Months Ended Nov. 30, 2014 |  | Nine Months Ended Nov. 30, 2015 |  | Fiscal Year Ended <br> Feb. 28, 2015 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |
| Advertising and decoration expenses | 19,885 | 103.6 | 20,653 | 103.9 | 26,053 | 106.5 |
| Salaries and wages | 34,068 | 96.3 | 33,420 | 98.1 | 43,626 | 94.1 |
| Land and building rent | 30,917 | 98.5 | 30,975 | 100.2 | 41,252 | 98.7 |
| Depreciation and amortization | 8,994 | 101.9 | 8,903 | 99.0 | 11,996 | 101.7 |
| Utility expenses | 8,424 | 105.6 | 8,031 | 95.3 | 10,836 | 105.2 |
| Others | 27,429 | 100.2 | 26,809 | 97.7 | 36,935 | 100.0 |
| Total | 129,719 | 99.7 | 128,794 | 99.3 | 170,700 | 99.5 |

## 4. Food Services

-Seven \& i Food Systems

| Sales results by division |  |  | (Millions of yen) |  |
| :---: | :---: | :---: | :---: | :---: |
| Sales results by division | Nine Months Ended <br> Nov. 30, 2014 <br> YOY(\%):....... <br> (\%) | Nine Months Ended <br> Nov. 30, 2015 <br> Y YOY(\%): <br> (\%) | Fiscal Year Ended <br> Feb. 28, 2015 <br> YOY(\%): ${ }_{\text {: Composition }}^{\left({ }_{2}\right)}$ |  |
| Restaurant division | 47,075:101.1: 77.8 | 47,400 100.7 : 75.3 | 62,496 | 101.6 77.5 |
| Meal provision service division | 8,990 116.1 : 14.9 | 11,347 126.2 18.0 | 12,231 | 117.8 : 15.2 |
| Fast food division | 4,441 95.2 : 7.3 | 4,219 | 5,957 | 96.3 : 7.4 |
| Total | 60,507 102.6 100.0 | 62,967 104.1 100.0 | 80,685 | 103.3 100.0 |

[Restaurant division] Net sales increase at existing stores

|  | Nine Months Ended Nov. 30, 2014 | Nine Months Ended Nov. 30, 2015 | Fiscal Year Ended <br> Feb. 28, 2015 |
| :---: | :---: | :---: | :---: |
| Net sales increase at existing stores | +0.9 | +0.2 | +1.1 |
| Number of customers | (1.7) | (3.9) | (1.3) |
| Average spending per customer | +2.7 | +4.3 | +2.5 |

[Restaurant division] Gross profit margin $\quad$ (\%)

|  | Nine M Nov. | $\begin{aligned} & \text { nded } \\ & 4 . . . \end{aligned}$ | Nine Months Ended <br> Nov. 30, 2015 |  | Fiscal Year Ended <br> Feb. 28, 2015 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Change |  | Change |  | Change |
| Gross profit margin | 69.2 | (0.4) | 68.4 | (0.8) | 68.9 | (0.5) |

## Selling, general and administrative expenses

| S |  |  |  |  | (Millions of yen) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Nine Months Ended <br> Nov. 30, 2014 |  | Nine Months Ended Nov. 30, 2015 |  | Fiscal Year Ended <br> Feb. 28, 2015 |  |
|  |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |
| Advertising and decoration expenses | 766 | 87.4 | 775 | 101.1 | 919 | 90.6 |
| Salaries and wages | 23,817 | 102.9 | 23,214 | 97.5 | 31,414 | 102.6 |
| Land and building rent | 5,667 | 99.9 | 5,669 | 100.0 | 7,565 | 100.2 |
| Depreciation and amortization | 512 | 171.1 | 606 | 118.3 | 701 | 166.1 |
| Utility expenses | 3,356 | 95.4 | 3,015 | 89.8 | 4,430 | 95.6 |
| Others | 6,157 | 106.2 | 6,284 | 102.1 | 7,812 | 105.3 |
| Total | 40,277 | 102.4 | 39,566 | 98.2 | 52,844 | 102.3 |

