

Brief Summary

for the First Quarter of FY2022

(Year Ending February 28, 2023)

Contents

Consolidated Results

Results	P1
Major Factors for the Change	P2
Segment Information	P3
Interest-Bearing Debt & Ratings	P4
Consolidated Balance Sheets	P6
Consolidated Statements of Income	P7
Consolidated Statements of Cash Flows	P8

Results and Business Performance of Major Companies

Domestic Convenience Store Operations	P9
Overseas Convenience Store Operations	P10
Superstore Operations	P12
Department and Specialty Store Operations	P15
Financial Services	P17
Capital Expenditures, Depreciation and Amortization of Major Companies	P18

Store Information

Number of Stores and Store Openings / Closures of Major Companies	P19
Store Information in Domestic / Overseas Convenience Store Operations	P20
Store Information in Superstore Operations	P21
Number of Stores by Type	P22
Sales Floor Space	P22

Fiscal years are indicated by the year in which that fiscal year begins, starting from the first quarter of the fiscal year ending February 28, 2023.

Consolidated Results

Results

	(Millions of yen)							
	Three Months Ended May 31, 2021		Three Months Ended May 31, 2022		Fiscal Year Ended Feb. 28, 2022		Fiscal Year Ending Feb. 28, 2023 (Forecasts)	
		YOY(%)		YOY(%)		YOY(%)		YOY(%)
Group's total sales	2,871,482	107.9	3,839,756	133.7	14,243,270	129.0	16,402,000	115.2
Gross revenues from operations [reference]			2,615,812	168.2			11,134,000	127.2
Domestic convenience store operations			221,529	101.8			886,000	101.5
Overseas convenience store operations			1,723,889	253.8			7,410,000	142.7
Superstore operations			439,690	97.3			1,850,000	102.2
Department and specialty store operations			188,468	113.1			817,000	114.7
Financial services			50,681	103.2			209,000	107.5
Others			5,697	119.4			25,000	122.9
Eliminations / Corporate			(14,143)	-			(63,000)	-
Revenues from operations	1,555,371	111.8	2,447,317	157.3	8,749,752	151.7	10,413,000	119.0
Domestic convenience store operations	217,536	106.4	215,243	98.9	873,239	101.7	855,000	97.9
Overseas convenience store operations	679,296	112.5	1,723,889	253.8	5,194,327	230.5	7,410,000	142.7
Superstore operations	451,684	105.5	355,772	78.8	1,810,728	100.0	1,495,000	82.6
Department and specialty store operations	166,636	142.1	112,904	67.8	712,282	104.0	487,000	68.4
Financial services	49,101	99.5	47,560	96.9	194,399	97.7	200,000	102.9
Others	4,771	131.9	5,829	122.2	20,340	117.4	24,000	118.0
Eliminations / Corporate	(13,655)	-	(13,884)	-	(55,567)	-	(58,000)	-
Operating income (loss)	77,512	108.6	102,367	132.1	387,653	105.8	445,000	114.8
Domestic convenience store operations	60,573	116.0	59,282	97.9	223,396	95.6	230,300	103.1
Overseas convenience store operations	12,136	111.1	43,981	362.4	159,866	162.0	238,500	149.2
Superstore operations	5,843	56.3	3,517	60.2	18,791	63.3	21,700	115.5
Department and specialty store operations	(3,442)	-	1,086	-	(8,153)	-	5,500	-
Financial services	10,431	90.8	9,205	88.2	37,549	78.1	35,000	93.2
Others	291	-	(90)	-	(115)	-	800	-
Eliminations / Corporate	(8,320)	-	(14,614)	-	(43,681)	-	(86,800)	-
Ordinary income	69,869	100.6	95,519	136.7	358,571	100.3	413,500	115.3
Special gains	7,322	-	6,234	85.1	22,011	211.0		
Special losses	12,479	30.7	7,550	60.5	68,728	63.0		
Income before income taxes	64,713	220.2	94,203	145.6	311,854	120.5		
Net income attributable to owners of parent	43,018	308.7	65,039	151.2	210,774	117.6	247,000	117.2
EBITDA	145,669	107.0	214,408	147.2	751,491	119.9	927,900	123.5
ROA (%)					2.7			
ROE (%)					7.5		7.7	
Net income per share (EPS) (yen)	48.72	308.5	73.65	151.2	238.68	117.6	279.68	117.2
EPS before amortization of goodwill (yen)	55.92	246.8	101.82	182.1	319.40	138.0	401.63	125.7

Number of shares outstanding

Average	882,969,270	883,118,369	883,065,915
End of period	883,012,666	883,149,600	883,116,298

Exchange rates

		(yen)							
		Three Months Ended May 31, 2021		Three Months Ended May 31, 2022		Fiscal Year Ended Feb. 28, 2022		Fiscal Year Ending Feb. 28, 2023 (Forecasts)	
Income statements	U.S.\$1=	106.09	116.34	109.90	127.00				
	1yuan=	16.38	18.31	17.04	19.00				
Balance sheets	U.S.\$1=	110.71	122.39	115.02	-				
	1yuan=	16.84	19.26	18.06	-				

Notes: 1. "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29, March 31, 2020), etc. have been applied from the fiscal year ending February 28, 2023.

Revenues from operations based on the previous accounting standard restated as "Gross revenues from operations [reference]."

2. Group's total sales include the sales of Seven-Eleven Japan, Seven-Eleven Okinawa and 7-Eleven, Inc. franchisees.

3. In accordance with our Medium-Term Management Plan announced on July 1, 2021, we reclassified our operating segments, effective from the second quarter for the fiscal year ended February 28, 2022. Figures in the tables have been restated to reflect this change.

4. "Eliminations / Corporate" in operating income mainly reflects the Company's operating expenses relating to the Group strategy.

5. EBITDA: Operating income + Depreciation and amortization + Amortization of goodwill* *Amortization of goodwill: Only figure included in SG&A expenses

6. ROA: Net income attributable to owners of parent / Average of total assets at the beginning and the end of each fiscal year

7. ROE: Net income attributable to owners of parent / Average of owners' equity* *Owners' equity: Net assets - Subscription rights to shares - Non-controlling interests at the beginning and the end of each fiscal year

8. EPS: Net income attributable to owners of parent / Weighted average shares outstanding during the period

9. EPS before amortization of goodwill: (Net income attributable to owners of parent + Amortization of goodwill) / Weighted average shares outstanding during the period.

10. Number of shares outstanding at each fiscal year-end and of weighted average shares over each fiscal period do not include treasury stock.

Seven & i Holdings introduced the BIP Trust and ESOP Trust and its shares held by these Trusts are included in the number of treasury stock.

Major Factors for the Change

	(Millions of yen)		(Billions of yen)
	Three Months Ended May 31, 2022	Change	Major Factors for the Change
Group's total sales ^{*1}	3,839,756	+968,274	Total store sales at Seven-Eleven Japan: +24.7 Total store sales at 7-Eleven, Inc.: +1,086.7 [Effect of exchange rate: +183.5]
Gross revenues from operations [reference]	2,615,812	+1,060,440	Domestic CVS: +3.9, Overseas CVS: +1,044.5, Superstore: (11.9), Department and specialty store: +21.8, Financial services: +1.5 [Effect of exchange rate: +153.3]
Revenues from operations	2,447,317	+891,945	Domestic CVS: (2.2), Overseas CVS: +1,044.5, Superstore: (95.9), Department and specialty store: (53.7), Financial services: (1.5) [Effect of exchange rate: +153.3]
Operating income (loss)	102,367	+24,855	[Effect of exchange rate: +3.8]
Domestic convenience store operations	59,282	(1,290)	Seven-Eleven Japan: (0.73) Revenues: (1.7), Gross profit margin: +0.18, SG&A expenses: +0.85 Others: (0.56)
Overseas convenience store operations	43,981	+31,844	7-Eleven, Inc.: +50.1 [of which, effect of exchange rate: +5.9] Revenues: +105.2, Gross profit margin ^{*2} : +67.7, SG&A expenses: (122.8) Others: +0.20 Amortization of goodwill: (18.5) [of which, effect of exchange rate: (2.1)]
Superstore operations	3,517	(2,325)	Ito-Yokado: +0.11 Revenues: (20.7), Gross profit margin: +19.8, SG&A expenses: +1.0 York-Benimaru: +0.92 Revenues: +0.50, Gross profit margin: +5.3, SG&A expenses: (4.9) Others: (3.3)
Department and specialty store operations	1,086	+4,529	Sogo & Seibu: +2.2 Revenues: +2.8, Gross profit margin: +0.06, SG&A expenses: (0.60) Seven & i Food Systems: +1.1 Nissen Holdings [Consolidated]: +0.20 Others: +0.91
Financial services	9,205	(1,226)	
Others	(90)	(381)	
Eliminations / Corporate ^{*3}	(14,614)	(6,294)	
Ordinary income	95,519	+25,649	Increase in operating income, decrease in non-operating expenses
Income before income taxes	94,203	+29,490	Decrease in special losses
Net income attributable to owners of parent	65,039	+22,020	

*1. Group's total sales include the sales of Seven-Eleven Japan, Seven-Eleven Okinawa and 7-Eleven, Inc. franchisees.

*2. A decrease in gross profit on merchandise was outweighed by growth in gross profit on fuel, leading to a year-on-year increase in the overall gross profit margin factor.

*3. Eliminations / Corporate in operating income mainly reflect the Company's operating expenses relating to the Group strategy.

