

Brief Summary

for the Second Quarter of FY2022

(Year Ending February 28, 2023)

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<p>Fiscal years are indicated by the year in which that fiscal year begins, starting from the first quarter of the fiscal year ending February 28, 2023.</p>
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■ Consolidated Results

Results

	(Millions of yen)							
	Six Months Ended Aug. 31, 2021		Six Months Ended Aug. 31, 2022		Fiscal Year Ended Feb. 28, 2022		Fiscal Year Ending Feb. 28, 2023 (Forecasts)	
		YOY(%)		YOY(%)		YOY(%)		YOY(%)
Group's total sales	6,376,464	117.6	8,590,700	134.7	14,243,270	129.0	17,685,000	124.2
Gross revenues from operations [reference]			5,978,615	164.0			12,365,000	141.3
Domestic convenience store operations			459,690	103.1			885,000	101.3
Overseas convenience store operations			4,184,549	221.7			8,703,000	167.5
Superstore operations			875,665	97.2			1,773,000	97.9
Department and specialty store operations			373,771	112.4			787,000	110.5
Financial services			102,152	105.7			212,000	109.1
Others			11,908	126.6			27,000	132.7
Eliminations / Corporate			(29,122)	-			(22,000)	-
Revenues from operations	3,646,449	130.8	5,651,505	155.0	8,749,752	151.7	11,646,000	133.1
Domestic convenience store operations	445,805	104.0	446,776	100.2	873,239	101.7	853,000	97.7
Overseas convenience store operations	1,887,821	174.5	4,184,549	221.7	5,194,327	230.5	8,703,000	167.5
Superstore operations	901,190	101.4	715,034	79.3	1,810,728	100.0	1,451,000	80.1
Department and specialty store operations	332,432	107.2	225,550	67.8	712,282	104.0	471,000	66.1
Financial services	96,598	96.4	95,753	99.1	194,399	97.7	193,000	99.3
Others	9,406	122.4	12,190	129.6	20,340	117.4	28,000	137.7
Eliminations / Corporate	(26,805)	-	(28,349)	-	(55,567)	-	(53,000)	-
Operating income (loss)	186,170	103.6	234,767	126.1	387,653	105.8	477,000	123.0
Domestic convenience store operations	123,341	104.3	126,710	102.7	223,396	95.6	230,300	103.1
Overseas convenience store operations	57,197	136.5	115,598	202.1	159,866	162.0	263,600	164.9
Superstore operations	11,024	62.0	4,294	39.0	18,791	63.3	14,900	79.3
Department and specialty store operations	(7,771)	-	465	-	(8,153)	-	3,000	-
Financial services	20,409	81.6	19,357	94.8	37,549	78.1	36,300	96.7
Others	314	-	(282)	-	(115)	-	700	-
Eliminations / Corporate	(18,346)	-	(31,375)	-	(43,681)	-	(71,800)	-
Ordinary income	173,450	99.0	219,763	126.7	358,571	100.3	442,400	123.4
Special gains	13,618	357.9	7,908	58.1	22,011	211.0		
Special losses	27,240	44.3	29,224	107.3	68,728	63.0		
Income before income taxes	159,828	136.0	198,447	124.2	311,854	120.5		
Net income attributable to owners of parent	106,500	146.9	136,089	127.8	210,774	117.6	264,000	125.3
EBITDA	341,294	110.6	468,346	137.2	751,491	119.9	964,600	128.4
ROA (%)					2.7			
ROE (%)					7.5		8.0	
Net income per share (EPS) (yen)	120.61	146.8	154.09	127.8	238.68	117.6	298.92	125.2
EPS before amortization of goodwill (yen)	147.24	153.0	214.19	145.5	319.40	138.0	426.30	133.5

Number of shares outstanding

Average	883,018,111	883,153,402	883,065,915
End of period	883,110,806	883,226,212	883,116,298

Exchange rates

		(yen)							
		Six Months Ended Aug. 31, 2021		Six Months Ended Aug. 31, 2022		Fiscal Year Ended Feb. 28, 2022		Fiscal Year Ending Feb. 28, 2023 (Forecasts)	
Income statements	U.S.\$1=	107.82	123.14	109.90	131.00				
	1yuan=	16.67	18.97	17.04	19.00				
Balance sheets	U.S.\$1=	110.58	136.68	115.02	-				
	1yuan=	17.11	20.38	18.06	-				

Notes: 1. "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29, March 31, 2020), etc. have been applied from the fiscal year ending February 28, 2023.

Revenues from operations based on the previous accounting standard restated as "Gross revenues from operations [reference]."

2. Group's total sales include the sales of Seven-Eleven Japan, Seven-Eleven Okinawa and 7-Eleven, Inc. franchisees.

3. In accordance with our Medium-Term Management Plan announced on July 1, 2021, we reclassified our operating segments, effective from the second quarter for the fiscal year ended February 28, 2022. This is reflected in the year-on-year comparisons for the second quarter for the fiscal year ended February 28, 2021 and the fiscal year ended February 28, 2022.

4. "Eliminations / Corporate" in operating income mainly reflects the Company's operating expenses relating to the Group strategy.

5. EBITDA: Operating income + Depreciation and amortization + Amortization of goodwill* *Amortization of goodwill: Only figure included in SG&A expenses

6. ROA: Net income attributable to owners of parent / Average of total assets at the beginning and the end of each fiscal year

7. ROE: Net income attributable to owners of parent / Average of owners' equity* *Owners' equity: Net assets - Subscription rights to shares - Non-controlling interests at the beginning and the end of each fiscal year

8. EPS: Net income attributable to owners of parent / Weighted average shares outstanding during the period

9. EPS before amortization of goodwill: (Net income attributable to owners of parent + Amortization of goodwill) / Weighted average shares outstanding during the period.

10. Number of shares outstanding at each fiscal year-end and of weighted average shares over each fiscal period do not include treasury stock.

Seven & i Holdings introduced the BIP Trust and ESOP Trust and its shares held by these Trusts are included in the number of treasury stock.

Major Factors for the Change

	(Millions of yen)		(Billions of yen)
	Six Months Ended Aug. 31, 2022	Change	Major Factors for the Change
Group's total sales ^{*1}	8,590,700	+2,214,236	Total store sales at Seven-Eleven Japan: +78.3 Total store sales at 7-Eleven, Inc.: +2,416.9 [Effect of exchange rate: +621.0]
Gross revenues from operations [reference]	5,978,615	+2,332,165	Domestic CVS: +13.8, Overseas CVS: +2,296.7, Superstore: (25.5), Department and specialty store: +41.3, Financial services: +5.5 [Effect of exchange rate: +523.8]
Revenues from operations	5,651,505	+2,005,056	Domestic CVS: +0.97, Overseas CVS: +2,296.7, Superstore: (186.1), Department and specialty store: (106.8), Financial services: (0.84) [Effect of exchange rate: +523.8]
Operating income (loss)	234,767	+48,597	[Effect of exchange rate: +14.5]
Domestic convenience store operations	126,710	+3,369	Seven-Eleven Japan: +3.5 Revenues: +0.84, Gross profit margin: +1.0, SG&A expenses: +1.6 Others: (0.15)
Overseas convenience store operations	115,598	+58,400	7-Eleven, Inc.: +87.9 [of which, effect of exchange rate: +20.6] Revenues: +207.0 Gross profit margin ^{*2} : +108.3, SG&A expenses: (227.4) Others: +0.04 Amortization of goodwill: (29.5) [of which, effect of exchange rate: (6.3)]
Superstore operations	4,294	(6,730)	Ito-Yokado: (2.7) Revenues: (41.0), Gross profit margin: +39.3, SG&A expenses: (1.1) York-Benimaru: +1.2 Revenues: +1.5, Gross profit margin: +10.7, SG&A expenses: (11.0) Others: (5.2)
Department and specialty store operations	465	+8,236	Sogo & Seibu: +4.5 Revenues: +5.1, Gross profit margin: +0.27, SG&A expenses: (0.82) Seven & i Food Systems: +2.4 Nissen Holdings [Consolidated]: +0.06 Others: +1.1
Financial services	19,357	(1,051)	
Others	(282)	(597)	
Eliminations / Corporate ^{*3}	(31,375)	(13,029)	
Ordinary income	219,763	+46,313	Increase in operating income, decrease in non-operating income and expenses
Income before income taxes	198,447	+38,618	Increase in ordinary income, decrease in special gains and losses
Net income attributable to owners of parent	136,089	+29,588	

*1. Group's total sales include the sales of Seven-Eleven Japan, Seven-Eleven Okinawa and 7-Eleven, Inc. franchisees.

*2. A decrease in gross profit on merchandise was outweighed by growth in gross profit on fuel, leading to a year-on-year increase in the overall gross profit margin factor.

*3. Eliminations / Corporate in operating income mainly reflect the Company's operating expenses relating to the Group strategy.

Segment Information

Operating segment information

(Millions of yen)

	Six Months Ended Aug. 31, 2021		Six Months Ended Aug. 31, 2022			Fiscal Year Ended Feb. 28, 2022		Fiscal Year Ending Feb. 28, 2023 (Forecasts)	
		YOY(%)		YOY(%)	Composition(%)		YOY(%)		YOY(%)
Capital expenditures	201,223	127.9	192,085	95.5	100.0	439,630	116.5	456,900	103.9
Domestic convenience store operations	48,482	67.5	38,126	78.6	19.8	99,801	77.9	102,600	102.8
Overseas convenience store operations	77,470	131.1	82,769	106.8	43.1	178,435	122.2	182,000	102.0
Superstore operations	29,952	185.2	23,431	78.2	12.2	62,139	128.4	58,900	94.8
Department and specialty store operations	6,728	39.0	7,001	104.1	3.6	15,090	57.7	21,500	142.5
Financial services	18,547	97.6	17,822	96.1	9.3	37,323	94.9	45,100	120.8
Others	325	41.6	82	25.5	0.0	2,323	239.0	1,100	47.3
Eliminations / Corporate	19,717	-	22,850	115.9	11.9	44,516	-	45,700	102.7
Depreciation and amortization	131,608	113.0	180,503	137.2	100.0	292,561	124.2	375,100	128.2
Domestic convenience store operations	39,481	102.2	42,121	106.7	23.3	80,781	103.0	84,300	104.4
Overseas convenience store operations	52,296	126.8	89,018	170.2	49.3	127,193	153.8	190,700	149.9
Superstore operations	13,947	105.2	17,202	123.3	9.5	28,600	106.2	34,800	121.7
Department and specialty store operations	7,140	98.7	6,967	97.6	3.9	14,460	99.1	14,100	97.5
Financial services	15,164	107.2	17,684	116.6	9.8	31,783	110.5	35,800	112.6
Others	422	74.8	475	112.6	0.3	877	86.3	1,000	114.0
Eliminations / Corporate	3,154	230.6	7,033	223.0	3.9	8,865	291.8	14,400	162.4
Amortization of goodwill	23,516	189.1	53,075	225.7	100.0	71,276	284.6	112,500	157.8
Domestic convenience store operations	-	-	-	-	-	-	-	-	-
Overseas convenience store operations	21,555	205.8	51,115	237.1	96.3	67,355	318.9	-	-
Superstore operations	1,549	100.0	1,549	100.0	2.9	3,098	100.0	-	-
Department and specialty store operations	231	100.0	231	100.0	0.4	462	100.0	-	-
Financial services	179	100.0	179	100.0	0.3	359	100.0	-	-
Others	-	-	-	-	-	-	-	-	-
Corporate	-	-	-	-	-	-	-	-	-
EBITDA	341,294	110.6	468,346	137.2	100.0	751,491	119.9	964,600	128.4
Domestic convenience store operations	162,823	103.7	168,832	103.7	34.3	304,178	97.5	-	-
Overseas convenience store operations	131,049	140.0	255,731	195.1	51.9	354,415	175.0	-	-
Superstore operations	26,521	81.4	23,046	86.9	4.7	50,490	84.6	-	-
Department and specialty store operations	(398)	-	7,663	-	1.6	6,769	-	-	-
Financial services	35,752	90.9	37,221	104.1	7.6	69,692	90.3	-	-
Others	737	-	193	26.2	0.0	761	170.9	-	-
Eliminations / Corporate	(15,191)	-	(24,342)	-	-	(34,815)	-	-	-
Impairment loss	8,856	73.4	10,283	116.1	100.0	27,775	78.3	-	-
Domestic convenience store operations	5,714	85.4	5,427	95.0	52.8	9,944	112.2	-	-
Overseas convenience store operations	185	86.6	224	121.4	2.2	2,359	39.9	-	-
Superstore operations	1,178	136.0	1,343	114.0	13.1	6,359	54.9	-	-
Department and specialty store operations	1,774	63.6	3,185	179.5	31.0	7,882	103.9	-	-
Financial services	-	-	50	-	0.5	761	-	-	-
Others	4	0.3	51	-	0.5	67	4.4	-	-
Eliminations / Corporate	-	-	-	-	-	400	-	-	-

