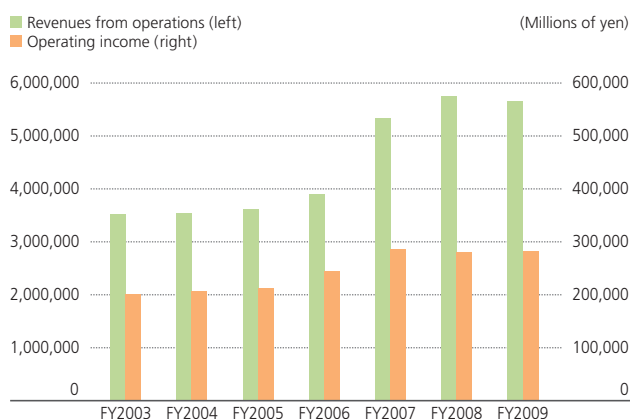


Consolidated Financial Summary

REVENUES FROM OPERATIONS AND OPERATING INCOME



TOTAL ASSETS, NET ASSETS AND OWNER'S EQUITY RATIO



	FY2003	FY2004	FY2005	FY2006	FY2007	FY2008	FY2009
Revenues from operations	3,530,316	3,542,146	3,623,554	3,895,772	5,337,806	5,752,392	5,649,948
Operating income	201,301	207,783	211,950	244,940	286,838	281,088	281,865
EBITDA*1	294,196	302,768	307,111	342,750	419,531	424,730	422,394
Ordinary income	189,590	200,787	208,267	248,110	282,016	278,262	279,306
Net income	46,623	53,632	17,205	87,930	133,419	130,657	92,336
Total assets	2,401,736	2,461,927	2,574,817	3,424,878	3,809,192	3,886,680	3,727,060
Net assets	1,111,475	1,138,210	1,144,504	1,603,684	1,969,149	2,058,038	1,860,672
Minority interests in consolidated subsidiaries	366,093	365,992	402,862	114,196	62,350	73,020	75,092
Interest-bearing debt	314,199	267,828	270,648	687,374	822,107	766,358	793,867
Debt equity ratio (times)	0.28	0.24	0.24	0.43	0.43	0.39	0.44
Cash flows from operating activities	202,697	237,956	266,709	217,325	157,209	465,380	310,007
Cash flows from investing activities	(161,222)	(117,632)	(94,758)	(388,080)	(235,983)	(237,184)	(139,568)
Free cash flows*2	41,475	120,323	171,950	(170,754)	(78,774)	228,195	170,438
Cash flows from financing activities	22,807	(153,731)	(56,524)	103,093	37,241	(130,136)	(169,755)
Net (decrease) increase in cash and cash equivalents	61,782	(37,505)	115,058	(72,223)	(40,742)	97,636	(4,286)
Cash and cash equivalents at end of fiscal year	604,895	567,389	683,100	610,876	570,133	667,770	663,483
Capital expenditures	182,891	171,876	168,725	185,354	278,388	217,738	188,943
Depreciation and amortization	92,895	94,984	95,160	97,810	132,693	143,642	140,529
Net income per share	¥110.67	¥128.25	¥40.73	¥100.83	¥142.90	¥137.03	¥100.54
Net assets per share	¥2,656.24	¥2,726.99	¥2,742.42	¥1,772.25	¥1,999.77	¥2,081.85	¥1,975.95
Cash flow per share*3	¥333.42	¥357.00	¥269.29	¥213.46	¥285.02	¥287.68	¥253.56
Dividends per share	-	-	-	¥28.5	¥52.0	¥54.0	¥56.0
Owner's equity ratio	46.3%	46.2%	44.4%	46.8%	50.1%	51.1%	47.9%
Return on equity (ROE)	4.2%	4.8%	1.5%	5.5%	7.6%	6.7%	4.9%
Return on total assets (ROA)	2.0%	2.2%	0.7%	2.6%	3.7%	3.4%	2.4%
Dividends payout ratio	-	-	-	-	36.4%	39.4%	55.7%
Ratio of total amounts of dividends to net assets	-	-	-	-	2.8%	2.6%	2.8%
Exchange rate (average on the term) US\$1=	¥125.18	¥116.00	¥108.23	¥110.26	¥116.38	¥117.85	¥103.48
1yuan=	¥15.04	¥13.98	¥13.06	¥13.57	¥14.62	¥15.51	¥14.85
(at fiscal year end) US\$1=	¥119.90	¥107.13	¥104.21	¥118.07	¥119.11	¥114.15	¥91.03
1yuan=	¥14.49	¥12.95	¥12.59	¥14.63	¥15.24	¥15.62	¥13.31

