

March 12, 2025

Notice of Change of Directors (Resignation)

Seven & i Holdings Co., Ltd. (the “Company”) announces that directors of the Company have resigned effective March 11, 2025, as described below.

1. Resigning directors

Jenifer Simms Rogers

Elizabeth Miin Meyerdirk

2. Date of resignation

March 11, 2025

3. Reasons for resignation

At the request of the persons concerned.

4. Other

Even after the directors’ resignation, the Company will meet the requirements for the number of directors prescribed by laws and regulations and the Company’s Articles of Incorporation.