

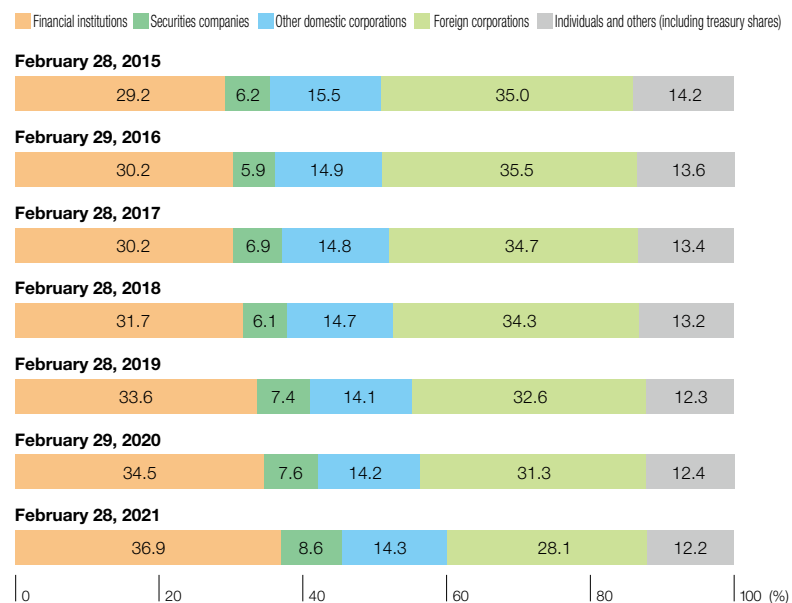
Stock Information

Major Shareholders

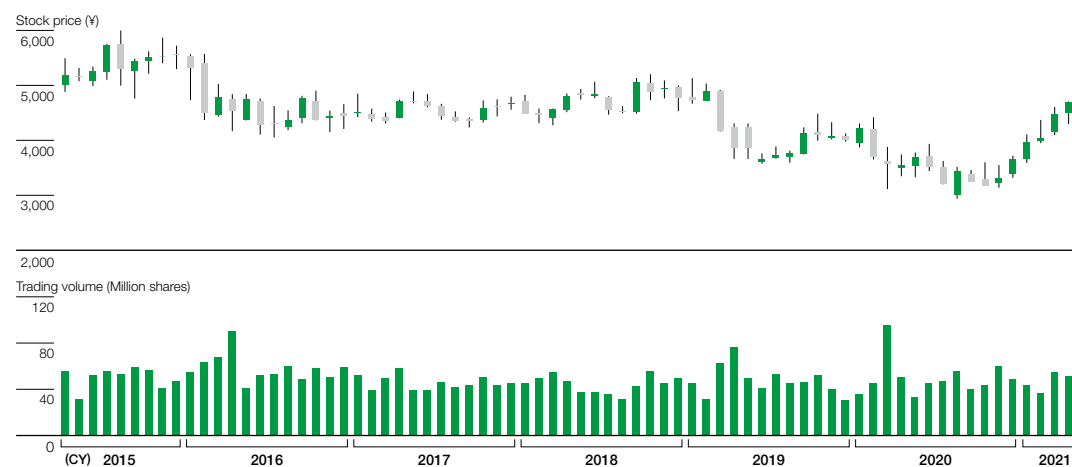
(As of February 28, 2021)

	Number of shares held (Thousand shares)	Percentage of shares held (%)
The Master Trust Bank of Japan, Ltd. (Trust account)	84,837	9.6
Ito-Kogyo Co., Ltd.	70,701	8.0
CUSTODY BANK OF JAPAN, LTD. (TRUST ACCOUNT)	48,466	5.5
SMBC Nikko Securities Inc.	23,519	2.7
Nippon Life Insurance Company	17,672	2.0
Masatoshi Ito	16,799	1.9
MITSUI & CO., LTD.	16,222	1.8
JAPAN SECURITIES FINANCE CO., LTD.	15,749	1.8
CUSTODY BANK OF JAPAN, LTD. (TRUST ACCOUNT 4)	15,657	1.8
STATE STREET BANK WEST CLIENT - TREATY 505234	12,528	1.4

Classification of Shareholders



Stock Price Chart (Monthly)



	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021
Opening	4,575	4,470	4,430	4,409	4,893	3,623
High	5,998	5,028	4,891	5,203	4,916	4,373
Low	4,370	4,051	4,234	4,275	3,573	2,938
Closing	4,495	4,400	4,461	4,894	3,696	4,037
Trading volume (Million shares)	632	671	552	514	577	602

Investment Indices (Consolidated)