Notes: 1. FY2003 to 2005 show consolidated figures for the former Ito-Yokado.

2. For the results of department store operations in FY2006, only the balance sheets are included in consolidated figures.

3. Net assets represents shareholders' equity excluding minority interests for FY2003 to 2006.

4. ROE and ROA are calculated based on the average of net assets and total assets at the beginning and end of fiscal year, except for FY2006 where they are calculated at the end of fiscal year.

*1 EBITDA=Operating income + Depreciation and amortization

*2 Free cash flows=Cash flows from operating activities + Cash flows from investing activities

*3 Cash flow per share=(Net income + Depreciation and amortization) ÷ Average number of shares outstanding

Interest-Bearing Debt

(Millions of yen)

	Feb. 28, 2005	Feb. 28, 2006	Feb. 28, 2007	Feb. 29, 2008	Feb. 28, 2009
Short-term loans	5,654	114,462	176,913	149,861	191,100
Current portion of long-term loans	11,467	47,832	61,398	120,419	103,352
Current portion of bonds	20,000	–	30,000	16,217	50,592
Commercial paper	5,356	–	7,993	15,668	–
Subtotal	42,478	162,294	276,305	302,166	345,045
Bonds	115,000	115,000	145,000	131,077	180,448
Long-term loans	90,676	368,314	370,457	321,336	249,685
Commercial paper	22,493	41,764	30,344	11,777	18,688
Subtotal	228,170	525,079	545,801	464,191	448,822
Total	270,648	687,374	822,107	766,358	793,867

BREAKDOWN BY BUSINESS SEGMENT

(Millions of yen)

	Feb. 28, 2005	Feb. 28, 2006	Feb. 28, 2007	Feb. 29, 2008	Feb. 28, 2009
Convenience store operations	42,036	56,353	48,401	35,991	25,188
Superstore operations	132,557	112,016	110,037	99,211	96,509
Department store operations	–	372,027	416,669	378,243	336,939
Food services	–	–	–	–	–
Others	6,750	6,000	5,250	4,500	3,750
Corporate	–	–	–	–	99,963
Subtotal	181,344	546,396	580,358	517,945	562,350
Financial services	89,304	140,977	241,749	248,413	231,517
Total	270,648	687,374	822,107	766,358	793,867

Note: Figures as of February 28, 2005 are for the former Ito-Yokado consolidated results.

Bonds

ISSUED BY SEVEN AND i HOLDINGS CO., LTD.

	Amount of issue	Coupon	Issue date	Redemption date
1st unsecured domestic straight bonds	40 billion yen	1.48%	July 3, 2008	June 20, 2013
2nd unsecured domestic straight bonds	30 billion yen	1.68%	July 3, 2008	June 19, 2015
3rd unsecured domestic straight bonds	30 billion yen	1.94%	July 3, 2008	June 20, 2018

ISSUED BY ITO-YOKADO CO., LTD.

	Amount of issue	Coupon	Issue date	Redemption date
4th unsecured domestic straight bonds	20 billion yen	1.96%	Mar. 29, 2000	Mar. 29, 2010
5th unsecured domestic straight bonds	50 billion yen	0.65%	Nov. 1, 2002	Sept. 18, 2009

Note: Ito-Yokado Co., Ltd. has entered into a joint guaranty contract with Seven & i Holdings Co., Ltd. with respect to the straight bonds of Ito-Yokado Co., Ltd. in the manner of a "contract in favor of a third person" set forth in Article 537 of the Civil Law of Japan.

