

March 10, 2025

## **Notice of Change of Director (Resignation)**

Seven & i Holdings Co., Ltd. (the “Company”) announces that a director of the Company has resigned effective March 9, 2025, as described below.

1. Resigning director  
Joseph Michael DePinto

2. Date of resignation  
March 9, 2025

3. Reasons for resignation  
At the request of the person concerned.

4. Other  
Even after the director’s resignation, the Company will meet the requirements for the number of directors prescribed by laws and regulations and the Company’s Articles of Incorporation.