	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021
Number of shares outstanding Average (Shares)*1	884,132,485	884,214,252	884,531,496	884,568,131	883,508,868	882,927,577
End of period (Shares)*1	884,151,095	884,402,184	884,544,201	884,568,599	882,845,467	882,966,279
Net income per share (¥)	182.02	109.42	204.80	229.50	246.95	203.03
Cash flow per share (¥)	403.15	344.07	445.79	479.49	503.29	469.76
Net assets per share (¥)	2,683.11	2,641.40	2,744.08	2,850.42	2,946.83	3,022.68
Price earnings ratio (Times)*2	24.7	40.2	21.8	21.3	15.0	19.9
Price cash flow ratio (Times)*2	11.1	12.8	10.0	10.2	7.3	8.6
Price book value ratio (Times)*2	1.7	1.7	1.6	1.7	1.3	1.3
Dividends per share (¥)	85.00	90.00	90.00	95.00	98.50	98.50
Dividend payout ratio (%)	46.7	82.3	43.9	41.4	39.9	48.5
Ratio of total amounts of dividends to net assets (%)	3.2	3.4	3.3	3.4	3.4	3.3

*1 Figures exclude treasury stock. A Board Incentive Plan for compensation of Directors and Audit & Supervisory Board Members and an Employee Stock Ownership Plan were introduced from FY2020 and the Company's shares held by these plans include treasury stock.

*2 Calculated using the stock price at fiscal year-end.

Group History

■ Company establishment, capital policy and financial strategies ■ Store openings and operating strategies

Before the Establishment of Seven & i Holdings	
1958	Apr. ■ Yokado Co., Ltd. incorporated
1971	Mar. ■ Yokado changed its name to Ito-Yokado Co., Ltd.
1972	Sept. ■ Ito-Yokado listed on the Tokyo Stock Exchange (TSE)
1973	Mar. ■ Business tie-up with Benimaru Corp.
	Nov. ■ York-Seven Co., Ltd. established under a license agreement with the largest U.S. convenience store chain operator, The Southland Corporation
	Nov. ■ Denny's Japan Co., Ltd. established under a license agreement with the U.S.-based restaurant chain, Denny's, Inc.
1974	May ■ Opened the first 7-Eleven store
1977	July ■ Ito-Yokado registered American Depositary Receipts (ADRs) on NASDAQ
1978	Jan. ■ York-Seven changed its name to SEVEN-ELEVEN JAPAN CO., LTD.
1979	Oct. ■ Seven-Eleven Japan listed on the TSE
1980	Nov. ■ York-Benimaru listed on the TSE
1982	Feb. ■ Denny's Japan listed on the TSE
1986	July ■ Ito-Yokado's ADRs transferred from NASDAQ small-cap listing to the National Market System
1991	Mar. ■ Ito-Yokado and Seven-Eleven Japan acquired and hold the major interest of The Southland Corporation through the IYG Holding Company
1996	Dec. ■ Chengdu Ito-Yokado Co., Ltd. established in Chengdu, Sichuan Province, China
1997	Sept. ■ Hua Tang Yokado Commercial Co., Ltd. established in Beijing, China
1999	May ■ The Southland Corporation changed its name to 7-Eleven, Inc.
2000	July ■ 7-Eleven, Inc. shares transferred from NASDAQ to NYSE
2001	Apr. ■ IYBank Co., Ltd. established
	Oct. ■ IY Card Service Co., Ltd. established
2003	May ■ Ito-Yokado abolished the registration of ADRs on NASDAQ
	Aug. ■ The number of 7-Eleven stores in Japan topped 10,000
2004	Jan. ■ SEVEN-ELEVEN (BEIJING) CO., LTD. established in Beijing, China
2005	Apr. ■ Grand opening of Ario Soga, the first Ario shopping center

Seven & i Holdings—From Establishment to Today

2005	Sept. ■ Seven & i Holdings Co., Ltd. was established and listed on the TSE
	Oct. ■ IYBank changed its name to Seven Bank, Ltd.
	Nov. ■ 7-Eleven, Inc. made a wholly owned subsidiary Made 7-Eleven, Inc. a wholly owned subsidiary with the aim of increasing long-term profits and promoting a global strategy.
	Nov. ■ Ito-Yokado opened Ario Sapporo and Ario Kawaguchi
2006	Feb. ■ Seven and Y Corp. made a subsidiary Made Seven and Y a subsidiary as the core company in Group IT strategy.
	May ■ 7-Eleven stores in Japan commenced installation of the Sixth-Generation Total Information System
	June ■ Millennium Retailing, Inc. made a wholly owned subsidiary through a stock-for-stock exchange To strengthen the Group's department store operations, made Millennium Retailing, parent of Sogo Co., Ltd. and The Seibu Department Stores, Ltd., a wholly owned subsidiary.
	July ■ Seven & i Holdings cancelled 427,509,908 shares of treasury stock Cancelled the shares of Seven-Eleven Japan and Denny's Japan, which Ito-Yokado had owned at the time of listing.
	Aug. ■ White Hen Pantry, Inc. acquired by 7-Eleven, Inc. The White Hen Pantry, Inc. convenience store chain owned approx. 200 stores in Chicago, U.S.
	Sept. ■ York-Benimaru made a wholly owned subsidiary through a stock-for-stock exchange Positioned as the core operating company of the supermarket operations after transformation from an equitymethod affiliate to a wholly owned subsidiary.
	Nov. ■ Group Merchandising Reform Project launched
2007	Jan. ■ Seven & i Food Systems Co., Ltd. established Established a new company with the aim of integrating and restructuring food services.
	Mar. ■ THE LOFT CO., LTD. made a subsidiary Millennium Retailing made THE LOFT, a nationwide chain of miscellaneous goods specialty stores, into a subsidiary.
	Mar. ■ 7-Eleven became the world's largest store chain
	Apr. ■ Seven-Eleven Japan launched nanaco, the Group's proprietary electronic money service
	May ■ Started sales of Seven Premium, the Group's new private-brand products
	July ■ Akachan Honpo Co., Ltd. made a subsidiary Ito-Yokado made Akachan Honpo, a nationwide chain of baby and children's products specialty stores, into a subsidiary.
	Aug. ■ Sales of Seven Premium products commenced at 7-Eleven stores in Japan
	Sept. ■ Denny's Japan, Famil, and York Bussan merged into Seven & i Food Systems

