

(As of February 28, 2007)

	Sales (Billions of yen)	Number of stores	Employees* <sup>4</sup>	Capital (Millions of yen)
<b>Convenience Store Operations</b>				
Seven-Eleven Japan Co., Ltd.	2,533.5* <sup>1</sup>	11,735	4,963 [7,137]	17,200
○ 7-Eleven, Inc.	1,690.6* <sup>2</sup>	6,050	21,084 [8,131]	US\$11,000
○ SEVEN-ELEVEN (HAWAII), INC.	20.8* <sup>2</sup>	54	605 [189]	US\$20,000,000
○ SEVEN-ELEVEN (BEIJING) CO., LTD.	1.9* <sup>3</sup>	50	550 [609]	US\$35,000,000
<b>Superstore Operations</b>				
Ito-Yokado Co., Ltd.	1,487.4	174	10,707 [33,592]	40,000
○ Hua Tang Yokado Commercial Co., Ltd.	26.5* <sup>3</sup>	6	1,527 [1,420]	US\$65,000,000
○ Chengdu Ito-Yokado Co., Ltd.	19.6* <sup>3</sup>	2	952 [651]	US\$17,300,000
<b>Department Store Operations</b>				
Millennium Retailing, Inc.	–	–	397 [18]	37,733
Sogo Co., Ltd.	494.3	12	2,733 [1,913]	1,000
THE SEIBU DEPARTMENT STORES, LTD.	459.0	16	2,340 [2,067]	6,000
<b>Supermarket Operations</b>				
York-Benimaru Co., Ltd.	304.8	128	2,033 [9,295]	9,927
York Mart Co., Ltd.	99.4	58	1,047 [3,352]	1,000
○ Beijing Wang fu jing Yokado Commercial Co., Ltd.	1.4* <sup>3</sup>	1	180 [58]	US\$12,000,000
<b>Restaurant Operations</b>				
Denny's Japan Co., Ltd.	92.7	585	1,435 [11,232]	7,125
<b>Financial Services</b>				
☆ Seven Bank, Ltd.	–	–	258 [69]	30,500
IY Card Service Co., Ltd.	–	–	63 [–]	10,000

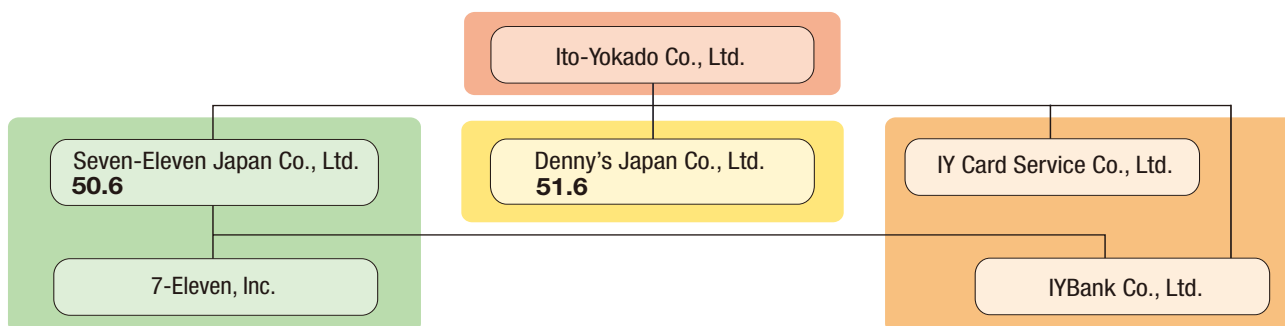
○ Figures are for the fiscal year ended December 31, 2006.

☆ Figures are for the fiscal year ended March 31, 2007.

\*<sup>1</sup> Seven-Eleven Japan's sales represent total chain store sales.\*<sup>2</sup> Rate of exchange – US\$1=116.38yen\*<sup>3</sup> Rate of exchange – 1 yuan=14.62yen\*<sup>4</sup> Numbers inside of parentheses indicate the number of part-time employees (monthly average based on an eight-hour workday and 163 hours of work per month).

Capital Structure before Establishment of Seven & i Holdings

(As of August 31, 2005)



Current Capital Structure

(As of March 1, 2007)

Seven & i Holdings Co., Ltd.