Notes: 1. Capital expenditures include long-term leasehold deposits, advances for store construction, and investments related to store openings for each fiscal year and beyond, and do not include the increase of future amortization of assets under the Accounting Standard for Asset Retirement Obligations.

Figures for actual results do not include goodwill and others related to the acquisition of stores, etc.

"Eliminations / Corporate" in capital expenditures mainly reflects capital expenditures relating to the Group strategy.

2. Depreciation and amortization respectively include 796 million yen and 970 million yen recorded as "Loss related to novel coronavirus (COVID-19)" in the consolidated income statements for the six months ended August 31, 2021 and the fiscal year ended February 28, 2022.

"Eliminations / Corporate" in depreciation and amortization mainly reflects the Company's depreciation and amortization relating to the Group strategy.

3. Amortization of goodwill include only the amount recorded on SG&A expenses.

4. EBITDA: Operating income + Depreciation and amortization + Amortization of goodwill

5. Impairment losses respectively include 249 million yen, 108 million yen, and 1,365 million yen recorded as "Restructuring expenses" in the consolidated income statements for the six months ended August 31, 2021 and 2022, and the fiscal year ended February 28, 2022.

Geographic area segment information

(Millions of yen)

	Six Months Ended Aug. 31, 2021		Six Months Ended Aug. 31, 2022			Fiscal Year Ended Feb. 28, 2022	
		YOY(%)		YOY(%)	Composition(%)		YOY(%)
Revenues from operations	3,646,449	130.8	5,651,505	155	-	8,749,752	151.7
Japan	1,714,327	102.7	1,456,604	85	25.7	3,468,840	101
North America	1,876,351	174.9	4,174,831	222.5	73.7	5,170,053	231.6
Others	56,666	120.1	35,425	62.5	0.6	112,500	111.7
Eliminations	(894)	-	(15,355)	-	-	(1,642)	-
Operating income	186,170	103.6	234,767	126.1	-	387,653	105.8
Japan	128,053	93.7	134,042	104.7	53.8	227,174	85.4
North America	57,890	134.9	115,244	199.1	46.2	159,507	160.2
Others	392	116.5	(9)	-	-	1,029	127.7
Eliminations	(166)	-	(14,509)	-	-	(58)	-

Note: "Others" consists of the results in the China, etc.

Interest-Bearing Debt & Ratings
Interest-bearing debt (end of period)

(Millions of yen)

	Six Months Ended Aug. 31, 2021		Six Months Ended Aug. 31, 2022		Fiscal Year Ended Feb. 28, 2022	
		YOY(%)change		YOY(%)change		YOY(%)change
Short-term loans	624,082	181.4	136,815	21.9	140,146	22.6
Current portion of long-term loans	143,795	137.5	136,423	94.9	121,280	82.6
Current portion of bonds	126,917	-	210,551	165.9	60,000	89.7
Subtotal	894,795	199.4	483,791	54.1	321,427	38.6
Long-term loans	515,309	118.3	995,132	193.1	994,399	274.2
Bonds	1,705,878	605.1	1,576,340	92.4	1,582,906	280.2
Subtotal	2,221,187	309.6	2,571,473	115.8	2,577,306	277.8
Total	3,115,983	267.2	3,055,264	98.1	2,898,733	164.6
Ratio to total assets (%)	35.7	+16.8	29.1	(6.6)	33.2	+7.8
Ratio to owners' equity (%)	109.2	+64.6	88.2	(21.0)	97.2	+31.2

Interest-bearing debt by operating segment (end of period)

(Millions of yen)

	Six Months Ended Aug. 31, 2021		Six Months Ended Aug. 31, 2022		Fiscal Year Ended Feb. 28, 2022	
		YOY(%)		YOY(%)		YOY(%)
Domestic convenience store operations	-	-	-	-	-	-
Overseas convenience store operations	1,645,590	492.8	1,753,755	106.6	1,500,345	532.1
Superstore operations	-	-	-	-	-	-
Department and specialty store operations	180,204	92.1	157,162	87.2	169,806	90.7
Others	-	-	-	-	-	-
Corporate	1,008,917	308.6	860,474	85.3	940,974	93.3
Subtotal	2,834,713	330.9	2,771,391	97.8	2,611,126	176.7
Financial services	281,270	90.9	283,872	100.9	287,607	101.6
Total	3,115,983	267.2	3,055,264	98.1	2,898,733	164.6

Bond information

(As of August 31, 2022)

	Amount	Date of issue	Coupon	Redemption date
Issued by Seven & i Holdings				
9th unsecured domestic straight bonds	20 billion yen	Apr. 26, 2013	0.671%	Mar. 20, 2023
12th unsecured domestic straight bonds	30 billion yen	Jun. 17, 2015	0.781%	Jun. 20, 2025
13th unsecured domestic straight bonds	130 billion yen	Dec. 14, 2020	0.060%	Dec. 20, 2023
14th unsecured domestic straight bonds	180 billion yen	Dec. 14, 2020	0.190%	Dec. 19, 2025
15th unsecured domestic straight bonds	40 billion yen	Dec. 14, 2020	0.280%	Dec. 20, 2027
Issued by 7-Eleven, Inc.				
USD-denominated senior unsecured notes due 2023	\$1.25 billion	Feb. 10, 2021	0.625%	Feb. 10, 2023
USD-denominated senior unsecured notes due 2024	\$2.25 billion	Feb. 10, 2021	0.800%	Feb. 10, 2024
USD-denominated senior unsecured notes due 2026	\$1.25 billion	Feb. 10, 2021	0.950%	Feb. 10, 2026
USD-denominated senior unsecured notes due 2028	\$1.0 billion	Feb. 10, 2021	1.300%	Feb. 10, 2028
USD-denominated senior unsecured notes due 2031	\$1.7 billion	Feb. 10, 2021	1.800%	Feb. 10, 2031
USD-denominated senior unsecured notes due 2041	\$0.75 billion	Feb. 10, 2021	2.500%	Feb. 10, 2041
USD-denominated senior unsecured notes due 2051	\$1.25 billion	Feb. 10, 2021	2.800%	Feb. 10, 2051
Issued by Seven Bank				
10th unsecured domestic straight bonds	20 billion yen	Mar. 07, 2013	0.803%	Mar. 20, 2023
11th unsecured domestic straight bonds	15 billion yen	Dec. 17, 2014	0.536%	Dec. 20, 2024
12th unsecured domestic straight bonds	30 billion yen	Oct. 20, 2017	0.390%	Sep. 17, 2027
13th unsecured domestic straight bonds	20 billion yen	Jan. 25, 2019	0.160%	Dec. 20, 2023
14th unsecured domestic straight bonds	20 billion yen	Jan. 25, 2019	0.385%	Dec. 20, 2028

Ratings

(As of September 30, 2022)

		S&P	Moody's	R&I	JCR
Seven & i Holdings	Long-term	A	A2	AA-	AA
Seven-Eleven Japan	Long-term	A	-	-	AA
	Short-term*	A-1	P-1	-	-
7-Eleven, Inc.	Long-term	A	Baa2	-	-
Seven Bank	Long-term	A	-	AA-	-
	Short-term	A-1	-	-	-

* From January 2006, Seven-Eleven Japan's short-term rating is its rating as the guarantor of 7-Eleven, Inc.'s commercial paper program.

[Reference] Medium-Term Management Plan 2021-2025 principal consolidated financial KPIs

	Fiscal Year Ended Feb. 29, 2020		Fiscal Year Ended Feb. 28, 2021		Fiscal Year Ended Feb. 28, 2022		Fiscal Year Ending Feb. 28, 2023 (Forecasts)	
		YOY(%)change		YOY(%)change		YOY(%)change		YOY(%)change
EBITDA	674,317	102.8	626,874	93.0	751,491	119.9	964,600	128.4
Operating cash flow (excl. financial services)	477,435	-	456,708	95.7	630,807	138.1	-	-
Free cash flow level (excl. financial services)	166,227	-	132,069	79.5	279,597	211.7	-	-
ROE (%)	8.5		6.8		7.5		8.0	
ROIC (excl. financial services)	6.6		4.7		4.8		-	
Debt/EBITDA ratio	1.5		2.8		3.9		2.9	
Net income per share (EPS) (yen)	246.95	107.6	203.03	82.2	238.68	117.6	298.92	125.2
EPS before amortization of goodwill (yen)	273.64	107.0	231.39	84.6	319.40	138.0	426.30	133.5

Notes: 1. Operating cash flow represents management accounting figures based on NOPAT (excl. financial services).

2. Free cash flow is based on management accounting figures (excl. financial services) and is calculated by excluding M&A as a strategic investment from investment cash flow.