	Nov. ■ FUJIKOSHI CO., LTD. made a subsidiary York-Benimaru made FUJIKOSHI, a supermarket chain in Fukushima Prefecture, into a subsidiary.
	Dec. ■ NitteSeven Co., Ltd. established by Nippon Television Network Corporation, Dentsu Inc., and Seven & i Holdings Seeking the integration of retail business and media, NitteSeven was established to develop a new business strategy.
	Dec. ■ Chengdu Ito-Yokado opened its Jin Hua store in Chengdu, Sichuan Province, China
	Dec. ■ nanaco introduced at Denny's restaurants
2008	Jan. ■ SEVEN & i FINANCIAL GROUP CO., LTD. established Established to oversee the Group's financial services-related management operations, excluding banking.
	Feb. ■ Seven & i Holdings cancelled 11,329,000 shares of treasury stock Cancelled all shares of treasury stock acquired from Seven-Eleven Japan in January 2008.
	Feb. ■ Seven Bank listed on the Jasdaq Securities Exchange
	Mar. ■ nanaco introduced at Ito-Yokado stores
	Mar. ■ Ito-Yokado opened Ario Otori
	Apr. ■ SEVEN-ELEVEN CHINA Co., Ltd. established Established to promote the development of 7-Eleven stores in China through area licensees.
	Apr. ■ QUICPay, postpaid electronic money, introduced at all 7-Eleven stores in Japan
	June ■ nanaco credit charge services launched
	July ■ Seven & i Holdings issued 1st, 2nd, and 3rd unsecured domestic straight bonds in the total amount of ¥00 billion
	July ■ Seven & i Net Media Co., Ltd. established Established to further strengthen and take overall responsibility for IT-related operations.
	July ■ Seven & i Holdings cancelled 50,000,000 shares of treasury stock Cancelled all shares of treasury stock acquired from the market.
	Aug. ■ Seven & i Holdings made a business and capital tie-up with AIN PHARMACIEZ INC. A business and capital tie-up was made to promote cooperation with store openings, pharmaceutical product sales and development.
	Aug. ■ Seven Farm Tomisato Co., Ltd. established—the Group's first agricultural production corporation
	Aug. ■ Ito-Yokado opened THE PRICE Nishiarai, its first discount store
2009	Jan. ■ Seven Culture Network Co., Ltd. established Established to start a new business by integrating existing community school business and travel business.
	Jan. ■ Seven Premium products received the "Most Excellent Award, Nikkei Award" of the 2008 Nikkei Superior Products and Services Awards

