

HIGHLIGHTS OF OUR PROGRESS FOR FUTURE GROWTH

With the goal of creating “a new, comprehensive lifestyle industry,” Seven & i Holdings has prepared to fully leverage synergies by clarifying its core operational areas, expanding into new fields of business, and bolstering its existing operations.

SEPTEMBER 2005

Seven & i Holdings Co., Ltd., was established.



SEPTEMBER 2006

York-Benimaru Co., Ltd., was made a wholly owned subsidiary through a stock-for-stock exchange.

Seibu Yurakucho was reopened after a full-scale remodeling.



AUGUST 2006

Chicago-based White Hen Pantry, Inc., of the United States, was acquired by 7-Eleven, Inc.

FEBRUARY 2006

Seven-Eleven Japan began to open stores in Mie Prefecture.

2005

2006

NOVEMBER 2005

7-Eleven, Inc., in the United States, was made a wholly owned subsidiary.

Seven-Eleven Japan began to open stores in Gifu Prefecture.

JULY 2006

The Company cancelled 427,509,908 shares of treasury stock.

JUNE 2006

Millennium Retailing, Inc., was made a wholly owned subsidiary through a stock-for-stock exchange.



MARCH 2006

Ito-Yokado opened Ario Kameari.



Seibu Akita was reopened after a full-scale remodeling.

MAY 2006

Sogo Chiba was reopened after a full-scale remodeling.



APRIL 2006

Ito-Yokado Kamagaya, which is specialized in food, was opened.

Group and Capital Structure Initiatives

Operating and Sales Initiatives

Store Information

NOVEMBER 2006

The Group Merchandising Reform Project was launched.

DECEMBER 2006

Ito-Yokado opened Ario Yao.



MAY 2007

The Seven Premium line of new private-brand products was launched.



JUNE 2007

Seven Cash Works Co., Ltd., a new company that will provide operating cash (change) services, was established.



JANUARY 2007

Seven & i Food Systems Co., Ltd., was established.

2007

MARCH 2007

Shares of THE LOFT CO., LTD., were acquired, making Loft a subsidiary.



The introduction of Seven-Eleven Japan's Sixth-Generation Total Information System was completed.

Ito-Yokado Nagareyama Otaka-no-mori, Ito-Yokado's first store in the neighborhood shopping center format, was opened.



Ito-Yokado LaLaport Yokohama was opened.



APRIL 2007

The introduction of nanaco electronic money was started.



Seibu Shibuya was reopened after a full-scale remodeling.