3. ROIC: {Net income + Interest expense × (1 - Effective tax rate)} / {Owner's equity + Interest-bearing debt (both the averages of the figures at the beginning and the end of each fiscal year)}

Consolidated Balance Sheets

(Millions of yen)

ASSETS	Feb. 28, 2022	Aug. 31, 2022	LIABILITIES	Feb. 28, 2022	Aug. 31, 2022
	Amount	Amount		Amount	Amount
Current assets	2,604,774	2,830,240	Current liabilities	2,480,725	3,010,548
Cash and bank deposits*	1,420,653	1,438,746	Notes and accounts payable, trade	483,908	645,531
Call Loan	-	10,000	Short-term loans	140,146	136,815
Notes and accounts receivable - trade, and contract assets	365,746	434,875	Current portion of bonds	60,000	210,551
Trade accounts receivable - financial services	91,662	90,273	Current portion of long-term loans	121,280	136,423
Merchandise and finished goods	246,571	327,015	Income taxes payable	22,716	22,722
Work in process	51	50	Accrued expenses	235,274	261,940
Raw materials and supplies	2,193	2,010	Contract liabilities	-	192,934
Prepaid expenses	71,249	77,666	Deposits received	223,146	158,132
ATM-related temporary payments	107,883	85,968	ATM-related temporary advances	73,901	48,436
Other	306,593	372,643	Lease obligations	20,409	127,457
Allowance for doubtful accounts	(7,829)	(9,009)	Allowance for sales promotion expenses	17,649	1,250
			Allowance for bonuses to employees	13,937	14,470
			Allowance for bonuses to Directors and Audit & Supervisory Board Members	349	248
			Allowance for loss on future collection of gift certificates	602	-
			Provision for sales returns	34	-
			Deposits received in banking business	787,879	784,571
			Other	279,489	269,060
Non-current assets	6,132,658	7,668,278	Non-current liabilities	3,110,820	3,854,437
Property and equipment	3,232,347	4,424,527	Bonds	1,582,906	1,576,340
Buildings and structures, net	1,527,898	1,667,527	Long-term loans	994,399	995,132
Furniture, fixtures and equipment, net	436,377	481,470	Deferred income taxes	109,825	163,383
Land	1,119,796	1,222,571	Allowance for retirement benefits to Directors and Audit & Supervisory Board Members	569	496
Lease assets, net	7,240	6,376	Allowance for stock payments	4,272	4,073
Right-of-use assets, net	10,801	894,905	Net defined benefit liability	12,702	14,845
Construction in progress	110,725	133,256	Deposits received from tenants and franchised stores	51,422	51,237
Other ,net	19,506	18,420	Lease obligations	36,527	844,073
Intangible assets	2,140,002	2,464,926	Asset retirement obligations	130,456	143,100
Goodwill	1,741,604	2,031,683	Other	187,738	61,754
Software	213,462	243,812	TOTAL LIABILITIES	5,591,546	6,864,986
Other	184,935	189,430			
Investments and other assets	760,308	778,824	NET ASSETS		
Investments in securities	220,615	243,914	Shareholder's equity	2,767,517	2,880,210
Long-term loans receivable	14,633	14,203	Common stock	50,000	50,000
Long-term leasehold deposits	330,285	322,737	Capital surplus	408,645	408,645
Advances for store construction	542	727	Retained earnings	2,319,155	2,431,429
Net defined benefit asset	86,217	88,440	Treasury stock, at cost	(10,282)	(9,864)
Deferred income taxes	43,539	45,583	Total accumulated other comprehensive income	213,438	583,636
Other	67,499	66,167	Unrealized gains (losses) on available-for-sale securities, net of taxes	37,696	43,011
Allowance for doubtful accounts	(3,024)	(2,949)	Unrealized gains (losses) on hedging derivatives, net of taxes	4,270	5,201
Deferred assets	1,846	1,476	Foreign currency translation adjustments	157,570	523,274
Business commencement expenses	1,353	1,063	Remeasurements of defined benefit plans	13,901	12,149
Bond issuance cost	492	412	Subscription rights to shares	56	49
TOTAL ASSETS	8,739,279	10,499,995	Non-controlling interests	166,719	171,112
			TOTAL NET ASSETS	3,147,732	3,635,009
			TOTAL LIABILITIES AND NET ASSETS	8,739,279	10,499,995

*Of which, "cash and bank deposits" of Seven Bank amounted to 934.6 billion yen as of February 28, 2022 and 908.7 billion yen as of August 31, 2022 including cash to be held in ATMs.

Consolidated Statements of Income

(Millions of yen)

	Six Months Ended Aug. 31, 2021	Six Months Ended Aug. 31, 2022
Revenues from operations	3,646,449	5,651,505
Net sales	2,992,507	4,897,411
Cost of sales	2,402,566	4,084,052
Gross profit on sales	589,941	813,359
Operating revenues	653,941	754,094
Gross profit from operations	1,243,882	1,567,453
Selling, general and administrative expenses	1,057,712	1,332,685
Operating income	186,170	234,767
Non-operating income	6,807	5,210
Interest income	1,945	1,440
Equity in earnings of affiliates	1,392	1,439
Other	3,469	2,331
Non-operating expenses	19,527	20,214
Interest expenses	5,640	6,108
Interest on bonds	7,469	9,717
Commitment fee	3,185	400
Other	3,232	3,988
Ordinary income	173,450	219,763
Special gains	13,618	7,908
Gain on sales of property and equipment	3,596	6,323
Gain on sales of property and equipment related to restructuring	1,975	-
Gain on sales of investments in securities	3,126	261
Subsidy income	3,277	-
Other	1,642	1,322
Special losses	27,240	29,224
Loss on disposals of property and equipment	6,533	7,097
Impairment loss	8,607	10,175
Restructuring expenses	697	404
Loss related to COVID-19	8,516	-
Other	2,885	11,547
Income before income taxes	159,828	198,447
Total income taxes	47,176	56,343
Income taxes - current	34,486	38,588
Income taxes - deferred	12,689	17,755
Net income	112,652	142,103
Net income attributable to non-controlling interests	6,152	6,014
Net income attributable to owners of parent	106,500	136,089

Consolidated Statements of Cash Flows

(Millions of yen)

	Six Months Ended Aug. 31, 2021	Six Months Ended Aug. 31, 2022
Cash flows from operating activities		
Income before income taxes	159,828	198,447
Depreciation and amortization	131,608	180,503
Impairment loss	8,856	10,283
Amortization of goodwill	23,516	53,075
Interest income	(1,945)	(1,440)
Interest expenses and interest on bonds	13,109	15,826
Equity in losses (earnings) of affiliates	(1,392)	(1,439)
Gain on sales of property and equipment	(5,571)	(6,323)
Subsidy income	(3,277)	-
Loss on disposals of property and equipment	6,534	7,097
Loss (gain) on sales of investments in securities	(3,126)	(261)
Decrease (increase) in notes and accounts receivable, trade	(19,480)	(50,221)
Decrease (increase) in trade accounts receivable, financial services	748	1,392
Decrease (increase) in inventories	(9,558)	(48,261)
Increase (decrease) in notes and accounts payable, trade	65,011	120,898
Increase (decrease) in deposits received	(29,032)	(64,966)
Net increase (decrease) in deposits received in banking business	(2,410)	(3,307)
Net decrease (increase) in call loan in banking business	-	(10,000)
Net decrease (increase) in ATM-related temporary accounts	51,272	(3,407)
Other	(17,772)	11,413
Subtotal	366,917	409,309
Interest and dividends received	3,652	1,634
Interest paid	(5,926)	(16,171)
Proceeds from settlement of interest rate swaps	5,880	-
Proceeds from subsidy income	3,277	-
Income taxes paid	(39,543)	(43,262)
Income taxes refund	6,544	14,940
Net cash provided by operating activities	340,802	366,450
Cash flows from investing activities		
Acquisition of property and equipment	(173,121)	(142,884)
Proceeds from sales of property and equipment	33,535	13,313
Acquisition of intangible assets	(38,867)	(48,537)
Payment for purchase of investments in securities	(2,058)	(22,139)
Proceeds from sales of investments in securities	95,845	12,667
Payment for purchase of shares in subsidiaries resulting in change in scope of consolidation	(2,251,792)	-
Proceeds from sales of shares in subsidiaries resulting in change in scope of consolidation	-	938
Payment for long-term leasehold deposits	(5,275)	(5,159)
Refund of long-term leasehold deposits	11,733	10,042
Proceeds from deposits from tenants	1,768	1,280
Refund of deposits from tenants	(1,921)	(1,405)
Payment for acquisition of business	(6,657)	(209)
Payment for time deposits	(993)	(1,013)
Proceeds from withdrawal of time deposits	1,553	1,281
Other	(7,732)	(2,406)
Net cash used in investing activities	(2,343,981)	(184,232)
Cash flows from financing activities		
Net increase (decrease) in short-term loans	4,094	(3,899)
Proceeds from long-term debts	262,026	140,202
Repayment of long-term debts	(134,765)	(201,156)
Proceeds from commercial paper	80,322	-
Payment for redemption of commercial paper	(80,322)	-
Proceeds from issuance of bonds	1,170,137	-
Payment for redemption of bonds	-	(60,000)
Proceeds from share issuance to non-controlling shareholders	162	-
Purchase of treasury stock	(12)	(7)
Dividends paid	(45,089)	(45,998)
Dividends paid to non-controlling interests	(3,864)	(4,297)
Payment for changes in ownership interests in subsidiaries that do not result in change in scope of consolidation	(1,723)	(948)
Other	(7,814)	(9,365)
Net cash used in financing activities	1,243,151	(185,471)
Effect of exchange rate changes on cash and cash equivalents	42,551	30,911
Net increase (decrease) in cash and cash equivalents	(717,476)	27,658
Cash and cash equivalents at beginning of period	2,183,837	1,414,890
Cash and cash equivalents at end of period	1,466,360	1,442,548

■ Results and Business Performance of Major Companies

Domestic Convenience Store Operations

Seven-Eleven Japan

Results

(Millions of yen)

	Six Months Ended Aug. 31, 2021		Six Months Ended Aug. 31, 2022		Fiscal Year Ended Feb. 28, 2022		Fiscal Year Ending Feb. 28, 2023 (Forecasts)	
		YOY(%)		YOY(%)		YOY(%)		YOY(%)
Gross total store sales [reference]			2,594,519	103.4			5,103,000	103.0
Total store sales	2,510,101	102.6	2,588,486	103.1	4,952,782	101.7	5,087,000	102.7
Net sales at franchised stores	2,462,043	102.3	2,543,041	103.3	4,859,926	101.5		
Gross revenues from operations [reference]			453,563	102.8			865,500	100.3
Revenues from operations	441,075	103.8	441,089	100.0	863,025	101.5	837,500	97.0
Franchise commission from franchised stores	390,826	102.0	392,594	100.5	765,731	100.4		
Gross profit from operations	407,212	102.6	409,058	100.5	797,431	100.7		
SG&A expenses	284,079	101.9	282,400	99.4	574,340	102.8		
Advertising expenses	21,745	87.9	13,904	63.9	45,590	93.0		
Salaries and wages	39,723	104.1	39,418	99.2	78,139	103.2		
Land and building rent	95,040	100.6	95,864	100.9	190,390	101.0		
Depreciation and amortization	38,742	102.5	41,342	106.7	79,283	103.1		
Utility expenses	22,196	96.0	29,733	134.0	46,550	106.4		
Others	66,632	110.2	62,136	93.3	134,384	107.7		
Operating income	123,132	104.1	126,658	102.9	223,091	95.6	230,000	103.1
EBITDA	161,874	103.7	168,001	103.8	302,375	97.5	312,500	103.3

Notes: 1. "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29, March 31, 2020), etc. have been applied from the fiscal year ending February 28, 2023.