Group History

2009	Apr.	7-Eleven store openings through an area licensee commenced in Shanghai, China	Sept.	Seven & i Asset Management acquired ownership of the land and building containing SEIBU Ikebukuro (totaling ¥23.0 billion)	June	7-Eleven, Inc. acquired WFI Group, Inc. WFI Group is the parent company of Wilson Farms, Inc., which operated 188 convenience stores in New York, U.S.		
	Aug.	Millennium Retailing, Sogo, and The Seibu Department Stores were merged, and Sogo, as a surviving company, changed its name to Sogo & Seibu Co., Ltd.	Sept.	Sales of high-end Seven Premium Gold products one rank up from Seven Premium commenced	June	Seven & i Holdings launched Groupwide Seven & i Point Service Started a preferential point system to grant customers points for conducting credit card transactions using cards issued by Group companies.		
	Sept.	SEVEN-ELEVEN (BEIJING) opened its first stores in Tianjin, China	Sept.	All 7-Eleven stores in Japan started handling credit card transactions using VISA, MasterCard, American Express and Diners Club	Sept.	Commenced nanaco Point Club service, in which points granted by Group companies can be converted into nanaco electronic money usable at stores operated by Group companies		
	Sept.	Seven-Eleven Japan entered a business alliance with Keihin Electric Express Railway Co., Ltd. Business alliance formed with the aim of converting stores inside Keikyu Line stations into 7-Eleven stores.	Oct.	IY Card Service Co., Ltd. changed its name to Seven Card Service Co., Ltd.	Nov.	Chengdu Ito-Yokado opened its Gaoxin store in Chengdu, Sichuan Province, China		
	Oct.	Edy electronic money system introduced at all 7-Eleven stores in Japan	Oct.	Ito-Yokado opened Ito-Yokado Shokuhinkan Asagaya, an urban-style small supermarket	Dec.	Commenced Seven Spot free wireless internet services		
	Nov.	Started sales of wine simultaneously in Japan and North America as the Group's first private-brand product for the global market	Nov.	Seven-Eleven Japan extended the incentive system for multi-store operation Introduced a new system for owners who operate two or more stores, under which the amount equivalent to 3% of gross profit on sales is deducted from the Seven-Eleven charges (royalty).	Dec.	Seven Bank listed on the TSE		
	Nov.	Chengdu Ito-Yokado opened its Jian She Lu store in Chengdu, Sichuan Province, China	Nov.	Seven-Eleven Japan formed a business alliance with Hokkaido Kiosk Corporation Alliance formed with the aim of renewing convenience stores operated by Hokkaido Kiosk in major stations throughout Hokkaido as 7-Eleven stores.				
	Dec.	New England Pantry, Inc. acquired by 7-Eleven, Inc. The New England Pantry, Inc. convenience store chain owned 58 stores in Boston, U.S.	Nov.	Seven-Eleven Japan started the sale of various tickets handled by PIA CORPORATION using in-store multifunctional copy machines	2012	Jan.	Annual store sales of Seven-Eleven Japan topped ¥ trillion for the first time	
	Dec.	Seven & i Holdings made a business and capital tie-up with PIA CORPORATION A business and capital tie-up was made to promote cooperation with tickets and event-related businesses as well as membership businesses.	Dec.	SEVEN-ELEVEN (CHENGDU) Co., Ltd. established Established with the aim of expanding the network of 7-Eleven stores in Chengdu, Sichuan Province, China.	Jan.	7-Eleven, Inc. acquired retail interests 7-Eleven, Inc. acquired 51 convenience stores and other properties in Texas, U.S., previously held by Exxon Mobil Corporation.		
	Dec.	Seven and Y changed its name to Seven Net Shopping Co., Ltd.			Feb.	7-Eleven, Inc. acquired retail interests 7-Eleven, Inc. acquired 55 convenience stores operated by Sam's Mart LLC in North Carolina and South Carolina, U.S.		
Dec.	Seven Net Shopping launched—the Group's internet shopping service			Mar.	Seven Financial Service and K.K. York Insurance merged with Seven Financial Service as the surviving company			
2010	Jan.	Seven Bank started consumer loan services	2011	Mar.	SEVEN & i FINANCIAL GROUP CO., LTD., SE CAPITAL CORPORATION and Seven Cash Works Co., Ltd. merged, and SE CAPITAL, as a surviving company, changed its name to Seven Financial Service Co., Ltd.	Mar.	Started sales of electronic books via Seven Net Shopping	
