

Corporate Data

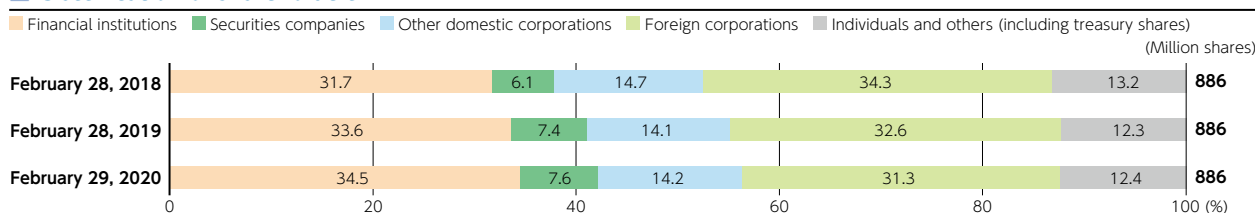
《Stock Information》

Major Shareholders

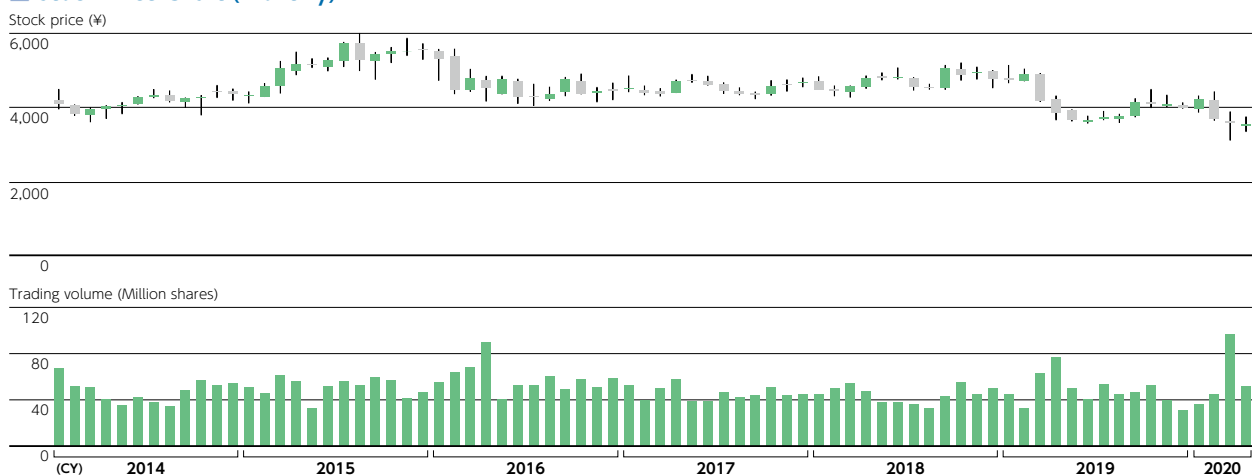
(As of February 29, 2020)

	Number of shares held (Thousand shares)	Percentage of shares held (%)
Ito-Kogyo Co., Ltd.	68,901	7.8
The Master Trust Bank of Japan, Ltd. (Trust account)	64,483	7.3
Japan Trustee Services Bank, Ltd. (Trust account)	45,091	5.1
SMBC Nikko Securities Inc.	22,718	2.6
Nippon Life Insurance Company	17,672	2.0
Masatoshi Ito	16,799	1.9
MITSUI & CO., LTD.	16,222	1.8
Japan Trustee Services Bank, Ltd. (Trust account 5)	15,638	1.8
Japan Securities Finance Co., Ltd.	13,827	1.6
STATE STREET BANK WEST CLIENT-TREATY 505234	12,800	1.4

Classification of Shareholders



Stock Price Chart (Monthly)



	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020
Stock price (¥)						
Opening	3,800	4,575	4,470	4,430	4,409	4,893
High	4,642	5,998	5,028	4,891	5,203	4,916
Low	3,611	4,370	4,051	4,234	4,275	3,573
Closing	4,574	4,495	4,400	4,461	4,894	3,696
Trading volume (Million shares)	548	632	671	552	514	577

Investment Indices (Consolidated)

	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020
Number of shares outstanding						
Average (Shares)* ¹	884,064,278	884,132,485	884,214,252	884,531,496	884,568,131	883,508,868
End of period (Shares)* ¹	884,066,302	884,151,095	884,402,184	884,544,201	884,568,599	882,845,467
Net income per share (¥)	195.66	182.02	109.42	204.80	229.50	246.95
Cash flow per share (¥)	390.49	403.15	344.07	445.79	479.49	503.29
Net assets per share (¥)	2,601.23	2,683.11	2,641.40	2,744.08	2,850.42	2,946.83
Price earnings ratio (Times)* ²	23.4	24.7	40.2	21.8	21.3	15.0
Price cash flow ratio (Times)* ²	11.7	11.1	12.8	10.0	10.2	7.3
Price book value ratio (Times)* ²	1.8	1.7	1.7	1.6	1.7	1.3
Dividends per share (¥)	73.00	85.00	90.00	90.00	95.00	98.50
Dividend payout ratio (%)	37.3	46.7	82.3	43.9	41.4	39.9
Ratio of total amounts of dividends to net assets (%)	2.9	3.2	3.4	3.3	3.4	3.4