Total store sales and revenues from operations based on the previous accounting standard restated as "Gross total store sales [reference]" and "Gross revenues from operations [reference]."

2. EBITDA: Operating income + Depreciation and amortization

Sales by merchandise category (total store sales)

(Millions of yen)

	Six Months Ended Aug. 31, 2021			Six Months Ended Aug. 31, 2022			Fiscal Year Ended Feb. 28, 2022			Fiscal Year Ending Feb. 28, 2023 (Forecasts)	
		YOY(%)	Composition(%)		YOY(%)	Composition(%)		YOY(%)	Composition(%)		YOY(%)
Total store sales	2,510,101	102.6	100.0	2,594,519	103.4	100.0	4,952,782	101.7	100.0	5,103,000	103.0
Processed food	650,116	101.9	25.9	659,007	101.4	25.4	1,258,006	100.9	25.4		
Fast food	748,010	103.3	29.8	773,166	103.4	29.8	1,456,118	101.3	29.4		
Daily food	318,782	98.8	12.7	316,531	99.3	12.2	638,908	98.6	12.9		
Nonfood	793,192	104.3	31.6	845,813	106.6	32.6	1,599,748	103.9	32.3		

Average daily sales per store

(Thousands of yen)

	Six Months Ended Aug. 31, 2021		Six Months Ended Aug. 31, 2022		Fiscal Year Ended Feb. 28, 2022		Fiscal Year Ending Feb. 28, 2023 (Forecasts)	
		Change		Change		Change		Change
All stores	650	+9	668	+18	646	+4		
Newly opened stores	520	(38)	595	+75	537	(20)		

Existing store sales increase

(%)

	Six Months Ended Aug. 31, 2021	Six Months Ended Aug. 31, 2022	Fiscal Year Ended Feb. 28, 2022	Fiscal Year Ending Feb. 28, 2023 (Forecasts)	
Existing store sales increase	+1.5	+2.7	+0.7	+2.5	
Number of customers	±0.0	(0.3)	(1.2)		
Average spending per customer	+1.5	+3.0	+1.9		

Gross profit margin by merchandise category

(%)

	Six Months Ended Aug. 31, 2021		Six Months Ended Aug. 31, 2022		Fiscal Year Ended Feb. 28, 2022		Fiscal Year Ending Feb. 28, 2023 (Forecasts)	
		Change		Change		Change		Change
Total	31.8	(0.1)	31.9	+0.1	31.7	(0.3)	31.9	+0.2
Processed food	39.5	+0.1	39.8	+0.3	39.3	(0.1)		
Fast food	36.6	+0.1	37.2	+0.6	36.6	±0.0		
Daily food	34.2	+0.2	34.4	+0.2	34.2	±0.0		
Nonfood	20.0	(0.4)	20.0	±0.0	20.1	(0.6)		

Seven Net Shopping

(Millions of yen)

	Six Months Ended Aug. 31, 2021		Six Months Ended Aug. 31, 2022		Fiscal Year Ended Feb. 28, 2022	
		Change		Change		Change
EC sales	12,988	+2,464	11,747	(1,241)	25,241	+1,553

Overseas Convenience Store Operations

7-Eleven, Inc. (Dollar basis)

Results

(Thousands of dollar)

	Six Months Ended Jun. 30, 2021		Six Months Ended Jun. 30, 2022		Fiscal Year Ended Dec. 31, 2021		Fiscal Year Ending Dec. 31, 2022 (Forecasts)	
		YOY(%)		YOY(%)		YOY(%)		YOY(%)
Total store sales	23,062,986	151.7	39,821,085	172.7	58,816,567	184.3	78,887,000	134.1
MDSE sales at directly operated stores	3,105,073	153.8	5,414,040	174.4	8,743,635	207.9		
MDSE sales at franchised stores	7,399,604	109.6	7,753,180	104.8	15,431,258	109.4		
Fuel sales	12,558,308	195.4	26,653,864	212.2	34,641,673	254.6		
Revenues from operations	17,189,062	176.8	33,676,538	195.9	46,607,410	227.1	65,824,000	141.2
MDSE sales at directly operated stores, etc	3,156,160	152.4	5,474,514	173.5	8,853,012	205.6		
Fuel sales	12,558,308	195.4	26,653,864	212.2	34,641,673	254.6		
Other operating revenues	1,474,593	120.6	1,548,159	105.0	3,112,724	119.2		
Franchise commission from franchised stores	1,278,781	118.4	1,348,492	105.5	2,678,569	116.6		
Gross profit from operations	3,810,947	137.9	5,898,071	154.8	9,704,706	165.4		
SG&A expenses	3,085,263	135.6	4,548,753	147.4	7,658,625	161.2		
Advertising expenses	72,571	201.5	95,644	131.8	171,434	215.3		
Salaries and wages	886,355	142.1	1,507,073	170.0	2,476,929	189.8		
Land and building rent	398,611	113.8	500,885	125.7	851,244	120.9		
Depreciation and amortization	477,632	127.6	707,061	148.0	1,115,879	146.5		
Utility expenses	165,452	121.8	233,421	141.1	405,296	140.3		
Others	1,084,640	143.6	1,504,667	138.7	2,637,841	163.7		
Operating income	725,684	149.0	1,349,317	185.9	2,046,081	183.2	2,832,000	138.4
EBITDA	1,203,316	139.7	2,056,378	170.9	3,161,960	168.3	4,264,000	134.9

Note: EBITDA: Operating income + Depreciation and amortization

Sales by merchandise category (total store sales)

(Thousands of dollar)

	Six Months Ended Jun. 30, 2021			Six Months Ended Jun. 30, 2022			Fiscal Year Ended Dec. 31, 2021			Fiscal Year Ending Dec. 31, 2022 (Forecasts)		
		YOY(%)	Composition(%)		YOY(%)	Composition(%)		YOY(%)	Composition(%)		YOY(%)	Composition(%)
Net sales	23,062,986	151.7	-	39,821,085	172.7	-	58,816,567	184.3	-	78,887,000	134.1	-
Merchandise sales	10,504,678	119.7	100.0	13,167,221	125.3	100.0	24,174,893	132.1	100.0			
Processed food	4,575,687	123.8	43.6	5,754,668	125.8	43.7	10,452,142	131.5	43.2			
Fast food	1,333,802	115.8	12.7	1,774,142	133.0	13.5	3,154,386	137.9	13.0			
Daily food	375,017	93.4	3.6	450,821	120.2	3.4	828,597	104.9	3.4			
Nonfood	4,220,170	119.8	40.2	5,187,588	122.9	39.4	9,739,769	133.8	40.3			
Fuel sales	12,558,308	195.4	-	26,653,864	212.2	-	34,641,673	254.6	-			

Existing store sales increase

(%)

	Six Months Ended Jun. 30, 2021	Six Months Ended Jun. 30, 2022	Fiscal Year Ended Dec. 31, 2021	Fiscal Year Ending Dec. 31, 2022 (Forecasts)
U.S. merchandise sales increase	+7.6	+4.9	+7.4	+4.1
Number of customers	+0.1	+1.3	+2.3	
Average spending per customer	+7.4	+3.5	+4.9	

Note: Speedway is not included in existing store sales increase figures.

Average merchandise daily sales per store

(Dollar)

	Six Months Ended Jun. 30, 2021	Six Months Ended Jun. 30, 2022	Fiscal Year Ended Dec. 31, 2021	Fiscal Year Ending Dec. 31, 2022 (Forecasts)
	Change	Change	Change	Change
All stores	5,343	+388	5,521	+178

Merchandise gross profit margin

(%)

	Six Months Ended Jun. 30, 2021	Six Months Ended Jun. 30, 2022	Fiscal Year Ended Dec. 31, 2021	Fiscal Year Ending Dec. 31, 2022 (Forecasts)
	Change	Change	Change	Change
Gross profit margin	34.4	+0.4	33.3	(1.1)

Fuel

	Six Months Ended Jun. 30, 2021	Six Months Ended Jun. 30, 2022	Fiscal Year Ended Dec. 31, 2021	Fiscal Year Ending Dec. 31, 2022 (Forecasts)
	YOY(%) Change	YOY(%) Change	YOY(%) Change	YOY(%) Change
Sales (K dollars)	12,558,308	195.4	26,653,864	212.2
Gallons sold (K gallons)	4,522,267	156.1	6,492,712	143.6
Fuel margin (cents per gallon)*	30.53	(1.73)	42.69	+12.16
Avg. retail gallon sold per store increase (%)	+16.0	+6.9	+22.2	+1.7
Avg. retail price (dollars per gallon)	2.90	+0.64	4.16	+1.26
Retail fuel margin (cents per gallon)	33.06	(2.45)	39.75	+6.69

*Fuel margin is shown for the entire fuel business, including wholesale business.

Overseas Convenience Store Operations

7-Eleven, Inc. (Yen basis)

Results

(Millions of yen)

	Six Months Ended Jun. 30, 2021		Six Months Ended Jun. 30, 2022		Fiscal Year Ended Dec. 31, 2021		Fiscal Year Ending Dec. 31, 2022 (Forecasts)	
		YOY(%)		YOY(%)		YOY(%)		YOY(%)
Total store sales	2,486,651	151.2	4,903,568	197.2	6,463,940	189.7	10,334,000	159.9
MDSE sales at directly operated stores	334,789	153.3	666,684	199.1	960,925	214.1		
MDSE sales at franchised stores	797,825	109.1	954,726	119.7	1,695,895	112.7		
Fuel sales	1,354,036	194.6	3,282,156	242.4	3,807,119	262.0		
Revenues from operations	1,853,324	176.1	4,146,928	223.8	5,122,154	233.7	8,623,000	168.3
MDSE sales at directly operated stores, etc	340,297	151.8	674,131	198.1	972,946	211.6		
Fuel sales	1,354,036	194.6	3,282,156	242.4	3,807,119	262.0		
Other operating revenues	158,990	120.2	190,640	119.9	342,088	122.7		
Franchise commission from franchised stores	137,878	117.9	166,053	120.4	294,374	120.0		
Gross profit from operations	410,896	137.4	726,288	176.8	1,066,547	170.3		
SG&A expenses	332,653	135.1	560,133	168.4	841,682	166.0		
Advertising expenses	7,824	200.7	11,777	150.5	18,840	221.6		
Salaries and wages	95,566	141.6	185,581	194.2	272,214	195.3		
Land and building rent	42,978	113.4	61,679	143.5	93,551	124.4		
Depreciation and amortization	51,498	127.1	87,067	169.1	122,635	150.8		
Utility expenses	17,839	121.3	28,743	161.1	44,542	144.4		
Others	116,945	143.0	185,284	158.4	289,898	168.5		
Operating income	78,243	148.5	166,154	212.4	224,864	188.6	371,000	165.0
EBITDA	129,741	139.2	253,222	195.2	347,499	173.3	558,600	160.7