	Mar.	Seven & i Holdings made capital participation in Tower Records Japan, Inc. Capital participation to foster cooperation in the entertainment, IT and internet fields.	Mar.	Seven-Eleven Japan acquired the 7-Eleven trademark in Japan Seven-Eleven Japan acquired the rights held by 7-Eleven, Inc. for the use of the 7-Eleven trademark in Japan.	Mar.	nanaco introduced at York Mart stores	Mar.	Introduced Senior nanaco—electronic money issued with no service fees for customers aged 65 and older
	Mar.	The number of nanaco cards issued exceeded 10 million	Mar.	7-Eleven, Inc. acquired retail interests 7-Eleven, Inc. acquired a total of 183 convenience stores and other properties in Florida, U.S., previously held by Exxon Mobil Corporation.	Apr.	nanaco introduced at York-Benimaru stores	Apr.	nanaco introduced at York-Benimaru stores
	June	Seven & i Holdings cancelled 20,000,000 shares of treasury stock by purchasing them from the market	Mar.	Lease agreement to operate retail stores by 7-Eleven, Inc. 7-Eleven, Inc. signed a lease agreement with the Illinois State Toll Highway Authority to operate 13 sites located at Tollway Oases in Illinois, U.S.	May	Started sales of the Seven Lifestyle brand of stationery and daily commodities with the concept of "Adding Higher Quality to Everyday Lives"	May	Started sales of the Seven Lifestyle brand of stationery and daily commodities with the concept of "Adding Higher Quality to Everyday Lives"
	June	Seven & i Holdings issued 4th, 5th, and 6th unsecured domestic straight bonds in the total amount of ¥10 billion	Mar.	All 7-Eleven stores in Japan started accepting payments and charges utilizing regional railway company electronic money systems	June	Established SHAN DONG ZHONG DI CONVENIENCE CO., LTD. The company was established by Seven-Eleven Japan as a joint venture with Zhongdi Group Co., Ltd. to develop 7-Eleven stores in Shandong, China.	June	Established SHAN DONG ZHONG DI CONVENIENCE CO., LTD. The company was established by Seven-Eleven Japan as a joint venture with Zhongdi Group Co., Ltd. to develop 7-Eleven stores in Shandong, China.
	June	Seven & i Asset Management Co., Ltd. established Established to acquire and own trust beneficiary right (fixed assets) of SEIBU Ikebukuro.	Mar.	Seven Bank launched an international money transfer service The service was launched in collaboration with Western Union, which offers the world's largest-scale money transfer services.	June	Acquisition of retail interests by 7-Eleven, Inc. 7-Eleven acquired 23 convenience stores operated by Strasburger Enterprises, Inc. in Texas, U.S. The company also acquired 18 convenience stores operated by Open Pantry Food Marts of Wisconsin, Inc. in Wisconsin, U.S.	June	Acquisition of retail interests by 7-Eleven, Inc. 7-Eleven acquired 23 convenience stores operated by Strasburger Enterprises, Inc. in Texas, U.S. The company also acquired 18 convenience stores operated by Open Pantry Food Marts of Wisconsin, Inc. in Wisconsin, U.S.
	June	All 7-Eleven stores in Japan started handling credit card transactions using IY Cards and JCB cards	Apr.	Seven CS Card Service Co., Ltd. made a subsidiary Initiative aimed at providing more comprehensive services in credit card, electronic money, and point services through cooperation with Seven Card Service.	July	Seven Raku-Raku Delivery home delivery service was launched	July	Seven Raku-Raku Delivery home delivery service was launched
	July	Seven Farm Co., Ltd. established Established to enable centralized management of new agricultural production corporation launches and expansion, as well as the development of a food recycling network.			July	Ito-Yokado (China) Investment Co., Ltd. established In the superstore business in China, Ito-Yokado (China) Investment was established to oversee business and allow direct investment in its subsidiaries.	July	Ito-Yokado (China) Investment Co., Ltd. established In the superstore business in China, Ito-Yokado (China) Investment was established to oversee business and allow direct investment in its subsidiaries.
	Sept.	Signed basic agreement concerning comprehensive business alliance with Credit Saison Co., Ltd. Concluded the agreement to establish a joint venture between Credit Saison and Sogo & Seibu, thereby strengthening the Group's card business.						

