

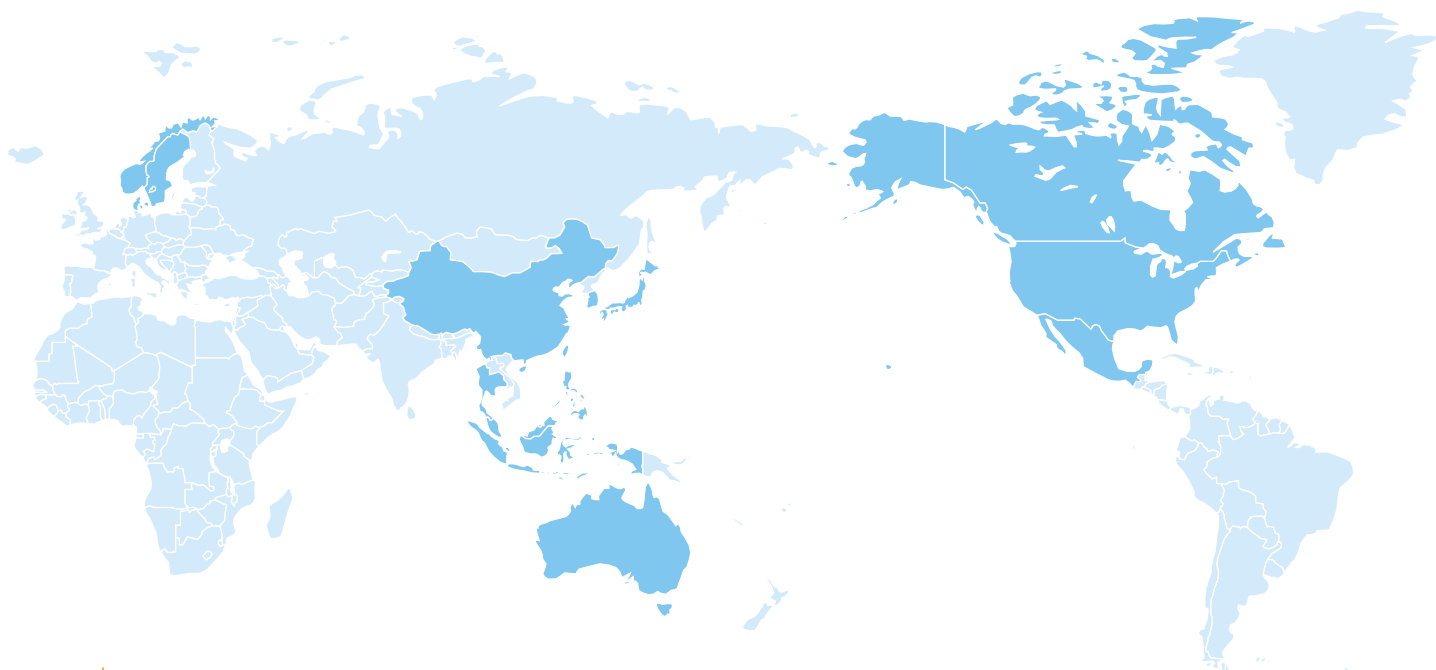
Seven & i Group Key Figures

37,300

Total number of stores worldwide

36 million

Number of customer store visits per day worldwide



¥5,649.9 billion

Revenues from operations

We have the highest sales among all retail groups in Japan.

AA-

Standard & Poor's

Aa3

Moody's

Bond rating

We are a corporate group that has earned a high level of creditworthiness.

13,800

Total number of stores in Japan

We are a comprehensive retail group developing stores throughout Japan, centered on convenience stores.

15 million

Number of customer store visits per day in Japan

An average of one out of nine residents of Japan visits one of the Group's stores every day.

Convenience stores

34.3%

Superstores

14.7%

Department stores

11.7%

Domestic market share by store format

By sales, we are in the top ranks in all store formats, and we are No. 1 in convenience stores.

23 million

Number of cards issued by the Group

330,000

Number of members in Net Supermarket

13,800

Number of installed ATMs in Japan

■ Areas where Seven-Eleven Japan (SEJ) has stores.
■ Areas where SEJ doesn't have stores but other Group Companies have stores.