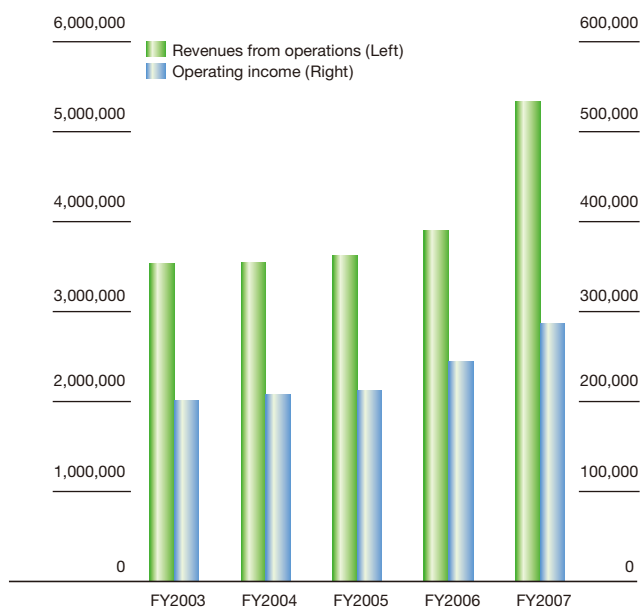


Revenues from operations and operating income (Millions of yen)



Consolidated cash flows (Millions of yen)



(Millions of yen)

	FY2003	FY2004	FY2005	FY2006	FY2007
Revenues from operations	3,530,316	3,542,146	3,623,554	3,895,772	5,337,806
Operating income	201,301	207,783	211,950	244,940	286,838
Net income	46,623	53,632	17,205	87,930	133,419
Total assets	2,401,736	2,461,927	2,574,817	3,424,878	3,809,192
Net assets	1,111,475	1,138,210	1,144,504	1,603,684	1,969,149
Cash flows from operating activities	202,697	237,956	266,709	217,325	157,209
Cash flows from investing activities	(161,222)	(117,632)	(94,758)	(388,080)	(235,983)
Free cash flows*	41,475	120,323	171,950	(170,754)	(78,774)
Cash flows from financing activities	22,807	(153,731)	(56,524)	103,093	37,241
Net increase (decrease) in cash and cash equivalents	61,782	(37,505)	115,058	(72,223)	(40,742)
Cash and cash equivalents at end of fiscal year	604,895	567,389	683,100	610,876	570,133
Net income per share (yen)	110.67	128.25	40.73	100.83	142.90
Net assets per share (yen)	2,656.24	2,726.99	2,742.42	1,772.25	1,999.77
Capital adequacy ratio (%)	46.3	46.2	44.4	46.8	50.1
Return on equity (ROE) (%)	4.2	4.8	1.5	5.5	7.6
Return on total assets (ROA) (%)	2.0	2.2	0.7	2.6	3.7

Notes: 1. FY2003–2005 show consolidated figures for the former Ito-Yokado.

2. In FY2006, only the balance sheets of Millennium Retailing are consolidated.

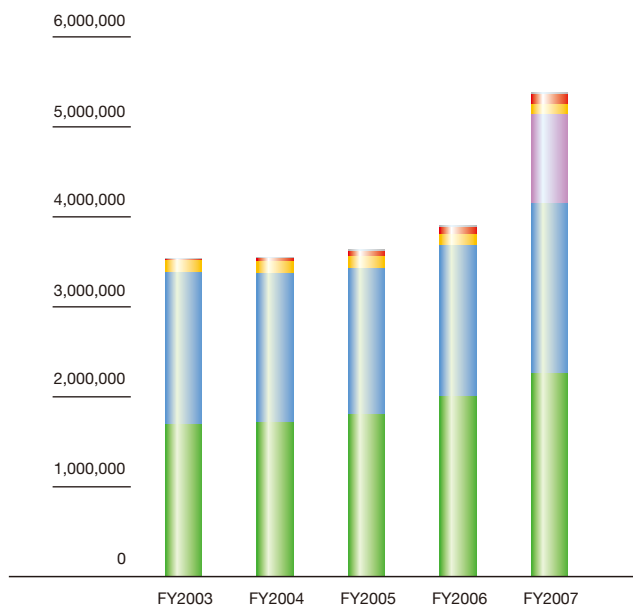
3. ROE and ROA are calculated based on the average of net assets and total assets at the beginning and end of fiscal year, except for FY2006, where they are calculated at the end of fiscal year.

* Free cash flows are calculated from the sum of cash flows from operating activities and cash flows from investing activities.