Group History

2012	Sept.	■ Changed the business objective and increased the capital investment in SEVEN-ELEVEN CHINA Co. Ltd., and changed the company name to SEVEN-ELEVEN (CHINA) INVESTMENT CO., LTD.	Oct.	■ Seven-Eleven Japan entered a business alliance with Shin-Keisei Electric Railway Co., Ltd. Business alliance formed with the aim of converting stores inside Shin-Keisei Line stations into 7-Eleven stores.	Nov.	■ Received the Best IR Award at the 19th Annual IR Grand Prix held by the Japan Investor Relations Association	
	Oct.	■ Established SEJ Asset Management & Investment Company The company was established to strengthen the business framework for expanding operations and increasing earnings in North America.	Nov.	■ Seven-Eleven Japan celebrated its 40th founding anniversary	Dec.	■ Seven Bank issued 11th series of unsecured domestic straight bonds in the total amount of ¥15.0 billion	
	Oct.	■ Acquisition of retail interests by 7-Eleven, Inc. 7-Eleven, Inc. acquired the following retail interests: 74 convenience stores operated by Prima Marketing LLC as an area licensee of 7-Eleven for West Virginia, Ohio, Pennsylvania, and Kentucky, U.S. 67 convenience stores and the fuel wholesale business operated by EZ Energy USA, Inc. in Ohio and Pennsylvania, U.S. 58 convenience stores operated by Handee Marts, Inc. as an area licensee of 7-Eleven for West Virginia and Maryland, U.S. 12 convenience stores operated by Fast Track, Inc. in North Carolina, U.S.	Dec.	■ Capital and business alliance agreement signed with Nissen Holdings Co., Ltd. Capital and business alliance formed with the aim of using the catalogue and internet businesses of Nissen Holdings to advance the Omni-Channel Strategy.	2015	Jan.	■ Awarded the Prime Minister's Award in the 1st Leading Companies Where Women Shine Awards held by the Prime Minister's Office
	Nov.	■ SEVEN-ELEVEN (TIANJIN) CO., LTD. established The company was established to proactively expand business operations in Tianjin, China.	Dec.	■ Business alliance formed with Tenmaya Store Co., Ltd. and Tenmaya Company, Limited Ito-Yokado entered capital alliance with Tenmaya Store Business alliance formed with the aim of strengthening the retailing operation base in Okayama and Hiroshima Prefectures.		Jan.	■ Awarded a FY2014 Corporate Activity Award by the TSE
	Nov.	■ Acquisition of retail interests by 7-Eleven, Inc. 7-Eleven, Inc. acquired 174 convenience stores and the fuel wholesale business operated by Tetco, Inc. in Texas and Utah, U.S.	Dec.	■ Entered a capital and business alliance with BALS CORPORATION Capital and business alliance formed with the aim of selling high-value-added products through joint development of sundries-related products and pursuing collaboration in the Omni-Channel field.		Feb.	■ Converted Barneys Japan into a consolidated subsidiary
Dec.	■ Acquisition of retail interests by 7-Eleven, Inc. 7-Eleven, Inc. acquired 143 convenience stores and the fuel wholesale business operated by C.L. Thomas, Inc. in Texas, U.S.	Dec.	■ Started opening 7-Eleven stores in Chongqing, China	Feb.		■ Annual store sales of Seven-Eleven Japan topped ¥4.0 trillion	
Dec.	■ Acquisition of retail interests by 7-Eleven, Inc. 7-Eleven, Inc. acquired 143 convenience stores and the fuel wholesale business operated by C.L. Thomas, Inc. in Texas, U.S.			Mar.		■ Opened dedicated Net Supermarket store Started operating the Seven & i Net Supermarket Nishi Nippori store.	
2013	Feb.	■ The number of 7-Eleven stores in Japan topped 15,000	2014	Jan.	■ Grand opening of Chengdu Ito-Yokado's Wenjiang store	Mar.	■ Business alliance formed with MANDAI Co., Ltd. Business alliance formed with the aim of further growth in the food retail business base in the Kansai area.
	Mar.	■ 7-Eleven, Inc. signed a lease agreement 7-Eleven, Inc. signed an agreement to operate 19 convenience stores in Pennsylvania, U.S., owned by Lehigh Gas Partners LP.	Jan.	■ SEVEN CAFÉ received "Most Excellent Award, Nikkei Award" of the 2013 Nikkei Superior Products and Services Awards	Apr.	■ Seven-Eleven Japan entered a business alliance with Kobe Electric Railway Co., Ltd. and Shintetsu Tourist Co., Ltd. Business alliance formed with the aim of converting stores inside Shintetsu Line stations into 7-Eleven stores.	