Note: EBITDA: Operating income + Depreciation and amortization

Sales by merchandise category (total store sales)

(Millions of yen)

	Six Months Ended Jun. 30, 2021			Six Months Ended Jun. 30, 2022			Fiscal Year Ended Dec. 31, 2021			Fiscal Year Ending Dec. 31, 2022 (Forecasts)	
		YOY(%)	Composition(%)		YOY(%)	Composition(%)		YOY(%)	Composition(%)		YOY(%)
Net sales	2,486,651	151.2	-	4,903,568	197.2	-	6,463,940	189.7	-	10,334,000	159.9
Merchandise sales	1,132,614	119.3	100.0	1,621,411	143.2	100.0	2,656,820	135.9	100.0		
Processed food	493,350	123.3	43.6	708,629	143.6	43.7	1,148,690	135.4	43.2		
Fast food	143,810	115.3	12.7	218,467	151.9	13.5	346,667	141.9	13.0		
Daily food	40,434	93.0	3.6	55,514	137.3	3.4	91,062	108.0	3.4		
Nonfood	455,018	119.3	40.2	638,799	140.4	39.4	1,070,400	137.7	40.3		
Fuel sales	1,354,036	194.6	-	3,282,156	242.4	-	3,807,119	262.0	-		

Existing store sales increase

(%)

	Six Months Ended Jun. 30, 2021	Six Months Ended Jun. 30, 2022	Fiscal Year Ended Dec. 31, 2021	Fiscal Year Ending Dec. 31, 2022 (Forecasts)
U.S. merchandise sales increase(Dollar)	+7.6	+4.9	+7.4	+4.1
Number of customers	+0.1	+1.3	+2.3	
Average spending per customer	+7.4	+3.5	+4.9	

Note: Speedway is not included in existing store sales increase figures.

Average merchandise daily sales per store

(Thousands of yen)

	Six Months Ended Jun. 30, 2021	Six Months Ended Jun. 30, 2022	Fiscal Year Ended Dec. 31, 2021	Fiscal Year Ending Dec. 31, 2022 (Forecasts)
	Change	Change	Change	Change
All stores	576	+40	602	+57

Merchandise gross profit margin

(%)

	Six Months Ended Jun. 30, 2021	Six Months Ended Jun. 30, 2022	Fiscal Year Ended Dec. 31, 2021	Fiscal Year Ending Dec. 31, 2022 (Forecasts)
	Change	Change	Change	Change
Gross profit margin	34.4	+0.4	34.2	+0.1
		(1.1)		(0.4)

Exchange rates (Income statements)

(yen)

	Six Months Ended Jun. 30, 2021	Six Months Ended Jun. 30, 2022	Fiscal Year Ended Dec. 31, 2021	Fiscal Year Ending Dec. 31, 2022 (Forecasts)
U.S. \$1=	107.82	123.14	109.90	131.00

Superstore Operations

Ito-Yokado

Results

(Millions of yen)

	Six Months Ended Aug. 31, 2021		Six Months Ended Aug. 31, 2022		Fiscal Year Ended Feb. 28, 2022		Fiscal Year Ending Feb. 28, 2023 (Forecasts)	
		YOY(%)		YOY(%)		YOY(%)		YOY(%)
Gross revenues from operations [reference]			525,182	99.9			1,066,400	99.9
Revenues from operations	525,857	99.9	358,514	68.2	1,067,545	98.8	727,500	68.1
Gross sales [reference]			510,219	99.7			1,035,800	99.7
Net sales	511,681	99.6	321,408	62.8	1,038,664	98.6	651,600	62.7
Gross profit from operations	128,868	96.1	127,230	98.7	260,919	95.5		
SG&A expenses	127,796	97.4	128,900	100.9	259,298	97.7		
Advertising expenses	7,423	106.9	3,935	53.0	14,840	96.7		
Salaries and wages	51,310	89.9	47,807	93.2	101,949	92.3		
Land and building rent	22,432	104.2	23,991	106.9	46,098	99.6		
Depreciation and amortization	6,378	108.3	7,528	118.0	13,318	105.8		
Utility expenses	5,670	91.2	11,494	202.7	12,034	104.5		
Others	34,580	103.2	34,142	98.7	71,056	102.6		
Operating income	1,071	36.0	(1,669)	-	1,620	20.8	1,000	61.7
EBITDA	7,449	84.0	5,858	78.6	14,939	73.3	16,700	111.8

Notes: 1. "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29, March 31, 2020), etc. have been applied from the fiscal year ending February 28, 2023.

Revenues from operations and net sales based on the previous accounting standard restated as "Gross revenues from operations [reference]" and "Gross sales [reference]."

2. EBITDA: Operating income + Depreciation and amortization

Gross sales by merchandise category

(Millions of yen)

	Six Months Ended Aug. 31, 2021			Six Months Ended Aug. 31, 2022			Fiscal Year Ended Feb. 28, 2022			Fiscal Year Ending Feb. 28, 2023 (Forecasts)	
		YOY(%)	Composition(%)		YOY(%)	Composition(%)		YOY(%)	Composition(%)		YOY(%)
Gross sales	511,681	99.6	100.0	510,219	99.7	100.0	1,038,664	98.6	100.0	1,035,800	99.7
Merchandise sales	366,229	95.2	71.6	353,347	96.5	69.3	738,046	95.9	71.1		
Lifestyle	109,499	92.9	21.4	107,631	98.3	21.1	219,985	92.1	21.2		
Specialty stores	5,783	93.1	1.1	6,742	116.6	1.3	11,791	86.7	1.1		
Food	250,947	96.3	49.0	238,973	95.2	46.8	506,270	97.9	48.7		
Tenants	143,549	114.1	28.1	155,618	108.4	30.5	297,225	106.8	28.6		
Others	1,902	54.2	0.4	1,253	65.9	0.2	3,392	63.5	0.3		

Existing store sales increase

(%)

	Six Months Ended Aug. 31, 2021	Six Months Ended Aug. 31, 2022	Fiscal Year Ended Feb. 28, 2022	Fiscal Year Ending Feb. 28, 2023 (Forecasts)
Total	+3.8	+1.2	+1.8	+1.2
Existing store sales increase	(0.3)	(1.8)	(0.5)	(0.9)
Lifestyle	(3.4)	+0.4	(4.2)	
Specialty stores	+28.9	+19.8	+20.2	
Food	+0.6	(3.3)	+0.8	
Number of customers	+0.8	(0.9)	(0.3)	
Average spending per customer	(1.0)	(1.0)	(0.3)	
Tenants	+15.8	+8.6	+7.8	

Gross profit margin by merchandise category

(%)

	Six Months Ended Aug. 31, 2021		Six Months Ended Aug. 31, 2022		Fiscal Year Ended Feb. 28, 2022		Fiscal Year Ending Feb. 28, 2023 (Forecasts)	
		Change		Change		Change		Change
Total	28.9	(0.7)	29.0	+0.1	29.0	(0.6)	29.3	+0.3
Lifestyle	32.6	±0.0	33.1	+0.5	32.6	(0.1)		
Specialty stores	30.7	+7.6	33.0	+2.3	31.8	+8.0		
Food	27.2	(1.2)	27.1	(0.1)	27.4	(0.9)		

Note: Both actual results and forecasts are based on the figures before applying the "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29, March 31, 2020), etc.

EC sales

(Millions of yen)

	Six Months Ended Aug. 31, 2021		Six Months Ended Aug. 31, 2022		Fiscal Year Ended Feb. 28, 2022	
		Change		Change		Change
Online Shopping	3,127	(795)	2,209	(918)	6,082	(1,421)
Net Supermarket	18,291	(381)	17,801	(490)	36,196	+462

York-Benimaru

Results

(Millions of yen)

	Six Months Ended Aug. 31, 2021		Six Months Ended Aug. 31, 2022		Fiscal Year Ended Feb. 28, 2022		Fiscal Year Ending Feb. 28, 2023 (Forecasts)	
		YOY(%)		YOY(%)		YOY(%)		YOY(%)
Gross revenues from operations [reference]			241,849	100.8			489,000	102.3
Revenues from operations	239,997	99.7	234,034	97.5	478,144	100.1	475,900	99.5
Gross sales [reference]			237,225	100.7			478,900	102.0
Net sales	235,636	99.7	227,907	96.7	469,415	100.1	463,200	98.7
Gross profit from operations	59,604	96.5	71,864	120.6	119,748	97.7		
SG&A expenses	51,925	102.2	62,926	121.2	105,044	99.1		
Advertising expenses	3,099	112.4	2,031	65.5	5,955	94.8		
Salaries and wages	27,235	101.6	33,912	124.5	54,615	99.8		
Land and building rent	5,232	101.0	5,310	101.5	10,500	100.9		
Depreciation and amortization	3,564	118.1	4,631	129.9	7,297	116.6		
Utility expenses	2,585	89.2	4,559	176.4	5,498	94.7		
Others	10,208	100.8	12,480	122.3	21,177	94.0		
Operating income	7,678	70.0	8,938	116.4	14,704	88.9	19,000	129.2
EBITDA	11,242	80.4	13,569	120.7	22,001	96.5	28,800	130.9

Notes: 1. On March 1, 2022, York-Benimaru merged with Life Foods, formerly produced and sold delicatessen mainly in York-Benimaru stores.

2. "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29, March 31, 2020), etc. have been applied from the fiscal year ending February 28, 2023.

Revenues from operations and net sales based on the previous accounting standard restated as "Gross revenues from operations [reference]" and "Gross sales [reference]."

3. EBITDA: Operating income + Depreciation and amortization

Gross sales by merchandise category

(Millions of yen)

	Six Months Ended Aug. 31, 2021			Six Months Ended Aug. 31, 2022			Fiscal Year Ended Feb. 28, 2022			Fiscal Year Ending Feb. 28, 2023 (Forecasts)	
		YOY(%)	Composition(%)		YOY(%)	Composition(%)		YOY(%)	Composition(%)		YOY(%)
Gross sales	235,636	99.7	100.0	237,225	100.7	100.0	469,415	100.1	100.0	478,900	102.0
Merchandise sales	203,860	98.8	86.5	232,807	114.2	98.1	406,085	99.3	86.5		
Food	189,616	99.0	80.4	218,579	115.3	92.1	377,269	99.7	80.4		
Fresh food	83,653	98.0	35.5	83,204	99.5	35.1	167,111	98.8	35.6		
Processed food	57,922	99.7	24.5	58,122	100.3	24.5	114,763	100.4	24.5		
Daily food	48,039	100.0	20.4	48,548	101.1	20.5	95,394	100.5	20.3		
Delicatessen	-	-	-	28,703	-	12.1	-	-	-		
Apparel	4,921	96.6	2.1	4,829	98.1	2.0	10,314	95.9	2.2		
Household goods	9,322	94.4	4.0	9,398	100.8	4.0	18,500	93.0	3.9		
Tenants	31,776	106.2	13.5	4,418	13.9	1.9	63,330	105.4	13.5		
Formerly Life Foods*	27,171	106.5	11.5	-	-	-	54,505	105.9	11.6		
Others	4,604	104.4	2.0	4,418	96.0	1.9	8,824	102.7	1.9		

* Represents sales amount for delicatessen items in York-Benimaru stores.

