

## Group Corporate Creed

We aim to be a sincere company that our **customers** trust.

We aim to be a sincere company that our **business partners, shareholders, and local communities** trust.

We aim to be a sincere company that our **employees** trust.

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## Communication Tools

Seven & i Holdings offers a range of communication tools on its website.

- Corporate Profile
- Corporate Outline
- CSR Report
- Financial Results
- Brief Summary
- Presentation Materials
- Convocation Notice

For the latest investor relations information, please refer to the following website:  
[www.7andi.com/en](http://www.7andi.com/en)

### Forward-looking Statements

This annual report contains certain statements based on Seven & i Holdings' current plans, estimates, strategies, and beliefs; all statements that are not historical fact are forward-looking statements. These statements represent the judgments and hypotheses of the Company's management based on currently available information. It is possible that the Company's future performance will differ significantly from the contents of these statements. Accordingly, there is no assurance that the forward-looking statements in this annual report will prove to be accurate.