November 19, 2026

To whom it may concern:

Company Name: Seven & i Holdings Co., Ltd.
Representative: Stephen Hayes Dacus
Representative Director & President
(Code No. 3382/Prime Market of the Tokyo Stock Exchange)

Notice regarding Adjustment Transaction of a Facility Share Repurchase (Accelerated Share Repurchase)

Regarding the repurchase of own shares through a Facility Share Repurchase (Accelerated Share Repurchase) announced on July 31, 2026, we hereby announce the finalized number of acquired shares after adjustment transaction following Adjustment Period (I) out of five adjustment periods. For further details, please refer to the "Notice regarding Repurchase of Own Shares through the Off-Auction Own Share Repurchase Trading (ToSTNeT-3) System, and Issuance of 23rd through 27th Series Share Options Through a Third Party Allotment (Repurchase of Own Shares through a Facility Share Repurchase (Accelerated Share Repurchase))" dated July 31, 2026.

<Details of the Adjustment Transaction (Adjustment Period (I))>

(1)	Series Number of Share Option	23rd series share option
(2)	Adjustment Method	Acquisition without consideration from the share option right holder. Furthermore, the 23rd series share option was not exercised and has lapsed (extinguished).
(3)	Number of shares to be acquired without consideration	514,400 shares *Number of Shares Purchased (Average VWAP) – Number of Shares Sold (Nikko) (as detailed below) (Any fractional amount of less than 100 shares shall be rounded up)

(Reference)

Number of Shares Purchased (Average VWAP)	35,347,250 shares *The above number of shares obtained by dividing amount of the closing price of the Company's common shares in regular-way transactions on the Tokyo Stock Exchange on July 31, 2026 multiplied by the Number of Shares Sold (Nikko) (JPY 73,462,586,100), by the Average VWAP (Any fractional amount of less than one share shall be rounded up).
Number of Shares Sold (Nikko)	34,832,900 shares *The above number of shares represents the number of shares, obtained by dividing the number of shares sold by SMBC Nikko Securities Inc. to the Company for its own account in the Share Repurchase (ToSTNeT-3) by five (provided, however, that for the 24th through 27th series share option, any amount less than 100 shares are rounded down, and the above number of shares are the number obtained by adding such rounded-down amount).

Note: This document is a timely disclosure for the public announcement of the completion of the adjustment transaction in a Facility Share Repurchase, and has not been prepared for the purpose of the solicitation of investments. This document does not constitute an offer of securities for sale in the United States. The securities referred herein have not been and will not be registered under the U.S. Securities Act of 1933, as amended, and may not be offered or sold in the United States.

Average VWAP	2,078.3112 yen *The price calculated by multiplying the simple arithmetic average of the volume weighted average price ("VWAP") of the Company's common shares in regular-way transactions on the Tokyo Stock Exchange for each trading day during the period from and including August 4, 2026 and ending on and including November 18, 2026 by 100.55% (calculated to five decimal places, with the fifth decimal place rounded off). Such period shall not include the period from the day that is five trading days prior to the final trading day of each quarterly accounting period of the Company through the last day of such period, and any excluded market disruption event date.

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