*1 Figures exclude treasury stock. A Board Incentive Plan for compensation of Directors and Audit & Supervisory Board Members and an Employee Stock Ownership Plan were introduced from FY2020 and the Company's shares held by these plans include treasury stock.

*2 Calculated using the stock price at fiscal year-end.

《Corporate History》

■ Company establishment, capital policy and financial strategies ● Store openings and operating strategies

Before the Establishment of Seven & i Holdings

- 1958 Apr. ■ Yokado Co., Ltd. incorporated [Photo A](#)
- 1971 Mar. ■ Yokado changed its name to Ito-Yokado Co., Ltd.
- 1972 Sept. ■ Ito-Yokado listed on the Tokyo Stock Exchange (TSE)
- 1973 Mar. ■ Business tie-up with York-Benimaru Co., Ltd.
- Nov. ■ York-Seven Co., Ltd. established under a license agreement with the largest U.S. convenience store chain operator, The Southland Corporation
- Nov. ■ Denny's Japan Co., Ltd. established under a license agreement with the U.S.-based restaurant chain, Denny's, Inc.
- 1974 May ● Opened the first 7-Eleven store [Photo B](#)
- 1977 July ■ Ito-Yokado registered American Depositary Receipts (ADRs) on NASDAQ
- 1978 Jan. ■ York-Seven changed its name to SEVEN-ELEVEN JAPAN CO., LTD.
- 1979 Oct. ■ Seven-Eleven Japan listed on the TSE
- 1980 Nov. ■ York-Benimaru listed on the TSE
- 1982 Feb. ■ Denny's Japan listed on the TSE
- 1986 July ■ Ito-Yokado's ADRs transferred from NASDAQ small-cap listing to the National Market System
- 1991 Mar. ■ Ito-Yokado and Seven-Eleven Japan acquired and hold the major interest of The Southland Corporation through the IYG Holding Company
- 1996 Dec. ■ Chengdu Ito-Yokado Co., Ltd. established in Chengdu, Sichuan Province, China
- 1997 Sept. ■ Hua Tang Yokado Commercial Co., Ltd. established in Beijing, China
- 1999 May ■ The Southland Corporation changed its name to 7-Eleven, Inc.
- 2000 July ■ 7-Eleven, Inc. shares transferred from NASDAQ to NYSE
- 2001 Apr. ■ IYBank Co., Ltd. established
- Oct. ■ IY Card Service Co., Ltd. established
- 2003 May ■ Ito-Yokado abolished the registration of ADRs on NASDAQ
- Aug. ● The number of 7-Eleven stores in Japan topped 10,000
- 2004 Jan. ■ SEVEN-ELEVEN (BEIJING) CO., LTD. established in Beijing, China
- 2005 Apr. ● Grand opening of *Ario Soga*, the first *Ario* shopping center

