

Seven & i Holdings' Core Operating Companies

Operation/Company name	Business description	Number of stores*
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Convenience Store Operations

Seven-Eleven Japan Co., Ltd.	Operates convenience stores by franchise system in Japan	11,735
7-Eleven, Inc.	Operates convenience stores by franchise system in North America and licenses the operation of Seven-Eleven stores to area licensees worldwide	6,050
SEVEN-ELEVEN (HAWAII), INC.	Operates convenience stores in the state of Hawaii, U.S.A.	54
SEVEN-ELEVEN (BEIJING) CO., LTD.	Operates convenience stores in Beijing, China	50

Superstore Operations

Ito-Yokado Co., Ltd.	Operates superstores handling apparel, household goods, and food in Japan	174
Hua Tang Yokado Commercial Co., Ltd.	Operates superstores handling apparel, household goods, and food in Beijing, China	6
Chengdu Ito-Yokado Co., Ltd.	Operates superstores handling apparel, household goods, and food in Chengdu, China	2

Department Store Operations

Sogo Co., Ltd.	Operates department stores mainly in the Kansai area, Japan	12
THE SEIBU DEPARTMENT STORES, LTD.	Operates department stores mainly in the Kanto area, Japan	16

Supermarket Operations

York-Benimaru Co., Ltd.	Operates supermarkets, mainly in the Tohoku area, Japan	128
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Restaurant Operations

Denny's Japan Co., Ltd.	Operates family restaurants in Japan	585
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Financial Services

Seven Bank, Ltd.	Offers financial services mainly through ATMs placed at domestic group stores such as Seven-Eleven	-
IY Card Service Co., Ltd.	Engages in credit card business and issuance and management of electronic money	-

* Figures for Japan are as of February 28, 2007, and others are as of December 31, 2006.

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