

Consolidated Financial Summary

Seven & i Holdings and its consolidated subsidiaries for the fiscal year ended February 28 or 29.

	FY2003	FY2004	FY2005	FY2006	FY2007
Revenues from operations	3,530,316	3,542,146	3,623,554	3,895,772	5,337,806
Operating income	201,301	207,783	211,950	244,940	286,838
EBITDA*1	295,141	304,792	309,401	343,629	428,523
Ordinary income	189,590	200,787	208,267	248,110	282,016
Net income	46,623	53,632	17,205	87,930	133,419
Total assets	2,401,736	2,461,927	2,574,817	3,424,878	3,809,192
Net assets	1,111,475	1,138,210	1,144,504	1,603,684	1,969,149
Minority interests in consolidated subsidiaries	366,093	365,992	402,862	114,196	62,350
Interest-bearing debt	314,199	267,828	270,648	687,374	822,107
Debt equity ratio (times)	0.28	0.24	0.24	0.43	0.43
Interest coverage ratio (times)	-	-	-	34.9	14.6
Cash flows from operating activities	202,697	237,956	266,709	217,325	157,209
Cash flows from investing activities	(161,222)	(117,632)	(94,758)	(388,080)	(235,983)
Free cash flows*2	41,475	120,323	171,950	(170,754)	(78,774)
Cash flows from financing activities	22,807	(153,731)	(56,524)	103,093	37,241
Net (decrease) increase in cash and cash equivalents	61,782	(37,505)	115,058	(72,223)	(40,742)
Cash and cash equivalents at end of fiscal year	604,895	567,389	683,100	610,876	570,133
Capital expenditures*3	182,891	171,876	168,725	185,354	278,388
Depreciation and amortization	92,895	94,984	95,160	97,810	132,693
Net income per share	¥110.67	¥128.25	¥40.73	¥100.83	¥142.90
Owners' equity per share	¥2,656.24	¥2,726.99	¥2,742.42	¥1,772.25	¥1,999.77
Cash flow per share*4	¥333.42	¥357.00	¥269.29	¥213.46	¥285.02
Cash dividends per share	-	-	-	¥28.50	¥52.00
Owners' equity ratio	46.3%	46.2%	44.4%	46.8%	50.1%
Return on equity (ROE)	4.2%	4.8%	1.5%	5.5%	7.6%
Return on total assets (ROA)	2.0%	2.2%	0.7%	2.6%	3.7%
Dividend payout ratio	-	-	-	-	36.4%
Ratio of total amounts of dividends to net assets	-	-	-	-	2.8%
Exchange rate (average on the term)					
U.S.\$1=	¥125.18	¥116.00	¥108.23	¥110.26	¥116.38
CNY1=	¥15.04	¥13.98	¥13.06	¥13.57	¥14.62
(at fiscal year end)					
U.S.\$1=	¥119.90	¥107.13	¥104.21	¥118.07	¥119.11
CNY1=	¥14.49	¥12.95	¥12.59	¥14.63	¥15.24

Notes: 1. U.S. dollar amounts are translated from yen, for convenience only, at the rate of U.S.\$1=¥93, the approximate rate of exchange prevailing on February 28, 2013.

2. FY2003 to FY2005 show consolidated figures for the former Ito-Yokado.

3. For the results of Millennium Retailing in FY2006, only the balance sheets are included in consolidated figures.

4. Net assets represents total shareholders' equity excluding minority interests for years prior to FY2006.

5. ROE and ROA are calculated based on the average of net assets and total assets at the beginning and end of fiscal year, except for FY2006 where they are calculated at the end of fiscal year.

6. From FY2012, 7-Eleven, Inc. has changed its accounting method for revenues from operations, related to franchise agreements, from "gross amount" to "net amount."