Seven & i Holdings—From Establishment to Today

- 2005 Sept. ■ Seven & i Holdings Co., Ltd. was established and listed on the TSE
- Oct. ■ IYBank changed its name to Seven Bank, Ltd.
- Nov. ■ 7-Eleven, Inc. made a wholly owned subsidiary
Made 7-Eleven, Inc. a wholly owned subsidiary with the aim of increasing long-term profits and promoting a global strategy.
- Nov. ● Ito-Yokado opened *Ario Sapporo* and *Ario Kawaguchi*
- 2006 Feb. ■ Seven and Y Corp. made a subsidiary
Made Seven and Y a subsidiary as the core company in Group IT strategy.
- May ● 7-Eleven stores in Japan commenced installation of the Sixth-Generation Total Information System
- June ■ Millennium Retailing, Inc. made a wholly owned subsidiary through a stock-for-stock exchange
To strengthen the Group's department store operations, made Millennium Retailing, parent of Sogo Co., Ltd. and The Seibu Department Stores, Ltd., a wholly owned subsidiary. [Photo C](#)
- July ■ Seven & i Holdings cancelled 427,509,908 shares of treasury stock
Cancelled the shares of Seven-Eleven Japan and Denny's Japan, which Ito-Yokado had owned at the time of listing.
- Aug. ■ White Hen Pantry, Inc. acquired by 7-Eleven, Inc.
The White Hen Pantry, Inc. convenience store chain owned approx. 200 stores in Chicago, U.S.
- Sept. ■ York-Benimaru made a wholly owned subsidiary through a stock-for-stock exchange
Positioned as the core operating company of the super-market operations after transformation from an equity-method affiliate to a wholly owned subsidiary.
- Nov. ● Group Merchandising Reform Project launched
- 2007 Jan. ■ Seven & i Food Systems Co., Ltd. established
Established a new company with the aim of integrating and restructuring food services.
- Mar. ■ THE LOFT CO., LTD. made a subsidiary
Millennium Retailing made THE LOFT, a nationwide chain of miscellaneous goods specialty stores, into a subsidiary.
- Mar. ● 7-Eleven became the world's largest store chain
- Apr. ● Seven-Eleven Japan launched *nanaco*, the Group's proprietary electronic money service
- May ● Started sales of *Seven Premium*, the Group's new private-brand products
- July ■ Akachan Honpo Co., Ltd. made a subsidiary
Ito-Yokado made Akachan Honpo, a nationwide chain of baby and children's products specialty stores, into a subsidiary.
- Aug. ● Sales of *Seven Premium* products commenced at 7-Eleven stores in Japan
- Sept. ■ Denny's Japan, Famil, and York Bussan merged into Seven & i Food Systems
- Nov. ■ FUJIKOSHI CO., LTD. made a subsidiary
York-Benimaru made FUJIKOSHI, a supermarket chain in Fukushima Prefecture, into a subsidiary.



A Yokado Store (the first store) around 1950



B Seven-Eleven Japan's first store opened in Toyosu, 1974



C Millennium Retailing, Inc. (currently Sogo & Seibu) made a wholly owned subsidiary in June 2006

Profile

Performance Overview

Retail Environment in Japan

Global Retail Industry Data

Group Strategy

Major Group Companies' Data

Corporate Data

《Corporate History》

- Dec.** ■ Nitteseven Co., Ltd. established by Nippon Television Network Corporation, Dentsu Inc., and Seven & i Holdings
Seeking the integration of retail business and media, Nitteseven was established to develop a new business strategy.
- Dec.** ● Chengdu Ito-Yokado opened its Jin Hua store in Chengdu, Sichuan Province, China
- Dec.** ● *nanaco* introduced at Denny's restaurants

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- 2008**
- Jan.** ■ SEVEN & i FINANCIAL GROUP CO., LTD. established
Established to oversee the Group's financial services-related management operations, excluding banking.
 - Feb.** ■ Seven & i Holdings cancelled 11,329,000 shares of treasury stock
Cancelled all shares of treasury stock acquired from Seven-Eleven Japan in January 2008.
 - Feb.** ■ Seven Bank listed on the Nasdaq Securities Exchange
 - Mar.** ● *nanaco* introduced at Ito-Yokado stores
 - Mar.** ● Ito-Yokado opened *Ario Otori*
 - Apr.** ■ SEVEN-ELEVEN CHINA Co., Ltd. established
Established to promote the development of 7-Eleven stores in China through area licensees.
 - Apr.** ● QUICPay, postpaid electronic money, introduced at all 7-Eleven stores in Japan
 - June** ● *nanaco* credit charge services launched
 - July** ■ Seven & i Holdings issued 1st, 2nd, and 3rd unsecured domestic straight bonds in the total amount of ¥100 billion
 - July** ■ Seven & i Net Media Co., Ltd. established
Established to further strengthen and take overall responsibility for IT-related operations.
 - July** ■ Seven & i Holdings cancelled 50,000,000 shares of treasury stock
Cancelled all shares of treasury stock acquired from the market.
 - Aug.** ■ Seven & i Holdings made a business and capital tie-up with AIN PHARMACIEZ INC.
A business and capital tie-up was made to promote cooperation with store openings, pharmaceutical product sales and development.
 - Aug.** ■ Seven Farm Tomisato Co., Ltd. established—the Group's first agricultural production corporation
 - Aug.** ● Ito-Yokado opened THE PRICE Nishiarai, its first discount store