ISSUED BY SEVEN BANK, LTD.

	Amount of issue	Coupon	Issue date	Redemption date
2nd unsecured domestic straight bonds	36 billion yen	1.45%	Dec. 4, 2006	Dec. 20, 2011
3rd unsecured domestic straight bonds	24 billion yen	1.67%	Dec. 4, 2006	Dec. 20, 2013

Ratings

(As of April 30, 2009)

		S&P	Moody's	R&I	JCR
Seven & i Holdings Co., Ltd.	Long-term	AA-	Aa3	AA	AA+
Seven-Eleven Japan Co., Ltd.	Long-term	AA-	–	–	AA+
	Short-term	A-1+	P-1	–	–
7-Eleven, Inc.	Long-term	A	Baa3	–	–
Ito-Yokado Co., Ltd.	Long-term	–	Aa3	AA	AA+
Seven Bank, Ltd.	Long-term	AA-	–	AA	–

Note: From January 2006, Seven-Eleven Japan's short-term rating is its rating as the guarantor of 7-Eleven, Inc.'s commercial paper program.

Segment Information

■ Business Segments

REVENUES FROM OPERATIONS

(Millions of yen)

	FY2003	FY2004	FY2005	FY2006	FY2007	FY2008	FY2009
Convenience store operations	1,689,199	1,721,458	1,806,168	2,015,236	2,249,648	2,395,701	2,308,690
Superstore operations	1,709,044	1,669,329	1,642,264	1,687,734	1,882,935	2,109,049	2,125,029
Department store operations	–	–	–	–	988,357	1,025,354	993,877
Food services	127,447	126,189	126,181	124,025	121,683	113,980	102,711
Financial services	15,390	37,219	61,236	82,289	100,295	117,955	124,866
Others	13,148	14,737	17,195	19,780	32,340	36,653	35,079
Eliminations / corporate	(23,913)	(26,788)	(29,492)	(33,294)	(37,454)	(46,302)	(40,305)
Total	3,530,316	3,542,146	3,623,554	3,895,772	5,337,806	5,752,392	5,649,948

OPERATING INCOME

(Millions of yen)

	FY2003	FY2004	FY2005	FY2006	FY2007	FY2008	FY2009
Convenience store operations	177,236	187,467	195,385	209,815	206,090	201,032	213,367
Superstore operations	33,796	21,165	7,814	15,381	29,170	34,058	24,742
Department store operations	–	–	–	–	26,772	25,764	18,335
Food services	4,582	3,261	3,620	2,625	931	(4,231)	(2,948)
Financial services	(14,307)	(3,936)	5,401	17,278	24,547	21,071	25,485
Others	(125)	(205)	211	808	1,621	2,488	2,069
Eliminations / corporate	119	31	(482)	(968)	(2,296)	902	814
Total	201,301	207,783	211,950	244,940	286,838	281,088	281,865

CAPITAL EXPENDITURES

(Millions of yen)

	FY2003	FY2004	FY2005	FY2006	FY2007	FY2008	FY2009
Convenience store operations	115,981	96,967	93,456	102,025	98,518	108,585	104,233
Superstore operations	53,500	53,845	60,671	53,098	49,444	57,561	46,064
Department store operations	–	–	–	–	93,657	17,512	12,464
Food services	5,882	4,267	3,906	5,088	4,474	1,545	1,177
Financial services	7,518	7,467	7,410	22,917	31,872	31,990	23,932
Others	7	9,329	3,281	39	298	518	1,058
Corporate	–	–	–	2,184	122	24	12
Total	182,891	171,876	168,725	185,354	278,388	217,738	188,943

DEPRECIATION AND AMORTIZATION

(Millions of yen)