Existing store sales increase

(%)

	Six Months Ended Aug. 31, 2021	Six Months Ended Aug. 31, 2022	Fiscal Year Ended Feb. 28, 2022	Fiscal Year Ending Feb. 28, 2023 (Forecasts)	
Existing store sales increase	(0.7)	(1.2)	(0.4)	+0.1	
Food	(1.4)	(1.1)	(0.7)		
Apparel	+0.4	(3.8)	(1.6)		
Household goods	(4.7)	(4.2)	(6.0)		
Tenants	+4.8	-	+4.3		
Number of customers	(0.6)	(2.5)	(1.0)		
Average spending per customer	(0.2)	+1.2	+0.6		

Note: The actual results for the six months ended August 31, 2022 and the forecasts for the fiscal year ending February 28, 2023 of existing store sales increase do not include tenants.

Gross profit margin by merchandise category

(%)

	Six Months Ended Aug. 31, 2021		Six Months Ended Aug. 31, 2022		Fiscal Year Ended Feb. 28, 2022		Fiscal Year Ending Feb. 28, 2023 (Forecasts)	
		Change		Change		Change		Change
Total	25.6	(0.8)	30.2	+4.6	25.8	(0.6)	30.4	+4.6
Food	25.4	(0.8)	30.3	+4.9	25.7	(0.6)		
Apparel	32.0	(0.8)	33.4	+1.4	32.1	(0.7)		
Household goods	25.8	(1.6)	25.2	(0.6)	25.7	(0.5)		

Notes: 1. Both actual results and forecasts are based on the figures before applying the "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29, March 31, 2020), etc.

2. The results for the six months ended August 31, 2022 and the forecasts for the fiscal year ending February 28, 2023 include the business of formerly Life Foods.

York-Benimaru

[Reference] Results including formerly Life Foods

(Millions of yen)

	Six Months Ended Aug. 31, 2021		Six Months Ended Aug. 31, 2022		Fiscal Year Ended Feb. 28, 2022		Fiscal Year Ending Feb. 28, 2023 (Forecasts)	
		YOY(%)		YOY(%)		YOY(%)		YOY(%)
Gross revenues from operations [reference]			241,849	100.8			489,000	102.3
Revenues from operations	239,992	99.7	234,034	97.5	478,183	100.1	475,900	99.5
Gross sales [reference]			237,225	100.5			478,900	101.8
Net sales	236,152	99.7	227,907	96.5	470,492	100.1	463,200	98.5
SG&A expenses	61,225	102.3	62,926	102.8	124,941	100.2		
Advertising expenses	3,247	111.6	2,031	62.6	6,189	92.7		
Salaries and wages	33,254	101.6	33,912	102.0	67,549	101.1		
Land and building rent	5,233	101.0	5,310	101.5	10,501	100.9		
Depreciation and amortization	4,221	116.1	4,631	109.7	8,629	114.7		
Utility expenses	2,978	89.5	4,559	153.1	6,334	95.4		
Others	12,290	102.0	12,480	101.5	25,736	96.6		
Operating income	10,253	78.4	8,938	87.2	18,800	91.7	19,000	101.1
EBITDA	14,474	86.6	13,569	93.7	27,429	97.9	28,800	105.0

Notes: 1. "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29, March 31, 2020), etc. have been applied from the fiscal year ending February 28, 2023.

Revenues from operations and net sales based on the previous accounting standard restated as "Gross revenues from operations [reference]" and "Gross sales [reference]."

2. EBITDA: Operating income + Depreciation and amortization

Department and Specialty Store Operations

Sogo & Seibu

Results

(Millions of yen)

	Six Months Ended Aug. 31, 2021		Six Months Ended Aug. 31, 2022		Fiscal Year Ended Feb. 28, 2022		Fiscal Year Ending Feb. 28, 2023 (Forecasts)	
		YOY(%)		YOY(%)		YOY(%)		YOY(%)
Gross revenues from operations [reference]			240,107	114.2			514,800	112.7
Revenues from operations	210,186	107.3	89,568	42.6	456,842	103.7	190,500	41.7
Gross sales [reference]			235,004	114.2			503,400	112.6
Net sales	205,792	107.6	51,110	24.8	446,973	103.8	107,400	24.0
Gross profit from operations	44,132	107.7	49,535	112.2	96,106	104.3		
SG&A expenses	49,125	110.2	49,947	101.7	99,634	100.8		
Advertising expenses	6,389	118.6	4,230	66.2	13,038	101.1		
Salaries and wages	11,877	105.0	11,846	99.7	23,816	98.0		
Land and building rent	13,584	112.5	11,747	86.5	25,575	94.5		
Depreciation and amortization	3,914	122.4	4,923	125.8	8,731	118.0		
Utility expenses	2,188	100.9	3,115	142.4	4,559	103.1		
Others	11,172	106.8	14,083	126.1	23,912	105.0		
Operating income (loss)	(4,993)	-	(412)	-	(3,527)	-	3,000	-
EBITDA	(1,079)	-	4,511	-	5,204	734.1	13,000	249.8

Notes: 1. On September 1, 2021, Sogo & Seibu merged with Seven & i Asset Management, formerly the real estate management company for the SEIBU IKEBUKURO flagship store.
2. "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29, March 31, 2020), etc. have been applied from the fiscal year ending February 28, 2023.
Revenues from operations and net sales based on the previous accounting standard restated as "Gross revenues from operations [reference]" and "Gross sales [reference]."
3. EBITDA: Operating income + Depreciation and amortization

Gross sales by key stores

(Millions of yen)

	Six Months Ended Aug. 31, 2021		Six Months Ended Aug. 31, 2022		Fiscal Year Ended Feb. 28, 2022		Fiscal Year Ending Feb. 28, 2023 (Forecasts)	
		YOY(%)		YOY(%)		YOY(%)		YOY(%)
SEIBU IKEBUKURO (flagship store)	69,052	115.5	83,684	121.2	154,002	111.1		
SOGO YOKOHAMA	44,099	133.8	50,703	115.0	94,903	117.9		
SOGO CHIBA	30,679	130.8	33,412	108.9	65,655	114.7		
SOGO HIROSHIMA	14,829	120.4	17,072	115.1	32,632	110.0		
SEIBU SHIBUYA	11,956	117.0	14,309	119.7	26,406	103.2		
SOGO OMIYA	12,474	136.6	13,440	107.7	26,582	119.6		

Note: Store sales include sales at corporate trading business unit.

Gross sales by merchandise category

(Millions of yen)

	Six Months Ended Aug. 31, 2021			Six Months Ended Aug. 31, 2022			Fiscal Year Ended Feb. 28, 2022			Fiscal Year Ending Feb. 28, 2023 (Forecasts)	
		YOY(%)	Composition(%)		YOY(%)	Composition(%)		YOY(%)	Composition(%)		YOY(%)
Gross sales	205,792	107.6	100.0	235,004	114.2	100.0	446,973	103.8	100.0	503,400	112.6
Merchandise sales	127,099	105.1	61.8	139,894	110.1	59.5	276,573	101.4	61.9		
Apparel	61,968	103.6	30.1	69,283	111.8	29.5	134,286	100.6	30.0		
Household goods	21,019	117.2	10.2	24,457	116.4	10.4	45,707	105.5	10.2		
Food	44,111	102.1	21.4	46,153	104.6	19.6	96,580	100.7	21.6		
Tenants	65,776	123.6	32.0	78,887	119.9	33.6	143,361	113.1	32.1		
Corporate sales	12,917	75.9	6.3	16,223	125.6	6.9	27,038	86.5	6.0		

Existing store sales increase

(%)

	Six Months Ended Aug. 31, 2021	Six Months Ended Aug. 31, 2022	Fiscal Year Ended Feb. 28, 2022	Fiscal Year Ending Feb. 28, 2023 (Forecasts)
Existing store sales increase	+23.4	+14.2	+12.5	+12.6

Gross profit margin by merchandise category

(%)

	Six Months Ended Aug. 31, 2021		Six Months Ended Aug. 31, 2022		Fiscal Year Ended Feb. 28, 2022		Fiscal Year Ending Feb. 28, 2023 (Forecasts)	
		Change		Change		Change		Change
Total	22.9	+0.3	23.1	+0.2	22.9	+0.3	23.3	+0.4
Apparel	27.8	+0.5	27.9	+0.1	27.8	+0.4		
Household goods	23.7	+0.2	23.1	(0.6)	23.4	+0.2		
Food	15.7	+0.0	15.8	+0.1	15.8	+0.1		

Note: Both actual results and forecast are based on the figures before applying the "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29, March 31, 2020), etc.

EC sales

	Six Months Ended Aug. 31, 2021		Six Months Ended Aug. 31, 2022		Fiscal Year Ended Feb. 28, 2022	
		Change		Change		Change
e.depart	2,326	+58	2,066	(260)	5,072	+31

Seven & i Food Systems

Results

(Millions of yen)

	Six Months Ended Aug. 31, 2021		Six Months Ended Aug. 31, 2022		Fiscal Year Ended Feb. 28, 2022		Fiscal Year Ending Feb. 28, 2023 (Forecasts)	
		YOY(%)		YOY(%)		YOY(%)		YOY(%)
Gross revenues from operations [reference]	/		23,298	103.7	/		46,500	102.8
Revenues from operations	22,467	90.5	23,257	103.5	45,251	89.0	46,400	102.5
Gross sales [reference]	/		22,974	103.4	/		45,900	102.5
Net sales	22,215	90.4	22,933	103.2	44,765	89.0	45,800	102.3
Gross profit from operations	13,831	91.2	14,736	106.5	28,021	90.1	/	
SG&A expenses	15,963	81.7	14,424	90.4	32,136	84.2	/	
Operating income (loss)	(2,132)	-	312	-	(4,114)	-	(1,000)	-

[Denny's] Existing store sales increase

(%)

	Six Months Ended Aug. 31, 2021		Six Months Ended Aug. 31, 2022		Fiscal Year Ended Feb. 28, 2022		Fiscal Year Ending Feb. 28, 2023 (Forecasts)	
Existing store sales increase	(3.5)		+20.6		(3.5)		+16.3	
Number of customers	(1.0)		+19.5		(0.3)		/	
Average spending per customer	(2.6)		+0.9		(3.2)		/	

[Denny's] Gross profit margin

(%)

	Six Months Ended Aug. 31, 2021		Six Months Ended Aug. 31, 2022		Fiscal Year Ended Feb. 28, 2022		Fiscal Year Ending Feb. 28, 2023 (Forecasts)	
		Change		Change		Change		Change
Gross profit margin	67.2	+1.9	67.1	(0.1)	67.3	+1.7	67.5	+0.2

Nissen Holdings (Consolidated)

Results

(Millions of yen)

	Six Months Ended Aug. 31, 2021		Six Months Ended Aug. 31, 2022		Fiscal Year Ended Feb. 28, 2022		Fiscal Year Ending Feb. 28, 2023 (Forecasts)	
		YOY(%)		YOY(%)		YOY(%)		YOY(%)
Gross sales [reference]	/		21,659	111.5	/		45,000	111.7
Net sales	19,421	99.0	20,644	106.3	40,296	105.9	42,700	106.0
Gross profit from operations	9,755	101.1	10,275	105.3	19,661	105.4	/	
SG&A expenses	9,569	102.7	10,026	104.8	19,409	102.1	/	
Operating income (loss)	185	55.9	248	134.1	252	-	1,100	436.5

Note: "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29, March 31, 2020), etc. have been applied from the fiscal year ending February 28, 2023.