Business segments

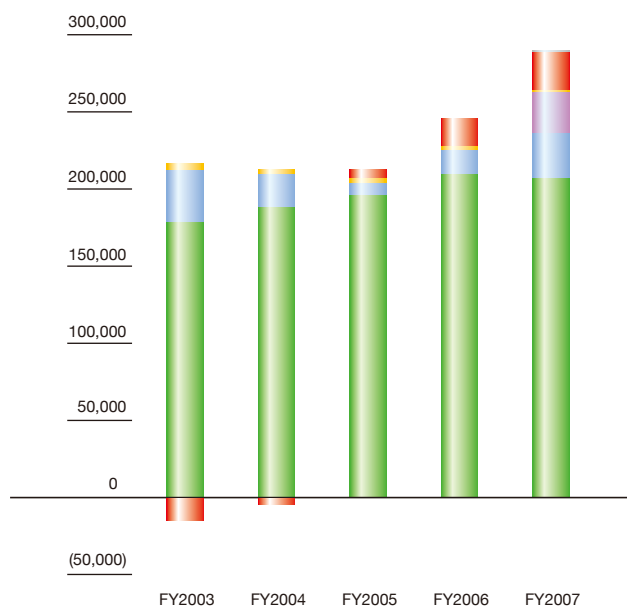
Revenues from operations

(Millions of yen)



Operating income

(Millions of yen)



Revenues from operations

(Millions of yen)

	FY2003	FY2004	FY2005	FY2006	FY2007
Convenience store operations	1,689,199	1,721,458	1,806,168	2,015,236	2,249,648
Superstore operations	1,709,044	1,669,329	1,642,264	1,687,734	1,882,935
Department store operations*	-	-	-	-	988,357
Restaurant operations	127,447	126,189	126,181	124,025	121,683
Financial services	15,390	37,219	61,236	82,289	100,295
Others	13,148	14,737	17,195	19,780	32,340
Eliminations / Corporate	(23,913)	(26,788)	(29,492)	(33,294)	(37,454)
Total	3,530,316	3,542,146	3,623,554	3,895,772	5,337,806

Operating income

(Millions of yen)

	FY2003	FY2004	FY2005	FY2006	FY2007
Convenience store operations	177,236	187,467	195,385	209,815	206,090
Superstore operations	33,796	21,165	7,814	15,381	29,170
Department store operations*	-	-	-	-	26,772
Restaurant operations	4,582	3,261	3,620	2,625	931
Financial services	(14,307)	(3,936)	5,401	17,278	24,547
Others	(125)	(205)	211	808	1,621
Eliminations / Corporate	119	31	(482)	(968)	(2,296)
Total	201,301	207,783	211,950	244,940	286,838

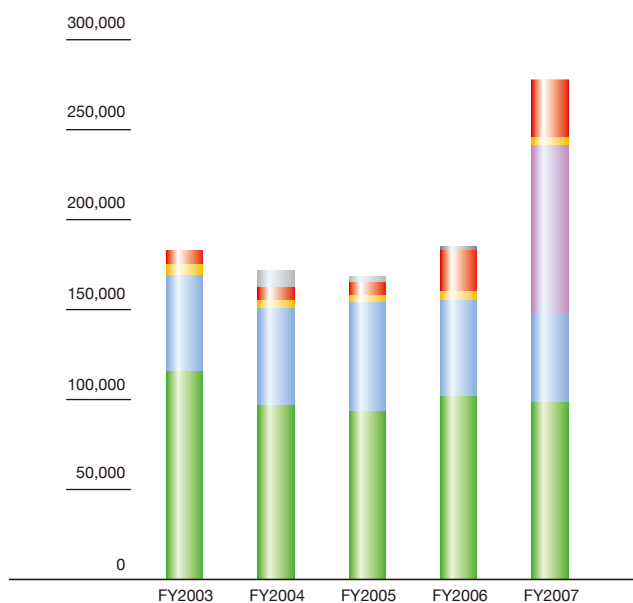
Note: FY2003–2005 show consolidated figures for the former Ito-Yokado.

*For FY2006, the income statements for Millennium Retailing and its subsidiaries were not consolidated, whereas the balance sheets were consolidated.

Business segments

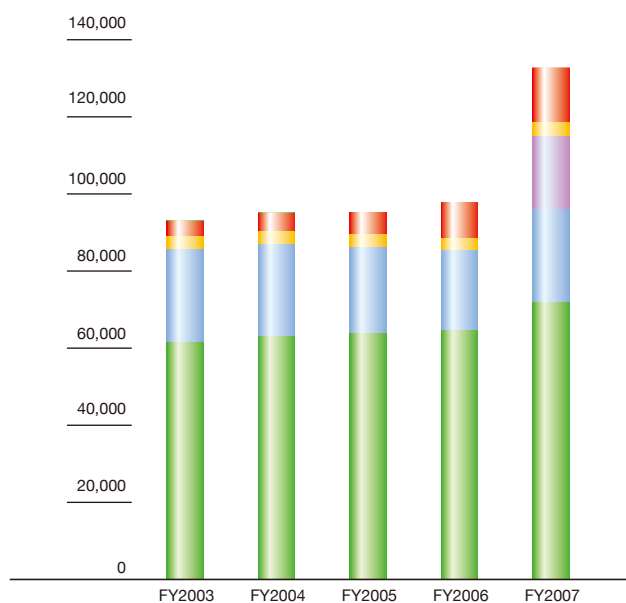
Capital expenditures

(Millions of yen)



Depreciation and amortization

(Millions of yen)