Segment Information

Operating segment information

(Millions of yen)

	Three Months Ended May 31, 2021		Three Months Ended May 31, 2022			Fiscal Year Ended Feb. 28, 2022		Fiscal Year Ending Feb. 28, 2023 (Forecasts)	
		YOY(%)		YOY(%)	Composition(%)		YOY(%)		YOY(%)
Capital expenditures	94,678	123.9	81,970	86.6	100.0	439,630	116.5	535,900	121.9
Domestic convenience store operations	22,578	151.0	15,636	69.3	19.1	99,801	77.9	102,900	103.1
Overseas convenience store operations	34,394	125.6	32,946	95.8	40.2	178,435	122.2	244,400	137.0
Superstore operations	16,480	216.8	10,086	61.2	12.3	62,139	128.4	59,000	94.9
Department and specialty store operations	4,019	29.1	3,371	83.9	4.1	15,090	57.7	28,000	185.6
Financial services	10,184	118.5	8,390	82.4	10.2	37,323	94.9	40,800	109.3
Others	176	26.0	30	17.2	0.0	2,323	239.0	1,100	47.3
Eliminations / Corporate	6,845	202.3	11,508	168.1	14.0	44,516	-	59,700	134.1
Depreciation and amortization	61,802	105.3	87,164	141.0	100.0	292,561	124.2	375,200	128.2
Domestic convenience store operations	19,385	100.8	20,977	108.2	24.1	80,781	103.0	84,400	104.5
Overseas convenience store operations	22,692	110.8	41,858	184.5	48.0	127,193	153.8	190,800	150.0
Superstore operations	6,875	101.0	8,415	122.4	9.7	28,600	106.2	31,700	110.8
Department and specialty store operations	3,565	98.7	3,551	99.6	4.1	14,460	99.1	16,700	115.5
Financial services	7,538	99.0	8,697	115.4	10.0	31,783	110.5	35,500	111.7
Others	210	71.6	238	113.2	0.3	877	86.3	1,200	136.8
Eliminations / Corporate	1,534	233.9	3,425	223.2	3.9	8,865	291.8	14,900	168.1
Amortization of goodwill	6,353	104.8	24,876	391.5	100.0	71,276	284.6	107,700	151.1
Domestic convenience store operations	-	-	-	-	-	-	-	-	-
Overseas convenience store operations	5,373	105.8	23,896	444.7	96.1	67,355	318.9	-	-
Superstore operations	774	100.0	774	100.0	3.1	3,098	100.0	-	-
Department and specialty store operations	115	-	115	100.0	0.5	462	100.0	-	-
Financial services	89	100.0	89	100.0	0.4	359	100.0	-	-
Others	-	-	-	-	-	-	-	-	-
Corporate	-	-	-	-	-	-	-	-	-
EBITDA	145,669	107.0	214,408	147.2	100.0	751,491	119.9	927,900	123.5
Domestic convenience store operations	79,958	111.9	80,260	100.4	35.6	304,178	97.5	-	-
Overseas convenience store operations	40,202	110.2	109,735	273.0	48.6	354,415	175.0	-	-
Superstore operations	13,493	75.2	12,708	94.2	5.6	50,490	84.6	-	-
Department and specialty store operations	238	-	4,754	-	2.1	6,769	-	-	-
Financial services	18,059	94.1	17,993	99.6	8.0	69,692	90.3	-	-
Others	501	-	147	29.4	0.1	761	170.9	-	-
Eliminations / Corporate	(6,785)	-	(11,189)	-	-	(34,815)	-	-	-
Impairment loss	2,252	55.2	2,092	92.9	100.0	27,775	78.3	-	-
Domestic convenience store operations	809	68.2	581	71.8	27.8	9,944	112.2	-	-
Overseas convenience store operations	124	121.8	673	539.5	32.2	2,359	39.9	-	-
Superstore operations	393	54.1	351	89.3	16.8	6,359	54.9	-	-
Department and specialty store operations	920	162.0	433	47.1	20.7	7,882	103.9	-	-
Financial services	-	-	50	-	2.4	761	-	-	-
Others	4	-	1	41.0	0.1	67	4.4	-	-
Eliminations / Corporate	-	-	-	-	-	400	-	-	-

Notes: 1. Capital expenditures include long-term leasehold deposits, advances for store construction, and investments related to store openings for each fiscal year and beyond, and do not include the increase of future amortization of assets under the Accounting Standard for Asset Retirement Obligations.

Figures for actual results do not include goodwill and others related to the acquisition of stores, etc.

"Eliminations / Corporate" in capital expenditures mainly reflects capital expenditures relating to the Group strategy.

2. Depreciation and amortization respectively include 412 million yen and 970 million yen recorded as "Loss related to novel coronavirus (COVID-19)" in the consolidated income statements for the three months ended May 31, 2021 and the fiscal year ended February 28, 2022.

"Eliminations / Corporate" in depreciation and amortization mainly reflects the Company's depreciation and amortization relating to the Group strategy.

3. Amortization of goodwill include only the amount recorded on SG&A expenses.

4. EBITDA: Operating income + Depreciation and amortization + Amortization of goodwill

5. Impairment losses respectively include 177 million yen, 103 million yen, and 1,365 million yen recorded as "Restructuring expenses" in the consolidated income statements for the three months ended May 31, 2021 and 2022, and the fiscal year ended February 28, 2022.

Geographic area segment information

(Millions of yen)

	Three Months Ended May 31, 2021		Three Months Ended May 31, 2022			Fiscal Year Ended Feb. 28, 2022	
		YOY(%)		YOY(%)	Composition(%)		YOY(%)
Revenues from operations	1,555,371	111.8	2,447,317	157.3	-	8,749,752	151.7
Japan	852,345	110.9	725,167	85.1	29.5	3,468,840	101.0
North America	674,831	112.6	1,719,320	254.8	69.8	5,170,053	231.6
Others	28,719	119.9	17,606	61.3	0.7	112,500	111.7
Eliminations	(524)	-	(14,778)	-	-	(1,642)	-
Operating income	77,512	108.6	102,367	132.1	-	387,653	105.8
Japan	64,791	108.2	72,899	112.5	62.4	227,174	85.4
North America	12,881	111.0	44,064	342.1	37.7	159,507	160.2
Others	10	13.5	(82)	-	-	1,029	127.7
Eliminations	(170)	-	(14,514)	-	-	(58)	-

Note: "Others" consists of the results in the P.R.C., etc.

Interest-Bearing Debt & Ratings
Interest-bearing debt (end of period)

(Millions of yen)

	Three Months Ended May 31, 2021		Three Months Ended May 31, 2022		Fiscal Year Ended Feb. 28, 2022	
		YOY(%)change		YOY(%)change		YOY(%)change
Short-term loans	622,631	178.3	132,160	21.2	140,146	22.6
Current portion of long-term loans	165,371	167.1	121,628	73.5	121,280	82.6
Current portion of bonds	66,917	111.5	252,610	377.5	60,000	89.7
Subtotal	854,921	158.1	506,399	59.2	321,427	38.6
Long-term loans	359,286	91.1	994,180	276.7	994,399	274.2
Bonds	1,766,932	626.8	1,459,803	82.6	1,582,906	280.2
Subtotal	2,126,218	314.3	2,453,983	115.4	2,577,306	277.8
Total	2,981,139	244.9	2,960,383	99.3	2,898,733	164.6
Ratio to total assets (%)	35.5	+16.2	29.7	(5.8)	33.2	+7.8
Ratio to owners' equity (%)	107.1	+59.6	94.0	(13.1)	97.2	+31.2

Interest-bearing debt by operating segment (end of period)

(Millions of yen)

	Three Months Ended May 31, 2021		Three Months Ended May 31, 2022		Fiscal Year Ended Feb. 28, 2022	
		YOY(%)		YOY(%)		YOY(%)
Domestic convenience store operations	-	-	-	-	-	-
Overseas convenience store operations	1,503,554	493.6	1,572,486	104.6	1,500,345	532.1
Superstore operations	-	-	-	-	-	-
Department and specialty store operations	186,988	92.6	160,669	85.9	169,806	90.7
Others	-	-	-	-	-	-
Corporate	1,008,917	260.8	940,974	93.3	940,974	93.3
Subtotal	2,699,460	302.1	2,674,130	99.1	2,611,126	176.7
Financial services	281,679	87.0	286,252	101.6	287,607	101.6
Total	2,981,139	244.9	2,960,383	99.3	2,898,733	164.6

Bond information

(As of May. 31, 2022)

	Amount	Date of issue	Coupon	Redemption date
Issued by Seven & i Holdings				
9th unsecured domestic straight bonds	20 billion yen	Apr. 26, 2013	0.671%	Mar. 20, 2023
11th unsecured domestic straight bonds	60 billion yen	Jun. 17, 2015	0.514%	Jun. 20, 2022
12th unsecured domestic straight bonds	30 billion yen	Jun. 17, 2015	0.781%	Jun. 20, 2025
13th unsecured domestic straight bonds	130 billion yen	Dec. 14, 2020	0.060%	Dec. 20, 2023
14th unsecured domestic straight bonds	180 billion yen	Dec. 14, 2020	0.190%	Dec. 19, 2025
15th unsecured domestic straight bonds	40 billion yen	Dec. 14, 2020	0.280%	Dec. 20, 2027
Issued by 7-Eleven, Inc.				
USD-denominated senior unsecured notes due 2023	\$1.25 billion	Feb. 10, 2021	0.625%	Feb. 10, 2023
USD-denominated senior unsecured notes due 2024	\$2.25 billion	Feb. 10, 2021	0.800%	Feb. 10, 2024
USD-denominated senior unsecured notes due 2026	\$1.25 billion	Feb. 10, 2021	0.950%	Feb. 10, 2026
USD-denominated senior unsecured notes due 2028	\$1.0 billion	Feb. 10, 2021	1.300%	Feb. 10, 2028
USD-denominated senior unsecured notes due 2031	\$1.7 billion	Feb. 10, 2021	1.800%	Feb. 10, 2031
USD-denominated senior unsecured notes due 2041	\$0.75 billion	Feb. 10, 2021	2.500%	Feb. 10, 2041
USD-denominated senior unsecured notes due 2051	\$1.25 billion	Feb. 10, 2021	2.800%	Feb. 10, 2051
Issued by Seven Bank				
10th unsecured domestic straight bonds	20 billion yen	Mar. 07, 2013	0.803%	Mar. 20, 2023
11th unsecured domestic straight bonds	15 billion yen	Dec. 17, 2014	0.536%	Dec. 20, 2024
12th unsecured domestic straight bonds	30 billion yen	Oct. 20, 2017	0.390%	Sep. 17, 2027
13th unsecured domestic straight bonds	20 billion yen	Jan. 25, 2019	0.160%	Dec. 20, 2023
14th unsecured domestic straight bonds	20 billion yen	Jan. 25, 2019	0.385%	Dec. 20, 2028

Note: USD-denominated senior unsecured notes due 2022 amounts to 1.5 billion USD was redeemed prior to maturity. (September 2021:750 million USD, November 2021:750 million USD)

Ratings

(As of Jun. 30, 2022)

		S&P	Moody's	R&I	JCR
Seven & i Holdings	Long-term	A	A2	AA-	AA
Seven-Eleven Japan	Long-term	A	-	-	AA
	Short-term*	A-1	P-1	-	-
7-Eleven, Inc.	Long-term	A	Baa2	-	-
Seven Bank	Long-term	A	-	AA-	-
	Short-term	A-1	-	-	-

* From January 2006, Seven-Eleven Japan's short-term rating is its rating as the guarantor of 7-Eleven, Inc.'s commercial paper program.

[Reference] Medium-Term Management Plan 2021-2025 key consolidated financial KPIs

	Fiscal Year Ended Feb. 29, 2020		Fiscal Year Ended Feb. 28, 2021		Fiscal Year Ended Feb. 28, 2022		Fiscal Year Ending Feb. 28, 2023 (Forecasts)	
		YOY(%)change		YOY(%)change		YOY(%)change		YOY(%)change
EBITDA	674,317	102.8	626,874	93.0	751,491	119.9	927,900	123.5
Operating cash flow (excl. financial services)	477,435	-	456,708	95.7	630,807	138.1	-	-
Free cash flow level (excl. financial services)	166,227	-	132,069	79.5	279,597	211.7	-	-
ROE (%)	8.5		6.8		7.5		7.7	
ROIC (excl. financial services)	6.6		4.7		4.8		-	
Debt/EBITDA ratio	1.5		2.8		3.9		3.0	
Net income per share (EPS) (yen)	246.95	107.6	203.03	82.2	238.68	117.6	279.68	117.2
EPS before amortization of goodwill (yen)	273.64	107.0	231.39	84.6	319.40	138.0	401.63	125.7

Notes: 1. Operating cash flow represents management accounting figures based on NOPAT (excl. financial services).