Convenience Store Operations

Seven-Eleven Japan Co., Ltd. 100.0	7-Eleven, Inc. 100.0	Nov. 2005	7-Eleven, Inc. became a wholly owned subsidiary
	SEVEN-ELEVEN (BEIJING) CO., LTD. 65.0	Aug. 2006	Acquired WHP Holdings Corporation

Superstore Operations

Ito-Yokado Co., Ltd. 100.0	Hua Tang Yokado Commercial Co., Ltd. 75.8	Feb. 2007	Purchased additional ownership in Hua Tang Yokado Commercial Co., Ltd.
	Chengdu Ito-Yokado Co., Ltd. 51.0		

Department Store Operations

Millennium Retailing, Inc. 100.0	Sogo Co., Ltd. 100.0	June 2006	Millennium Retailing, Inc. became a wholly owned subsidiary
	THE SEIBU DEPARTMENT STORES, LTD. 100.0	Mar. 2007	THE LOFT CO., LTD. became a subsidiary

Supermarket Operations

York-Benimaru Co., Ltd. 100.0	Beijing Wang fu jing Yokado Commercial Co., Ltd. 60.0	Sept. 2006	York-Benimaru Co., Ltd. became a wholly owned subsidiary
York Mart Co., Ltd. 100.0			

Restaurant Operations

Seven & i Food Systems Co., Ltd. 100.0	Denny's Japan Co., Ltd. 100.0	Jan. 2007	Established Seven & i Food Systems Co., Ltd.
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Financial Services

Seven Bank, Ltd. 49.9		June 2007	Established Seven Cash Works Co., Ltd.
IY Card Service Co., Ltd. 94.1			

IT/Services

7dream.com 68.0		Feb. 2006	Seven and Y Corp. became a subsidiary
Seven and Y Corp. 50.8			

Notes: 1. Figures below each company name indicate percentage of ownership.  
 2. Ownership ratios include indirect holdings.  
 3. The name of IYBank Co., Ltd. was changed to Seven Bank, Ltd. in October 2005.

## Interest-Bearing Debt

## Breakdown of interest-bearing debt

(Millions of yen)

	February 28, 2005	February 28, 2006	February 28, 2007		
			YOY (%)	February 28, 2007	YOY (%)
Short-term loans	5,654	114,462	2024.1	176,913	154.6
Current portion of long-term loans	11,467	47,832	417.1	61,398	128.4
Current portion of bonds	20,000	-	-	30,000	-
Commercial paper	5,356	-	-	7,993	-
Subtotal	42,478	162,294	382.1	276,305	170.2
Bonds	115,000	115,000	100.0	145,000	126.1
Long-term loans	90,676	368,314	406.2	370,457	100.6
Commercial paper	22,493	41,764	185.7	30,344	72.7
Subtotal	228,170	525,079	230.1	545,801	103.9
Total	270,648	687,374	254.0	822,107	119.6

## Interest-bearing debt by business segment

(Millions of yen)

	February 28, 2005	February 28, 2006	February 28, 2007		
			YOY (%)	February 28, 2007	YOY (%)
Convenience store operations	42,036	56,353	134.1	48,401	85.9
Superstore operations	132,557	112,016	84.5	110,037	98.2
Department store operations	-	372,027	-	416,669	112.0
Restaurant operations	-	-	-	-	-
Others	6,750	6,000	88.9	5,250	87.5
Subtotal	181,344	546,396	301.3	580,358	106.2
Financial services	89,304	140,977	157.9	241,749	171.5
Total	270,648	687,374	254.0	822,107	119.6

Note: Data as of February 28, 2005 is for Ito-Yokado consolidated results.

## Bonds

## Issued by Ito-Yokado Co., Ltd.

	Amount of issue (Billions of yen)	Coupon	Issue date	Redemption date
3rd unsecured domestic straight bonds	30	1.72%	Mar. 29, 2000	Mar. 29, 2007
4th unsecured domestic straight bonds	20	1.96%	Mar. 29, 2000	Mar. 29, 2010
5th unsecured domestic straight bonds	50	0.65%	Nov. 1, 2002	Sept. 18, 2009

Note: Ito-Yokado Co., Ltd. has entered into a joint guaranty contract with Seven &amp; i Holdings Co., Ltd. with respect to the straight bonds of Ito-Yokado Co., Ltd. in the manner of a "contract in favor of a third person" set forth in Article 537 of the Civil Law of Japan.