*1 EBITDA = Operating income + Depreciation and amortization + Amortization of goodwill

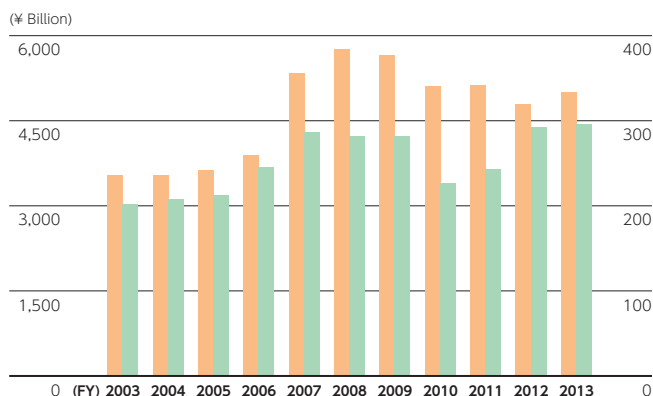
*2 Free cash flows = Cash flows from operating activities + Cash flows from investing activities

*3 Capital expenditures include long-term leasehold deposits and advances for store construction

*4 Cash flow per share = (Net income + Depreciation and amortization) ÷ Average number of shares outstanding

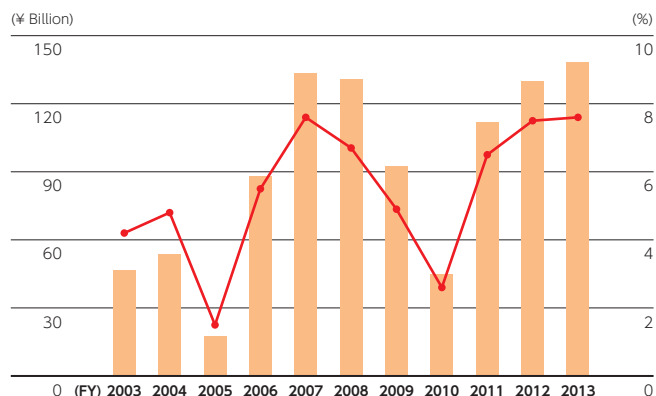
REVENUES FROM OPERATIONS AND OPERATING INCOME

■ Revenues from operations (left) ■ Operating income (right)



NET INCOME AND ROE

■ Net income (left) ● ROE (right)



	(¥ Million)						(U.S.\$ Thousand)
	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013	FY2013
	5,752,392	5,649,948	5,111,297	5,119,739	4,786,344	4,991,642	53,673,569
	281,088	281,865	226,666	243,346	292,060	295,685	3,179,408
	436,375	434,033	377,768	391,913	444,969	469,036	5,043,397
	278,262	279,306	226,950	242,907	293,171	295,836	3,181,032
	130,657	92,336	44,875	111,961	129,837	138,064	1,484,559
	3,886,680	3,727,060	3,673,605	3,732,111	3,889,358	4,262,397	45,832,225
	2,058,038	1,860,672	1,793,940	1,776,512	1,860,954	1,994,740	21,448,817
	73,020	75,092	71,251	73,016	93,748	102,038	1,097,182
	766,358	793,867	701,487	727,385	712,077	853,064	9,172,731
	0.39	0.44	0.41	0.43	0.40	0.45	0.45
	36.6	23.8	28.2	30.0	49.0	41.1	41.1
	465,380	310,007	322,202	310,527	462,642	391,406	4,208,666
	(237,184)	(139,568)	(115,158)	(312,081)	(342,805)	(340,922)	(3,665,827)
	228,195	170,438	207,044	(1,553)	119,836	50,484	542,838
	(130,136)	(169,755)	(156,708)	(56,258)	(40,561)	10,032	107,870
	97,636	(4,286)	54,397	(60,573)	76,960	66,380	713,763
	667,770	663,483	717,320	656,747	733,707	800,087	8,603,086
	217,738	188,943	211,189	338,656	255,426	334,216	3,593,720
	143,642	140,529	132,232	132,421	139,994	155,666	1,673,827
	¥137.03	¥100.54	¥49.67	¥126.21	¥146.96	¥156.26	\$1.68
	¥2,081.85	¥1,975.95	¥1,905.97	¥1,927.09	¥1,998.84	¥2,140.45	\$23.01
	¥287.68	¥253.56	¥196.03	¥275.48	¥305.41	¥332.45	\$3.57
	¥54.00	¥56.00	¥56.00	¥57.00	¥62.00	¥64.00	\$0.68
	51.1%	47.9%	46.9%	45.6%	45.4%	44.4%	44.4%
	6.7%	4.9%	2.6%	6.5%	7.5%	7.6%	7.6%
	3.4%	2.4%	1.2%	3.0%	3.4%	3.4%	3.4%
	39.4%	55.7%	112.7%	45.2%	42.2%	41.0%	41.0%
	2.6%	2.8%	2.9%	3.0%	3.2%	3.1%	3.1%
	¥117.85	¥103.48	¥93.65	¥87.79	¥79.80	¥79.81	-
	¥15.51	¥14.85	¥13.72	¥12.90	¥12.32	¥12.72	-
	¥114.15	¥91.03	¥92.10	¥81.49	¥77.74	¥86.58	-
	¥15.62	¥13.31	¥13.48	¥12.29	¥12.31	¥13.91	-