2. Free cash flow is based on management accounting figures (excl. financial services) and is calculated by excluding M&A as a strategic investment from investment cash flow.

3. ROIC: {Net income + Interest expense × (1 - Effective tax rate)} / {Owner's equity + Interest-bearing debt (both the averages of the figures at the beginning and the end of each fiscal year)}

Consolidated Balance Sheets

(Millions of yen)

ASSETS	Feb. 28, 2022	May 31, 2022	LIABILITIES	Feb. 28, 2022	May 31, 2022
	Amount	Amount		Amount	Amount
Current assets	2,604,774	2,837,061	Current liabilities	2,480,725	3,043,403
Cash and bank deposits*	1,420,653	1,533,231	Notes and accounts payable, trade	483,908	564,826
Notes, accounts receivable and contract assets	365,746	415,267	Short-term loans	140,146	132,160
Trade accounts receivable - financial services	91,662	92,246	Current portion of bonds	60,000	252,610
Merchandise and finished goods	246,571	279,998	Current portion of long-term loans	121,280	121,628
Work in process	51	37	Income taxes payable	22,716	10,974
Raw materials and supplies	2,193	2,130	Accrued expenses	235,274	224,342
Prepaid expenses	71,249	81,902	Contract liabilities	-	176,583
ATM-related temporary payments	107,883	89,768	Deposits received	223,146	263,114
Other	306,593	351,372	ATM-related temporary advances	73,901	48,652
Allowance for doubtful accounts	(7,829)	(8,894)	Lease obligations	20,409	113,957
			Allowance for sales promotion expenses	17,649	1,092
			Allowance for bonuses to employees	13,937	24,107
			Allowance for bonuses to Directors and Audit & Supervisory Board Members	349	47
			Allowance for loss on future collection of gift certificates	602	-
			Provision for sales returns	34	-
			Deposits received in banking business	787,879	763,273
			Call money	-	70,000
			Other	279,489	276,030
Non-current assets	6,132,658	7,120,533	Non-current liabilities	3,110,820	3,601,727
Property and equipment	3,232,347	4,111,640	Bonds	1,582,906	1,459,803
Buildings and structures, net	1,527,898	1,574,311	Long-term loans	994,399	994,180
Furniture, fixtures and equipment, net	436,377	451,039	Deferred income taxes	109,825	137,667
Land	1,119,796	1,154,359	Allowance for retirement benefits to Directors and Audit & Supervisory Board Members	569	504
Lease assets, net	7,240	7,167	Allowance for stock payments	4,272	4,360
Right-of-use assets, net	10,801	789,843	Net defined benefit liability	12,702	13,180
Construction in progress	110,725	116,032	Deposits received from tenants and franchised stores	51,422	51,294
Other ,net	19,506	18,887	Lease obligations	36,527	747,837
Intangible assets	2,140,002	2,236,551	Asset retirement obligations	130,456	135,902
Goodwill	1,741,604	1,831,898	Other	187,738	56,996
Software	213,462	225,458	TOTAL LIABILITIES	5,591,546	6,645,130
Other	184,935	179,194			
Investments and other assets	760,308	772,341	NET ASSETS		
Investments in securities	220,615	226,400	Shareholder's equity	2,767,517	2,808,864
Long-term loans receivable	14,633	14,363	Common stock	50,000	50,000
Long-term leasehold deposits	330,285	323,862	Capital surplus	408,645	408,645
Advances for store construction	542	410	Retained earnings	2,319,155	2,360,375
Net defined benefit asset	86,217	87,154	Treasury stock, at cost	(10,282)	(10,155)
Deferred income taxes	43,539	49,256	Total accumulated other comprehensive income	213,438	338,961
Other	67,499	73,909	Unrealized gains (losses) on available-for- sale	37,696	34,815
Allowance for doubtful accounts	(3,024)	(3,016)	Unrealized gains (losses) on hedging derivatives, net of taxes	4,270	4,683
Deferred assets	1,846	1,661	Foreign currency translation adjustments	157,570	286,409
Business commencement expenses	1,353	1,208	Remeasurements of defined benefit plans	13,901	13,053
Bond issuance cost	492	452	Subscription rights to shares	56	56
TOTAL ASSETS	8,739,279	9,959,256	Non-controlling interests	166,719	166,242
			TOTAL NET ASSETS	3,147,732	3,314,126
			TOTAL LIABILITIES AND NET ASSETS	8,739,279	9,959,256

Consolidated Statements of Income

(Millions of yen)

	Three Months Ended May 31, 2021	Three Months Ended May 31, 2022
Revenues from operations	1,555,371	2,447,317
Net sales	1,241,517	2,087,947
Cost of sales	990,659	1,709,660
Gross profit on sales	250,857	378,286
Operating revenues	313,854	359,370
Gross profit from operations	564,712	737,657
Selling, general and administrative expenses	487,200	635,289
Operating income	77,512	102,367
Non-operating income	2,447	2,740
Interest income	924	679
Equity in earnings of affiliates	-	559
Other	1,522	1,500
Non-operating expenses	10,089	9,588
Interest expenses	2,447	2,999
Interest on bonds	2,670	4,563
Equity in losses of affiliates	582	-
Commitment fee	2,902	116
Other	1,487	1,909
Ordinary income	69,869	95,519
Special gains	7,322	6,234
Gain on sales of property and equipment	3,069	5,030
Gain on sales of property and equipment related to restructuring	1,814	-
Other	2,438	1,204
Special losses	12,479	7,550
Loss on desposals of property and equipment	3,448	3,063
Impairment loss	2,075	1,988
Restructuring expenses	492	181
Loss related to novel coronavirus (COVID-19)	5,436	-
Other	1,026	2,317
Income before income taxes	64,713	94,203
Total income taxes	18,976	26,378
Income taxes - current	17,834	18,986
Income taxes - deferred	1,141	7,392
Net income	45,736	67,824
Net income attributable to non-controlling interests	2,717	2,785
Net income attributable to owners of parent	43,018	65,039

Consolidated Statements of Cash Flows

(Millions of yen)

	Three Months Ended May 31, 2021	Three Months Ended May 31, 2022
Cash flows from operating activities		
Income before income taxes	64,713	94,203
Depreciation and amortization	61,802	87,164
Impairment loss	2,252	2,092
Amortization of goodwill	6,353	24,876
Interest income	(924)	(679)
Interest expenses and interest on bonds	5,117	7,563
Equity in losses (earnings) of affiliates	582	(559)
Gain on sales of property and equipment	(4,884)	(5,030)
Loss on disposals of property and equipment	3,448	3,063
Decrease (increase) in notes and accounts receivable, trade	(23,918)	(43,608)
Decrease (increase) in trade accounts receivable, financial services	156	(580)
Decrease (increase) in inventories	(5,513)	(23,693)
Increase (decrease) in notes and accounts payable, trade	28,358	68,252
Increase (decrease) in deposits received	78,856	40,115
Net increase (decrease) in deposits received in banking business	(18,009)	(24,606)
Net increase (decrease) in call money in banking business	50,000	70,000
Net decrease (increase) in ATM-related temporary accounts	45,557	(7,086)
Other	(11,611)	32,900
Subtotal	282,339	324,386
Interest and dividends received	792	633
Interest paid	(2,601)	(11,423)
Proceeds from settlement of interest rate swaps	5,786	-
Income taxes paid	(36,411)	(35,680)
Income taxes refund	-	2,240
Net cash provided by operating activities	249,904	280,155
Cash flows from investing activities		
Acquisition of property and equipment	(86,142)	(66,606)
Proceeds from sales of property and equipment	20,577	9,705
Acquisition of intangible assets	(17,721)	(26,068)
Payment for purchase of investments in securities	(1,100)	(5,376)
Proceeds from sales of investments in securities	500	119
Payment for purchase of shares in subsidiaries resulting in change in scope of consolidation	-	938
Payment for long-term leasehold deposits	(2,512)	(2,284)
Refund of long-term leasehold deposits	6,523	5,281
Proceeds from deposits from tenants	1,021	750
Refund of deposits from tenants	(1,341)	(974)
Payment for acquisition of business	(2,121)	(198)
Payment for time deposits	(764)	(213)
Proceeds from withdrawal of time deposits	1,529	91
Other	(3,329)	(7,993)
Net cash used in investing activities	(84,881)	(92,829)
Cash flows from financing activities		
Net increase (decrease) in short-term loans	2,660	(8,172)
Proceeds from long-term debts	15,500	11,400
Repayment of long-term debts	(19,829)	(37,176)
Proceeds from issuance of bonds	1,151,516	-
Purchase of treasury stocks	(7)	(3)
Dividends paid	(44,659)	(45,581)
Dividends paid to non-controlling interests	(361)	(455)
Payment for changes in ownership interests in subsidiaries that do not result in change in scope of consolidation	(1,722)	(183)
Other	(3,667)	(5,859)
Net cash used in financing activities	1,099,428	(86,031)
Effect of exchange rate changes on cash and cash equivalents	114,126	10,908
Net increase (decrease) in cash and cash equivalents	1,378,579	112,202
Cash and cash equivalents at beginning of period	2,183,837	1,414,890
Cash and cash equivalents at end of period	3,562,416	1,527,092

■ Results and Business Performance of Major Companies

Domestic Convenience Store Operations

Seven-Eleven Japan

Results

(Millions of yen)

	Three Months Ended May 31, 2021		Three Months Ended May 31, 2022		Fiscal Year Ended Feb. 28, 2022		Fiscal Year Ending Feb. 28, 2023 (Forecasts)	
		YOY(%)		YOY(%)		YOY(%)		YOY(%)
Gross total store sales [reference]			1,259,220	102.2			5,103,000	103.0
Total store sales	1,231,951	104.6	1,256,742	102.0	4,952,782	101.7	5,087,000	102.7
Net sales at franchised stores	1,208,631	104.3	1,234,754	102.2	4,859,926	101.5		
Gross revenues from operations [reference]			218,528	101.5			865,500	100.3
Revenues from operations	215,342	106.4	212,866	98.8	863,025	101.5	837,500	97.0
Franchise commission from franchised stores	190,940	104.6	189,399	99.2	765,731	100.4		
Gross profit from operations	198,914	105.2	197,334	99.2	797,431	100.7		
SG&A expenses	138,527	101.2	137,677	99.4	574,340	102.8		
Advertising expenses	9,288	89.1	6,469	69.7	45,590	93.0		
Salaries and wages	19,555	103.1	19,483	99.6	78,139	103.2		
Land and building rent	47,472	99.8	47,879	100.9	190,390	101.0		
Depreciation and amortization	19,021	101.1	20,591	108.3	79,283	103.1		
Utility expenses	9,915	90.8	13,365	134.8	46,550	106.4		
Others	33,275	109.9	29,887	89.8	134,384	107.7		
Operating income	60,386	115.6	59,656	98.8	223,091	95.6	230,000	103.1
EBITDA	79,407	111.8	80,247	101.1	302,375	97.5	312,500	103.3

Notes: 1. "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29, March 31, 2020), etc. have been applied from the fiscal year ending February 28, 2023.

