

# Sales Ranking

## ■ Sales Ranking by Retailers-Worldwide in FY2008

Source: STORES Magazine, January 2009

FY2008	FY2007	Company	Country	Sales		CAGR (%)	Net income	
				(Million \$)	(Billion ¥)		(Million \$)	(Billion ¥)
1	1	Wal-Mart Stores	U.S.	374,526	40,823.3	10.3	13,137	1431.9
2	2	Carrefour	France	112,604	12,273.8	3.6	3,398	370.4
3	4	Tesco	U.K.	94,740	10,326.7	12.4	4,266	465.0
4	5	Metro	Germany	87,586	9,546.9	4.6	1,347	146.8
5	3	Home Depot	U.S.	77,349	8,431.0	5.8	4,395	479.1
6	6	Kroger	U.S.	70,235	7,655.6	6.3	1,181	128.7
7	10	Schwarz	Germany	69,346* <sup>1</sup>	7,558.7* <sup>1</sup>	12.6	-	-
8	7	Target	U.S.	63,367	6,907.0	7.6	2,849	310.5
9	8	Costco Wholesale	U.S.	63,088	6,876.6	10.7	1,083	118.0
10	11	Aldi	Germany	58,487* <sup>1</sup>	6,375.1* <sup>1</sup>	4.3	-	-
11	12	Walgreen	U.S.	53,762	5,860.1	13.4	2,041	222.5
12	14	Rewe	Germany	51,929* <sup>1</sup>	5,660.3* <sup>1</sup>	2.8	-	-
13	9	Sears Holdings	U.S.	50,703	5,526.6	10.5	902	98.3
14	16	Auchan	France	49,295	5,373.2	5.5	1,339	146.0
15	13	Lowe's	U.S.	48,283	5,262.8	12.8	2,809	306.2
16	15	Seven & i Holdings	Japan	47,891	5,223.8	10.6* <sup>2</sup>	1,205	130.6
17	18	CVS Caremark	U.S.	45,087	4,914.5	14.4	2,637	287.4
18	20	E. Leclerc	France	44,686	4,870.8	4.5	-	-
19	17	Edeka	Germany	44,609* <sup>1</sup>	4,862.4* <sup>1</sup>	5.6	-	-
20	19	Safeway	U.S.	42,286	4,609.2	5.5	888	96.8
21	21	AEON	Japan	41,339	4,650.0	11.2	589	43.9
22	25	Woolworths	Australia	41,021	4,471.3	11.9	1,481	161.4
23	24	ITM (Intermarche)	France	40,692* <sup>1</sup>	4,435.4* <sup>1</sup>	(1.7)	-	-
24	23	Best Buy	U.S.	40,023	4,362.5	13.8	1,410	153.7
25	22	Royal Ahold	Netherlands	38,589	4,206.2	(8.9)	4,037	440.0
26	26	J. Sainsbury	U.K.	35,809	3,903.2	0.8	660	71.9
27	27	SuperValu	U.S.	34,341	3,743.2	28.4	593	64.6
28	29	Casino	France	32,159	3,505.3	1.0	1,261	137.4
29	31	Coles	Australia	27,599	3,008.3	6.4	595	64.9
30	30	Tengelmann	Germany	27,135	2,957.7	(4.5)	-	-

Notes: 1. CAGR=Compound Annual Growth Rate over a five-year period.

2. CAGR is calculated on a local currency basis in each country.

3. Exchange rate: US\$1=¥109

\*<sup>1</sup> Estimate

\*<sup>2</sup> CAGR of Seven & i Holdings is calculated by the comparison with the consolidated figures for the former Ito-Yokado.

# Market Capitalization Ranking

Profile

## Ranking by Market Capitalization of Retailers-Worldwide

Company	Country	Market capitalization		ROE (%)	EPS (\$)	PER (Times)	PBR (Times)	
		(Million \$)	(Billion ¥)					
1	Wal-Mart Stores	U.S.	197,322	19,414.5	20.3	3.34	15.1	3.0
2	CVS Caremark	U.S.	46,256	4,551.2	9.8	2.18	14.6	1.4
3	Home Depot	U.S.	44,646	4,392.7	12.7	1.34	19.6	2.5
4	Tesco	U.K.	39,464	3,882.8	19.0	0.40	12.5	2.2
5	Amazon.com	U.S.	34,595	3,403.8	33.3	1.49	54.0	12.9
6	Hennes & Mauritz	Sweden	32,870	3,234.0	44.3	2.29	19.6	8.1
7	Lowe's	U.S.	31,696	3,118.6	12.9	1.49	14.4	1.7
8	Walgreen	U.S.	31,169	3,066.8	17.9	2.17	14.5	2.4
9	Target	U.S.	31,055	3,055.5	15.3	2.86	14.4	2.3
10	Carrefour	France	28,853	2,838.9	12.1	2.42	16.9	2.1
11	Inditex	Spain	26,753	2,632.3	28.1	2.67	16.1	4.3
12	Hutchison Whampoa	Hong Kong	25,305	2,489.7	6.1	0.53	11.1	0.7
13	Woolworths	Australia	24,061	2,367.3	28.9	0.99	19.8	5.4
14	Wal-Mart de Mexico	Mexico	22,860	2,249.2	20.9	0.12	21.7	4.3
15	EBAY	U.S.	21,190	2,084.9	15.6	1.36	12.1	1.9
16	Costco Wholesale	U.S.	21,094	2,075.4	14.4	2.89	16.8	2.4
17	<b>Seven &amp; i Holdings</b>	<b>Japan</b>	<b>20,499</b>	<b>2,016.9</b>	<b>4.9</b>	<b>1.02</b>	<b>22.1</b>	<b>1.1</b>
18	Best Buy	U.S.	15,977	1,572.0	22.0	2.39	16.1	10.8
19	Staples	U.S.	14,740	1,450.3	14.3	1.13	18.2	2.7
20	Kroger	U.S.	14,104	1,387.7	24.8	1.90	11.4	2.7
21	Metro	Germany	13,829	1,360.7	7.5	1.84	23.2	1.8
22	Kohl's	U.S.	13,819	1,359.6	13.8	2.89	15.7	2.1
23	Royal Ahold	Netherlands	13,159	1,294.7	21.1	1.01	11.0	2.1
24	TJX	U.S.	11,547	1,136.1	41.3	2.00	14.0	5.5
25	GAP	U.S.	10,811	1,063.7	22.3	1.34	11.6	2.5
26	PPR	France	9,802	964.4	4.7	4.58	16.9	0.8
27	Wm Morrison Supermarkets	U.K.	9,616	946.1	10.3	0.31	11.9	1.4
28	J. Sainsbury	U.K.	8,587	844.9	7.1	0.28	17.3	1.2
29	Safeway	U.S.	8,471	833.4	14.3	2.21	8.9	1.7
30	Marks & Spencer	U.K.	7,920	779.2	45.6	0.73	6.9	2.7

Performance Overview

Retailers in the World

Domestic Retail Environment

Group Business Strategy

Major Group Companies' Data

Financial Data of Major Retailers in Japan

Corporate Data

Note: Ranking by market capitalization and exchange rates are as of April 30, 2009 (US\$1=¥98.39)  
Source: Thomson