Profile

Performance Overview

Global Retail Industry Data

Retail Environment in Japan

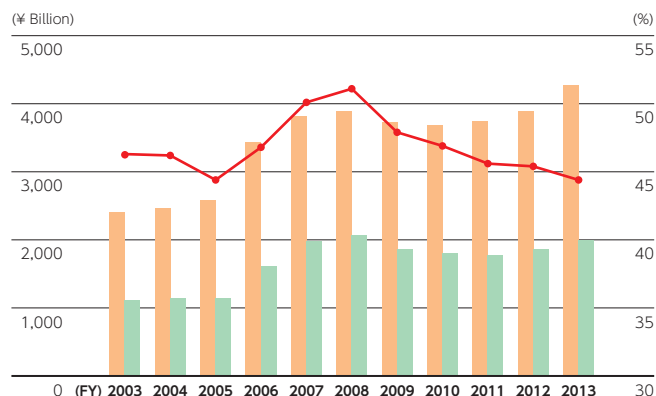
Group Business Strategy

Major Group Companies' Data

Corporate Data

TOTAL ASSETS, NET ASSETS AND OWNERS' EQUITY RATIO

■ Total assets (left) ■ Net assets (left) ● Owners' equity ratio (right)



CASH FLOWS

■ Cash flows from operating activities ■ Cash flows from investing activities
■ Cash flows from financing activities



Segment Information

Business Segments

REVENUES FROM OPERATIONS

	FY2003	FY2004	FY2005	FY2006	FY2007
Convenience store operations	1,689,199	1,721,458	1,806,168	2,015,236	2,249,648
Superstore operations	1,709,044	1,669,329	1,642,264	1,687,734	1,882,935
Department store operations	-	-	-	-	988,357
Food services	127,447	126,189	126,181	124,025	121,683
Financial services	15,390	37,219	61,236	82,289	100,295
Others	13,148	14,737	17,195	19,780	32,340
Eliminations/corporate	(23,913)	(26,788)	(29,492)	(33,294)	(37,454)
Total	3,530,316	3,542,146	3,623,554	3,895,772	5,337,806

OPERATING INCOME

	FY2003	FY2004	FY2005	FY2006	FY2007
Convenience store operations	177,236	187,467	195,385	209,815	206,090
Superstore operations	33,796	21,165	7,814	15,381	29,170
Department store operations	-	-	-	-	26,772
Food services	4,582	3,261	3,620	2,625	931
Financial services	(14,307)	(3,936)	5,401	17,278	24,547
Others	(125)	(205)	211	808	1,621
Eliminations/corporate	119	31	(482)	(968)	(2,296)
Total	201,301	207,783	211,950	244,940	286,838

CAPITAL EXPENDITURES

	FY2003	FY2004	FY2005	FY2006	FY2007
Convenience store operations	115,981	96,967	93,456	102,025	98,518
Superstore operations	53,500	53,845	60,671	53,098	49,444
Department store operations	-	-	-	-	93,657
Food services	5,882	4,267	3,906	5,088	4,474
Financial services	7,518	7,467	7,410	22,917	31,872
Others	7	9,329	3,281	39	298
Eliminations/corporate	-	-	-	2,184	122
Total	182,891	171,876	168,725	185,354	278,388