Total store sales and revenues from operations based on the previous accounting standard restated as "Gross total store sales [reference]" and "Gross revenues from operations [reference]."

2. EBITDA: Operating income + Depreciation and amortization

Sales by merchandise category (total store sales)

(Millions of yen)

	Three Months Ended May 31, 2021			Three Months Ended May 31, 2022			Fiscal Year Ended Feb. 28, 2022			Fiscal Year Ending Feb. 28, 2023 (Forecasts)	
		YOY(%)	Composition(%)		YOY(%)	Composition(%)		YOY(%)	Composition(%)		YOY(%)
Total store sales	1,231,951	104.6	100.0	1,259,220	102.2	100.0	4,952,782	101.7	100.0	5,103,000	103.0
Processed food	312,915	102.2	25.4	314,805	100.6	25.0	1,258,006	100.9	25.4		
Fast food	363,425	106.0	29.5	372,729	102.6	29.6	1,456,118	101.3	29.4		
Daily food	161,385	100.8	13.1	157,402	97.5	12.5	638,908	98.6	12.9		
Nonfood	394,224	106.9	32.0	414,283	105.1	32.9	1,599,748	103.9	32.3		

Average daily sales per store

(Thousands of yen)

	Three Months Ended May 31, 2021		Three Months Ended May 31, 2022		Fiscal Year Ended Feb. 28, 2022		Fiscal Year Ending Feb. 28, 2023 (Forecasts)	
		Change		Change		Change		Change
All stores	638	+19	649	+11	646	+4		
Newly opened stores	474	(25)	528	+54	537	(20)		

Existing store sales increase

(%)

	Three Months Ended May 31, 2021	Three Months Ended May 31, 2022	Fiscal Year Ended Feb. 28, 2022	Fiscal Year Ending Feb. 28, 2023 (Forecasts)	
Existing store sales increase	+3.3	+1.7	+0.7	+2.5	
Number of customers	+2.8	(0.7)	(1.2)		
Average spending per customer	+0.5	+2.4	+1.9		

Gross profit margin by merchandise category

(%)

	Three Months Ended May 31, 2021		Three Months Ended May 31, 2022		Fiscal Year Ended Feb. 28, 2022		Fiscal Year Ending Feb. 28, 2023 (Forecasts)	
		Change		Change		Change		Change
Total	31.8	(0.2)	31.9	+0.1	31.7	(0.3)	31.9	+0.2
Processed food	39.4	(0.1)	39.7	+0.3	39.3	(0.1)		
Fast food	37.1	+0.3	37.4	+0.3	36.6	±0.0		
Daily food	34.3	+0.5	34.6	+0.3	34.2	±0.0		
Nonfood	19.9	(0.5)	19.9	±0.0	20.1	(0.6)		

Seven Net Shopping

(Millions of yen)

	Three Months Ended May 31, 2021		Three Months Ended May 31, 2022		Fiscal Year Ended Feb. 28, 2022	
		Change		Change		Change
EC sales	6,436	+1,056	5,754	(682)	25,241	+1,553

Overseas Convenience Store Operations

7-Eleven, Inc. (Dollar basis)

Results

(Thousands of dollar)

	Three Months Ended Mar. 31, 2021		Three Months Ended Mar. 31, 2022		Fiscal Year Ended Dec. 31, 2021		Fiscal Year Ending Dec. 31, 2022 (Forecasts)	
		YOY(%)		YOY(%)		YOY(%)		YOY(%)
Total store sales	8,970,325	111.9	17,521,324	195.3	58,816,567	184.3	70,637,000	120.1
MDSE sales at directly operated stores	994,804	108.3	2,504,543	251.8	8,743,635	207.9		
MDSE sales at franchised stores	3,395,580	104.5	3,606,916	106.2	15,431,258	109.4		
Fuel sales	4,579,940	118.9	11,409,864	249.1	34,641,673	254.6		
Revenues from operations	6,262,313	115.7	14,669,631	234.3	46,607,410	227.1	57,708,000	123.8
MDSE sales at directly operated stores, etc	1,019,073	107.3	2,533,299	248.6	8,853,012	205.6		
Fuel sales	4,579,940	118.9	11,409,864	249.1	34,641,673	254.6		
Other operating revenues	663,299	108.7	726,466	109.5	3,112,724	119.2		
Franchise commission from franchised stores	577,568	107.7	625,382	108.3	2,678,569	116.6		
Gross profit from operations	1,437,602	110.4	2,797,985	194.6	9,704,706	165.4		
SG&A expenses	1,270,501	110.5	2,214,420	174.3	7,658,625	161.2		
Advertising expenses	27,117	134.5	48,774	179.9	171,434	215.3		
Salaries and wages	331,018	109.6	733,608	221.6	2,476,929	189.8		
Land and building rent	190,371	109.3	247,910	130.2	851,244	120.9		
Depreciation and amortization	205,453	111.2	351,922	171.3	1,115,879	146.5		
Utility expenses	69,320	103.2	114,320	164.9	405,296	140.3		
Others	447,220	111.6	717,883	160.5	2,637,841	163.7		
Operating income	167,101	109.6	583,565	349.2	2,046,081	183.2	2,682,000	131.1
EBITDA	372,554	110.5	935,487	251.1	3,161,960	168.3	4,153,000	131.3

Note: EBITDA: Operating income + Depreciation and amortization

Sales by merchandise category (total store sales)

(Thousands of dollar)

	Three Months Ended Mar. 31, 2021		Three Months Ended Mar. 31, 2022		Fiscal Year Ended Dec. 31, 2021		Fiscal Year Ending Dec. 31, 2022 (Forecasts)	
	YOY(%)	Composition(%)	YOY(%)	Composition(%)	YOY(%)	Composition(%)	YOY(%)	YOY(%)
Net sales	8,970,325	111.9	17,521,324	195.3	58,816,567	184.3	70,637,000	120.1
Merchandise sales	4,390,385	105.4	6,111,459	139.2	24,174,893	132.1		
Processed food	1,863,271	115.1	2,552,200	137.0	10,452,142	131.5		
Fast food	553,688	91.8	840,794	151.9	3,154,386	137.9		
Daily food	196,436	88.4	220,514	112.3	828,597	104.9		
Nonfood	1,776,988	109.0	2,497,949	140.6	9,739,769	133.8		
Fuel sales	4,579,940	118.9	11,409,864	249.1	34,641,673	254.6		

Existing store sales increase

(%)

	Three Months Ended Mar. 31, 2021	Three Months Ended Mar. 31, 2022	Fiscal Year Ended Dec. 31, 2021	Fiscal Year Ending Dec. 31, 2022 (Forecasts)
U.S. merchandise sales increase	+4.7	+5.7	+7.4	+6.0
Number of customers	(9.9)	+1.0	+2.3	
Average spending per customer	+16.5	+4.7	+4.9	

Average merchandise daily sales per store

(Dollar)

	Three Months Ended Mar. 31, 2021	Three Months Ended Mar. 31, 2022	Fiscal Year Ended Dec. 31, 2021	Fiscal Year Ending Dec. 31, 2022 (Forecasts)
	Change	Change	Change	Change
All stores	4,920	+209	5,154	+234

Merchandise gross profit margin

(%)

	Three Months Ended Mar. 31, 2021	Three Months Ended Mar. 31, 2022	Fiscal Year Ended Dec. 31, 2021	Fiscal Year Ending Dec. 31, 2022 (Forecasts)
	Change	Change	Change	Change
Gross profit margin	34.3	+0.1	33.1	(1.2)

Fuel

	Three Months Ended Mar. 31, 2021		Three Months Ended Mar. 31, 2022		Fiscal Year Ended Dec. 31, 2021		Fiscal Year Ending Dec. 31, 2022 (Forecasts)	
	YOY(%)	Change	YOY(%)	Change	YOY(%)	Change	YOY(%)	Change
Sales (K dollars)	4,579,940	118.9	11,409,864	249.1	34,641,673	254.6		
Gallons sold (K gallons)	1,871,662	117.2	3,093,415	165.3	11,384,814	184.5		
Fuel margin (cents per gallon)*	25.22	(0.31)	43.61	+18.39	34.50	+1.90		
Avg. retail gallon sold per store increase (%)	(9.2)		+18.4		+22.2		+9.9	
Avg. retail price (dollars per gallon)	2.67	+0.22	3.72	+1.05	3.11	+0.85		
Retail fuel margin (cents per gallon)	31.47	+2.34	40.83	+9.36	35.77	+0.92		

*Fuel margin is shown for the entire fuel business, including wholesale business.

Overseas Convenience Store Operations

7-Eleven, Inc. (Yen basis)

Results

(Millions of yen)

	Three Months Ended Mar. 31, 2021		Three Months Ended Mar. 31, 2022		Fiscal Year Ended Dec. 31, 2021		Fiscal Year Ending Dec. 31, 2022 (Forecasts)	
		YOY(%)		YOY(%)		YOY(%)		YOY(%)
Total store sales	951,661	109.0	2,038,430	214.2	6,463,940	189.7	8,970,900	138.8
MDSE sales at directly operated stores	105,538	105.6	291,378	276.1	960,925	214.1		
MDSE sales at franchised stores	360,237	101.9	419,628	116.5	1,695,895	112.7		
Fuel sales	485,885	115.9	1,327,423	273.2	3,807,119	262.0		
Revenues from operations	664,368	112.8	1,706,664	256.9	5,122,154	233.7	7,329,000	143.1
MDSE sales at directly operated stores, etc	108,113	104.5	294,724	272.6	972,946	211.6		
Fuel sales	485,885	115.9	1,327,423	273.2	3,807,119	262.0		
Other operating revenues	70,369	105.9	84,517	120.1	342,088	122.7		
Franchise commission from franchised stores	61,274	105.0	72,757	118.7	294,374	120.0		
Gross profit from operations	152,515	107.6	325,517	213.4	1,066,547	170.3		
SG&A expenses	134,787	107.7	257,625	191.1	841,682	166.0		
Advertising expenses	2,876	131.1	5,674	197.2	18,840	221.6		
Salaries and wages	35,117	106.8	85,348	243.0	272,214	195.3		
Land and building rent	20,196	106.5	28,841	142.8	93,551	124.4		
Depreciation and amortization	21,796	108.3	40,942	187.8	122,635	150.8		
Utility expenses	7,354	100.6	13,300	180.8	44,542	144.4		
Others	47,445	108.7	83,518	176.0	289,898	168.5		
Operating income	17,727	106.8	67,891	383.0	224,864	188.6	340,600	151.5
EBITDA	39,524	107.7	108,834	275.4	347,499	173.3	527,500	151.8

