

# FINANCIAL SUMMARY OF PRINCIPAL GROUP COMPANIES

## SEVEN-ELEVEN JAPAN CO., LTD.

For the fiscal years ended February 28 or 29, 2008, 2007, and 2006	Millions of yen		
	2008	2007	2006
Total store sales .....	¥2,574,306	¥2,533,534	¥2,498,754
Revenues from operations .....	527,668	516,968	492,831
Operating income .....	168,172	172,738	177,351
Net income .....	101,717	98,403	118,779
Number of stores .....	12,034	11,735	11,310
Net sales decrease, existing stores only (%) .....	(1.5)	(1.9)	(1.6)
Gross margin on store sales (%) .....	31.0	30.9	31.0
Average daily sales per store (thousands of yen) .....	597	610	627

## 7-ELEVEN, INC. and its consolidated subsidiaries

For the fiscal years ended December 31, 2007, 2006, and 2005	Millions of yen		
	2007	2006	2005
Revenues from operations .....	¥1,843,409	¥1,707,533	¥1,498,679
Net sales .....	1,822,737	1,690,614	1,485,409
Merchandise .....	1,068,454	1,008,819	916,066
Gasoline .....	754,283	681,795	569,343
Operating income .....	31,727	32,016	32,349
Net income .....	17,290	14,702	1,823
Number of stores .....	6,088	6,050	5,829
U.S. same-store merchandise sales increase (%) .....	3.1	3.1	4.4
Gross margin on merchandise sales (%) .....	35.9	36.0	35.8

Notes: (A) Yen amounts were translated from U.S. dollars at the rate of US\$1=¥117.85, US\$1=¥116.38, and US\$1=¥110.26, the rates of exchange for 2007, 2006, and 2005, respectively.  
 (B) The amounts of each fiscal year reflect adjustments to the necessary for the consolidation to Seven & i Holdings' consolidated accounts.

## ITO-YOKADO CO., LTD.

For the fiscal years ended February 28 or 29, 2008, 2007, and 2006	Millions of yen		
	2008	2007	2006
Revenues from operations .....	¥1,489,381	¥1,511,530	¥1,493,605
Net sales .....	1,464,094	1,487,481	1,470,523
Operating income .....	17,127	18,322	12,073
Net income .....	11,088	13,356	51,322
Number of stores .....	176	174	178
Net sales decrease, existing stores only (%) .....	(2)	(1)	(2)
Gross margin on store sales (%) .....	29.9	30.3	30.9

## YORK-BENIMARU CO., LTD.

For the fiscal years ended February 28 or 29, 2008, 2007, and 2006	Millions of yen		
	2008	2007	2006
Revenues from operations .....	¥330,145	¥313,936	¥297,446
Net sales .....	319,932	304,855	289,394
Operating income .....	11,227	10,307	11,413
Net income .....	9,150	4,442	6,716
Number of stores .....	149	128	116
Net sales decrease, existing stores only (%) .....	(2.6)	(3.6)	(2.2)
Gross margin on store sales (%) .....	27.1	26.9	26.8

## SOGO CO., LTD.

For the fiscal years ended February 28 or 29, 2008, 2007, and 2006	Millions of yen		
	2008	2007	2006
Revenues from operations .....	¥502,001	¥500,715	¥474,732
Net sales .....	495,337	494,350	468,994
Operating income .....	16,243	16,754	17,248
Net income .....	6,152	7,417	21,219
Number of stores .....	12	12	12
Net sales increase, existing stores only (%) .....	0.2	2.8	0.9
Gross margin on store sales (%) .....	26.4	26.8	27.2

## THE SEIBU DEPARTMENT STORES, LTD.

For the fiscal years ended February 28 or 29, 2008, 2007, and 2006	Millions of yen		
	2008	2007	2006
Revenues from operations .....	¥468,063	¥465,832	¥482,939
Net sales .....	461,079	459,075	476,144
Operating income .....	15,292	17,454	19,934
Net income .....	18,487	2,547	4,475
Number of stores .....	16	16	18
Net sales increase, existing stores only (%) .....	0.5	0.2	1.0
Gross margin on store sales (%) .....	27.4	27.8	28.1

## SEVEN & i FOOD SYSTEMS CO., LTD.

For the fiscal year ended February 29, 2008	Millions of yen
	2008
Revenues from operations .....	¥54,958
Net sales .....	54,702
Operating loss .....	(2,924)
Net loss .....	(4,898)

Note: Seven & i Food Systems Co., Ltd., was established in January 2007, and merged with Denny's Japan Co., Ltd., Famil Co., Ltd., and York Bussan K.K., in September 1, 2007. The results in the fiscal year ended February 29, 2008 include six-month results of the former 3 companies after the merger.

## SEVEN BANK, LTD.

For the fiscal years ended March 31, 2008, 2007, and 2006	Millions of yen		
	2008	2007	2006
Ordinary income .....	¥83,664	¥75,428	¥64,613
Ordinary profit .....	24,651	25,022	19,410
Net income .....	13,830	12,668	10,591
Installation of ATMs .....	13,032	12,088	11,484
Average daily number of transactions per ATM .....	109.0	97.8	88.2
Total number of transactions (millions) .....	498	418	342