	FY2003	FY2004	FY2005	FY2006	FY2007	FY2008	FY2009
Convenience store operations	61,301	62,866	63,725	64,428	71,799	74,065	67,299
Superstore operations	24,278	23,927	22,345	20,796	24,070	26,452	26,115
Department store operations	–	–	–	–	19,042	20,154	20,004
Food services	3,260	3,456	3,252	3,019	3,454	2,903	2,210
Financial services	4,013	4,685	5,798	9,528	14,173	19,773	24,532
Others	41	48	38	37	134	271	346
Corporate	–	–	–	0	19	21	20
Total	92,895	94,984	95,160	97,810	132,693	143,642	140,529

■ Geographic Area Segments

REVENUES FROM OPERATIONS

(Millions of yen)

	FY2003	FY2004	FY2005	FY2006	FY2007	FY2008	FY2009
Japan	2,233,932	2,258,103	2,271,756	2,343,048	3,562,372	3,822,210	3,806,717
North America	1,293,905	1,278,331	1,341,503	1,516,907	1,728,481	1,867,067	1,766,169
Others	7,980	8,098	13,090	38,519	49,759	66,043	80,401
Eliminations	(5,500)	(2,387)	(2,796)	(2,704)	(2,806)	(2,928)	(3,339)
Total	3,530,316	3,542,146	3,623,554	3,895,772	5,337,806	5,752,392	5,649,948

OPERATING INCOME

(Millions of yen)

	FY2003	FY2004	FY2005	FY2006	FY2007	FY2008	FY2009
Japan	180,595	184,392	185,726	212,876	253,968	247,272	245,248
North America	20,582	23,333	26,080	32,492	31,985	31,582	34,441
Others	123	57	194	(432)	879	2,228	2,328
Eliminations	–	–	(51)	3	4	3	(151)
Total	201,301	207,783	211,950	244,940	286,838	281,088	281,865

Notes: 1. FY2003 to 2005 show consolidated figures for the former Ito-Yokado.

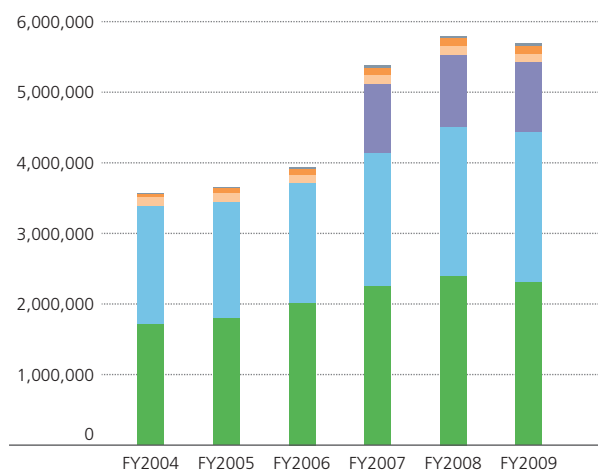
2. For the results of department store operations in FY2006, only the balance sheets are included in consolidated figures.

3. "Others" from FY2003 to FY2007 consists of the business results mainly in People's Republic of China ("P.R.C.") and "Others" for FY2008 and beyond consists of the business results in P.R.C.

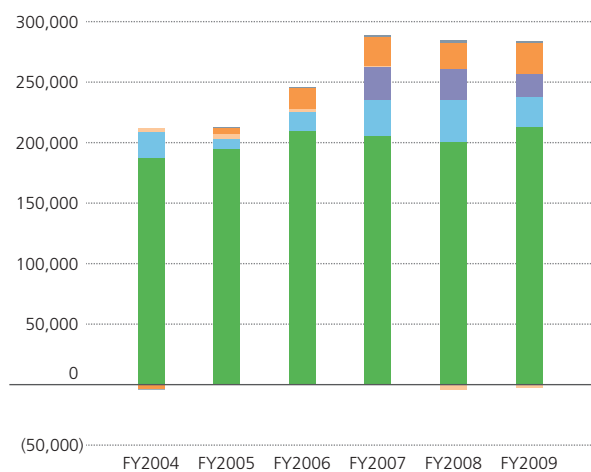
Business Segments

Convenience store operations Superstore operations Department store operations Food services Financial services Others