DEPRECIATION AND AMORTIZATION

	FY2003	FY2004	FY2005	FY2006	FY2007
Convenience store operations	61,301	62,866	63,725	64,428	71,799
Superstore operations	24,278	23,927	22,345	20,796	24,070
Department store operations	-	-	-	-	19,042
Food services	3,260	3,456	3,252	3,019	3,454
Financial services	4,013	4,685	5,798	9,528	14,173
Others	41	48	38	37	134
Eliminations/corporate	-	-	-	0	19
Total	92,895	94,984	95,160	97,810	132,693

Geographic Area Segments

REVENUES FROM OPERATIONS

	FY2003	FY2004	FY2005	FY2006	FY2007
Japan	2,233,932	2,258,103	2,271,756	2,343,048	3,562,372
North America	1,293,905	1,278,331	1,341,503	1,516,907	1,728,481
Others	7,980	8,098	13,090	38,519	49,759
Eliminations	(5,500)	(2,387)	(2,796)	(2,704)	(2,806)
Total	3,530,316	3,542,146	3,623,554	3,895,772	5,337,806

OPERATING INCOME

	FY2003	FY2004	FY2005	FY2006	FY2007
Japan	180,595	184,392	185,726	212,876	253,968
North America	20,852	23,333	26,080	32,492	31,985
Others	123	57	194	(432)	879
Eliminations	-	-	(51)	3	4
Total	201,301	207,783	211,950	244,940	286,838

Notes: 1. U.S. dollar amounts are translated from yen, for convenience only, at the rate of U.S.\$1=¥93, the approximate rate of exchange prevailing on February 28, 2013.

2. FY2003 to FY2005 show consolidated figures for the former Ito-Yokado.

3. For the results of department store operations in FY2006, only the balance sheets are included in consolidated figures.

4. "Others" from FY2003 to FY2007 consists of the business results mainly in the People's Republic of China ("P.R.C.") and "Others" for FY2008 and beyond consists of the business results in P.R.C.

5. Capital expenditures include long-term leasehold deposits and advances for store construction.

6. In regard to capital expenditures for FY2011 of "Others," the land, buildings, and other facilities of SEIBU Ikebukuro, valued at 123.0 billion yen, are included, which were acquired by Seven & i Asset Management Co., Ltd. on September 24, 2010.

7. From FY2012, 7-Eleven, Inc. has changed its accounting method for revenues from operations, related to franchise agreements, from "gross amount" to "net amount."

	(¥ Million)						(U.S.\$ Thousand)
	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013	FY2013
	2,395,701	2,308,690	1,968,555	2,036,464	1,690,924	1,899,573	20,425,516
	2,109,049	2,125,029	2,016,558	1,981,604	1,992,298	1,994,588	21,447,182
	1,025,354	993,877	922,847	915,105	900,222	884,028	9,505,677
	113,980	102,711	86,420	80,225	78,026	78,361	842,591
	117,955	124,866	110,444	106,953	129,601	144,355	1,552,204
	36,653	35,079	33,669	35,610	47,464	50,210	539,892
	(46,302)	(40,305)	(27,198)	(36,224)	(52,193)	(59,475)	(639,516)
	5,752,392	5,649,948	5,111,297	5,119,739	4,786,344	4,991,642	53,673,569

	(¥ Million)						(U.S.\$ Thousand)
	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013	FY2013
	201,032	213,367	183,837	195,477	214,637	221,764	2,384,559
	34,058	24,742	14,178	15,708	32,432	25,491	274,096
	25,764	18,335	1,366	5,622	9,948	8,029	86,333
	(4,231)	(2,948)	(2,741)	(193)	(95)	721	7,752
	21,071	25,485	30,152	28,343	33,778	37,425	402,419
	2,488	2,069	567	(690)	2,304	3,886	41,784
	902	814	(694)	(921)	(945)	(1,634)	(17,569)
	281,088	281,865	226,666	243,346	292,060	295,685	3,179,408