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- 2009**
- Jan.** ■ Seven Culture Network Co., Ltd. established
Established to start a new business by integrating existing community school business and travel business.
 - Jan.** ● *Seven Premium* products received the "Most Excellent Award, Nikkei Award" of the 2008 Nikkei Superior Products and Services Awards
 - Apr.** ● 7-Eleven store openings through an area licensee commenced in Shanghai, China
 - Aug.** ■ Millennium Retailing, Sogo, and The Seibu Department Stores were merged, and Sogo, as a surviving company, changed its name to Sogo & Seibu Co., Ltd.
 - Sept.** ● SEVEN-ELEVEN (BEIJING) opened its first stores in Tianjin, China
 - Sept.** ● Seven-Eleven Japan entered a business alliance with Keihin Electric Express Railway Co., Ltd.
Business alliance formed with the aim of converting stores inside Keikyū Line stations into 7-Eleven stores.
 - Oct.** ● Edy electronic money system introduced at all 7-Eleven stores in Japan
 - Nov.** ● Started sales of wine simultaneously in Japan and North America as the Group's first private-brand product for the global market
 - Nov.** ● Chengdu Ito-Yokado opened its Jian She Lu store in Chengdu, Sichuan Province, China
 - Dec.** ■ New England Pantry, Inc. acquired by 7-Eleven, Inc.
The New England Pantry, Inc. convenience store chain owned 58 stores in Boston, U.S.

- Dec.** ■ Seven & i Holdings made a business and capital tie-up with PIA CORPORATION
A business and capital tie-up was made to promote cooperation with tickets and event-related businesses as well as membership businesses.
- Dec.** ■ Seven and Y changed its name to Seven Net Shopping Co., Ltd.
- Dec.** ● *Seven Net Shopping* launched—the Group's internet shopping service

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- 2010**
- Jan.** ● Seven Bank started consumer loan services
 - Mar.** ■ Seven & i Holdings made capital participation in Tower Records Japan, Inc.
Capital participation to foster cooperation in the entertainment, IT and internet fields.
 - Mar.** ● The number of *nanaco* cards issued exceeded 10 million
 - June** ■ Seven & i Holdings cancelled 20,000,000 shares of treasury stock by purchasing them from the market
 - June** ■ Seven & i Holdings issued 4th, 5th, and 6th unsecured domestic straight bonds in the total amount of ¥110 billion
 - June** ■ Seven & i Asset Management Co., Ltd. established
Established to acquire and own trust beneficiary right (fixed assets) of SEIBU Ikebukuro.
 - June** ● All 7-Eleven stores in Japan started handling credit card transactions using IY Cards and JCB cards
 - July** ■ Seven Farm Co., Ltd. established
Established to enable centralized management of new agricultural production corporation launches and expansion, as well as the development of a food recycling network.
 - Sept.** ■ Signed basic agreement concerning comprehensive business alliance with Credit Saison Co., Ltd.
Concluded the agreement to establish a joint venture between Credit Saison and Sogo & Seibu, thereby strengthening the Group's card business.
 - Sept.** ■ Seven & i Asset Management acquired ownership of the land and building containing SEIBU Ikebukuro (totaling ¥123.0 billion)
 - Sept.** ● Sales of high-end *Seven Premium Gold* products one rank up from *Seven Premium* commenced
 - Sept.** ● All 7-Eleven stores in Japan started handling credit card transactions using VISA, MasterCard, American Express and Diners Club
 - Oct.** ■ IY Card Service Co., Ltd. changed its name to Seven Card Service Co., Ltd.
 - Oct.** ● Ito-Yokado opened Ito-Yokado *Shokuhinkan Asagaya*, an urban-style small supermarket
 - Nov.** ● Seven-Eleven Japan extended the incentive system for multi-store operation
Introduced a new system for owners who operate two or more stores, under which the amount equivalent to 3% of gross profit on sales is deducted from the Seven-Eleven charges (royalty).
 - Nov.** ● Seven-Eleven Japan formed a business alliance with Hokkaido Kiosk Corporation
Alliance formed with the aim of renewing convenience stores operated by Hokkaido Kiosk in major stations throughout Hokkaido as 7-Eleven stores.
 - Nov.** ● Seven-Eleven Japan started the sale of various tickets handled by PIA CORPORATION using in-store multi-functional copy machines
 - Dec.** ■ SEVEN-ELEVEN (CHENGDU) Co., Ltd. established
Established with the aim of expanding the network of 7-Eleven stores in Chengdu, Sichuan Province, China.
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- 2011**
- Mar.** ■ SEVEN & i FINANCIAL GROUP CO., LTD., SE CAPITAL CORPORATION and Seven Cash Works Co., Ltd. merged, and SE CAPITAL, as a surviving company, changed its name to Seven Financial Service Co., Ltd.
 - Mar.** ■ Seven-Eleven Japan acquired the 7-Eleven trademark in Japan
Seven-Eleven Japan acquired the rights held by 7-Eleven, Inc. for the use of the 7-Eleven trademark in Japan.
 - Mar.** ■ 7-Eleven, Inc. acquired retail interests
7-Eleven, Inc. acquired a total of 183 convenience stores and other properties in Florida, U.S., previously held by Exxon Mobil Corporation.

