

March 25, 2025

Seven & i Holdings Publishes Two Documents Responding to Misinformation and Detailing Its Constructive Engagement with Alimentation Couche-Tard

Seven & i Holdings Co., Ltd. ("7&i" or "the Company" or "the Group") today published two documents responding to misinformation and detailing its constructive engagement with Alimentation Couche-Tard ("ACT").

"7&i's History of Constructive Engagement with ACT" provides a chronology of 7&i's constructive engagement with ACT since it received an unsolicited, non-binding proposal from ACT on July 25, 2024.

The document is available in the Appendix and located here:

<https://www.7andi.com/en/company/news/release/78351.html>

"Know the Facts About 7&i's Engagement with ACT and Antitrust Concerns" corrects the record about 7&i's engagement with ACT, and the Company's antitrust concerns. The document is available in the Appendix and located here:

<https://www.7andi.com/en/company/news/release/78349.html>