Revenues from operations and net sales based on the previous accounting standard restated as "Gross revenues from operations [reference]" and "Gross sales [reference]."

Financial Services

Seven Bank

Number of ATMs

(1) Domestic

	Six Months Ended Aug. 31, 2021		Six Months Ended Aug. 31, 2022		Fiscal Year Ended Feb. 28, 2022	
		Change		Change		Change
Total	25,894	+208	26,464	+270	26,194	+508
ATMs in the Group	23,121	+47	23,275	+42	23,233	+159
7-Eleven	22,468	+51	22,599	+27	22,572	+155
Ito-Yokado	252	(5)	255	+2	253	(4)
York-Benimaru	236	+1	249	+11	238	+3
York Mart / York Foods / York PRICE	95	±0	97	+1	96	+1
Others	70	±0	75	+1	74	+4
ATMs outside the Group	2,773	+161	3,189	+228	2,961	+349

(2) Overseas

	Six Months Ended Jun. 30, 2021		Six Months Ended Jun. 30, 2022		Fiscal Year Ended Dec. 31, 2021	
		Change		Change		Change
North America	9,006	(362)	8,692	(312)	9,004	(364)
Asia	1,765	+1,049	5,864	+2,064	3,800	+3,070

Average number of transaction per day per ATM during the period

	Six Months Ended Aug. 31, 2021		Six Months Ended Aug. 31, 2022		Fiscal Year Ended Feb. 28, 2022	
		Change		Change		Change
Average number of transactions	96.6	+8.5	99.7	+3.1	96.7	+7.0

International money transfer service

(Thousands)

	Six Months Ended Aug. 31, 2021		Six Months Ended Aug. 31, 2022		Fiscal Year Ended Feb. 28, 2022	
		Change		Change		Change
Cumulative number of contract accounts	315	+5	318	+1	317	+7
Cumulative number of transfers	572	(35)	456	(116)	1,118	(118)

Seven Card Service / Seven CS Card Service

Number of credit cards and electronic money

(10 thousands)

	Six Months Ended Aug. 31, 2021		Six Months Ended Aug. 31, 2022		Fiscal Year Ended Feb. 28, 2022	
		Change		Change		Change
Credit cards	653	(7)	639	(10)	649	(11)
SEVEN CARD plus / SEVEN CARD *1	364	(2)	362	(4)	366	±0
CLUB ON/Millennium CARD SAISON *1,2	289	(5)	277	(6)	283	(11)
Electronic money (<i>nanaco</i>) *3	7,384	+134	7,650	+130	7,520	+270

*1. Only the number of effective card members.

*2. Excluding dedicated cards for point services, without credit functions.

*3. Including the number of mobile *nanaco* holders.

Seven Premium

	Six Months Ended Aug. 31, 2021		Six Months Ended Aug. 31, 2022		Fiscal Year Ended Feb. 28, 2022		Fiscal Year Ending Feb. 28, 2023 (Forecast)	
		Change		Change		Change		Change
Sales (billions of yen)	721.0	(16.0)	697.0	(24.0)	1,380.0	(80.0)	1,340.0	(40.0)
Items	3,880	(40)	3,410	(470)	3,500	(500)	3,400	(100)

Capital Expenditures, Depreciation and Amortization of Major Companies

(Millions of yen, thousands of dollar)

	Six Months Ended Aug. 31, 2021		Six Months Ended Aug. 31, 2022		Fiscal Year Ended Feb. 28, 2022		Fiscal Year Ending Feb. 28, 2023 (Forecasts)	
		YOY(%)		YOY(%)		YOY(%)		YOY(%)
Domestic convenience store operations								
Seven-Eleven Japan								
Total capital expenditures	47,281	67.0	37,531	79.4	97,599	77.8	100,000	102.5
Investment to new stores	16,105	110.4	16,176	100.4	37,712	103.8		
Investment to existing stores and other	27,706	52.5	12,314	44.4	47,198	59.3		
Software development	3,469	107.1	9,040	260.6	12,688	132.3		
Depreciation and amortization	38,742	102.5	41,342	106.7	79,283	103.1	82,500	104.1
Overseas convenience store operations								
7-Eleven, Inc. [Dollar basis]								
Total capital expenditures	21,659,845	-	668,277	3.1	22,594,531	-	1,370,000	6.1
Investment to new stores and other	21,448,431	-	314,422	1.5	21,895,517	-		
Investment to existing stores and other	205,626	111.2	348,169	169.3	687,087	137.4		
Software development	5,786	32.3	5,685	98.2	11,925	34.8		
Depreciation and amortization	477,632	127.6	707,061	148.0	1,115,879	146.5	1,432,000	128.3
7-Eleven, Inc. [Yen basis]								
Total capital expenditures	2,335,364	-	82,291	3.5	2,483,138	-	179,500	7.2
Investment to new stores and other	2,312,569	-	38,717	1.7	2,406,317	-		
Investment to existing stores and other	22,170	110.8	42,873	193.4	75,510	141.4		
Software development	623	32.2	700	112.4	1,310	35.8		
Depreciation and amortization	51,498	127.1	87,067	169.1	122,635	150.8	187,600	153.0
Superstore operations								
Ito-Yokado								
Total capital expenditures	13,417	266.7	10,228	76.2	29,311	142.2	27,000	92.1
Investment to new stores	35	7.5	346	981.9	251	13.0		
Investment to existing stores and other	9,383	251.6	4,929	52.5	20,600	126.4		
Software development	3,998	480.5	4,952	123.9	8,459	355.5		
Depreciation and amortization	6,378	108.3	7,528	118.0	13,318	105.8	15,700	117.9
York-Benimaru								
Total capital expenditures	10,610	170.6	10,027	94.5	17,437	102.2	18,800	107.8
Investment to new stores	2,557	144.2	5,503	215.2	6,048	124.0		
Investment to existing stores and other	8,003	181.3	3,871	48.4	11,311	93.4		
Software development	50	151.3	651	-	78	112.6		
Depreciation and amortization	3,564	118.1	4,631	129.9	7,297	116.6	9,800	134.3
[Reference] Including formerly Life Foods								
Total capital expenditures	14,181	173.4			24,926	113.1		
Depreciation and amortization	4,221	116.1			8,629	114.7		
Department and specialty store operations								
Sogo & Seibu								
Total capital expenditures	3,490	28.0	3,850	110.3	9,042	57.0	14,600	161.5
Investment to new stores	-	-	-	-	-	-		
Investment to existing stores and other	2,999	25.4	3,169	105.7	6,915	46.6		
Software development	490	72.5	681	138.8	2,126	209.3		
Depreciation and amortization	3,914	122.4	4,923	125.8	8,731	118.0	10,000	114.5

Notes: 1. Capital expenditures include investments related to openings of stores for each fiscal year and beyond, and goodwill and others due to the acquisition of stores, etc. in addition to long-term leasehold deposits and advances for store construction.

On the other hand, an increase of the future amortization of assets under the "Accounting Standard for Asset Retirement Obligations" is not included.

2. Capital expenditures at 7-Eleven, Inc. for the six months ended August 31, 2021 and for the fiscal year ended February 28, 2022 include investment to acquire shares and other interests related to the convenience store business and other business of Marathon Petroleum Corporation on May 14, 2021.

3. On March 1, 2022, York-Benimaru merged with Life Foods, formerly produced and sold delicatessen mainly in York-Benimaru stores.

4. On September 1, 2021, Sogo & Seibu merged with Seven & i Asset Management, formerly the real estate management company for the SEIBU Ikebukuro flagship store.

■ Store Information

Number of Stores and Store Openings / Closures of Major Companies

	Six Months Ended Aug. 31, 2021		Six Months Ended Aug. 31, 2022		Fiscal Year Ended Feb. 28, 2022		Fiscal Year Ending Feb. 28, 2023 (Forecasts)	
		Change		Change		Change		Change
Domestic convenience store operations								
Seven-Eleven Japan	21,115	+30	21,240	+35	21,205	+120	21,305	+100
Openings	260		263		625		600	
Closures	230		228		505		500	
Relocations, etc.	156		183		354			
Terminations of contract	74		45		151			
Seven-Eleven Okinawa	100	+18	132	+10	122	+40	155	+33
Openings	18		10		40		33	
Closures	0		0		0		0	
Overseas convenience store operations								
7-Eleven, Inc.* ¹	13,488	+3,604	13,211	(2)	13,213	+3,329	13,233	+20
Openings	3,670		99		3,806		180	
Closures	66		101		477		160	
SEVEN-ELEVEN (BEIJING)* ¹	299	+16	301	(3)	304	+21	330	+26
Openings	23		19		62		61	
Closures	7		22		41		35	
SEVEN-ELEVEN (TIANJIN)* ¹	182	+3	205	+5	200	+21	200	±0
Openings	13		13		38		30	
Closures	10		8		17		30	
SEVEN-ELEVEN (CHENGDU)* ¹	78	+5	90	+6	84	+11	93	+9
Openings	8		16		17		23	
Closures	3		10		6		14	
Superstore operations								
Ito-Yokado	130	(2)	127	(1)	128	(4)	126	(2)
Openings	0		0		0		0	
Closures	2		1		4		2	
York-Benimaru	236	+1	242	+5	237	+2	245	+8
Openings	1		6		5		11	
Closures	0		1		3		3	
York	100	±0	102	+1	101	+1	103	+2
Openings	0		1		1		2	
Closures	0		0		0		0	
Chengdu Ito-Yokado* ¹	10	+1	11	+1	10	+1	11	+1
Openings	1		1		1		1	
Closures	0		0		0		0	
Hua Tang Yokado Commercial* ¹	1	±0	1	±0	1	±0	1	±0
Openings	0		0		0		0	
Closures	0		0		0		0	
Department and specialty store operations								
Sogo & Seibu	10	±0	10	±0	10	±0	10	±0
Openings	0		0		0		0	
Closures	0		0		0		0	
Akachan Honpo* ²	120	+3	124	+3	121	+4	124	+3
Openings	4		6		5		7	
Closures	1		3		1		4	
Seven & i Food Systems	584	(30)	542	(3)	545	(69)	542	(3)
Denny's	328	(11)	321	(1)	322	(17)	321	(1)
Openings	3		0		3		1	
Closures	14		1		20		2	
Other* ²	256	(19)	221	(2)	223	(52)	221	(2)
THE LOFT* ²	135	+4	149	+11	138	+7	152	+14
Openings	6		14		11		18	
Closures	2		3		4		4	

*1. Figures are as of the end of June 2021, December 2021 or June 2022.