<p>Mar. ■ Lease agreement to operate retail stores by 7-Eleven, Inc. 7-Eleven, Inc. signed a lease agreement with the Illinois State Toll Highway Authority to operate 13 sites located at Tollway Oases in Illinois, U.S.</p> <p>Mar. ● All 7-Eleven stores in Japan started accepting payments and charges utilizing regional railway company electronic money systems</p> <p>Mar. ● Seven Bank launched an international money transfer service The service was launched in collaboration with Western Union, which offers the world's largest-scale money transfer services.</p> <p>Apr. ■ Seven CS Card Service Co., Ltd. made a subsidiary Initiative aimed at providing more comprehensive services in credit card, electronic money, and point services through cooperation with Seven Card Service.</p> <p>June ■ 7-Eleven, Inc. acquired WFI Group, Inc. WFI Group is the parent company of Wilson Farms, Inc., which operated 188 convenience stores in New York, U.S.</p> <p>June ● Seven & i Holdings launched Groupwide <i>Seven & i Point Service</i> Started a preferential point system to grant customers points for conducting credit card transactions using cards issued by Group companies.</p> <p>Sept. ● Commenced <i>nanaco Point Club</i> service, in which points granted by Group companies can be converted into <i>nanaco</i> electronic money usable at stores operated by Group companies</p> <p>Nov. ● Chengdu Ito-Yokado opened its Gaoxin store in Chengdu, Sichuan Province, China</p> <p>Dec. ● Commenced Seven Spot free wireless internet services</p> <p>Dec. ■ Seven Bank listed on the TSE</p>	<p>Oct. ■ Established SEJ Asset Management & Investment Company The company was established to strengthen the business framework for expanding operations and increasing earnings in North America.</p> <p>Oct. ■ Acquisition of retail interests by 7-Eleven, Inc. 7-Eleven, Inc. acquired the following retail interests: 74 convenience stores operated by Prima Marketing LLC as an area licensee of 7-Eleven for West Virginia, Ohio, Pennsylvania, and Kentucky, U.S. 67 convenience stores and the fuel wholesale business operated by EZ Energy USA, Inc. in Ohio and Pennsylvania, U.S. 58 convenience stores operated by Handee Marts, Inc. as an area licensee of 7-Eleven for West Virginia and Maryland, U.S. 12 convenience stores operated by Fast Track, Inc. in North Carolina, U.S.</p> <p>Nov. ■ SEVEN-ELEVEN (TIANJIN) CO., LTD. established The company was established to proactively expand business operations in Tianjin, China.</p> <p>Nov. ■ Acquisition of retail interests by 7-Eleven, Inc. 7-Eleven, Inc. acquired 174 convenience stores and the fuel wholesale business operated by Tetco, Inc. in Texas and Utah, U.S.</p> <p>Dec. ■ Acquisition of retail interests by 7-Eleven, Inc. 7-Eleven, Inc. acquired 143 convenience stores and the fuel wholesale business operated by C.L. Thomas, Inc. in Texas, U.S.</p>	<p>Profile</p> <p>Performance Overview</p> <p>Retail Environment in Japan</p> <p>Global Retail Industry Data</p> <p>Group Strategy</p> <p>Major Group Companies' Data</p> <p>Corporate Data</p>
<p>2012</p> <p>Jan. ● Annual store sales of Seven-Eleven Japan topped ¥3 trillion for the first time</p> <p>Jan. ■ 7-Eleven, Inc. acquired retail interests 7-Eleven, Inc. acquired 51 convenience stores and other properties in Texas, U.S., previously held by Exxon Mobil Corporation.</p> <p>Feb. ■ 7-Eleven, Inc. acquired retail interests 7-Eleven, Inc. acquired 55 convenience stores operated by Sam's Mart LLC in North Carolina and South Carolina, U.S.