

Sales Ranking

Sales Ranking by Retailers-Worldwide in FY2009

Source: STORES Magazine, January 2010

FY2009	FY2008	Company	Country	Sales		CAGR (%)	Net income	
				(Million \$)	(Billion ¥)		(Million \$)	(Billion ¥)
1	1	Wal-Mart Stores	U.S.	401,244	37,716.9	9.4	13,899	1,306.5
2	2	Carrefour	France	127,958	12,028.1	4.3	2,264	212.8
3	4	Metro	Germany	99,004	9,306.4	4.8	824	77.5
4	3	Tesco	U.K.	96,210	9,043.7	12.0	3,836	360.6
5	7	Schwarz	Germany	79,924* ¹	7,512.9* ¹	12.3	-	-
6	6	Kroger	U.S.	76,000	7,144.0	7.2	1,249	117.4
7	5	Home Depot	U.S.	71,288	6,701.1	1.9	2,260	212.4
8	9	Costco Wholesale	U.S.	70,977	6,671.8	11.2	1,283	120.6
9	10	Aldi	Germany	66,063* ¹	6,209.9* ¹	5.1	-	-
10	8	Target	U.S.	62,884	5,911.1	6.1	2,214	208.1
11	12	Rewe	Germany	61,549* ¹	5,785.6* ¹	4.2	-	-
12	11	Walgreen	U.S.	59,034	5,549.2	12.7	2,157	202.8
13	14	Auchan	France	56,831	5,342.1	6.1	1,095	102.9
14	16	Seven & i Holdings	Japan	54,113	5,094.7	9.7* ²	1,010	92.3
15	17	CVS Caremark	U.S.	48,990	4,605.1	14.1	3,212	301.9
16	15	Lowe's	U.S.	48,230	4,533.6	9.4	2,195	206.3
17	21	AEON	Japan	47,975	4,706.0	8.1	91	(2.7)
18	18	E. Leclerc	France	47,567* ¹	4,471.3* ¹	4.8	-	-
19	19	Edeka	Germany	47,389* ¹	4,454.6* ¹	4.9	-	-
20	13	Sears Holdings	U.S.	46,770	4,396.4	15.0	99	9.3
21	24	Best Buy	U.S.	45,015	4,231.4	12.9	1,033	97.1
22	23	ITM (Intermarche)	France	44,085* ¹	4,144.0* ¹	(2.4)	-	-
23	20	Safeway	U.S.	43,222* ¹	4,062.9* ¹	4.4	965	90.7
24	28	Casino	France	39,697	3,731.5	3.8	883	83.0
25	25	Royal Ahold	Netherlands	37,846	3,557.5	(8.8)	1,588	149.3
26	22	Woolworths	Australia	36,002	3,384.2	11.6	1,391	130.8
27	27	SuperValu	U.S.	34,664	3,258.4	26.9	(2,855)	(268.4)
28	36	Wesfarmers	Australia	32,716	3,075.3	62.7	1,148	107.9
29	26	J. Sainsbury	U.K.	32,558	3,060.5	2.3	498	46.8
30	32	IKEA	Sweden	31,794	2,988.6	13.4	-	-

Notes: 1. CAGR=Compound Annual Growth Rate over a five-year period.

2. CAGR is calculated on a local currency basis in each country.

3. Exchange rate: US\$1=¥94

*1 Estimate

*2 CAGR of Seven & i Holdings is calculated by the comparison with the consolidated figures for the former Ito-Yokado.

Market Capitalization Ranking

Ranking by Market Capitalization of Retailers-Worldwide

Profile

	Company	Country	Market capitalization		ROE (%)	EPS (\$)	PER (Times)	PBR (Times)
			(Million \$)	(Billion ¥)				
1	Wal-Mart Stores	U.S.	201,212	18,916.0	21.1	3.70	14.5	2.9
2	Amazon.com	U.S.	61,084	5,742.5	22.8	2.04	67.2	11.7
3	Home Depot	U.S.	59,656	5,608.3	14.3	1.57	22.4	3.1
4	Tesco	U.K.	53,236	5,004.7	16.9	0.45	14.9	2.4
5	Hennes & Mauritz	Sweden	53,018	4,984.2	42.2	2.73	23.5	9.5
6	CVS Caremark	U.S.	51,338	4,826.3	10.5	2.55	14.5	1.5
7	Target	U.S.	45,116	4,241.3	17.1	3.30	17.2	2.8
8	Wal-Mart de Mexico	Mexico	41,901	3,939.1	21.4	0.08	28.7	11.5
9	Lowe's	U.S.	39,145	3,680.0	9.6	1.21	22.4	2.1
10	Inditex	Spain	38,643	3,632.9	26.2	2.81	22.1	5.5
11	Carrefour	France	34,500	3,243.4	3.2	0.64	76.8	2.5
12	Walgreen	U.S.	34,392	3,233.2	14.6	2.02	17.4	2.4
13	Woolworths	Australia	31,280	2,940.7	28.7	1.40	18.0	4.9
14	EBAY	U.S.	31,080	2,921.8	19.2	1.83	13.0	2.2
15	Wesfarmers	Australia	27,405	2,576.4	7.0	1.49	18.3	1.4
16	Costco Wholesale	U.S.	26,025	2,446.6	11.3	2.47	23.9	2.6
17	Seven & i Holdings	Japan	23,208	2,181.8	2.6	0.53	48.5	1.3
18	Metro	Germany	19,596	1,842.2	6.6	1.56	38.5	2.6
19	Best Buy	U.S.	19,205	1,805.5	24.1	3.10	14.7	3.0
20	TJX	U.S.	18,971	1,783.5	48.4	2.84	16.3	6.6
21	Staples	U.S.	17,159	1,613.1	12.0	1.02	23.1	2.6
22	PPR	France	17,062	1,604.0	3.1	3.15	42.8	1.3
23	Kohl's	U.S.	16,881	1,586.9	13.6	3.23	17.0	2.3
24	GAP	U.S.	16,505	1,551.7	23.8	1.58	15.7	3.4
25	Fast Retailing	Japan	16,214	1,524.3	19.1	5.20	29.4	5.6
26	Royal Ahold	Netherlands	16,208	1,523.7	19.2	1.09	12.6	2.2
27	Falabella	Chile	15,295	1,437.9	11.2	0.16	39.7	4.4
28	Kroger	U.S.	14,366	1,350.5	1.4	0.11	202.1	3.0
29	Sears Holdings	U.S.	13,890	1,305.8	2.5	1.99	60.8	1.5
30	Bed Bath & Beyond	U.S.	12,099	1,137.5	18.0	2.30	20.0	3.3

Performance Overview

Retailers in the World

Domestic Retail Environment

Group Business Strategy

Major Group Companies' Data

Domestic Market Share

Corporate Data

Note: Ranking by market capitalization and exchange rates are as of April 30, 2010 (US\$1=¥94.01)
Source: Thomson Reuters