



January 24, 2023

To whom it may concern:

Company Name: Seven & i Holdings Co., Ltd.

Representative: Ryuichi Isaka

President & Representative Director

(Code No. 3382/Prime Market of the Tokyo Stock Exchange)

Notice Regarding Timing of Transfer of Subsidiary Shares and Resulting Change of Subsidiaries

Seven & i Holdings Co., Ltd. (the "Company") announced on November 11, 2022 that it has entered into an agreement to transfer all of the issued shares of Sogo & Seibu Co., Ltd. held by the Company to Sugi Godo Kaisha, a special purpose company which is a related entity of Fortress Investment Group LLC (the "Transfer"), and planned to execute the Transfer on February 1, 2023. However, negotiations toward satisfying the prescribed conditions are still ongoing, and the Company hereby gives notice that the execution of the Transfer will possibly be delayed.

Details of the Change

5. Schedule

Before the Change

Execution date of the agreement	November 11, 2022
Execution date of the Transfer	February 1, 2023 (planned)

After the Change

Execution date of the agreement	November 11, 2022
Execution date of the Transfer	In March, 2023 (planned)

End