

Sales Ranking

■ Retailers-worldwide sales ranking for FY2007

Source: STORES Magazine, January 2008

FY2007	FY2006	Company	Country	Sales		CAGR (%)	Net income	
				(Million \$)	(Billion ¥)		(Million \$)	(Billion ¥)
1	1	Wal-Mart Stores	U.S.	344,992	40,019.1	11.1	11,284	1,308.9
2	2	Carrefour	France	97,861	11,351.9	2.3	2,850	330.6
3	3	Home Depot	U.S.	90,837	10,537.1	11.1	5,761	668.3
4	5	Tesco	U.K.	79,976	9,277.2	12.5	3,549	411.7
5	4	Metro	Germany	74,857	8,683.4	4.0	1,327	153.9
6	6	Kroger	U.S.	66,111	7,668.9	5.7	1,115	129.3
7	7	Target	U.S.	59,490	6,900.8	8.3	2,787	323.3
8	8	Costco Wholesale	U.S.	58,963	6,839.7	11.6	1,103	127.9
9	9	Sears Holdings	U.S.	53,012	6,149.4	8.0	1,490	172.8
10	10	Schwarz	Germany	52,422*	6,081.0*	12.0	–	–
11	11	Aldi	Germany	50,010*	5,801.2*	4.4	–	–
12	14	Walgreen	U.S.	47,409	5,499.4	14.0	1,751	203.1
13	13	Lowe's	U.S.	46,927	5,443.5	16.2	3,105	360.2
14	12	Rewe	Germany	45,850*	5,318.6*	2.2	–	–
15	24	Seven & i Holdings	Japan	43,835	4,839.5	–	1,142	133.4
16	15	Auchan	France	43,154	5,005.9	5.6	937	108.7
17	17	Edeka	Germany	40,749*	4,726.9*	5.0	–	–
18	19	CVS Caremark	U.S.	40,286	4,673.2	13.6	1,369	158.8
19	18	Safeway	U.S.	40,185	4,661.5	3.2	871	101.0
20	22	E. Leclerc	France	38,692*	4,488.3*	3.9	–	–
21	20	AEON	Japan	38,058	4,345.3	8.9	494	57.6
22	21	Royal Ahold	Netherlands	37,149	4,309.3	(6.5)	1,129	131.0
23	25	Best Buy	U.S.	35,934	4,168.3	12.9	1,377	159.7
24	23	ITM (Intermarche)	France	33,678*	3,906.6*	(3.8)	–	–
25	29	Woolworths	Australia	32,456	3,764.9	11.8	1,017	118.0
26	27	J. Sainsbury	U.K.	31,912	3,701.8	0.0	615	71.3
27	66	SuperValu	U.S.	28,016	3,249.9	24.0	452	52.4
28	32	Macy's	U.S.	26,970	3,128.5	11.5	995	115.4
29	28	Casino	France	26,967	3,128.2	(0.1)	754	87.5
30	26	Tengelmann	Germany	26,380	3,060.1	(3.9)	–	–

Notes: 1. CAGR=Compound Annual Growth Rate over a five-year period.

2. CAGR is calculated on a local currency basis in each country.

3. Exchange rate – US\$1=¥116

* Estimate

Market Capitalization Ranking

■ Retailers-worldwide market capitalization ranking

	Company	Country	Market capitalization		ROE (%)	EPS (\$)	PER (Times)	PBR (Times)
			(Million \$)	(Billion ¥)				
1	Wal-Mart Stores	U.S.	228,078	24,064.5	21.0	3.16	18.3	3.5
2	Tesco	U.K.	64,282	6,782.4	19.0	0.53	15.3	2.7
3	CVS Caremark	U.S.	61,163	6,453.3	9.0	1.92	22.3	2.0
4	Carrefour	France	49,377	5,209.8	22.8	4.14	16.9	3.0
5	Home Depot	U.S.	46,239	4,878.7	17.1	2.37	11.5	2.6
6	Hutchison Whampoa	Hong Kong	46,080	4,861.9	10.5	0.92	11.7	1.2
7	Hennes & Mauritz	Sweden	45,694	4,821.2	43.6	2.74	20.2	8.5
8	Target	U.S.	43,384	4,577.4	18.6	3.33	16.0	2.8
9	EBAY	U.S.	39,492	4,166.8	3.8	0.25	120.0	3.4
10	Wal-Mart de Mexico	Mexico	37,489	3,955.5	24.3	0.16	27.4	5.8
11	Walgreen	U.S.	35,676	3,764.2	18.6	2.03	17.7	3.2
12	Lowe's	U.S.	35,084	3,701.7	16.6	1.86	12.9	2.2
13	Amazon.com	U.S.	34,091	3,596.9	55.7	1.12	72.9	28.5
14	Woolworths	Australia	32,238	3,401.4	27.0	1.04	25.5	6.4
15	Costco Wholesale	U.S.	30,900	3,260.2	12.5	2.37	30.1	3.6
16	Inditex	Spain	30,633	3,232.1	32.7	2.50	19.6	5.7
17	Seven & i Holdings	Japan	27,917	2,945.5	6.7	1.30	22.5	1.5
18	Metro	Germany	24,006	2,532.9	13.7	3.92	18.8	2.5
19	Best Buy	U.S.	19,227	2,028.6	26.3	3.12	15.0	4.3
20	Kroger	U.S.	18,287	1,929.4	24.0	1.69	16.4	3.7
21	Royal Ahold	Netherlands	17,811	1,879.3	66.3	0.84	17.8	3.0
22	PPR	France	16,723	1,764.4	10.1	12.83	10.2	1.2
23	Staples	U.S.	16,465	1,737.2	18.5	1.38	17.0	2.9
24	Wm Morrison Supermarkets	U.K.	15,531	1,638.7	13.3	0.41	14.1	1.8
25	Esprit Holdings	Hong Kong	14,533	1,533.4	52.4	0.54	21.6	9.4
26	Safeway	U.S.	13,959	1,472.8	14.2	1.99	16.0	2.1
27	Kohl's	U.S.	13,840	1,460.2	17.1	3.39	13.2	2.3
28	Casino	France	13,699	1,445.4	14.1	8.83	14.3	1.4
29	TJX	U.S.	13,616	1,436.6	35.3	1.66	19.3	6.4
30	GAP	U.S.	13,415	1,415.4	18.8	1.05	17.4	3.1

Note: Market capitalization ranking and exchange rates are as of May 30, 2008 (US\$1=¥105.51)
Source: Bloomberg, Thomson