	(¥ Million)						(U.S.\$ Thousand)
	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013	FY2013
	108,585	104,233	104,936	106,368	164,973	214,250	2,303,763
	57,561	46,064	65,379	54,133	40,284	54,243	583,258
	17,512	12,464	19,734	27,807	16,068	18,265	196,397
	1,545	1,177	752	527	831	1,407	15,129
	31,990	23,932	15,543	19,616	26,783	40,945	440,268
	518	1,058	3,702	127,429	3,114	4,331	46,569
	24	12	1,140	2,774	3,371	772	8,301
	217,738	188,943	211,189	338,656	255,426	334,216	3,593,720

	(¥ Million)						(U.S.\$ Thousand)
	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013	FY2013
	74,065	67,299	66,158	68,743	73,291	83,987	903,086
	26,452	26,115	24,335	25,890	28,626	29,129	313,215
	20,154	20,004	17,417	14,361	14,010	14,662	157,655
	2,903	2,210	1,270	811	667	639	6,870
	19,773	24,532	22,246	20,693	20,331	23,668	254,494
	271	346	588	1,598	2,588	2,484	26,709
	21	20	214	321	480	1,094	11,763
	143,642	140,529	132,232	132,421	139,994	155,666	1,673,827

	(¥ Million)						(U.S.\$ Thousand)
	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013	FY2013
	3,822,210	3,806,717	3,602,982	3,552,691	3,590,917	3,625,974	38,988,967
	1,867,067	1,766,169	1,431,042	1,484,394	1,106,449	1,269,302	13,648,408
	66,043	80,401	80,561	86,033	89,524	97,226	1,045,440
	(2,928)	(3,339)	(3,289)	(3,380)	(546)	(861)	(9,258)
	5,752,392	5,649,948	5,111,297	5,119,739	4,786,344	4,991,642	53,673,569

	(¥ Million)						(U.S.\$ Thousand)
	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013	FY2013
	247,272	245,248	197,618	215,231	261,531	263,443	2,832,720
	31,582	34,441	26,992	26,230	29,181	33,137	356,311
	2,228	2,328	2,021	1,857	1,324	(909)	(9,774)
	3	(151)	32	27	22	13	139
	281,088	281,865	226,666	243,346	292,060	295,685	3,179,408

Profile

Performance Overview

Global Retail Industry Data

Retail Environment in Japan

Group Business Strategy

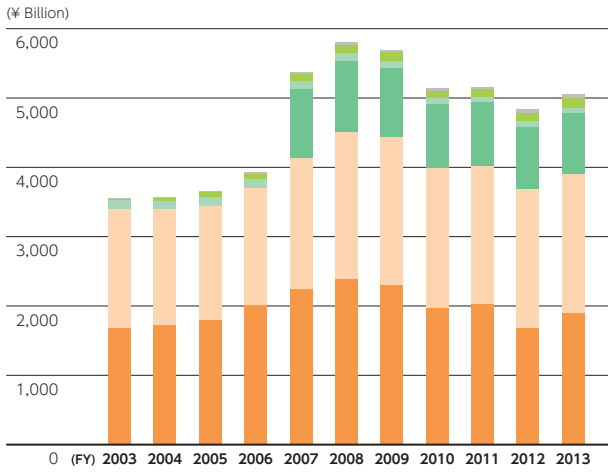
Major Group Companies Data

Corporate Data

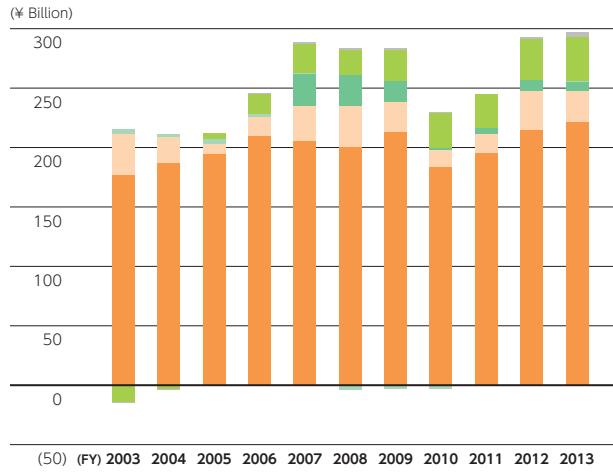
Business Segments

Convenience store operations Superstore operations Department store operations Food services Financial services Others