Note: EBITDA: Operating income + Depreciation and amortization

Sales by merchandise category (total store sales)

(Millions of yen)

	Three Months Ended Mar. 31, 2021		Three Months Ended Mar. 31, 2022		Fiscal Year Ended Dec. 31, 2021		Fiscal Year Ending Dec. 31, 2022 (Forecasts)	
	YOY(%)	Composition(%)	YOY(%)	Composition(%)	YOY(%)	Composition(%)	YOY(%)	YOY(%)
Net sales	951,661	109.0	2,038,430	214.2	6,463,940	189.7	8,970,900	138.8
Merchandise sales	465,775	102.7	711,007	152.7	2,656,820	135.9		
Processed food	197,674	112.2	296,923	150.2	1,148,690	135.4		
Fast food	58,740	89.5	97,818	166.5	346,667	141.9		
Daily food	20,840	86.1	25,654	123.1	91,062	108.0		
Nonfood	188,520	106.2	290,611	154.2	1,070,400	137.7		
Fuel sales	485,885	115.9	1,327,423	273.2	3,807,119	262.0		

Existing store sales increase

(%)

	Three Months Ended Mar. 31, 2021	Three Months Ended Mar. 31, 2022	Fiscal Year Ended Dec. 31, 2021	Fiscal Year Ending Dec. 31, 2022 (Forecasts)
U.S. merchandise sales increase(Dollar)	+4.7	+5.7	+7.4	+6.0
Number of customers	(9.9)	+1.0	+2.3	
Average spending per customer	+16.5	+4.7	+4.9	

Average merchandise daily sales per store

(Thousands of yen)

	Three Months Ended Mar. 31, 2021		Three Months Ended Mar. 31, 2022		Fiscal Year Ended Dec. 31, 2021		Fiscal Year Ending Dec. 31, 2022 (Forecasts)	
		Change		Change		Change		Change
All stores	521	+9	599	+78	602	+57		

Merchandise gross profit margin

(%)

	Three Months Ended Mar. 31, 2021		Three Months Ended Mar. 31, 2022		Fiscal Year Ended Dec. 31, 2021		Fiscal Year Ending Dec. 31, 2022 (Forecasts)	
		Change		Change		Change		Change
Gross profit margin	34.3	+0.1	33.1	(1.2)	34.2	+0.1	34.4	+0.2

Exchange rates (Income statements)

(yen)

	Three Months Ended Mar. 31, 2021	Three Months Ended Mar. 31, 2022	Fiscal Year Ended Dec. 31, 2021	Fiscal Year Ending Dec. 31, 2022 (Forecasts)
U.S. \$1=	106.09	116.34	109.90	127.00

Superstore Operations

Ito-Yokado

Results

(Millions of yen)

	Three Months Ended May 31, 2021		Three Months Ended May 31, 2022		Fiscal Year Ended Feb. 28, 2022		Fiscal Year Ending Feb. 28, 2023 (Forecasts)	
		YOY(%)		YOY(%)		YOY(%)		YOY(%)
Gross revenues from operations [reference]			265,345	100.8			1,089,000	102.0
Revenues from operations	263,277	105.9	178,823	67.9	1,067,545	98.8	764,400	71.6
Gross sales [reference]			257,833	100.7			1,057,900	101.9
Net sales	256,086	105.3	159,940	62.5	1,038,664	98.6	689,900	66.4
Gross profit from operations	64,811	101.4	63,852	98.5	260,919	95.5		
SG&A expenses	64,159	102.2	63,082	98.3	259,298	97.7		
Advertising expenses	3,692	123.7	1,996	54.1	14,840	96.7		
Salaries and wages	26,768	91.0	23,889	89.2	101,949	92.3		
Land and building rent	11,372	127.8	12,088	106.3	46,098	99.6		
Depreciation and amortization	3,144	119.8	3,741	119.0	13,318	105.8		
Utility expenses	2,425	85.2	5,024	207.2	12,034	104.5		
Others	16,757	104.7	16,340	97.5	71,056	102.6		
Operating income	651	56.2	770	118.3	1,620	20.8	4,000	246.8
EBITDA	3,795	100.3	4,511	118.9	14,939	73.3	19,700	131.9

Notes: 1. "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29, March 31, 2020), etc. have been applied from the fiscal year ending February 28, 2023.

Revenues from operations and net sales based on the previous accounting standard restated as "Gross revenues from operations [reference]" and "Gross sales [reference]".

2. EBITDA: Operating income + Depreciation and amortization

Gross sales by merchandise category

(Millions of yen)

	Three Months Ended May 31, 2021			Three Months Ended May 31, 2022			Fiscal Year Ended Feb. 28, 2022			Fiscal Year Ending Feb. 28, 2023 (Forecasts)	
		YOY(%)	Composition(%)		YOY(%)	Composition(%)		YOY(%)	Composition(%)		YOY(%)
Gross sales	256,086	105.3	100.0	257,833	100.7	100.0	1,038,664	98.6	100.0	1,057,900	101.9
Merchandise sales	182,518	96.2	71.3	177,261	97.1	68.8	738,046	95.9	71.1		
Lifestyle	56,728	105.1	22.2	55,746	98.3	21.6	219,985	92.1	21.2		
Specialty stores	3,161	101.3	1.2	3,620	114.5	1.4	11,791	86.7	1.1		
Food	122,629	92.4	47.9	117,895	96.1	45.7	506,270	97.9	48.7		
Tenants	72,576	142.4	28.3	79,989	110.2	31.0	297,225	106.8	28.6		
Others	991	42.9	0.4	582	58.8	0.2	3,392	63.5	0.3		

Existing store sales increase

(%)

	Three Months Ended May 31, 2021	Three Months Ended May 31, 2022	Fiscal Year Ended Feb. 28, 2022	Fiscal Year Ending Feb. 28, 2023 (Forecasts)	
Total	+13.7	+2.2	+1.8	+2.8	
Existing store sales increase	+4.3	(1.1)	(0.5)	+0.6	
Lifestyle	+10.8	+0.4	(4.2)		
Specialty stores	+44.6	+17.6	+20.2		
Food	+0.9	(2.3)	+0.8		
Number of customers	+5.1	(0.2)	(0.3)		
Average spending per customer	(0.7)	(1.0)	(0.3)		
Tenants	+46.4	+10.5	+7.8		

Gross profit margin by merchandise category

(%)

	Three Months Ended May 31, 2021		Three Months Ended May 31, 2022		Fiscal Year Ended Feb. 28, 2022		Fiscal Year Ending Feb. 28, 2023 (Forecasts)	
		Change		Change		Change		Change
Total	29.0	(0.4)	28.9	(0.1)	29.0	(0.6)	29.5	+0.5
Lifestyle	32.8	+0.7	32.9	+0.1	32.6	(0.1)		
Specialty stores	29.5	+7.7	31.9	+2.4	31.8	+8.0		
Food	27.2	(1.3)	26.9	(0.3)	27.4	(0.9)		

Note: Both actual results and forecasts are based on the figures before applying the "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29, March 31, 2020), etc.

EC sales

(Millions of yen)

	Three Months Ended May 31, 2021		Three Months Ended May 31, 2022		Fiscal Year Ended Feb. 28, 2022	
		Change		Change		Change
Online Shopping	1,323	(489)	858	(465)	6,082	(1,421)
Ito-Yokado's Net Supermarket*	8,831	(550)	8,849	+18	36,196	+462

*Delivery-type services (others are mail order sales-type services)

York-Benimaru

Results

(Millions of yen)

	Three Months Ended May 31, 2021		Three Months Ended May 31, 2022		Fiscal Year Ended Feb. 28, 2022		Fiscal Year Ending Feb. 28, 2023 (Forecasts)	
		YOY(%)		YOY(%)		YOY(%)		YOY(%)
Gross revenues from operations [reference]			119,764	100.5			489,000	102.3
Revenues from operations	119,206	98.8	115,829	97.2	478,144	100.1	475,900	99.5
Gross sales [reference]			117,439	100.4			478,900	102.0
Net sales	117,005	98.8	112,783	96.4	469,415	100.1	463,200	98.7
Gross profit from operations	29,381	95.1	35,251	120.0	119,748	97.7		
SG&A expenses	25,842	104.8	30,789	119.1	105,044	99.1		
Advertising expenses	1,829	143.1	888	48.6	5,955	94.8		
Salaries and wages	13,449	100.5	16,883	125.5	54,615	99.8		
Land and building rent	2,617	101.1	2,642	101.0	10,500	100.9		
Depreciation and amortization	1,756	117.2	2,279	129.7	7,297	116.6		
Utility expenses	1,068	83.6	1,993	186.5	5,498	94.7		
Others	5,120	110.5	6,100	119.1	21,177	94.0		
Operating income	3,539	56.7	4,462	126.1	14,704	88.9	19,000	129.2
EBITDA	5,296	68.4	6,741	127.3	22,001	96.5	28,800	130.9

Notes: 1. On March 1, 2022, York-Benimaru merged with Life Foods, formerly produced and sold delicatessen mainly in York-Benimaru stores.

2. "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29, March 31, 2020), etc. have been applied from the fiscal year ending February 28, 2023.

Revenues from operations and net sales based on the previous accounting standard restated as "Gross revenues from operations [reference]" and "Gross sales [reference]." 3. EBITDA: Operating income + Depreciation and amortization

Gross sales by merchandise category

(Millions of yen)

	Three Months Ended May 31, 2021			Three Months Ended May 31, 2022			Fiscal Year Ended Feb. 28, 2022			Fiscal Year Ending Feb. 28, 2023 (Forecasts)	
		YOY(%)	Composition(%)		YOY(%)	Composition(%)		YOY(%)	Composition(%)		YOY(%)
Gross sales	117,005	98.8	100.0	117,439	100.4	100.0	469,415	100.1	100.0	478,900	102.0
Merchandise sales	101,285	97.6	86.5	114,849	113.4	97.8	406,085	99.3	86.5		
Food	94,584	97.6	80.8	108,082	114.3	92.0	377,269	99.7	80.4		
Fresh food	42,079	97.8	36.0	41,694	99.1	35.5	167,111	98.8	35.6		
Processed food	28,730	96.9	24.5	28,505	99.2	24.3	114,763	100.4	24.5		
Daily food	23,774	98.2	20.3	23,831	100.2	20.3	95,394	100.5	20.3		
Delicatessen	-	-	-	14,051	-	12.0	-	-	-		
Apparel	2,332	107.3	2.0	2,307	98.9	2.0	10,314	95.9	2.2		
Household goods	4,368	92.4	3.7	4,458	102.1	3.8	18,500	93.0	3.9		
Tenants	15,720	107.0	13.5	2,590	16.5	2.2	63,330	105.4	13.5		
Formerly Life Foods*	13,312	107.3	11.4	-	-	-	54,505	105.9	11.6		
Others	2,407	105.7	2.1	2,590	107.6	2.2	8,824	102.7	1.9		

* Represents sales amount for delicatessen items in York-Benimaru stores.