</p> <p>Mar. ■ Seven Financial Service and K.K. York Insurance merged with Seven Financial Service as the surviving company</p> <p>Mar. ● Started sales of electronic books via <i>Seven Net Shopping</i></p> <p>Mar. ● <i>nanaco</i> introduced at York Mart stores</p> <p>Mar. ● Introduced Senior <i>nanaco</i>—electronic money issued with no service fees for customers aged 65 and older</p> <p>Apr. ● <i>nanaco</i> introduced at York-Benimaru stores</p> <p>May ● Started sales of the <i>Seven Lifestyle</i> brand of stationery and daily commodities with the concept of "Adding Higher Quality to Everyday Lives"</p> <p>June ■ Established SHAN DONG ZHONG DI CONVENIENCE CO., LTD. The company was established by Seven-Eleven Japan as a joint venture with Zhongdi Group Co., Ltd. to develop 7-Eleven stores in Shandong, China.</p> <p>June ■ Acquisition of retail interests by 7-Eleven, Inc. 7-Eleven acquired 23 convenience stores operated by Strasburger Enterprises, Inc. in Texas, U.S. The company also acquired 18 convenience stores operated by Open Pantry Food Marts of Wisconsin, Inc. in Wisconsin, U.S.</p> <p>July ● <i>Seven Raku-Raku Delivery</i> home delivery service was launched</p> <p>July ■ Ito-Yokado (China) Investment Co., Ltd. established In the superstore business in China, Ito-Yokado (China) Investment was established to oversee business and allow direct investment in its subsidiaries.</p> <p>Sept. ■ Changed the business objective and increased the capital investment in SEVEN-ELEVEN CHINA Co. Ltd., and changed the company name to SEVEN-ELEVEN (CHINA) INVESTMENT CO., LTD.</p>	<p>2013</p> <p>Feb. ● The number of 7-Eleven stores in Japan topped 15,000</p> <p>Mar. ■ 7-Eleven, Inc. signed a lease agreement 7-Eleven, Inc. signed an agreement to operate 19 convenience stores in Pennsylvania, U.S., owned by Lehigh Gas Partners LP.</p> <p>Mar. ■ Seven Bank issued 8th, 9th, and 10th series unsecured domestic straight bonds in the total amount of ¥55.0 billion</p> <p>Apr. ● Seven-Eleven Japan launched <i>SEVEN CARD plus</i> featuring <i>nanaco</i> electronic money functionality</p> <p>Apr. ■ Seven & i Holdings issued 7th, 8th, and 9th unsecured domestic straight bonds in the total amount of ¥100 billion</p> <p>Apr. ■ Acquisition of retail interests by 7-Eleven, Inc. 7-Eleven, Inc. acquired 46 convenience stores operated by CB Mart, Inc. in South Carolina, U.S.</p> <p>July ■ Ito-Yokado entered a business and capital alliance with DAIICHI CO., LTD. Business and capital alliance formed with the aim of strengthening the food retail business base in the Hokkaido area.</p> <p>Sept. ■ Seven Bank's wholly owned U.S. subsidiary FCTI acquired the ATM business of Global Access Corp.</p> <p>Oct. ● Seven-Eleven Japan entered a business alliance with Shin-Keisei Electric Railway Co., Ltd. Business alliance formed with the aim of converting stores inside Shin-Keisei Line stations into 7-Eleven stores.</p> <p>Nov. ● Seven-Eleven Japan celebrated its 40th founding anniversary</p> <p>Dec. ■ Capital and business alliance agreement signed with Nissen Holdings Co., Ltd. Capital and business alliance formed with the aim of using the catalogue and internet businesses of Nissen Holdings to advance the Omni-Channel Strategy.</p> <p>Dec. ■ Business alliance formed with Tenmaya Store Co., Ltd. and Tenmaya Company, Limited Ito-Yokado entered capital alliance with Tenmaya Store Business alliance formed with the aim of strengthening the retailing operation base in Okayama and Hiroshima Prefectures.</p> <p>Dec. ■ Entered a capital and business alliance with BALS CORPORATION Capital and business alliance formed with the aim of selling high-value-added products through joint development of sundries-related products and pursuing collaboration in the Omni-Channel field.</p> <p>Dec. ● Started opening 7-Eleven stores in Chongqing, China</p>	