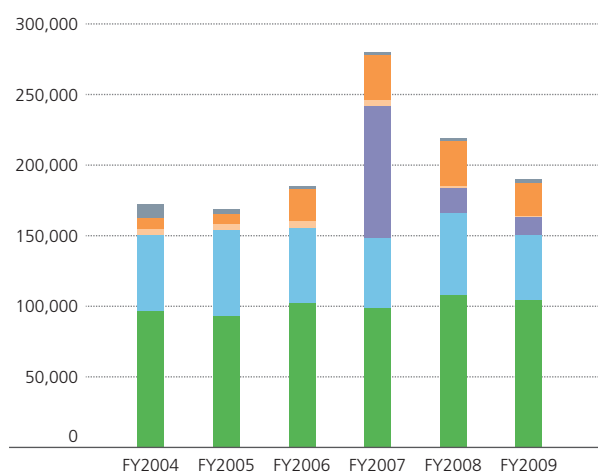
REVENUES FROM OPERATIONS (Millions of yen)



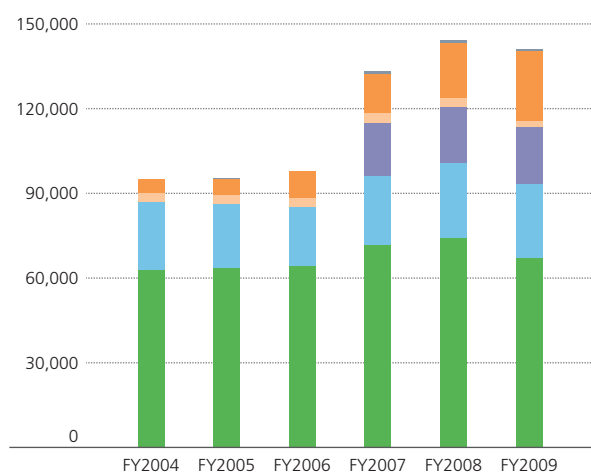
OPERATING INCOME (Millions of yen)



CAPITAL EXPENDITURES (Millions of yen)



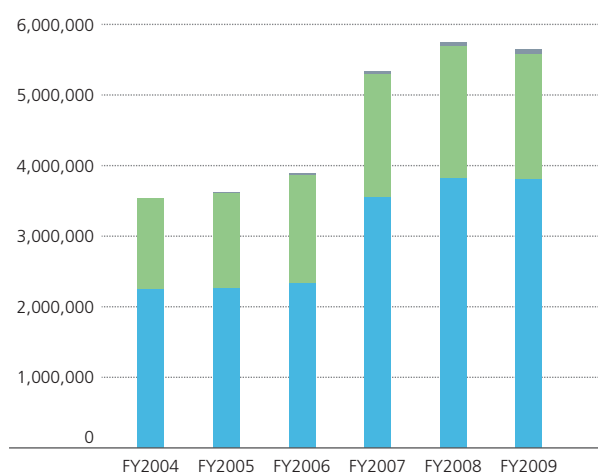
DEPRECIATION AND AMORTIZATION (Millions of yen)



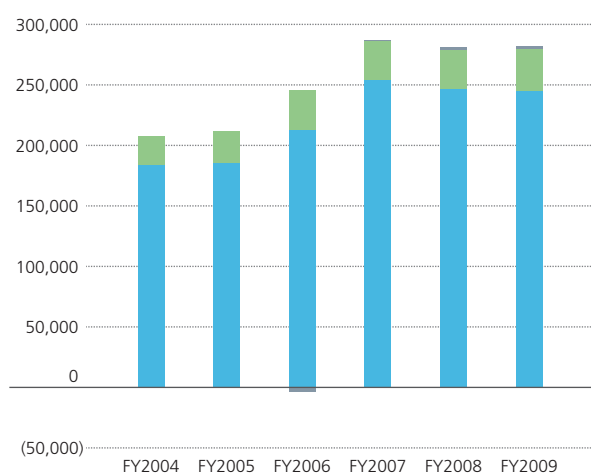
Geographic Area Segments

Japan North America Others

REVENUES FROM OPERATIONS (Millions of yen)



