

Principal Subsidiaries

As of May 31, 2013

| Convenience Store Operations | Equity Ownership ¹ (%) |
|---|-----------------------------------|
| Seven-Eleven Japan Co., Ltd. | (100.0) |
| 7-Eleven, Inc. | (100.0) |
| SEJ Asset Management & Investment Company | (100.0) |
| SEVEN-ELEVEN (CHINA) INVESTMENT CO., LTD. | (100.0) |
| SEVEN-ELEVEN (BEIJING) CO., LTD. | (65.0) |
| SEVEN-ELEVEN (TIANJIN) CO., LTD. | (100.0) |
| SEVEN-ELEVEN (CHENGDU) Co., Ltd. | (100.0) |
| SEVEN-ELEVEN (HAWAII), INC. | (100.0) |
| Superstore Operations | Equity Ownership ¹ (%) |
| Ito-Yokado Co., Ltd. | (100.0) |
| York-Benimaru Co., Ltd. | (100.0) |
| York Mart Co., Ltd. | (100.0) |
| Ito-Yokado (China) Investment Co., Ltd. | (100.0) |
| Hua Tang Yokado Commercial Co., Ltd. | (75.8) |
| Chengdu Ito-Yokado Co., Ltd. | (74.0) |
| Life Foods Co., Ltd. | (100.0) |
| IY Foods K.K. | (100.0) |
| Akachan Honpo Co., Ltd. | (95.0) |
| Oshman's Japan Co., Ltd. | (100.0) |
| Mary Ann Co., Ltd. | (100.0) |
| Seven Bi no Garden Co., Ltd. ² | (93.1) |
| Department Store Operations | Equity Ownership ¹ (%) |
| Sogo & Seibu Co., Ltd. | (100.0) |
| THE LOFT CO., LTD. | (70.7) |
| SHELL GARDEN CO., LTD. | (100.0) |
| IKEBUKURO SHOPPING PARK CO., LTD. | (60.7) |
| Yatsugatake Kogen Lodge Co., Ltd. | (100.0) |
| GOTTSUO BIN CO., LTD. | (100.0) |
| Food Services | Equity Ownership ¹ (%) |
| Seven & i Food Systems Co., Ltd. | (100.0) |
| Seven & i Restaurant (Beijing) Co., Ltd. | (75.0) |
| Financial Services | Equity Ownership ¹ (%) |
| Seven Bank, Ltd. | (45.8) |
| Seven Financial Service Co., Ltd. ³ | (100.0) |
| Seven Card Service Co., Ltd. | (95.5) |
| Seven CS Card Service Co., Ltd. | (51.0) |
| SEVEN & i Financial Center Co., Ltd. | (100.0) |
| Financial Consulting & Trading International, Inc. | (100.0) |
| Others | Equity Ownership ¹ (%) |
| Seven & i Netmedia Co., Ltd. | (100.0) |
| Seven Net Shopping Co., Ltd. | (85.2) |
| 7dream.com | (68.0) |
| Seven Culture Network Co., Ltd. | (100.0) |
| SEVEN & i Publishing Co., Ltd. | (100.0) |
| Seven-Meal Service Co., Ltd. | (90.0) |
| SEVEN & i Life Design Institute Co., Ltd. | (100.0) |
| K.K. Terre Verte | (99.0) |
| Seven & i Asset Management Co., Ltd. | (100.0) |
| Mall & SC Development Inc. | (100.0) |
| IY Real Estate Co., Ltd. | (100.0) |
| K.K. York Keibi | (100.0) |

Notes:

- Ownership ratios include indirect holdings.
- On May 1, 2012, Seven Health Care Co., Ltd. changed its name to Seven Bi no Garden Co., Ltd.
- On March 1, 2012, Seven Financial Service Co., Ltd., as the surviving company, and K.K. York Insurance were merged.
- On October 6, 2012, Seven Bank, Ltd. acquired the shares of Financial Consulting & Trading International, Inc., making it into a wholly owned subsidiary.