## Issued by Seven Bank, Ltd.

	Amount of issue (Billions of yen)	Coupon	Issue date	Redemption date
1st unsecured domestic straight bonds	15	0.88%	Dec. 10, 2003	Dec. 10, 2008
2nd unsecured domestic straight bonds	36	1.45%	Dec. 4, 2006	Dec. 20, 2011
3rd unsecured domestic straight bonds	24	1.67%	Dec. 4, 2006	Dec. 20, 2013

## Rating

(As of May 31, 2007)

		S&P	Moody's	R&I	JCR
Seven & i Holdings Co., Ltd.	Long-term	-	-	AA	AA+
Seven-Eleven Japan Co., Ltd.	Long-term	AA-	-	-	AA+
	Short-term	A-1+	P-1	-	-
7-Eleven, Inc.	Long-term	A	Baa3	-	-
Ito-Yokado Co., Ltd.	Long-term	AA-	Aa3	AA	AA+
Seven Bank, Ltd.	Long-term	A+	-	AA	-

**Seven & i Holdings Corporate Overview**

(As of February 28, 2007)

Company name:	Seven & i Holdings Co., Ltd.
Date of establishment:	September 1, 2005
Head Office:	8-8, Nibancho, Chiyoda-ku, Tokyo 102-8452, Japan
Chairman and CEO:	Toshifumi Suzuki
President and COO:	Noritoshi Murata
Paid-in Capital:	50,000 million yen
Consolidated revenues	
from operations:	5,337,806 million yen (Results for FY2007)
Number of employees:	54,088 (Consolidated basis)

**The History of Seven & i Holdings**

Apr. 1958:	Yokado Co., Ltd. was incorporated
Mar. 1971:	Company name changed to Ito-Yokado Co., Ltd.
Sept. 1972:	Ito-Yokado listed on the Tokyo Stock Exchange (TSE), second section
Mar. 1973:	Business tie-up entered into with York-Benimaru Co., Ltd.
July 1973:	Ito-Yokado moved to the first section of the TSE
Nov. 1973:	York-Seven Co., Ltd. established under a license agreement with the largest U.S. convenience store chain operator, The Southland Corporation
Nov. 1973:	Denny's Japan Co., Ltd. established under a license agreement with the US-based restaurant chain, Denny's, Inc.
July 1977:	Ito-Yokado registered American Depositary Receipts (ADRs) on NASDAQ
Jan. 1978:	York-Seven name changed to Seven-Eleven Japan Co., Ltd.
Aug. 1981:	Seven-Eleven Japan listed on the first section of the TSE
Aug. 1984:	York-Benimaru listed on the first section of the TSE
July 1986:	Ito-Yokado's ADRs were transferred from NASDAQ small-cap listing to the National Market System
Aug. 1986:	Denny's Japan listed on the first section of the TSE
Mar. 1991:	Through IYG Holding Company, Seven-Eleven Japan and Ito-Yokado acquired major interest of The Southland Corporation
Dec. 1996:	Chengdu Ito-Yokado Co., Ltd. established in Chengdu, Sichuan, China
Sept. 1997:	Hua Tang Yokado Commercial Co., Ltd. established in Beijing, China
Apr. 1999:	The Southland Corporation name changed to 7-Eleven, Inc.
July 2000:	7-Eleven, Inc. shares transferred from NASDAQ to NYSE
Apr. 2001:	IYBank Co., Ltd. established
Oct. 2001:	IY Card Service Co., Ltd. established
May 2003:	Ito-Yokado abolished the registration of ADRs on NASDAQ
Jan. 2004:	SEVEN-ELEVEN (BEIJING) CO., LTD. established in Beijing, China
Nov. 2004:	Beijing Wang fu jing Yokado Commercial Co., Ltd. established in Beijing, China
Sept. 2005:	Seven & i Holdings Co., Ltd. established and listed on TSE, first section
Oct. 2005:	IYBank name changed to Seven Bank, Ltd.
Nov. 2005:	7-Eleven, Inc. converted into a wholly owned subsidiary
June 2006:	Millennium Retailing, Inc. became a wholly owned subsidiary through a stock-for-stock exchange
July 2006:	Cancelled 427,509,908 shares of treasury stock
Sept. 2006:	York-Benimaru became a wholly owned subsidiary through a stock-for-stock exchange
Jan. 2007:	Seven & i Food Systems Co., Ltd. established
Mar. 2007:	THE LOFT CO., LTD. became a subsidiary
June 2007:	Seven Cash Works Co., Ltd. established