《Corporate History》

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- 2014**
- Jan.** ● Grand opening of Chengdu Ito-Yokado's Wenjiang store
 - Jan.** ● *SEVEN CAFÉ* received "Most Excellent Award, Nikkei Award" of the 2013 Nikkei Superior Products and Services Awards
 - Jan.** ■ Acquired shares of Barneys Japan Co., Ltd.
Acquired shares with the aim of strengthening product development capabilities in the department store business and to form alliances in the Omni-Channel field.
 - Jan.** ■ Nissen Holdings made a consolidated subsidiary
 - Mar.** ■ Seven Net Shopping was merged by Seven & i Net Media
 - Mar.** ● Ito-Yokado was awarded the Minister of Agriculture, Forestry and Fisheries 2013 35th Food Industry Outstanding Corporation Award in the environmental division
 - Mar.** ● Seven-Eleven Japan entered into a business alliance with West Japan Railway Company and West Japan Railway Daily Service Net Co., Ltd.
A business alliance formed to enable refurbishment of stores so they can become tie-up stores inside stations associated with West Japan Railway Co.
 - May** ● Completion of the Sugito Fuel Storage Station
Stockpiled 400 kiloliters of fuel in Sugito Town, Saitama Prefecture, for emergency delivery to evacuation centers and stores.
 - May** ● Seven-Eleven Japan Memorial Foundation conducted Sendai Bay Seven & i Forest Project tree-planting
Supported regeneration of coastline trees as a disaster countermeasure in coastal areas along Sendai Bay with the Forestry Agency's Sendai Forestry Management Office.
 - July** ● Seven-Eleven Japan entered a business alliance with JR Shikoku Railway Co., Ltd. and Shikoku Kiosk Co.
Business alliance formed with the aim of remodeling existing stores into tie-up stores within the JR Shikoku service area.
 - July** ● Started a new three-year plan for the Tohoku Kakehashi Project, a plan to support recovery from the Great East Japan Earthquake
 - Nov.** ● Grand opening of *GRAND TREE MUSASHIKOSUGI*
 - Nov.** ● Received the Best IR Award at the 19th Annual IR Grand Prix held by the Japan Investor Relations Association
 - Dec.** ■ Seven Bank issued 11th series of unsecured domestic straight bonds in the total amount of ¥15.0 billion
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- 2015**
- Jan.** ● Awarded the Prime Minister's Award in the 1st Leading Companies Where Women Shine Awards held by the Prime Minister's Office
 - Jan.** ● Awarded a FY2014 Corporate Activity Award by the TSE
 - Feb.** ■ Converted Barneys Japan into a consolidated subsidiary
 - Feb.** ● Annual store sales of Seven-Eleven Japan topped ¥4.0 trillion
 - Mar.** ● Opened dedicated *Net Supermarket* store
Started operating the Seven & i *Net Supermarket* Nishi Nippori store.
 - Mar.** ● Business alliance formed with MANDAI Co., Ltd.
Business alliance formed with the aim of further growth in the food retail business base in the Kansai area.
 - Apr.** ● Seven-Eleven Japan entered a business alliance with Kobe Electric Railway Co., Ltd. and Shintetsu Tourist Co., Ltd.
Business alliance formed with the aim of converting stores inside Shintetsu Line stations into 7-Eleven stores.
 - May** ■ Acquisition of retail interests by 7-Eleven, Inc.
Acquired 181 convenience stores operated by Tedeschi Food Shops, Inc. in Massachusetts, U.S.
 - June** ■ Seven & i Holdings issued 10th, 11th, and 12th unsecured domestic straight bonds in the total amount of ¥120.0 billion
 - Oct.** ● Opened the first 7-Eleven store in the UAE
 - Oct.** ● Seven-Eleven Japan entered a business alliance with OSAKA MONORAIL CO., LTD.
Business alliance formed with the aim of converting stores inside Osaka Monorail stations into 7-Eleven stores.
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- 2016**
- Mar.** ■ 7-Eleven, Inc. acquired retail interests
7-Eleven, Inc. acquired 148 convenience stores operated by Imperial Oil Limited in Alberta and British Columbia, Canada.
 - Apr.** ● Grand opening of *SEVENPARK ARIO KASHIWA*
 - June** ■ 7-Eleven, Inc. acquired retail interests
7-Eleven, Inc. acquired 79 gas stations and convenience stores operated by CST Brands, Inc. in California and Wyoming, U.S.
 - July** ● Ito-Yokado awarded the Supply Chain Innovation Award (Ministry of Economy, Trade and Industry)
 - Aug.** ● 7-Eleven topped 60,000 stores globally
 - Oct.** ■ Formulated the three-year medium-term management plan
 - Oct.** ■ Reached a basic agreement for a capital and business alliance with H2O Retailing Corp.
Capital and business alliance formed to effectively utilize the store networks, products and services of both groups with the aims of reallocating resources from the department store business and enhancing convenience and satisfaction among customers living in the Kansai area.
 - Oct.** ● Ito-Yokado certified as a gender-advanced company based on the law to promote active roles for women in the workplace
 - Nov.** ■ Nissen Holdings made a wholly owned subsidiary
 - Nov.** ● Certified as a gender-advanced company based on the law to promote active roles for women in the workplace
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- 2017**
- Jan.** ● Opened "Chengdu Ito-Yokado Meishan store"
 - Mar.** ● Chosen as a Nadeshiko Brand for 2017 under the Nadeshiko Brand program of the Ministry of Economy, Trade, and Industry and the Tokyo Stock Exchange
 - May** ● 10th anniversary of *Seven Premium*
 - June** ● Opened the first 7-Eleven store in Vietnam
 - June** ● Opened the first 7-Eleven store in Zhejiang Province, China
 - July** ● Reached a basic agreement for a business alliance with ASKUL Corporation
The two companies mutually referred customers between the Group's e-commerce website *omni7* and ASKUL's e-commerce website *LOHACO*, offering a new business format that uses the *LOHACO* platform.
Business tie-up with aims that include starting the *IY Fresh* service.
 - Oct.** ● Started childcare service for employees of franchised stores
Opened the Seven Nana Iro Nursery School.
 - Oct.** ● Seven-Eleven Japan phased in the Seventh-Generation Total Information System nationwide
 - Oct.** ■ Seven-Eleven Japan established the wholly owned subsidiary SEVEN-ELEVEN OKINAWA Co., Ltd.
 - Nov.** ● Grand opening of *PRIMETREE AKAIKE*

