

Principal Subsidiaries

As of May 31, 2013

Convenience Store Operations	Equity Ownership ¹ (%)
Seven-Eleven Japan Co., Ltd.	(100.0)
7-Eleven, Inc.	(100.0)
SEJ Asset Management & Investment Company	(100.0)
SEVEN-ELEVEN (CHINA) INVESTMENT CO., LTD.	(100.0)
SEVEN-ELEVEN (BEIJING) CO., LTD.	(65.0)
SEVEN-ELEVEN (TIANJIN) CO., LTD.	(100.0)
SEVEN-ELEVEN (CHENGDU) Co., Ltd.	(100.0)
SEVEN-ELEVEN (HAWAII), INC.	(100.0)

Superstore Operations	Equity Ownership ¹ (%)
Ito-Yokado Co., Ltd.	(100.0)
York-Benimaru Co., Ltd.	(100.0)
York Mart Co., Ltd.	(100.0)
Ito-Yokado (China) Investment Co., Ltd.	(100.0)
Hua Tang Yokado Commercial Co., Ltd.	(75.8)
Chengdu Ito-Yokado Co., Ltd.	(74.0)
Life Foods Co., Ltd.	(100.0)
IY Foods K.K.	(100.0)
Akachan Honpo Co., Ltd.	(95.0)
Oshman's Japan Co., Ltd.	(100.0)
Mary Ann Co., Ltd.	(100.0)
Seven Bi no Garden Co., Ltd. ²	(93.1)

Department Store Operations	Equity Ownership ¹ (%)
Sogo & Seibu Co., Ltd.	(100.0)
THE LOFT CO., LTD.	(70.7)
SHELL GARDEN CO., LTD.	(100.0)
IKEBUKURO SHOPPING PARK CO., LTD.	(60.7)
Yatsugatake Kogen Lodge Co., Ltd.	(100.0)
GOTTSUO BIN CO., LTD.	(100.0)

Food Services	Equity Ownership ¹ (%)
Seven & i Food Systems Co., Ltd.	(100.0)
Seven & i Restaurant (Beijing) Co., Ltd.	(75.0)

Financial Services	Equity Ownership ¹ (%)
Seven Bank, Ltd.	(45.8)
Seven Financial Service Co., Ltd. ³	(100.0)
Seven Card Service Co., Ltd.	(95.5)
Seven CS Card Service Co., Ltd.	(51.0)
SEVEN & i Financial Center Co., Ltd.	(100.0)
Financial Consulting & Trading International, Inc.	(100.0)

Others	Equity Ownership ¹ (%)
Seven & i Netmedia Co., Ltd.	(100.0)
Seven Net Shopping Co., Ltd.	(85.2)
7dream.com	(68.0)
Seven Culture Network Co., Ltd.	(100.0)
SEVEN & i Publishing Co., Ltd.	(100.0)
Seven-Meal Service Co., Ltd.	(90.0)
SEVEN & i Life Design Institute Co., Ltd.	(100.0)
K.K. Terre Verte	(99.0)
Seven & i Asset Management Co., Ltd.	(100.0)
Mall & SC Development Inc.	(100.0)
IY Real Estate Co., Ltd.	(100.0)
K.K. York Keibi	(100.0)

Notes:

- Ownership ratios include indirect holdings.
- On May 1, 2012, Seven Health Care Co., Ltd. changed its name to Seven Bi no Garden Co., Ltd.
- On March 1, 2012, Seven Financial Service Co., Ltd., as the surviving company, and K.K. York Insurance were merged.
- On October 6, 2012, Seven Bank, Ltd. acquired the shares of Financial Consulting & Trading International, Inc., making it into a wholly owned subsidiary.