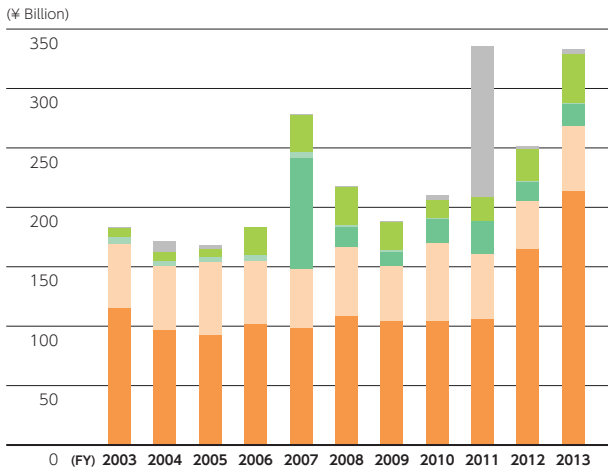
REVENUES FROM OPERATIONS



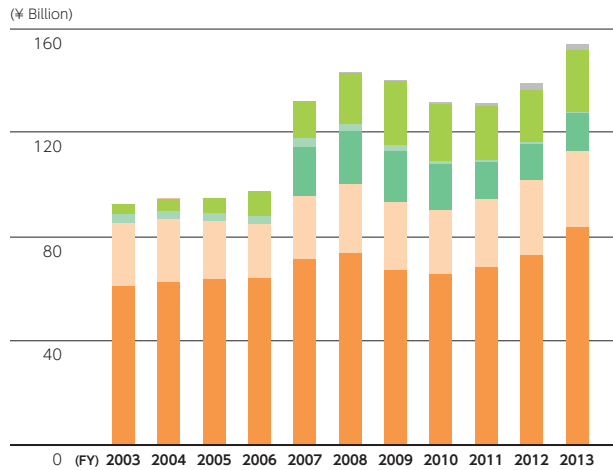
OPERATING INCOME



CAPITAL EXPENDITURES



DEPRECIATION AND AMORTIZATION



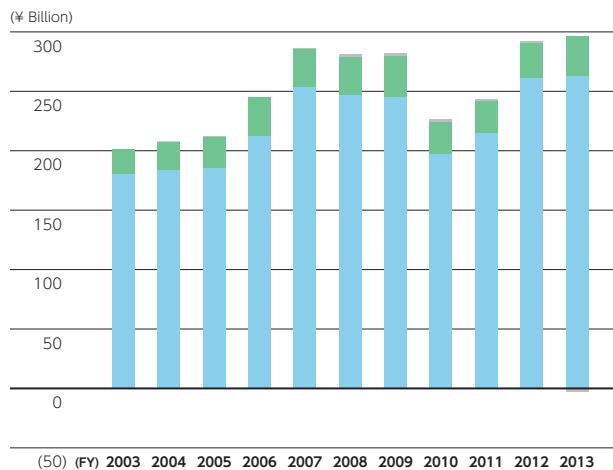
Geographic Area Segments

Japan North America Others

REVENUES FROM OPERATIONS



OPERATING INCOME



Financial Position

Interest-Bearing Debt

At fiscal year ended February 28, or 29

	(¥ Million)					(U.S.\$ Thousand)
	FY2009	FY2010	FY2011	FY2012	FY2013	FY2013
Short-term loans	191,100	151,200	108,330	139,690	145,750	1,567,204
Current portion of long-term loans	103,352	79,155	127,187	88,786	124,857	1,342,548
Current portion of bonds	50,592	20,385	36,100	10,000	63,999	688,161
Commercial paper	—	—	6,391	21,455	—	—
Subtotal	345,045	250,740	278,008	259,931	334,607	3,597,924
Bonds	180,448	190,068	263,973	253,978	229,983	2,472,935
Long-term loans	249,685	244,470	177,225	198,167	281,893	3,031,107
Commercial paper	18,688	16,208	8,177	—	6,579	70,741
Subtotal	448,822	450,746	449,376	452,145	518,456	5,574,795
Total	793,867	701,487	727,385	712,077	853,064	9,172,731