*2. Respectively including franchised stores as follows;

For the six months ended August 31, 2021

Akachan Honpo: 4 Seven & i Food Systems: 28 THE LOFT: 20

For the six months ended August 31, 2022

Akachan Honpo: 6 Seven & i Food Systems: 38 THE LOFT: 23

For the fiscal year ended February 28, 2022

Akachan Honpo: 5 Seven & i Food Systems: 38 THE LOFT: 20

Store Information in Domestic / Overseas Convenience Store Operations

Domestic Store Network

	Aug. 2021	Feb. 2022	Aug. 2022	Change
Hokkaido	1,005	1,001	1,000	(1)
Aomori	97	99	100	+1
Iwate	143	146	148	+2
Miyagi	418	426	427	+1
Akita	112	113	114	+1
Yamagata	184	185	187	+2
Fukushima	457	456	454	(2)
Ibaraki	647	647	644	(3)
Tochigi	454	457	460	+3
Gunma	471	477	473	(4)
Saitama	1,219	1,229	1,234	+5
Chiba	1,148	1,160	1,163	+3
Tokyo	2,829	2,850	2,879	+29
Kanagawa	1,477	1,483	1,490	+7
Niigata	435	437	433	(4)
Toyama	135	135	136	+1
Ishikawa	139	137	135	(2)
Fukui	69	70	71	+1
Yamanashi	208	207	205	(2)
Nagano	459	461	457	(4)
Gifu	195	196	196	±0
Shizuoka	749	752	753	+1
Aichi	1,065	1,071	1,068	(3)
Mie	172	171	174	+3
Shiga	236	231	229	(2)
Kyoto	358	356	353	(3)
Osaka	1,255	1,269	1,270	+1
Hyogo	697	693	697	+4
Nara	138	137	136	(1)
Wakayama	87	86	86	±0
Tottori	43	44	46	+2
Shimane	60	60	60	±0
Okayama	320	320	320	±0
Hiroshima	596	597	597	±0
Yamaguchi	326	326	322	(4)
Tokushima	80	80	80	±0
Kagawa	105	108	108	±0
Ehime	124	124	123	(1)
Kochi	43	43	44	+1
Fukuoka	1,024	1,026	1,028	+2
Saga	187	187	187	±0
Nagasaki	205	205	205	±0
Kumamoto	361	360	361	+1
Oita	181	182	181	(1)
Miyazaki	199	199	199	±0
Kagoshima	203	206	207	+1
Okinawa	100	122	132	+10
Total	21,215	21,327	21,372	+45

Global Seven-Eleven Store Network

[Consolidated subsidiaries]

	Aug. 2021	Feb. 2022	Aug. 2022	Change
Japan	21,215	21,327	21,372	+45
North America *1	13,488	13,213	13,211	(2)
U.S.A.	12,860	12,593	12,599	+6
Canada	628	620	612	(8)
Hawaii	65	65	65	±0
China [Beijing]	299	304	301	(3)
China [Tianjin]	182	200	205	+5
China [Chengdu]	78	84	90	+6
Subtotal	35,327	35,193	35,244	+51

*1. Figures for North America are the number of franchised stores and directly operated stores operated by 7-Eleven, Inc.

[Area licensees]

	Jun. 2021	Dec. 2021	Jun. 2022	Change
South Korea	10,865	11,173	14,055	+2,882
China	2,517	2,637	2,638	+1
[Hong Kong and others]*2				
China [Shanghai]	139	151	155	+4
China [Shandong]	160	247	276	+29
China [Chongqing]	35	37	41	+4
China [Zhejiang]	51	61	81	+20
China [Jiangsu]	38	61	87	+26
China [Hubei]	16	22	24	+2
China [Shaanxi]	47	70	79	+9
China [Fujian]	26	36	46	+10
China [Hunan]	26	42	49	+7
China [Henan]	14	23	25	+2
China [Yunnan]	-	5	29	+24
China [Taiwan]	6,210	6,379	6,565	+186
Thailand	12,743	13,134	13,433	+299
Philippines	3,004	3,073	3,241	+168
Malaysia	2,400	2,427	2,426	(1)
Singapore	435	455	459	+4
Australia	712	718	725	+7
Vietnam	60	63	66	+3
Cambodia	-	4	19	+15
India	-	2	4	+2
U.S.A.	283	284	280	(4)
Mexico	1,812	1,841	1,843	+2
Norway	152	149	149	±0
Sweden	82	82	81	(1)
Denmark	172	172	176	+4
Subtotal	41,999	43,348	47,052	+3,704

*2. Figures for China [Hong Kong and others] include Guangdong and Macau.

	Aug. 2021	Feb. 2022	Aug. 2022	Change
Total worldwide	77,326	78,541	82,296	+3,755

Note: Figures for overseas stores are as of the end of June 2021, December 2021 or June 2022.

As of August 31, 2022, the number of Seven-Eleven stores around the world including area licensees is 82,790.

Store Information in Superstore Operations

(1) Ito-Yokado

	Store name	Location	Date	Total sales floor space	Directly operated sales floor space
Closures	Hakodate	Hokkaido	Jul. 3, 2022	14,101	11,675
	Kanamachi	Tokyo	Sep. 4, 2022	8,780	6,260

(2) York-Benimaru

	Store name	Location	Date	Total sales floor space	Directly operated sales floor space
Openings	Sanuma (S&B)	Miyagi	Apr. 9, 2022	2,260	2,216
	Nishitomiya	Tochigi	Apr. 22, 2022	3,191	2,110
	Ushiku-Kamikashiwada	Ibaraki	May 27, 2022	1,741	1,741
	Kanuma-Sendo	Tochigi	Jun. 17, 2022	2,217	1,623
	Sendai-Toshogu	Miyagi	Jul. 29, 2022	1,702	971
	Utsunomiya Terrace	Tochigi	Aug. 26, 2022	2,631	1,752
Closure	Senoue	Fukushima	Mar. 27, 2022	1,025	972

In addition to the above, 5 stores will be opened, and 2 stores will be closed in the fiscal year ending February 28, 2023.

Note: S&B stands for Scrap & Build.

(3) Chengdu Ito-Yokado

	Store name	Location	Date	Total sales floor space
Opening	Jin Rong Cheng (food specialty store)	Chengdu	Jan. 2, 2022	2,532

Number of Stores by Type

Seven-Eleven Japan

	Six Months Ended Aug. 31, 2021			Six Months Ended Aug. 31, 2022			Fiscal Year Ended Feb. 28, 2022		
		Change	Composition (%)		Change	Composition (%)		Change	Composition (%)
Number of stores	21,115	+30	100.0	21,240	+35	100.0	21,205	+120	100.0
Franchised stores	20,652	+20	97.8	20,827	+49	98.1	20,778	+146	98.0
Type A	4,440	(42)	21.0	4,438	+18	20.9	4,420	(62)	20.8
Type C	16,212	+62	76.8	16,389	+31	77.2	16,358	+208	77.1
Directly operated stores	463	+10	2.2	413	(14)	1.9	427	(26)	2.0
Open 24 hours	19,301	(11)	91.4	19,331	(10)	91.0	19,341	+29	91.2
With liquor license	20,781	+33	98.4	20,874	+12	98.3	20,862	+114	98.4
With cigarette license	20,507	+59	97.1	20,641	+63	97.2	20,578	+130	97.0

7-Eleven, Inc.

	Six Months Ended Jun. 30, 2021			Six Months Ended Jun. 30, 2022			Fiscal Year Ended Dec. 31, 2021		
		Change	Composition (%)		Change	Composition (%)		Change	Composition (%)
Number of stores	13,488	+3,604	100.0	13,211	(2)	100.0	13,213	+3,329	100.0
Franchised stores	7,480	(5)	55.5	7,295	(109)	55.2	7,404	(81)	56.0
BCP stores [Type A]*	650	+3	4.8	642	(6)	4.9	648	+1	4.9
Type C	6,830	(8)	50.6	6,653	(103)	50.4	6,756	(82)	51.1
Directly operated stores	6,008	+3,609	44.5	5,916	+107	44.8	5,809	+3,410	44.0
With fuel station	8,301	+3,553	61.5	8,210	+72	62.1	8,138	+3,390	61.6

*BCP stands for Business Conversion Program.

Sales Floor Space

Ito-Yokado

(Square meters)

	Six Months Ended Aug. 31, 2021		Six Months Ended Aug. 31, 2022		Fiscal Year Ended Feb. 28, 2022	
		YOY(%)		YOY(%)		YOY(%)
Total sales floor space	2,307,167	96.8	2,515,513	109.0	2,288,584	96.4
Directly managed sales floor space	1,180,326	92.6	1,127,473	95.5	1,162,773	94.5
Weighted average directly operated sales floor space	1,190,543	92.2	1,135,410	95.4	1,185,771	92.7

Note: The calculation method of the sales floor space have been changed from the fiscal year ending February 28, 2023.

York-Benimaru

(Square meters)

	Six Months Ended Aug. 31, 2021		Six Months Ended Aug. 31, 2022		Fiscal Year Ended Feb. 28, 2022	
		YOY(%)		YOY(%)		YOY(%)
Total sales floor space	704,946	100.7	722,803	102.5	709,077	100.9
Directly operated sales floor space	542,274	100.8	591,993	109.2	544,925	100.7
Weighted average directly operated sales floor space	539,111	100.8	588,830	109.2	539,830	100.9

Notes: 1. The results for the six months ended August 31, 2022 include the business of formerly Life Foods.

2. Excluding floor space of the stores which has been temporarily closed.

Sogo & Seibu

(Square meters)

	Six Months Ended Aug. 31, 2021		Six Months Ended Aug. 31, 2022		Fiscal Year Ended Feb. 28, 2022	
		YOY(%)		YOY(%)		YOY(%)
Total sales floor space	443,201	90.6	443,201	100.0	443,201	100.0
Weighted average sales floor space	443,181	77.5	443,201	100.0	443,191	83.5

Appendix

Fiscal periods of consolidated subsidiaries

	Q1	Q2	Q3	Fiscal year
Consolidated subsidiaries except for below	May	August	November	February
Overseas subsidiaries	March	June	September	December
Seven Bank, Ltd. and its domestic consolidated subsidiaries	June	September	December	March

Note: For consolidated subsidiaries ending fiscal year on December, financial statements for the fiscal year ended December have been adopted.

For consolidated subsidiary ending fiscal year on March, financial statements which were applied correspondingly to regular financial statements on February have been adopted.

The information disclosed by the Company may contain forward-looking statements. These statements are based on management's judgment in accordance with materials available to the Company at the time of disclosure, with future projections based on certain assumptions. The forward-looking statements therefore incorporate various risks, estimates, uncertainties and as such, actual results and performance may differ from the future outlook included in disclosed information due to various factors, such as changes in business operations and the financial situation going forward.