July 31, 2026

To whom it may concern:

Company Name: Seven & i Holdings Co., Ltd.
Representative: Stephen Hayes Dacus
Representative Director & President
(Code No. 3382/Prime Market of the Tokyo Stock Exchange)

Notice of the Establishment of a Facility for the Repurchase of Own Shares (Under the provision of its Articles of Incorporation in accordance with Article 165, paragraph 2 of the Companies Act)

Seven & i Holdings Co., Ltd. (the "Company") hereby announces that it has resolved, at the meeting of the Board of Directors dated July 31, 2026, to establish a facility for share repurchase under Article 156 which is applicable in accordance with Article 165, paragraph 3 of the Companies Act.

1. Reasons for Establishing the Facility for the Repurchase of Own Shares

As the Company announced in the "Update on Management Initiatives" on March 6, 2025, the Company commits to repurchase JPY 2.0 trillion of capital in total to shareholders. In addition to the JPY 600 billion in share repurchases conducted in FY 2025, the Company has announced that it plans to repurchase its shares in an aggregate amount of JPY 1.4 trillion from FY 2026, totaling the repurchase to JPY 2.0 trillion by FY 2030.
Based on the above, the Company has decided to implement the share repurchase, taking into comprehensive consideration of its current financial condition and investment capacity to support the growth of the Company group.
For details of the share repurchase, please refer to the "Notice regarding Repurchase of Own Shares through the Off-Auction Own Share Repurchase Trading (ToSTNeT-3) System, and Issuance of 23rd through 27th Series Share Options Through a Third Party Allotment (Repurchase of Own Shares through a Facility Share Repurchase (Accelerated Share Repurchase))" announced today.

2. Facility for the Repurchase of Shares

(1) Class of shares to be repurchased:	Common stock
(2) Total number of shares to be repurchased:	210,000,000 shares (maximum) (The percentage compared to the total number of shares outstanding (excluding treasury shares) : 9.07%)
(3) Total purchase amount for share repurchase:	JPY 400,000,000,000 (maximum)
(4) Method of repurchase:	Purchase through the off-auction own share repurchase trading (ToSTNeT-3) system on the Tokyo Stock Exchange
(5) Period of repurchase:	August 3, 2026

(Reference) The status of treasury shares as of July 15, 2026:

Total number of shares outstanding (excluding treasury shares):	2,314,771,939 shares
Number of treasury shares:	5,486,410 shares

(Note) The number of treasury shares does not include the Company's shares held by Mitsubishi UFJ Trust and Banking Corporation for BIP (Board Incentive Plan) and ESOP (Employee Stock Ownership Plan).