

Securities Code No. 3382

May 11, 2026

To Our Shareholders,

8-8, Nibancho, Chiyoda-ku, Tokyo

Seven & i Holdings Co., Ltd.

Stephen Hayes Dacus, Representative Director and President

Notice Regarding Partial Correction to the Content of CONVOCATION NOTICE

Seven & i Holdings Co., Ltd. (the “Company”) hereby announces that a correction is required in part of the content of its “CONVOCATION NOTICE OF THE 21ST ANNUAL SHAREHOLDERS’ MEETING” as set forth below. Please also be advised that a correction is needed in the English reference translation as set forth below. We apologize for any inconvenience.

The corrected version of “CONVOCATION NOTICE OF THE 21ST ANNUAL SHAREHOLDERS’ MEETING” has been posted on our website and Tokyo Stock Exchange website.

1. Corrected Section

(1) Japanese version

Page 28 of the “CONVOCATION NOTICE OF THE 21ST ANNUAL SHAREHOLDERS’ MEETING”
Item No. 5: Election of three (3) Audit & Supervisory Board Members (Notes) 5.

(2) English reference translation

Page 76 of the “CONVOCATION NOTICE OF THE 21ST ANNUAL SHAREHOLDERS’ MEETING”

4. Items Regarding the Company’s Directors and Audit & Supervisory Board Members

(1) Directors and Audit & Supervisory Board Members (as of February 28, 2026) (Notes) 18.

2. Content of Correction (the corrected part is underlined.)

(1) Japanese version

Page 28 of the “CONVOCATION NOTICE OF THE 21ST ANNUAL SHAREHOLDERS’ MEETING”
Item No. 5: Election of three (3) Audit & Supervisory Board Members (Notes) 5.

(i) Corrected Part

[Before correction]

Hitoshi Matsumoto and Yukiko Omura satisfy the requirements for nomination as candidates for Outside Directors. In addition, Hitoshi Matsumoto and Yukiko Omura are neither a spouse nor a relative within the third degree of relationship, etc., of the business administrators or officer of the Company or the specified relation business associates of the Company.

[After correction]

Hitoshi Matsumoto and Yukiko Omura satisfy the requirements for nomination as candidates for Outside Audit & Supervisory Board Members. In addition, Hitoshi Matsumoto and Yukiko Omura

are neither a spouse nor a relative within the third degree of relationship, etc., of the business administrators or officer of the Company or the specified relation business associates of the Company.

(ii) Reason for Correction

There was an error in the description.

(2) English reference translation

Page 76 of the “CONVOCATION NOTICE OF THE 21ST ANNUAL SHAREHOLDERS’ MEETING”

4. Items Regarding the Company’s Directors and Audit & Supervisory Board Members

(1) Directors and Audit & Supervisory Board Members (as of February 28, 2026) (Notes) 18.

(i) Corrected Part

[Before correction]

Executive Officer Hirotake Itsumi

[After correction]

Executive Officer Hirotake Henmi

(ii) Reason for Correction

There was an error in the description.

End