

#### Learn about Seven & i Group

Company Profile

Seven & i Group in Numbers

### Learn about the Market Environment

Domestic Macroeconomic Environment

Domestic Environment of the Retail Industry

U.S. Macroeconomic Environment and Environment of the Retail Industry

Major Operating Companies' Market Share in Japan(Nonconsolidated)

Global Retail Industry - Sales Ranking

- Market Capitalization Ranking

# Understand Seven & i Group's Strategy and Performance

Key Group Strategies - Strengths of "Food" -

Consolidated Financial KPI

Capital Re-allocation Plan / Shareholder Return

**Consolidated Financial Results** 

Consolidated Financial Highlight

Segment Information

**Financial Position** 

**Overview of Major Operating Companies** 

**Domestic Convenience Store Operations** 

**Overseas Convenience Store Operations** 

**Superstore Operations** 

Department and Specialty Store Operations

**Financial Services** 

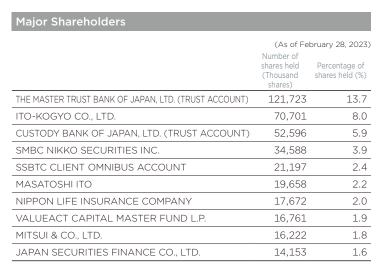
#### See Stock Information

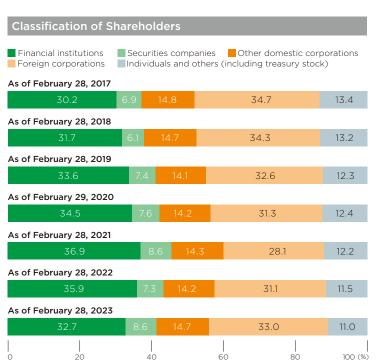
▶ Stock Information

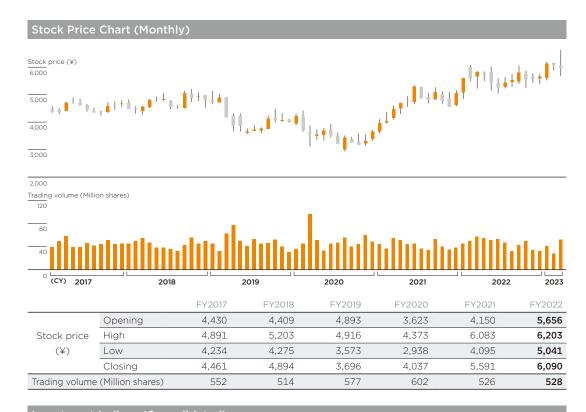
#### See Seven & i Group's History

**Group History** 

## **Stock Information**







Stock Data

Investment Indices (Cor	nsolidated)					
	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022
Number of shares outstanding Average (Shares)*1	884,531,496	884,568,131	883,508,868	882,927,577	883,065,915	883,189,201
End of period (Shares)*1	884,544,201	884,568,599	882,845,467	882,966,279	883,116,298	883,224,712
Net income per share (¥)	204.80	229.50	246.95	203.03	238.68	318.14
Cash flow per share (¥)	445.79	479.49	503.29	469.76	569.99	743.98
Net assets per share (¥)	2,744.08	2,850.42	2,946.83	3,022.68	3,375.50	3,933.93
Price earnings ratio (X)*2	21.8	21.3	15.0	19.9	23.4	19.1
Price cash flow ratio (X)*2	10.0	10.2	7.3	8.6	9.8	8.2
Price book value ratio (X)*2	1.6	1.7	1.3	1.3	1.7	1.5
Dividends per share (¥)	90.00	95.00	98.50	98.50	100.00	113.0
Dividend payout ratio (%)	43.9	41.4	39.9	48.5	41.9	35.5
Ratio of total amounts of dividends to net assets (%)	3.3	3.4	3.4	3.3	3.1	3.1

<sup>\*1</sup> Figures exclude treasury stock. A Board Incentive Plan for compensation of Directors and Audit & Supervisory Board Members and an Employee Stock Ownership Plan were introduced from FY2019, and the Company's shares held by these plans include treasury stock.

<sup>\*2</sup> Calculated using the stock price at fiscal year-end.