

Seven & i Holdings' Core Operating Companies

Operation/Company Name	Business Description	Number of Stores*3
Convenience Store Operations		
Seven-Eleven Japan Co., Ltd.	Operates convenience stores by franchise system in Japan	11,310
7-Eleven, Inc.	Operates convenience stores by franchise system in North America and licenses the operation of Seven-Eleven stores to area licensees worldwide	5,829
SEVEN-ELEVEN (HAWAII), INC.	Operates convenience stores in the state of Hawaii, U.S.A.	53
SEVEN-ELEVEN (BEIJING) CO., LTD.	Operates convenience stores in Beijing, China	30
Superstore Operations		
Ito-Yokado Co., Ltd.	Operates superstores handling food, apparel, and household goods in Japan	178
Hua Tang Yokado Commercial Co., Ltd.	Operates superstores handling food, apparel, and household goods in Beijing, China	5
Chengdu Ito-Yokado Co., Ltd.	Operates superstores handling food, apparel, and household goods in Chengdu, China	2
Department Store Operations		
Sogo Co., Ltd.*1	Operates department stores mainly in the Kansai area, Japan	12
THE SEIBU DEPARTMENT STORES, LTD.*1	Operates department stores mainly in the Kanto area, Japan	18
Supermarket Operations		
York-Benimaru Co., Ltd.*2	Operates supermarkets, mainly in the Tohoku area, Japan	116
Restaurant Operations		
Denny's Japan Co., Ltd.	Operates family restaurants in Japan	583
Financial Services		
Seven Bank, Ltd.	Offers financial services mainly through ATMs placed at domestic Group stores such as Seven-Eleven	-
IY Card Service Co., Ltd.	Engages in credit card business	-

*1. We acquired 100% of the issued shares of Millennium Retailing, which owns 100% of the shares of Sogo and Seibu, in a stock-for-stock exchange on June 1, 2006.

*2. York-Benimaru will become our wholly owned subsidiary through a stock-for-stock exchange to be implemented on September 1, 2006.

*3. Figures for Japan are as of February 28, 2006. Other figures are as of December 31, 2005.

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