Existing store sales increase

(%)

	Three Months Ended May 31, 2021	Three Months Ended May 31, 2022	Fiscal Year Ended Feb. 28, 2022	Fiscal Year Ending Feb. 28, 2023 (Forecasts)
Existing store sales increase	(1.0)	(1.1)	(0.4)	+0.1
Food	(2.2)	(1.0)	(0.7)	
Apparel	+15.2	(2.7)	(1.6)	
Household goods	(5.6)	(2.2)	(6.0)	
Tenants	+1.5	-	+4.3	
Number of customers	(0.3)	(2.5)	(1.0)	
Average spending per customer	(0.8)	+1.4	+0.6	

Note: The actual results for the three months ended May 31, 2022 and the forecasts for the fiscal year ending February 28, 2023 of existing store sales growth do not include tenants.

Gross profit margin by merchandise category

(%)

	Three Months Ended May 31, 2021		Three Months Ended May 31, 2022		Fiscal Year Ended Feb. 28, 2022		Fiscal Year Ending Feb. 28, 2023 (Forecasts)	
		Change		Change		Change		Change
Total	25.3	(1.0)	30.0	+4.7	25.8	(0.6)	30.4	+4.6
Food	25.2	(1.0)	30.2	+5.0	25.7	(0.6)		
Apparel	32.2	+1.1	33.5	+1.3	32.1	(0.7)		
Household goods	25.0	(2.3)	24.5	(0.5)	25.7	(0.5)		

Notes: 1. Both actual results and forecasts are based on the figures before applying the "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29, March 31, 2020), etc.

2. The results for the three months ended May 31, 2022 and the forecasts for the fiscal year ending February 28, 2023 include the business of formerly Life Foods.

York-Benimaru

[Reference] Results including formerly Life Foods

(Millions of yen)

	Three Months Ended May 31, 2021		Three Months Ended May 31, 2022		Fiscal Year Ended Feb. 28, 2022		Fiscal Year Ending Feb. 28, 2023 (Forecasts)	
		YOY(%)		YOY(%)		YOY(%)		YOY(%)
Gross revenues from operations [reference]			119,764	100.5			489,000	102.3
Revenues from operations	119,213	98.8	115,829	97.2	478,183	100.1	475,900	99.5
Gross sales [reference]			117,439	100.1			478,900	101.8
Net sales	117,270	98.8	112,783	96.2	470,492	100.1	463,200	98.5
SG&A expenses	30,505	104.9	30,789	100.9	124,941	100.2		
Advertising expenses	1,930	144.5	888	46.0	6,189	92.7		
Salaries and wages	16,466	101.1	16,883	102.5	67,549	101.1		
Land and building rent	2,617	101.1	2,642	101.0	10,501	100.9		
Depreciation and amortization	2,080	115.1	2,279	109.6	8,629	114.7		
Utility expenses	1,248	84.3	1,993	159.7	6,334	95.4		
Others	6,160	110.3	6,100	99.0	25,736	96.6		
Operating income	4,766	65.8	4,462	93.6	18,800	91.7	19,000	101.1
EBITDA	6,846	75.7	6,741	98.5	27,429	97.9	28,800	105.0

Notes: 1. "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29, March 31, 2020), etc. have been applied from the fiscal year ending February 28, 2023.

Revenues from operations and net sales based on the previous accounting standard restated as "Gross revenues from operations [reference]" and "Gross sales [reference]."

2. EBITDA: Operating income + Depreciation and amortization

Department and Specialty Store Operations

Sogo & Seibu

Results

(Millions of yen)

	Three Months Ended May 31, 2021		Three Months Ended May 31, 2022		Fiscal Year Ended Feb. 28, 2022		Fiscal Year Ending Feb. 28, 2023 (Forecasts)	
		YOY(%)		YOY(%)		YOY(%)		YOY(%)
Gross revenues from operations [reference]			119,464	115.1			532,500	116.6
Revenues from operations	103,804	152.5	42,945	41.4	456,842	103.7	200,500	43.9
Gross sales [reference]			116,901	115.0			519,800	116.3
Net sales	101,637	154.0	23,425	23.0	446,973	103.8	116,900	26.2
Gross profit from operations	21,782	154.6	24,665	113.2	96,106	104.3		
SG&A expenses	24,029	156.7	24,635	102.5	99,634	100.8		
Advertising expenses	3,483	164.7	2,363	67.8	13,038	101.1		
Salaries and wages	5,829	135.4	5,867	100.7	23,816	98.0		
Land and building rent	6,604	174.4	5,821	88.1	25,575	94.5		
Depreciation and amortization	1,896	183.5	2,546	134.3	8,731	118.0		
Utility expenses	899	192.7	1,334	148.3	4,559	103.1		
Others	5,315	146.7	6,702	126.1	23,912	105.0		
Operating income (loss)	(2,247)	-	30	-	(3,527)	-	3,000	-
EBITDA	(350)	-	2,577	-	5,204	734.1	14,500	278.6

Notes: 1. On September 1, 2021, Sogo & Seibu merged with Seven & i Asset Management, formerly the real estate management company for the SEIBU IKEBUKURO flagship store.

2. "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29, March 31, 2020), etc. have been applied from the fiscal year ending February 28, 2023.

Revenues from operations and net sales based on the previous accounting standard restated as "Gross revenues from operations [reference]" and "Gross sales [reference]."

3. EBITDA: Operating income + Depreciation and amortization

Gross sales by key stores

(Millions of yen)

	Three Months Ended May 31, 2021		Three Months Ended May 31, 2022		Fiscal Year Ended Feb. 28, 2022		Fiscal Year Ending Feb. 28, 2023 (Forecasts)	
		YOY(%)		YOY(%)		YOY(%)		YOY(%)
SEIBU IKEBUKURO (flagship store)	32,574	140.0	41,147	126.3	154,002	111.1		
SOGO YOKOHAMA	22,429	215.2	25,175	112.2	94,903	117.9		
SOGO CHIBA	15,655	212.4	16,913	108.0	65,655	114.7		
SOGO HIROSHIMA	7,434	170.5	8,479	114.1	32,632	110.0		
SEIBU SHIBUYA	5,652	179.5	6,981	123.5	26,406	103.2		
SOGO OMIYA	6,338	212.7	6,750	106.5	26,582	119.6		

Note: Store sales include sales at corporate trading business unit.

Gross sales by merchandise category

(Millions of yen)

	Three Months Ended May 31, 2021			Three Months Ended May 31, 2022			Fiscal Year Ended Feb. 28, 2022			Fiscal Year Ending Feb. 28, 2023 (Forecasts)	
		YOY(%)	Composition(%)		YOY(%)	Composition(%)		YOY(%)	Composition(%)		YOY(%)
Gross sales	101,637	154.0	100.0	116,901	115.0	100.0	446,973	103.8	100.0	519,800	116.3
Merchandise sales	62,532	158.4	61.5	69,686	111.4	59.6	276,573	101.4	61.9		
Apparel	32,140	176.8	31.6	36,457	113.4	31.2	134,286	100.6	30.0		
Household goods	9,767	208.7	9.6	11,347	116.2	9.7	45,707	105.5	10.2		
Food	20,624	124.2	20.3	21,881	106.1	18.7	96,580	100.7	21.6		
Tenants	32,587	191.1	32.1	39,398	120.9	33.7	143,361	113.1	32.1		
Corporate sales	6,517	68.9	6.4	7,817	119.9	6.7	27,038	86.5	6.0		

Existing store sales increase

(%)

	Three Months Ended May 31, 2021	Three Months Ended May 31, 2022	Fiscal Year Ended Feb. 28, 2022	Fiscal Year Ending Feb. 28, 2023 (Forecasts)
Existing store sales increase	+73.4	+15.0	+12.5	+16.3

Gross profit margin by merchandise category

(%)

	Three Months Ended May 31, 2021		Three Months Ended May 31, 2022		Fiscal Year Ended Feb. 28, 2022		Fiscal Year Ending Feb. 28, 2023 (Forecasts)	
		Change		Change		Change		Change
Total	23.0	+1.0	23.1	+0.1	22.9	+0.3	23.7	+0.8
Apparel	28.2	(0.4)	28.1	(0.1)	27.8	+0.4		
Household goods	23.9	(0.2)	23.3	(0.6)	23.4	+0.2		
Food	14.6	+0.5	14.8	+0.2	15.8	+0.1		

Note: Both actual results and forecast are based on the figures before applying the "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29, March 31, 2020), etc.

EC sales

	Three Months Ended May 31, 2021		Three Months Ended May 31, 2022		Fiscal Year Ended Feb. 28, 2022	
		Change		Change		Change
e.depart	695	(73)	600	(95)	5,072	+31

Seven & i Food Systems

Results

(Millions of yen)

	Three Months Ended May 31, 2021		Three Months Ended May 31, 2022		Fiscal Year Ended Feb. 28, 2022		Fiscal Year Ending Feb. 28, 2023 (Forecasts)	
		YOY(%)		YOY(%)		YOY(%)		YOY(%)
Gross revenues from operations [reference]	/		11,498	100.6	/		56,200	124.2
Revenues from operations	11,429	104.8	11,474	100.4	45,251	89.0	56,100	124.0
Gross sales [reference]	/		11,337	100.3	/		55,700	124.4
Net sales	11,303	104.7	11,314	100.1	44,765	89.0	55,600	124.2
Gross profit from operations	7,040	107.4	7,272	103.3	28,021	90.1	/	
SG&A expenses	8,188	88.7	7,294	89.1	32,136	84.2	/	
Operating income (loss)	(1,147)	-	(21)	-	(4,114)	-	700	-

[Denny's] Existing store sales increase

(%)

	Three Months Ended May 31, 2021		Three Months Ended May 31, 2022		Fiscal Year Ended Feb. 28, 2022		Fiscal Year Ending Feb. 28, 2023 (Forecasts)	
	Existing store sales increase	+12.2		+17.9		(3.5)		+43.6
Number of customers	+14.1		+17.9		(0.3)		/	
Average spending per customer	(1.7)		±0.0		(3.2)		/	

[Denny's] Gross profit margin

(%)

	Three Months Ended May 31, 2021		Three Months Ended May 31, 2022		Fiscal Year Ended Feb. 28, 2022		Fiscal Year Ending Feb. 28, 2023 (Forecasts)	
		Change		Change		Change		Change
Gross profit margin	67.1	+2.9	67.1	±0.0	67.3	+1.7	67.5	+0.2

Nissen Holdings (Consolidated)

Results

(Millions of yen)

	Three Months Ended May 31, 2021		Three Months Ended May 31, 2022		Fiscal Year Ended Feb. 28, 2022		Fiscal Year Ending Feb. 28, 2023 (Forecasts)	
		YOY(%)		YOY(%)		YOY(%)		YOY(%)
Gross sales [reference]	/		11,656	111.6	/		45,000	111.7
Net sales	10,441	102.2	11,077	106.1	40,296	105.9	42,700	106.0
Gross profit from operations	5,188	105.6	5,507	106.1	19,661	105.4	/	
SG&A expenses	5,097	104.3	5,210	102.2	19,409	102.1	/	
Operating income (loss)	90	391.3	297	330.0	252	-	1,100	436.5

Note: "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29, March 31, 2020), etc. have been applied from the fiscal year ending February 28, 2023.