OPERATING INCOME (Millions of yen)



Sales Ranking

■ Sales Ranking by Retailers-Worldwide in FY2008

Source: STORES Magazine, January 2009

FY2008	FY2007	Company	Country	Sales		CAGR (%)	Net income	
				(Million \$)	(Billion ¥)		(Million \$)	(Billion ¥)
1	1	Wal-Mart Stores	U.S.	374,526	40,823.3	10.3	13,137	1431.9
2	2	Carrefour	France	112,604	12,273.8	3.6	3,398	370.4
3	4	Tesco	U.K.	94,740	10,326.7	12.4	4,266	465.0
4	5	Metro	Germany	87,586	9,546.9	4.6	1,347	146.8
5	3	Home Depot	U.S.	77,349	8,431.0	5.8	4,395	479.1
6	6	Kroger	U.S.	70,235	7,655.6	6.3	1,181	128.7
7	10	Schwarz	Germany	69,346* ¹	7,558.7* ¹	12.6	-	-
8	7	Target	U.S.	63,367	6,907.0	7.6	2,849	310.5
9	8	Costco Wholesale	U.S.	63,088	6,876.6	10.7	1,083	118.0
10	11	Aldi	Germany	58,487* ¹	6,375.1* ¹	4.3	-	-
11	12	Walgreen	U.S.	53,762	5,860.1	13.4	2,041	222.5
12	14	Rewe	Germany	51,929* ¹	5,660.3* ¹	2.8	-	-
13	9	Sears Holdings	U.S.	50,703	5,526.6	10.5	902	98.3
14	16	Auchan	France	49,295	5,373.2	5.5	1,339	146.0
15	13	Lowe's	U.S.	48,283	5,262.8	12.8	2,809	306.2
16	15	Seven & i Holdings	Japan	47,891	5,223.8	10.6* ²	1,205	130.6
17	18	CVS Caremark	U.S.	45,087	4,914.5	14.4	2,637	287.4
18	20	E. Leclerc	France	44,686	4,870.8	4.5	-	-
19	17	Edeka	Germany	44,609* ¹	4,862.4* ¹	5.6	-	-
20	19	Safeway	U.S.	42,286	4,609.2	5.5	888	96.8
21	21	AEON	Japan	41,339	4,650.0	11.2	589	43.9
22	25	Woolworths	Australia	41,021	4,471.3	11.9	1,481	161.4
23	24	ITM (Intermarche)	France	40,692* ¹	4,435.4* ¹	(1.7)	-	-
24	23	Best Buy	U.S.	40,023	4,362.5	13.8	1,410	153.7
25	22	Royal Ahold	Netherlands	38,589	4,206.2	(8.9)	4,037	440.0
26	26	J. Sainsbury	U.K.	35,809	3,903.2	0.8	660	71.9
27	27	SuperValu	U.S.	34,341	3,743.2	28.4	593	64.6
28	29	Casino	France	32,159	3,505.3	1.0	1,261	137.4
29	31	Coles	Australia	27,599	3,008.3	6.4	595	64.9
30	30	Tengelmann	Germany	27,135	2,957.7	(4.5)	-	-

Notes: 1. CAGR=Compound Annual Growth Rate over a five-year period.

2. CAGR is calculated on a local currency basis in each country.

3. Exchange rate: US\$1=¥109

*¹ Estimate

*² CAGR of Seven & i Holdings is calculated by the comparison with the consolidated figures for the former Ito-Yokado.