	Mar.	■ Seven Bank issued 8th, 9th, and 10th series unsecured domestic straight bonds in the total amount of ¥55.0 billion	Jan.	■ Acquired shares of Barneys Japan Co., Ltd. Acquired shares with the aim of strengthening product development capabilities in the department store business and to form alliances in the Omni-Channel field.	May	■ Acquisition of retail interests by 7-Eleven, Inc. Acquired 181 convenience stores operated by Tedeschi Food Shops, Inc. in Massachusetts, U.S.	
	Apr.	■ Seven-Eleven Japan launched SEVEN CARD plus featuring nanaco electronic money functionality	Jan.	■ Nissen Holdings made a consolidated subsidiary	June	■ Seven & i Holdings issued 10th, 11th, and 12th unsecured domestic straight bonds in the total amount of ¥120.0 billion	
	Apr.	■ Seven & i Holdings issued 7th, 8th, and 9th unsecured domestic straight bonds in the total amount of ¥100 billion	Mar.	■ Seven Net Shopping was merged by Seven & i Net Media	Oct.	■ Seven-Eleven Japan entered a business alliance with OSAKA MONORAIL CO., LTD. Business alliance formed with the aim of converting stores inside Osaka Monorail stations into 7-Eleven stores.	
	Apr.	■ Acquisition of retail interests by 7-Eleven, Inc. 7-Eleven, Inc. acquired 46 convenience stores operated by CB Mart, Inc. in South Carolina, U.S.	Mar.	■ Ito-Yokado was awarded the Minister of Agriculture, Forestry and Fisheries 2013 35th Food Industry Outstanding Corporation Award in the environmental division	Nov.	■ Grand opening of omni7	
	July	■ Ito-Yokado entered a business and capital alliance with DAIIICHI CO., LTD. Business and capital alliance formed with the aim of strengthening the food retail business base in the Hokkaido area.	Mar.	■ Seven-Eleven Japan entered into a business alliance with West Japan Railway Company and West Japan Railway Daily Service Net Co., Ltd. A business alliance formed to enable refurbishment of stores so they can become tie-up stores inside stations associated with West Japan Railway Co.	Nov.	■ Acquired the fuel wholesale business operated by 7-Eleven, Inc. Acquired 101 retail businesses related to gasoline and the fuel wholesale business operated by Biscayne Petroleum, LLC and Everglades Petroleum, LLC in Florida, U.S.	
	Sept.	■ Seven Bank's wholly owned U.S. subsidiary FCTI acquired the ATM business of Global Access Corp.	May	■ Completion of the Sugito Fuel Storage Station Stockpiled 400 kiloliters of fuel in Sugito Town, Saitama Prefecture, for emergency delivery to evacuation centers and stores.	Nov.	■ Ito-Yokado awarded the METI Minister's Prize in the large retailer category of the Ninth METI Minister's Awards for Best Contributors to Product Safety	
			May	■ Seven-Eleven Japan Memorial Foundation conducted Sendai Bay Seven & i Forest Project tree-planting Supported regeneration of coastline trees as a disaster countermeasure in coastal areas along Sendai Bay with the Forestry Agency's Sendai Forestry Management Office.	Dec.	■ Ito-Yokado awarded the Outstanding Prize (Health, Labour and Welfare Minister's Prize) in the First Awards for Enterprises Promoting Part-Time Workers to Play Active Roles at Work	
			July	■ Seven-Eleven Japan entered a business alliance with JR Shikoku Railway Co., Ltd. and Shikoku Kiosk Co. Business alliance formed with the aim of remodeling existing stores into tie-up stores within the JR Shikoku service area.	2016	Mar.	■ 7-Eleven, Inc. acquired retail interests 7-Eleven, Inc. acquired 148 convenience stores operated by Imperial Oil Limited in Alberta and British Columbia, Canada.
		July	■ Started a new three-year plan for the Tohoku Kakehashi Project, a plan to support recovery from the Great East Japan Earthquake	Apr.		■ Grand opening of SEVENPARK ARIO KASHIWA	
		Nov.	■ Grand opening of GRAND TREE MUSASHIKOSUGI	June		■ 7-Eleven, Inc. acquired retail interests 7-Eleven, Inc. acquired 79 gas stations and convenience stores operated by CST Brands, Inc. in California and Wyoming, U.S.	
					July	■ Ito-Yokado awarded the Supply Chain Innovation Award (Ministry of Economy, Trade and Industry)	