BREAKDOWN BY SEGMENT

	(¥ Million)					(U.S.\$ Thousand)
	FY2009	FY2010	FY2011	FY2012	FY2013	FY2013
Convenience store operations	25,188	20,631	16,872	29,252	132,144	1,420,903
Superstore operations	96,509	50,876	28,072	26,219	22,045	237,043
Department store operations	336,939	304,498	272,303	200,154	185,005	1,989,301
Others	3,750	3,000	2,250	1,500	750	8,064
Corporate	99,963	99,968	209,973	209,978	209,982	2,257,870
Subtotal (excluding financial services)	562,350	478,974	529,471	467,103	549,928	5,913,204
Financial services	231,517	222,512	197,913	244,973	303,136	3,259,526
Total	793,867	701,487	727,385	712,077	853,064	9,172,731

Bonds

ISSUED BY SEVEN & i HOLDINGS CO., LTD.

(As of April 30, 2013)

	Total amount of issue	Issue date	Coupon	Redemption date
1st unsecured domestic straight bonds	40 billion yen	July 3, 2008	1.48%	June 20, 2013
2nd unsecured domestic straight bonds	30 billion yen	July 3, 2008	1.68%	June 19, 2015
3rd unsecured domestic straight bonds	30 billion yen	July 3, 2008	1.94%	June 20, 2018
4th unsecured domestic straight bonds	30 billion yen	June 29, 2010	0.541%	June 19, 2015
5th unsecured domestic straight bonds	20 billion yen	June 29, 2010	0.852%	June 20, 2017
6th unsecured domestic straight bonds	60 billion yen	June 29, 2010	1.399%	June 19, 2020
7th unsecured domestic straight bonds	40 billion yen	April 26, 2013	0.258%	June 20, 2016
8th unsecured domestic straight bonds	40 billion yen	April 26, 2013	0.383%	June 20, 2019
9th unsecured domestic straight bonds	20 billion yen	April 26, 2013	0.671%	Mar. 20, 2023

ISSUED BY SEVEN BANK, LTD.

	Total amount of issue	Issue date	Coupon	Redemption date
3rd unsecured domestic straight bonds	24 billion yen	Dec. 4, 2006	1.67%	Dec. 20, 2013
5th unsecured domestic straight bonds	20 billion yen	July 2, 2009	1.038%	June 20, 2014
6th unsecured domestic straight bonds	30 billion yen	May 31, 2012	0.398%	June 20, 2017
7th unsecured domestic straight bonds	10 billion yen	May 31, 2012	0.613%	June 20, 2019
8th unsecured domestic straight bonds	15 billion yen	Mar. 7, 2013	0.243%	Mar. 20, 2018
9th unsecured domestic straight bonds	20 billion yen	Mar. 7, 2013	0.460%	Mar. 19, 2020
10th unsecured domestic straight bonds	20 billion yen	Mar. 7, 2013	0.803%	Mar. 20, 2023

Ratings

(As of April 30, 2013)

		S&P	Moody's	R&I	JCR
Seven & i Holdings Co., Ltd.	Long-term	AA-	Aa3	AA	AA+
Seven-Eleven Japan Co., Ltd.	Long-term	AA-	—	—	AA+
	Short-term*	A-1+	P-1	—	—
7-Eleven, Inc.	Long-term	AA-	Baa1	—	—
Seven Bank, Ltd.	Long-term	AA-	—	AA	—

* From January 2006, Seven-Eleven Japan's short-term rating is its rating as the guarantor of 7-Eleven, Inc.'s commercial paper program.