

CORPORATE OVERVIEW AT A GLANCE

PRINCIPAL SUBSIDIARIES

As of February 28, 2015

CONVENIENCE STORE OPERATIONS

More information on
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•Seven-Eleven Japan	100.0%
•7-Eleven, Inc.	100.0%
•SEVEN-ELEVEN HAWAII	100.0%
•SEVEN-ELEVEN (CHINA) INVESTMENT	100.0%
•SEVEN-ELEVEN (BEIJING)	65.0%
•SEVEN-ELEVEN (TIANJIN)	65.0%
•SEVEN-ELEVEN (CHENGDU)	100.0%

SUPERSTORE OPERATIONS

More information on
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•Ito-Yokado	100.0%
•York-Benimaru	100.0%
•York Mart	100.0%
•Akachan Honpo	95.0%
•Ito-Yokado (China) Investment	100.0%
•Hua Tang Yokado Commercial	75.8%
•Chengdu Ito-Yokado	75.0%

DEPARTMENT STORE OPERATIONS

More information on
pp. 25-26, 40



•Sogo & Seibu	100.0%
•THE LOFT	74.8%
•SHELL GARDEN	100.0%

FOOD SERVICES

More information on
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•Seven & i Food Systems	100.0%
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FINANCIAL SERVICES

More information on
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•Seven Bank	45.8%
•Seven Financial Service	100.0%
•Seven Card Service	95.5%
•Seven CS Card Service	51.0%

MAIL ORDER SERVICES

More information on
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•Nissen Holdings	50.7%
•Nissen	50.7%
•SHADY	50.7%

OTHERS

More information on
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•Seven & i Net Media	100.0%
•7dream.com	68.0%
•Seven-Meal Service	90.0%
•Barneys Japan	100.0%

Note: Percentages are equity owned by Seven & i Holdings, including indirect holdings.

CONTRIBUTION TO RESULTS
For the fiscal year ended February 28, 2015

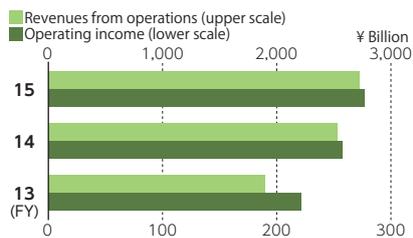
Revenues from operations
¥2,727.7 billion



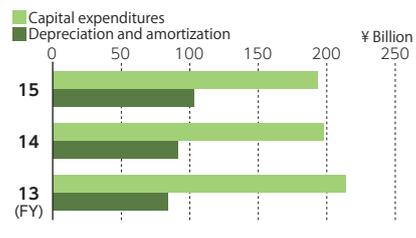
Operating income
¥276.7 billion



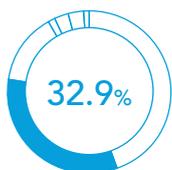
**REVENUES FROM OPERATIONS
OPERATING INCOME**



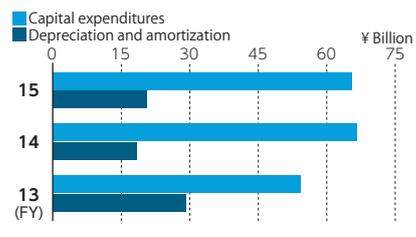
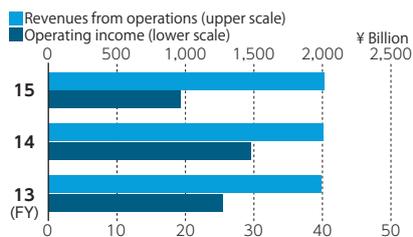
**CAPITAL EXPENDITURES
DEPRECIATION AND AMORTIZATION**



Revenues from operations
¥2,012.1 billion



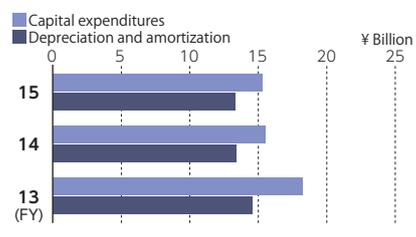
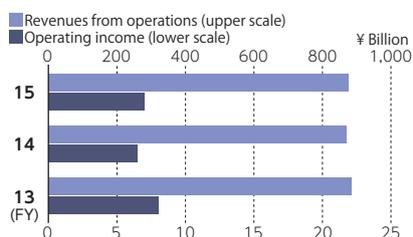
Operating income
¥19.3 billion



Revenues from operations
¥875.0 billion



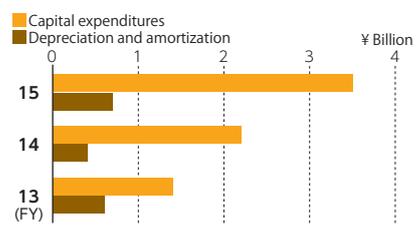
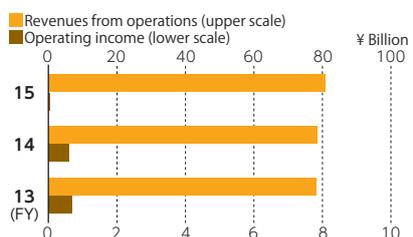
Operating income
¥7.0 billion



Revenues from operations
¥80.9 billion



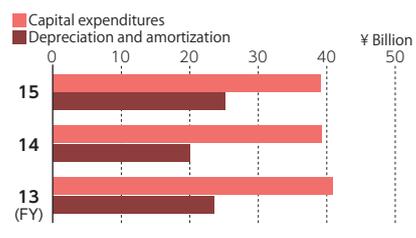
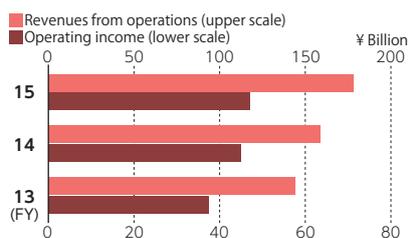
Operating income
¥44.0 million



Revenues from operations
¥178.2 billion



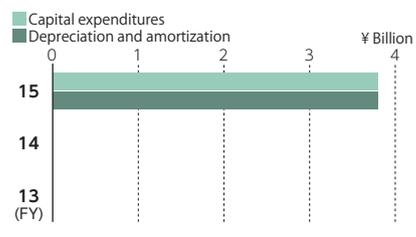
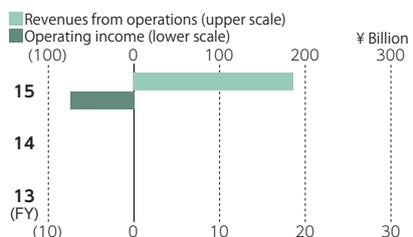
Operating income
¥47.1 billion



Revenues from operations
¥185.8 billion



Operating income
¥(7.5) billion



Revenues from operations
¥53.8 billion



Operating income
¥3.6 billion