Group History

2016	Aug.	7-Eleven topped 60,000 stores globally	June	Launched Seven & i Data Labo Striving to solve daily life issues and social issues through the shared use of data in different industries.	Mar.	Acquisition of shares of Brown-Thompson General Partnership and 7-Eleven, L.L.C. by 7-Eleven, Inc. Acquisition of shares for the purpose of further increasing earnings in North America by strengthening product appeal and enhancing the store network.		
	Oct.	Published the three-year medium-term management plan	June	Established Seven Pay Co., Ltd. Established with the aim of creating a payment service using smartphones as part of a digital strategy responding to changes in the business environment.	Mar.	Included in the Health and Productivity Management Organization 2020 White 500		
	Oct.	Reached a basic agreement for a capital and business alliance with H2O Retailing Corp. Capital and business alliance formed to effectively utilize the store networks, products and services of both groups with the aims of reallocating resources from the department store business and enhancing convenience and satisfaction among customers living in the Kansai area.	July	Seven-Eleven Japan entered a business alliance with Odakyu Electric Railway Co., Ltd. and Odakyu Shoji Co., Ltd. Formed a business alliance with the aim of promoting expanded store openings along Odakyu railway lines and business development.	May	Opened the first York Foods store, a new type of supermarket		
	Oct.	Ito-Yokado certified as a gender-advanced company based on the law to promote active roles for women in the workplace	July	Business alliance with Zoshinkai Holdings Inc. Formed a business alliance with the aim of further success and maximizing corporate value for both parties by spurring growth in the business profits of both groups.	May	Opened the first 7-Eleven store in Hunan Province, China		
	Nov.	Nissen Holdings made a wholly owned subsidiary	Sept.	Issued US \$ 600 million unsecured straight corporate bonds	June	York Mart changed its name to York Co., Ltd. and restructured its supermarkets in the Tokyo metropolitan area		
2017	Nov.	Certified as a gender-advanced company based on the law to promote active roles for women in the workplace	Oct.	Seven-Eleven Japan awarded Gold certification, the highest rating in the PRIDE INDEX	July	Included in the FTSE4Good Index Series and the FTSE Blossom Japan Index for ESG investment Included in the FTSE4Good for the sixth consecutive year and in the FTSE Blossom Japan for the fourth consecutive year.		
	Jan.	Opened "Chengdu Ito-Yokado Meishan store"	2019	Jan.	Seven-Eleven Japan started joint use of parking spaces for delivery vehicles following an agreement between the three major convenience store companies Parking spaces near any stores operated by the three major convenience store companies can be used to maintain flow of deliveries.	Aug.	7-Eleven, Inc. signed an agreement with Marathon Petroleum Corporation to acquire its shares and other interests related to its convenience store and other businesses Signed an agreement to expand the store network and increase earnings in North America, as well as to strengthen ESG leadership.	
	Mar.	Chosen as a Nadeshiko Brand for 2017 under the Nadeshiko Brand program of the Ministry of Economy, Trade, and Industry and the Tokyo Stock Exchange		Mar.	Selected as a Semi-Nadeshiko Brand under the Nadeshiko Brand program of the Ministry of Economy, Trade, and Industry and the Tokyo Stock Exchange	Oct.	Agreement to establish a PET bottle recycling plant joint venture with Veolia Japan K.K. and Mitsui & Co., Ltd. Agreed to establish a joint venture to achieve a circular economy through PET bottle recycling.	
	May	10th anniversary of Seven Premium		Mar.	Opened the first 7-Eleven store in Hubei Province, China	Oct.	Opened the first 7-Eleven store in Henan Province, China	
	June	Opened the first 7-Eleven store in Vietnam		Mar.	Opened the first 7-Eleven store in Hubei Province, China	Nov.	Included in the Dow Jones Sustainability Asia Pacific Index, a global index for ESG investment, for the 11th consecutive year	
	June	Opened the first 7-Eleven store in Zhejiang Province, China		Apr.	Formulated the Seven-Eleven Japan "Action Plan" A guideline for responding to changes in the social structure and environment, coexisting with diverse societies as a social infrastructure for customers in their respective regions, and realizing sustainable growth.	Nov.	Seven & i Holdings issued 13th, 14th and 15th unsecured domestic straight bonds in the total amount of ¥350 billion sourcing	
	July	Reached a basic agreement for a business alliance with ASKUL Corporation The two companies mutually referred customers between the Group's e-commerce website omni7 and ASKUL's e-commerce website LOHACO, offering a new business format that uses the LOHACO platform. Business tie-up with aims that include starting the IV Fresh service.		May	Seven & i Group's Environmental Goals "GREEN CHALLENGE 2050" established To respond to various changes in the social environment (e.g., changes in societal needs and environmental issues), we will now work to realize a rich and sustainable society together with our customers, business partners and all other stakeholders.	Dec.	Participated in RE100, a global initiative aiming for 100% renewable energy sourcing	
	Oct.	Started childcare service for employees of franchised stores Opened the Seven Nana Iro Nursery School.		June	Selected to become a participating company in the Ministry of the Environment's CE Challenge	2021	Jan.	7-Eleven, Inc. issued U.S. dollar-denominated straight bonds in the total amount of \$10.95 billion
	Oct.	Seven-Eleven Japan phased in the Seventh-Generation Total Information System nationwide		July	Opened the first 7-Eleven store in Okinawa Prefecture Finally achieved opening 7-Eleven stores in all 47 prefectures in Japan.		Feb.	Seven & i Holdings made capital participation in R Plus Japan, Ltd. Capital participation to develop a technology and a system for recycling used plastics.
	Oct.	Seven-Eleven Japan established the wholly owned subsidiary SEVEN-ELEVEN OKINAWA Co., Ltd.		Aug.	Included in the FTSE4Good Index Series and the FTSE Blossom Japan Index for ESG investment		Mar.	Included in the Health and Productivity Management Organization 2021 White 500
Nov.	Grand opening of PRIMETREE AKAIKE	Aug.		Opened the first 7-Eleven store in Shaanxi Province, China	Mar.		Seven-Eleven Japan Memorial Foundation concluded an agreement with the Ministry of the Environment and the Environmental Partnership Council to cooperate on environmental conservation and joint initiatives An agreement to cooperate on the promotion of environmental conservation activities and initiatives, as well as on initiatives to achieve the SDGs.	
2018	Jan.	7-Eleven, Inc. acquired retail interests 7-Eleven, Inc. acquired 1,030 gas stations and convenience stores operated by Sunoco LP in Texas, Florida, and elsewhere in the U.S.	Oct.	Opened the first Akachan Honpo store in Taiwan	Apr.		Introduced green electricity, including offsite PPAs, in some stores Cooperation with the NTT Group to realize 100% renewable electricity in the Group's store operation.	
	Jan.	7-Eleven topped 20,000 stores in Japan	Nov.	Opened the first 7-Eleven store in Fujian Province, China	May		7-Eleven, Inc. completed the acquisition of shares and other interests 7-Eleven, Inc. acquired shares and other interests from multiple companies operating convenience store and fuel retail businesses operated by Marathon Petroleum Corporation mainly under the Speedway brand.	
	Feb.	Received the Excellence Award for its Sustainable Value Report in the Environmental Report Section of the 21st Environmental Communication Awards hosted by the Ministry of the Environment and the Global Environmental Forum	Dec.	7-Eleven topped 70,000 stores globally	July		Published the Medium-Term Management Plan	
	Feb.	Received Bronze Class Distinction in the RobecoSAM Sustainability Awards 2018	2020	Feb.	7-Eleven selected for the first time for Best Japan Brands 2020, ranking 18th			
	Apr.	Business alliance formed with IZUMI CO., LTD. Business alliance formed with the aim of raising operational efficiency and increasing profits through the effective utilization of management resources and expertise.		Feb.	Annual store sales of Seven-Eleven Japan reached a record high of ¥5.0 trillion			
May	Opened the first 7-Eleven store in Jiangsu Province, China							