Revenues from operations and net sales based on the previous accounting standard restated as "Gross revenues from operations [reference]" and "Gross sales [reference]."

Financial Services

Seven Bank

Number of ATMs

(1) Domestic

	Three Months Ended May 31, 2021		Three Months Ended May 31, 2022		Fiscal Year Ended Feb. 28, 2022	
		Change		Change		Change
Total	25,742	+56	26,331	+137	26,194	+508
ATMs in the Group	23,074	±0	23,238	+5	23,233	+159
7-Eleven	22,420	+3	22,570	(2)	22,572	+155
Ito-Yokado	253	(4)	256	+3	253	(4)
York-Benimaru	236	+1	241	+3	238	+3
York Mart / York Foods / York PRICE	95	±0	97	+1	96	+1
Others	70	±0	74	±0	74	+4
ATMs outside the Group	2,668	+56	3,093	+132	2,961	+349

(2) Overseas

	Three Months Ended Mar. 31, 2021		Three Months Ended Mar. 31, 2022		Fiscal Year Ended Dec. 31, 2021	
		Change		Change		Change
North America	9,433	+65	8,684	(320)	9,004	(364)
Asia	1,190	+792	4,782	+982	3,800	+3,070

Average number of transaction per day per ATM during the period

	Three Months Ended May 31, 2021		Three Months Ended May 31, 2022		Fiscal Year Ended Feb. 28, 2022	
		Change		Change		Change
Average number of transactions	97.7	+12.0	99.4	+1.7	96.7	+7.0

International money transfer service

(Thousands)

	Three Months Ended May 31, 2021		Three Months Ended May 31, 2022		Fiscal Year Ended Feb. 28, 2022	
		Change		Change		Change
Cumulative number of contract accounts	313	+3	317	±0	317	+7
Cumulative number of transfers	283	+6	227	(56)	1,118	(118)

Seven Card Service / Seven CS Card Service

Number of credit cards and electronic money

(10 thousands)

	Three Months Ended May 31, 2021		Three Months Ended May 31, 2022		Fiscal Year Ended Feb. 28, 2022	
		Change		Change		Change
Credit cards	656	(4)	645	(4)	649	(11)
SEVEN CARD plus / SEVEN CARD *1	364	(2)	365	(1)	366	±0
CLUB ON/Millennium CARD SAISON *1,2	292	(2)	280	(3)	283	(11)
Electronic money (<i>nanaco</i>) *3	7,318	+68	7,580	+60	7,520	+270

*1. Only the number of effective card members.

*2. Excluding dedicated cards for point services, without credit functions.

*3. Including the number of mobile *nanaco* holders.

Seven Premium

	Three Months Ended May 31, 2021		Three Months Ended May 31, 2022		Fiscal Year Ended Feb. 28, 2022		Fiscal Year Ending Feb. 28, 2023 (Forecast)	
		Change		Change		Change		Change
Sales (billions of yen)	352.3	(5.7)	337.0	(15.3)	1,380.0	(80.0)	1,340.0	(40.0)
Items	3,910	(110)	3,440	(470)	3,500	(500)	3,400	(100)

Capital Expenditures, Depreciation and Amortization of Major Companies

(Millions of yen, thousands of dollar)

	Three Months Ended May 31, 2021		Three Months Ended May 31, 2022		Fiscal Year Ended Feb. 28, 2022		Fiscal Year Ending Feb. 28, 2023 (Forecasts)	
		YOY(%)		YOY(%)		YOY(%)		YOY(%)
Domestic convenience store operations								
Seven-Eleven Japan								
Total capital expenditures	22,071	151.5	15,465	70.1	97,599	77.8	100,000	102.5
Investment to new stores	5,622	108.7	5,547	98.7	37,712	103.8		
Investment to existing stores and other	15,352	191.3	6,111	39.8	47,198	59.3		
Software development	1,096	80.1	3,806	347.2	12,688	132.3		
Depreciation and amortization	19,021	101.1	20,591	108.3	79,283	103.1	82,500	104.1
Overseas convenience store operations								
7-Eleven, Inc. [Dollar basis]								
Total capital expenditures	339,813	48.6	286,542	84.3	22,594,531	-	1,900,000	8.4
Investment to new stores and other	243,882	39.6	139,966	57.4	21,895,517	-		
Investment to existing stores and other	93,963	126.4	143,220	152.4	687,087	137.4		
Software development	1,966	26.1	3,355	170.6	11,925	34.8		
Depreciation and amortization	205,453	111.2	351,922	171.3	1,115,879	146.5	1,471,000	131.8
7-Eleven, Inc. [Yen basis]								
Total capital expenditures	36,050	47.4	33,336	92.5	2,483,138	-	241,300	9.7
Investment to new stores and other	25,873	38.5	16,283	62.9	2,406,317	-		
Investment to existing stores and other	9,968	123.2	16,662	167.2	75,510	141.4		
Software development	208	25.4	390	187.5	1,310	35.8		
Depreciation and amortization	21,796	108.3	40,942	187.8	122,635	150.8	186,900	152.4
Superstore operations								
Ito-Yokado								
Total capital expenditures	7,139	314.4	4,300	60.2	29,311	142.2	27,000	92.1
Investment to new stores	0	0.4	20	-	251	13.0		
Investment to existing stores and other	5,385	306.2	2,249	41.8	20,600	126.4		
Software development	1,752	529.7	2,030	115.9	8,459	355.5		
Depreciation and amortization	3,144	119.8	3,741	119.0	13,318	105.8	15,700	117.9
York-Benimaru								
Total capital expenditures	6,498	238.5	4,728	72.8	17,437	102.2	18,800	107.8
Investment to new stores	1,030	88.4	2,558	248.3	6,048	124.0		
Investment to existing stores and other	5,462	351.5	1,605	29.4	11,311	93.4		
Software development	5	128.5	563	-	78	112.6		
Depreciation and amortization	1,756	117.2	2,279	129.7	7,297	116.6	9,800	134.3
[Reference] Including formerly Life Foods								
Total capital expenditures	7,902	183.2			24,926	113.1		
Depreciation and amortization	2,080	115.1			8,629	114.7		
Department and specialty store operations								
Sogo & Seibu								
Total capital expenditures	1,942	17.5	1,930	99.4	9,042	57.0	18,600	205.7
Investment to new stores	-	-	-	-	-	-		
Investment to existing stores and other	1,805	16.9	1,349	74.7	6,915	46.6		
Software development	136	36.8	580	426.1	2,126	209.3		
Depreciation and amortization	1,896	183.5	2,546	134.3	8,731	118.0	11,500	131.7

Notes: 1. Capital expenditures include investments related to openings of stores for each fiscal year and beyond, and goodwill and others due to the acquisition of stores, etc. in addition to long-term leasehold deposits and advances for store construction.

On the other hand, an increase of the future amortization of assets under the "Accounting Standard for Asset Retirement Obligations" is not included.

2. Capital expenditures at 7-Eleven, Inc. for the fiscal year ended February 28, 2022 include investment to acquire shares and other interests related to the convenience store business and other business of Marathon Petroleum Corporation on May 14, 2021.

3. On March 1, 2022, York-Benimaru merged with Life Foods, formerly produced and sold delicatessen mainly in York-Benimaru stores.

4. On September 1, 2021, Sogo & Seibu merged with Seven & i Asset Management, formerly the real estate management company for the SEIBU Ikebukuro flagship store.

■ Store Information

Number of Stores and Store Openings / Closures of Major Companies

	Three Months Ended May 31, 2021		Three Months Ended May 31, 2022		Fiscal Year Ended Feb. 28, 2022		Fiscal Year Ending Feb. 28, 2023 (Forecasts)	
		Change		Change		Change		Change
Domestic convenience store operations								
Seven-Eleven Japan	21,090	+5	21,213	+8	21,205	+120	21,305	+100
Openings	93		106		625		600	
Closures	88		98		505		500	
Relocations, etc.	45		80		354			
Terminations of contract	43		18		151			
Seven-Eleven Okinawa	89	+7	124	+2	122	+40	155	+33
Openings	7		2		40		33	
Closures	0		0		0		0	
Overseas convenience store operations								
7-Eleven, Inc.* ¹	9,949	+65	13,204	(9)	13,213	+3,329	13,223	+10
Openings	98		45		3,806		210	
Closures	33		54		477		200	
SEVEN-ELEVEN (BEIJING)* ¹	288	+5	300	(4)	304	+21	380	+76
Openings	8		8		62		100	
Closures	3		12		41		24	
SEVEN-ELEVEN (TIANJIN)* ¹	178	(1)	198	(2)	200	+21	220	+20
Openings	4		3		38		40	
Closures	5		5		17		20	
SEVEN-ELEVEN (CHENGDU)* ¹	73	±0	89	+5	84	+11	104	+20
Openings	2		8		17		25	
Closures	2		3		6		5	
Superstore operations								
Ito-Yokado	131	(1)	128	±0	128	(4)	126	(2)
Openings	0		0		0		0	
Closures	1		0		4		2	
York-Benimaru	236	+1	239	+2	237	+2	245	+8
Openings	1		3		5		11	
Closures	0		1		3		3	
York	100	±0	102	+1	101	+1	103	+2
Openings	0		1		1		2	
Closures	0		0		0		0	
Chengdu Ito-Yokado* ¹	10	+1	11	+1	10	+1	11	+1
Openings	1		1		1		1	
Closures	0		0		0		0	
Hua Tang Yokado Commercial* ¹	1	±0	1	±0	1	±0	1	±0
Openings	0		0		0		0	
Closures	0		0		0		0	
Department and specialty store operations								
Sogo & Seibu	10	±0	10	±0	10	±0	10	±0
Openings	0		0		0		0	
Closures	0		0		0		0	
Akachan Honpo* ²	120	+3	120	(1)	121	+4	126	+5
Openings	4		2		5		9	
Closures	1		3		1		4	
Seven & i Food Systems	597	(17)	543	(2)	545	(69)	542	(3)
Denny's	337	(2)	321	(1)	322	(17)	321	(1)
Openings	3		0		3		1	
Closures	5		1		20		2	
Other* ²	260	(15)	222	(1)	223	(52)	221	(2)
THE LOFT* ²	136	+5	145	+7	138	+7	152	+14
Openings	6		10		11		18	
Closures	1		3		4		4	

*1. Figures are as of the end of March 2021, December 2021 or March 2022.

