

# Sales Ranking

## Sales Ranking by Retailers-Worldwide in FY2010

Source: STORES Magazine, January 2011

FY2010	FY2009	Company	Country	Sales		CAGR (%)	Net income	
				(Million \$)	(Billion ¥)		(Million \$)	(Billion ¥)
1	1	Wal-Mart Stores	U.S.	405,046	35,239.0	7.3	14,848	1,291.8
2	2	Carrefour	France	119,887	10,430.2	3.4	609	53.0
3	3	Metro	Germany	90,850	7,904.0	3.0	724	63.0
4	4	Tesco	U.K.	90,435	7,867.8	10.9	3,712	322.9
5	5	Schwarz	Germany	77,221*1	6,718.2	9.8	-	-
6	6	Kroger	U.S.	76,733	6,675.8	6.3	57	5.0
7	8	Costco Wholesale	U.S.	69,889	6,080.3	8.2	1,086	94.5
8	9	Aldi	Germany	67,709*1	5,890.7	6.3	-	-
9	7	Home Depot	U.S.	66,176	5,757.3	(2.0)	2,661	231.5
10	10	Target	U.S.	63,435	5,518.8	6.8	2,488	216.5
11	12	Walgreen	U.S.	63,335	5,510.1	11.0	2,006	174.5
12	11	Rewe	Germany	61,771*1	5,374.1	5.3	-	-
13	15	CVS Caremark	U.S.	55,355	4,815.9	14.0	3,696	321.6
14	19	Edeka	Germany	55,339	4,814.5	9.9	-	-
15	13	Auchan	France	54,057	4,703.0	5.2	971	84.5
16	14	Seven & i Holdings	Japan	52,508	4,549.8	7.3*2	604	44.8
17	21	Best Buy	U.S.	49,694	4,323.4	12.6	1,394	121.3
18	17	AEON	Japan	49,021	4,542.5	3.2	570	31.1
19	16	Lowe's	U.S.	47,220	4,108.1	5.3	1,783	155.1
20	26	Woolworths	Australia	44,410	3,863.7	10.3	1,798	156.4
21	20	Sears Holdings	U.S.	44,043	3,831.7	17.5	297	25.8
22	18	E. Leclerc	France	41,002*1	3,567.2	2.2	-	-
23	28	Wesfarmers	Australia	40,288	3,505.1	62.3	1,381	120.1
24	23	Safeway	U.S.	40,034*1	3,483.0	2.7	(1,098)	(95.5)
25	25	Royal Ahold	Netherlands	38,945	3,388.2	(5.4)	1,247	108.5
26	24	Casino	France	34,160	2,971.9	1.6	1,201	104.5
27	22	ITM (Intermarche)	France	34,071*1	2,964.2	(1.2)	-	-
28	29	J. Sainsbury	U.K.	31,869	2,772.6	5.7	934	81.3
29	27	SuperValu	U.S.	31,637	2,752.4	24.6	393	34.2
30	30	IKEA	Sweden	29,100	2,531.7	10.9	-	-

Notes: 1. CAGR=Compound Annual Growth Rate over a five-year period.

2. CAGR is calculated on a local currency basis in each country.

3. Exchange rate: US\$1=¥87

\*1 Estimate

\*2 CAGR of Seven & i Holdings is calculated by the comparison with the consolidated figures for the former Ito-Yokado.

# Market Capitalization Ranking

Profile

## Ranking by Market Capitalization of Retailers-Worldwide

	Company	Country	Market capitalization		ROE (%)	EPS (\$)	PER (Times)	PBR (Times)
			(Million \$)	(Billion ¥)				
1	Wal-Mart Stores	U.S.	191,673	15,552.4	23.5	4.47	12.3	2.8
2	Amazon.com	U.S.	88,515	7,182.1	19.0	2.53	77.4	12.9
3	Home Depot	U.S.	60,260	4,889.5	17.4	2.01	18.5	3.2
4	Inditex	Spain	55,984	4,542.6	29.6	4.12	21.8	5.9
5	Wal-Mart de Mexico	Mexico	55,803	4,527.9	19.0	0.10	32.6	5.3
6	Tesco	U.K.	54,098	4,389.5	17.1	0.55	12.2	2.0
7	Hennes & Mauritz	Sweden	51,739	4,198.1	44.1	1.87	18.9	8.0
8	CVS Caremark	U.S.	49,482	4,015.0	9.3	2.49	14.5	1.3
9	Walgreen	U.S.	39,108	3,173.3	14.4	2.12	20.2	2.8
10	Wesfarmers	Australia	36,631	2,972.2	6.4	1.49	24.5	1.6
11	Costco Wholesale	U.S.	35,338	2,867.3	12.5	2.92	27.7	3.2
12	Woolworths	Australia	35,187	2,855.1	28.1	1.79	16.2	4.3
13	Lowe's	U.S.	34,606	2,807.9	10.7	1.42	18.5	2.0
14	Target	U.S.	33,836	2,745.5	18.9	4.00	12.3	2.2
15	Carrefour	France	32,261	2,617.6	4.4	0.95	50.0	2.3
16	Priceline.com	U.S.	26,886	2,181.6	33.7	10.35	52.9	14.8
17	Falabella	Chile	26,258	2,130.6	19.8	0.37	29.2	5.1
18	Metro	Germany	23,849	1,935.1	14.1	3.86	19.1	2.6
19	PPR	France	22,720	1,843.5	8.1	9.72	18.4	1.4
20	<b>Seven &amp; i Holdings</b>	<b>Japan</b>	<b>22,101</b>	<b>1,793.3</b>	<b>6.5</b>	<b>1.56</b>	<b>16.0</b>	<b>1.0</b>
21	TJX	U.S.	20,767	1,685.1	44.9	3.30	16.2	6.7
22	Li & Fung	Hong Kong	20,669	1,677.1	18.6	0.14	35.5	5.6
23	Cencosud	Chile	17,900	1,452.4	12.4	0.28	27.8	3.1
24	Sysco	U.S.	16,846	1,366.9	32.4	1.99	14.5	4.4
25	Royal Ahold	Netherlands	16,761	1,360.0	15.2	1.10	12.8	1.8
26	Fast Retailing	Japan	16,616	1,348.2	22.6	7.47	21.0	4.5
27	Belle International Holdings	China	16,461	1,335.7	21.1	0.06	31.2	6.2
28	Kohl's	U.S.	15,308	1,242.1	14.0	3.64	14.5	1.9
29	Staples	U.S.	15,138	1,228.3	12.9	1.21	17.5	2.2
30	Kroger	U.S.	15,088	1,224.2	21.9	1.74	14.0	2.8

Performance Overview

Retailers in the World

Domestic Market Share

Domestic Retail Environment

Group Business Strategy

Major Group Companies' Data

Corporate Data

Note: Ranking by market capitalization and exchange rates are as of April 28, 2011 (US\$1=¥81.14)  
Source: Thomson Reuters