



February 27, 2025

To whom it may concern:

Company Name: Seven & i Holdings Co., Ltd.
Representative: Ryuichi Isaka
President & Representative Director
(Code No. 3382/Prime Market of the Tokyo Stock Exchange)

Seven & i Holdings Responds to Media Reports

In response to today's media report stating the founder families' proposal, Seven & i Holdings Co., Ltd. ("7&i") confirmed that it has learned from Junro Ito, Vice President and a representative director of 7&i, and Ito-Kogyo Co., Ltd. ("Ito-Kogyo"), that they have been unable to secure the financing required to submit a definitive proposal to acquire 7&i. As a result, there is no actionable proposal from Mr. Junro Ito and Ito-Kogyo for 7&i to consider at this time.

7&i remains committed to exploring all opportunities to unlock value for shareholders and continues to assess a full range of strategic alternatives, including the proposal from Alimentation Couche-Tard, Inc. ("ACT"). The Special Committee is engaging constructively with ACT to determine if an actionable proposal can be achieved that addresses the serious U.S. antitrust challenges that any such transaction would face.