## 5. Financial Services

Number of Seven Bank ATMs
(1) Domestic installation

|  | Nov. 2014 |  | Nov. 2015 |  | Feb. 2015 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Change |  | Change |  | Change |
| Seven-Eleven Japan | 18,410 | +1,185 | 19,457 | +1,047 | 18,710 | +1,151 |
| Ito-Yokado | 318 | +6 | 320 | +2 | 316 | +4 |
| York-Benimaru | 79 | +9 | 108 | +29 | 83 | +12 |
| York Mart | 63 | +11 | 70 | +7 | 66 | +11 |
| Others | 81 | (1) | 92 | +11 | 82 | (2) |
| Net ATMs in the Group | 18,951 | +1,210 | 20,047 | +1,096 | 19,257 | +1,176 |
| Net ATMs outside the Group | 1,605 | +319 | 1,929 | +324 | 1,682 | +369 |
| Total | 20,556 | i+1,529 | 21,976 | : $+1,420$ | 20,939 | +1,545 |

(2) Overseas installation

|  | Nov. 2014 |  | Nov. 2015 |  | Feb. 2015 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Change |  | Change |  | Change |
| North America | 6,491 | ( 1,190 ) | 6,375 | (116) | 6,329 | (847) |

Average number of transaction per day per ATM during the period

|  | Mar. 2014 - Nov. 2014 |  | Mar. 2015- Nov. 2015 |  | Mar. 2014- Feb. 2015 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Change |  | Change |  | Change |
| Average number of transactions | 102.0 | (8.4) | 100.1 | (1.9) | 101.2 | (7.2) |

## International money transfer service

|  | Nine Months Ended Nov. 30, 2014 |  | Nine Months Ended Nov. 30, 2015 |  | Fiscal Year Ended <br> Feb. 28, 2015 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Change |  | Change |  | Change |
| Number of contract accounts | 88 | +35 | 135 | +47 | 97 | +38 |
| Cumulative number of transfers | 446 | +187 | 582 | +136 | 614 | +242 |

Number of credit cards, point cards and cash cards
(10 thousands)

|  | Nine Months Ended Nov. 30, 2014 |  | Nine Months Ended Nov. 30, 2015 |  | Fiscal Year Ended Feb. 28, 2015 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Change |  | Change |  | Change |
| Credit Cards |  |  |  |  |  |  |
| SEvEN CARD / SEVEN CARD plus | 354 | +6 | 354 | $\pm 0$ | 359 | +9 |
| CLUB ONMMillenium CARD SAISON | 316 | (8) | 318 | +2 | 320 | (8) |
| Electronic money (nanaco) | 3,548 | +880 | 4,379 | +831 | 3,717 | +878 |

Notes: 1. SEVEN CARD / SEVEN CARD plus and CLUB ON/Millennium CARD SAISON issued represent only the number of effective card members.
2. CLUB ON/Millennium CARD SAISON does not include dedicated cards for point services, without credit functions.
3. The number of nanaco includes the number of mobile nanaco holders.

This document contains certain statements based on the Company's current plans, estimates, strategies, and beliefs; all statements that are not historical fact are forward-looking statements. These statements represent the judgments and hypotheses of the Company's management based on currently available information. It is possible that the Company's future performance will differ from the contents of these forward-looking statements. Accordingly, there is no assurance that the forward-looking statements in this document will prove to be accurate.


[^0]:    *1. Group's total sales include the sales of Seven-Eleven Japan and 7-Eleven, Inc. franchisees.
    *2. Life Foods is a wholly owned subsidiary which produces and sells delicatessen in York-Benimaru stores
    *3. Eliminations / corporate in operating income mainly reflect the Company's operating expenses relating to the Group strategy.

[^1]:    Note: Changes in number of stores represent the net change from the beginning of the fiscal year.
    *1. Figures are as of the end of September, or as of the end of December.
    *2. The number of LOFT stores includes 11 franchised stores for September 2014, 14 franchised stores for September 2015 and 11 franchised stores for FY2015.

[^2]:    2. Seven-Eleven Japan operates in 46 prefectures out of 47 prefectures in Japan, as of November 30, 2015.
[^3]:    Notes: 1. Capital expenditures include long-term leasehold deposits and advances for store construction.
    An increase of the future amortization of assets under the "Accounting Standard for Asset Retirement Obligations" is not included.
    2. Capital expenditures include investments related to openings of stores for each fiscal year and beyond, and goodwill and others due to the acquisition of stores, etc.
    3. Depreciation and amortization include amortization on intangible assets.

    * Capital expenditures for FY2016 include securitization of assets of a new store opening beyond the fiscal year.

[^4]:    * Changes in number of stores represent the net change from the beginning of fiscal year.

[^5]:    * Excluding floor space of the stores which has been closed.