Capital expenditures

(Millions of yen)

	FY2003	FY2004	FY2005	FY2006	FY2007
Convenience store operations	115,981	96,967	93,456	102,025	98,518
Superstore operations	53,500	53,845	60,671	53,098	49,444
Department store operations*	–	–	–	–	93,657
Restaurant operations	5,882	4,267	3,906	5,088	4,474
Financial services	7,518	7,467	7,410	22,917	31,872
Others	7	9,329	3,281	39	298
Corporate	–	–	–	2,184	122
Total	182,891	171,876	168,725	185,354	278,388

Depreciation and amortization

(Millions of yen)

	FY2003	FY2004	FY2005	FY2006	FY2007
Convenience store operations	61,301	62,866	63,725	64,428	71,799
Superstore operations	24,278	23,927	22,345	20,796	24,070
Department store operations*	–	–	–	–	19,042
Restaurant operations	3,260	3,456	3,252	3,019	3,454
Financial services	4,013	4,685	5,798	9,528	14,173
Others	41	48	38	37	134
Corporate	–	–	–	0	19
Total	92,895	94,984	95,160	97,810	132,693

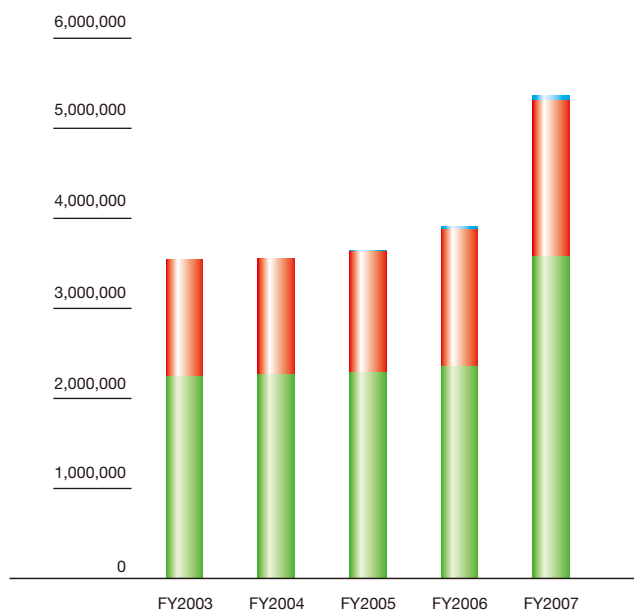
Note: FY2003–2005 show consolidated figures for the former Ito-Yokado.

* For FY2006, capital expenditures and depreciation and amortization of Millennium Retailing and its subsidiaries were not consolidated.

Geographic area segments

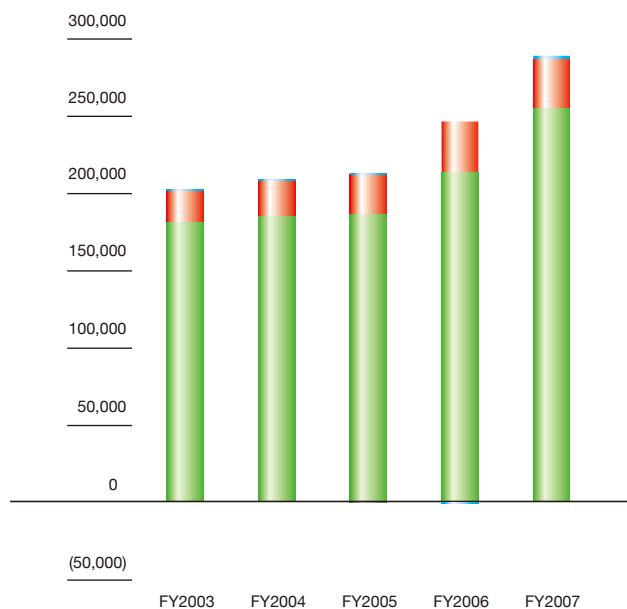
Revenues from operations

(Millions of yen)



Operating income

(Millions of yen)



Revenues from operations

(Millions of yen)

	FY2003	FY2004	FY2005	FY2006	FY2007
Japan	2,233,932	2,258,103	2,271,756	2,343,048	3,562,372
North America	1,293,905	1,278,331	1,341,503	1,516,907	1,728,481
Others	7,980	8,098	13,090	38,519	49,759
Eliminations	(5,500)	(2,387)	(2,796)	(2,704)	(2,806)
Total	3,530,316	3,542,146	3,623,554	3,895,772	5,337,806

Operating income

(Millions of yen)

	FY2003	FY2004	FY2005	FY2006	FY2007
Japan	180,595	184,392	185,726	212,876	253,968
North America	20,582	23,333	26,080	32,492	31,985
Others	123	57	194	(432)	879
Eliminations	–	–	(51)	3	4
Total	201,301	207,783	211,950	244,940	286,838

Notes: 1. FY2003–2005 show consolidated figures for the former Ito-Yokado.

2. Due to a reclassification of the geographic area segments, figures from FY2003–FY2005 have been retroactively restated.