*2. Respectively including franchised stores as follows;

For the three months ended May 31, 2021

Akachan Honpo: 4 Seven & i Food Systems: 23 THE LOFT: 20

For the three months ended May 31, 2022

Akachan Honpo: 6 Seven & i Food Systems: 38 THE LOFT: 22

For the fiscal year ended February 28, 2022

Akachan Honpo: 5 Seven & i Food Systems: 38 THE LOFT: 20

Store Information in Domestic / Overseas Convenience Store Operations

Domestic Store Network

	May 2021	Feb. 2022	May 2022	Change
Hokkaido	1,003	1,001	1,000	(1)
Aomori	96	99	100	+1
Iwate	143	146	146	±0
Miyagi	417	426	428	+2
Akita	108	113	112	(1)
Yamagata	184	185	185	±0
Fukushima	457	456	454	(2)
Ibaraki	647	647	642	(5)
Tochigi	453	457	458	+1
Gunma	472	477	474	(3)
Saitama	1,221	1,229	1,232	+3
Chiba	1,142	1,160	1,161	+1
Tokyo	2,810	2,850	2,854	+4
Kanagawa	1,470	1,483	1,491	+8
Niigata	434	437	435	(2)
Toyama	134	135	135	±0
Ishikawa	138	137	135	(2)
Fukui	69	70	70	±0
Yamanashi	206	207	207	±0
Nagano	460	461	459	(2)
Gifu	195	196	196	±0
Shizuoka	747	752	752	±0
Aichi	1,065	1,071	1,069	(2)
Mie	171	171	173	+2
Shiga	238	231	230	(1)
Kyoto	357	356	355	(1)
Osaka	1,260	1,269	1,271	+2
Hyogo	701	693	696	+3
Nara	138	137	136	(1)
Wakayama	88	86	86	±0
Tottori	43	44	45	+1
Shimane	60	60	60	±0
Okayama	319	320	320	±0
Hiroshima	599	597	597	±0
Yamaguchi	328	326	325	(1)
Tokushima	81	80	80	±0
Kagawa	105	108	108	±0
Ehime	124	124	124	±0
Kochi	42	43	43	±0
Fukuoka	1,031	1,026	1,030	+4
Saga	187	187	187	±0
Nagasaki	205	205	206	+1
Kumamoto	360	360	359	(1)
Oita	182	182	181	(1)
Miyazaki	198	199	200	+1
Kagoshima	202	206	206	±0
Okinawa	89	122	124	+2
Total	21,179	21,327	21,337	+10

Global Seven-Eleven Store Network

[Consolidated subsidiaries]

	May 2021	Feb. 2022	May 2022	Change
Japan	21,179	21,327	21,337	+10
North America *1	9,949	13,213	13,204	(9)
U.S.A.	9,319	12,593	12,588	(5)
Canada	630	620	616	(4)
Hawaii	65	65	65	±0
China [Beijing]	288	304	300	(4)
China [Tianjin]	178	200	198	(2)
China [Chengdu]	73	84	89	+5
Subtotal	31,732	35,193	35,193	±0

*1. Figures for North America are the number of franchised stores and directly operated stores operated by 7-Eleven, Inc.

[Area licensees]

	Mar. 2021	Dec. 2022	Mar. 2022	Change
South Korea	10,650	11,173	11,359	+186
China [Hong Kong and others]*2	2,452	2,637	2,640	+3
China [Shanghai]	138	151	158	+7
China [Shandong]	130	247	259	+12
China [Chongqing]	34	37	40	+3
China [Zhejiang]	48	61	69	+8
China [Jiangsu]	28	61	65	+4
China [Hubei]	17	22	21	(1)
China [Shaanxi]	40	70	74	+4
China [Fujian]	20	36	42	+6
China [Hunan]	20	42	45	+3
China [Henan]	11	23	24	+1
China [Yunnan]	-	5	11	+6
China [Taiwan]	6,132	6,379	6,441	+62
Thailand	12,587	13,134	13,253	+119
Philippines	2,981	3,073	3,136	+63
Malaysia	2,410	2,427	2,437	+10
Singapore	429	455	458	+3
Australia	711	718	720	+2
Vietnam	53	63	66	+3
Cambodia	-	4	8	+4
India	-	2	3	+1
U.S.A.	210	284	281	(3)
Mexico	1,814	1,841	1,837	(4)
Norway	151	149	150	+1
Sweden	84	82	81	(1)
Denmark	173	172	172	±0
Subtotal	41,323	43,348	43,850	+502

*2. Figures for China [Hong Kong and others] include Guang Dong Province and Macau.

	May 2021	Feb. 2022	May 2022	Change
Total worldwide	73,055	78,541	79,043	+502

Note: Figures for overseas stores are as of the end of March 2021, December 2021 or March 2022.

As of May 31, 2022, the number of Seven-Eleven stores around the world including area licensees is 81,839.

Store Information in Superstore Operations

(1) Ito-Yokado

	Store name	Location	Date	Total sales floor space	Directly operated sales floor space
Closures	Hakodate	Hokkaido	Jul. 3, 2022	14,101	11,675
	Kanamachi (Plan)	Tokyo	Sep. 4, 2022	8,780	6,260

(2) York-Benimaru

	Store name	Location	Date	Total sales floor space	Directly operated sales floor space
Openings	Sanuma (S&B)	Miyagi	Apr. 9, 2022	2,260	2,216
	Nishitomiya	Tochigi	Apr. 22, 2022	3,191	2,110
	Ushiku-Kamikashiwada	Ibaraki	May. 27, 2022	1,741	1,741
	Kanuma-Sendo	Tochigi	Jun. 17, 2022	2,217	1,623
Closure	Senoue	Fukushima	Mar. 27, 2022	1,025	972

In addition to the above, 7 stores will be opened, and 2 stores will be closed in the fiscal year ending February 28, 2023.

Note: S&B stands for Scrap & Build.

(3) Chengdu Ito-Yokado

	Store name	Location	Date	Total sales floor space
Opening	Jin Rong Cheng (food specialty store)	Chengdu	Jan. 2, 2022	2,532

Number of Stores by Type

Seven-Eleven Japan

	Three Months Ended May 31, 2021			Three Months Ended May 31, 2022			Fiscal Year Ended Feb. 28, 2022		
		Change	Composition (%)		Change	Composition (%)		Change	Composition (%)
Number of stores	21,090	+5	100.0	21,213	+8	100.0	21,205	+120	100.0
Franchised stores	20,614	(18)	97.7	20,788	+10	98.0	20,778	+146	98.0
Type A	4,461	(21)	21.2	4,442	+22	20.9	4,420	(62)	20.8
Type C	16,153	+3	76.6	16,346	(12)	77.1	16,358	+208	77.1
Directly operated stores	476	+23	2.3	425	(2)	2.0	427	(26)	2.0
Open 24 hours	19,302	(10)	91.5	19,331	(10)	91.1	19,341	+29	91.2
With liquor license	20,757	+9	98.4	20,856	(6)	98.3	20,862	+114	98.4
With cigarette license	20,475	+27	97.1	20,620	+42	97.2	20,578	+130	97.0

7-Eleven, Inc.

	Three Months Ended Mar. 31, 2021			Three Months Ended Mar. 31, 2022			Fiscal Year Ended Dec. 31, 2021		
		Change	Composition (%)		Change	Composition (%)		Change	Composition (%)
Number of stores	9,949	+65	100.0	13,204	(9)	100.0	13,213	+3,329	100.0
Franchised stores	7,479	(6)	75.2	7,332	(72)	55.5	7,404	(81)	56.0
BCP stores [Type A]*	647	±0	6.5	644	(4)	4.9	648	+1	4.9
Type C	6,832	(6)	68.7	6,688	(68)	50.7	6,756	(82)	51.1
Directly operated stores	2,470	+71	24.8	5,872	+63	44.5	5,809	+3,410	44.0
With fuel station	4,801	+53	48.3	8,194	+56	62.1	8,138	+3,390	61.6

*BCP stands for Business Conversion Program.

Sales Floor Space

Ito-Yokado

(Square meters)

	Three Months Ended May 31, 2021		Three Months Ended May 31, 2022		Fiscal Year Ended Feb. 28, 2022	
		YOY(%)		YOY(%)		YOY(%)
Total sales floor space	2,314,877	94.2	2,538,091	109.6	2,288,584	96.4
Directly managed sales floor space	1,201,242	90.3	1,136,375	94.6	1,162,773	94.5
Weighted average directly operated sales floor space	1,203,353	89.4	1,140,326	94.8	1,185,771	92.7

Note: The calculation method of the sales floor space have been changed from the fiscal year ending February 28, 2023.

York-Benimaru

(Square meters)

	Three Months Ended May 31, 2021		Three Months Ended May 31, 2022		Fiscal Year Ended Feb. 28, 2022	
		YOY(%)		YOY(%)		YOY(%)
Total sales floor space	705,367	100.7	717,292	101.7	709,077	100.9
Directly operated sales floor space	542,837	100.9	609,561	112.3	544,925	100.7
Weighted average directly operated sales floor space	539,911	101.0	606,398	112.3	539,830	100.9

Notes: 1. The results for the three months ended May 31, 2022 include the business of formerly Life Foods.

2. Excluding floor space of the stores which has been temporarily closed.

Sogo & Seibu

(Square meters)

	Three Months Ended May 31, 2021		Three Months Ended May 31, 2022		Fiscal Year Ended Feb. 28, 2022	
		YOY(%)		YOY(%)		YOY(%)
Total sales floor space	443,201	77.5	443,201	100.0	443,201	100.0
Weighted average sales floor space	443,160	77.5	443,201	100.0	443,191	83.5

Appendix

Fiscal periods of consolidated subsidiaries

	Q1	Q2	Q3	Fiscal year
Consolidated subsidiaries except for below	May	August	November	February
Overseas subsidiaries	March	June	September	December
Seven Bank, Ltd. and its domestic consolidated subsidiaries	June	September	December	March

Note: For consolidated subsidiaries ending fiscal year on December, financial statements for the fiscal year ended December have been adopted.

For consolidated subsidiary ending fiscal year on March, financial statements which were applied correspondingly to regular financial statements on February have been adopted.

The information disclosed by the Company may contain forward-looking statements. These statements are based on management's judgment in accordance with materials available to the Company at the time of disclosure, with future projections based on certain assumptions. The forward-looking statements therefore incorporate various risks, estimates, uncertainties and as such, actual results and performance may differ from the future outlook included in disclosed information due to various factors, such as changes in business operations and the financial situation going forward.