

Securities Code No. 3382
May 27, 2026

To Our Shareholders,

8-8, Nibancho, Chiyoda-ku, Tokyo
Seven & i Holdings Co., Ltd.
Stephen Hayes Dacus, Representative Director and President

Notice of Resolution at the 21st Annual Shareholders' Meeting

We hereby report as follows regarding the resolution adopted at the 21st Annual Shareholders' Meeting of Seven & i Holdings Co., Ltd. (the "Company") held today.

Reported Items

1. Reporting on the substance of the Business Report, the substance of the Consolidated Financial Statements for the 21st fiscal year (from March 1, 2025 to February 28, 2026), and the results of audits of the Consolidated Financial Statements by the accounting auditor and the Audit & Supervisory Board. The substance of the Business Report, substance of the Consolidated Financial Results and the results of audits listed above were reported.
2. Reporting on the substance of the Financial Statements for the 21st fiscal year (from March 1, 2025 to February 28, 2026).
The substance of Financial Statements listed above were reported.

Resolved Items

- | | |
|-----------|--|
| Item No.1 | Appropriation of retained earnings
This item has been approved in the form of the original proposal. The amount of year-end dividend is ¥25 per share of the Company's common stock. Therefore, the annual dividends for the 21st fiscal year, including interim dividends of ¥25, is ¥50 per share. |
| Item No.2 | Decrease in additional paid-in capital (additional paid-in capital transferred to other capital surplus)
This item has been approved in the form of the original proposal. |
| Item No.3 | Partial amendment of the Articles of Incorporation
This item has been approved in the form of the original proposal.
Please refer to "Comparative table of the old and new Articles of Incorporation" in the Exhibit for the details of amendments. |
| Item No.4 | Election of thirteen (13) Directors
This item has been approved in the form of the original proposal. Junro Ito, Stephen Hayes Dacus, Shigeki Kimura, Tamaki Wakita, Fuminao Hachiuma, Yoshiyuki Izawa, Meyumi Yamada, Paul Yonamine, Takashi Sawada, Masaki Akita, Tatsuya Terazawa and Christine Edman have all been reelected and Tetsuya Takagi has been newly elected, and all have assumed the role of Directors.
Fuminao Hachiuma, Yoshiyuki Izawa, Meyumi Yamada, Paul Yonamine, Takashi Sawada, Masaki Akita, Tatsuya Terazawa and Christine Edman are all Outside Directors. |
| Item No.5 | Election of three (3) Audit & Supervisory Board Members
This item has been approved in the form of the original proposal. Seiji Oku, Hitoshi Matsumoto and Yukiko Omura have all been newly elected, and all have assumed the role of Audit & Supervisory Board Members.
Hitoshi Matsumoto and Yukiko Omura are all Outside Audit & Supervisory Board Members. |
| Item No.6 | Revision of the Amount of Compensation for Directors
This item has been approved in the form of the original proposal. |
| Item No.7 | Partial Revision of Stock-Based Compensation Plan for Directors (Excluding Outside Directors)
This item has been approved in the form of the original proposal. |
| Item No.8 | Introduction of Stock-Based Compensation Plan for Outside Directors
This item has been approved in the form of the original proposal. |

Comparative table of the old and new Articles of Incorporation

(Underlined portions indicate amendments.)

Articles of Incorporation (before amendment)	Articles of Incorporation (after amendment)
<p>Article 13(Convocation)</p> <p>An annual shareholders meeting of the Company shall be convened in May each year, and extraordinary shareholders meetings shall be convened from time to time as necessary.</p> <p>(Newly established)</p>	<p>Article 13(Convocation)</p> <p><u>1.</u> An annual shareholders meeting of the Company shall be convened in May each year, and extraordinary shareholders meetings shall be convened from time to time as necessary.</p> <p><u>2. The Company may hold a shareholders meeting without a designated location.</u></p>

End