2018 Jan. ■ 7-Eleven, Inc. acquired retail interests
7-Eleven, Inc. acquired 1,030 gas stations and convenience stores operated by Sunoco LP in Texas, Florida, and elsewhere in the U.S. [Photo !\[\]\(529949c2c3dadbaa4e538e8c643454bc_img.jpg\)](#)

Jan. ● 7-Eleven topped 20,000 stores in Japan [Photo !\[\]\(3dfb8d66e81160ad61421a3452093d1b_img.jpg\)](#)

Feb. ● Received the Excellence Award for its Sustainable Value Report in the Environmental Report Section of the 21st Environmental Communication Awards hosted by the Ministry of the Environment and the Global Environmental Forum

Feb. ● Received Bronze Class Distinction in the RobecoSAM Sustainability Awards 2018

Apr. ● Business alliance formed with IZUMI CO., LTD.
Business alliance formed with the aim of raising operational efficiency and increasing profits through the effective utilization of management resources and expertise.

May ● Opened the first 7-Eleven store in Jiangsu Province, China

June ● Launched Seven & i Data Labo
Striving to solve daily life issues and social issues through the shared use of data in different industries.

June ■ Established Seven Pay Co., Ltd.
Established with the aim of creating a payment service using smartphones as part of a digital strategy responding to changes in the business environment.

July ● Seven-Eleven Japan entered a business alliance with Odakyu Electric Railway Co., Ltd. and Odakyu Shoji Co., Ltd.

Formed a business alliance with the aim of promoting expanded store openings along Odakyu railway lines and business development.

July ● Business alliance with Zoshinkai Holdings Inc.
Formed a business alliance with the aim of further success and maximizing corporate value for both parties by spurring growth in the business profits of both groups.

Sept. ■ Issued U.S. dollar-denominated straight bonds

Sept. ● Included in the Dow Jones Sustainability Index Asia Pacific for a ninth consecutive year

Oct. ● Seven-Eleven Japan awarded Gold certification, the highest rating in the PRIDE INDEX

2019 Jan. ● Seven-Eleven Japan started joint use of parking spaces for delivery vehicles following an agreement between the three major convenience store companies

Parking spaces near any stores operated by the three major convenience store companies can be used to maintain flow of deliveries.

Mar. ● Selected as a Semi-Nadeshiko Brand under the Nadeshiko Brand program of the Ministry of Economy, Trade, and Industry and the Tokyo Stock Exchange

Mar. ● Opened the first 7-Eleven store in Hubei Province, China

Apr. ● Formulated the Seven-Eleven Japan "Action Plan"

A guideline for responding to changes in the social structure and environment, coexisting with diverse societies as a social infrastructure for customers in their respective regions, and realizing sustainable growth.

May ● Seven & i Group's Environmental Goals "GREEN CHALLENGE 2050" established

To respond to various changes in the social environment (e.g., changes in societal needs and environmental issues), we will now work to realize a rich and sustainable society together with our customers, business partners and all other stakeholders.

June ● Selected to become a participating company in the Ministry of the Environment's CE Challenge

July ● Opened the first 7-Eleven store in Okinawa Prefecture
Finally achieved opening 7-Eleven stores in all 47 prefectures in Japan.

Aug. ● Included in the FTSE4Good Index Series and the FTSE Blossom Japan Index for ESG investment

Aug. ● Opened the first 7-Eleven store in Shaanxi Province, China

Oct. ● Included in the Dow Jones Sustainability Index Asia Pacific for the 10th consecutive year

Oct. ● Opened the first Akachan Honpo store in Taiwan

Nov. ● Opened the first 7-Eleven store in Fujian Province, China

Dec. ● 7-Eleven topped 70,000 stores globally

2020 Feb. ● 7-Eleven selected for the first time for Best Japan Brands 2020, ranking 18th

Feb. ● Annual store sales of Seven-Eleven Japan reached a record high of ¥5.0 trillion

Mar. ■ Acquisition of shares of Brown-Thompson General Partnership and 7-Eleven, L.L.C. by 7-Eleven, Inc.

Acquisition of shares for the purpose of further increasing earnings in North America by strengthening product appeal and enhancing the store network.

Mar. ● Included in the Health and Productivity Management Organization 2020 White 500

May ● Opened the first York Foods store, a new type of supermarket [Photo !\[\]\(c878613cf7ded944bfc7a2ca9c203d94_img.jpg\)](#)

June ■ York Mart changed its name to York Co., Ltd. and restructured its supermarkets in the Tokyo metropolitan area

Profile

Performance Overview

Retail Environment in Japan

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Major Group Companies' Data

Corporate Data



In January 2018, 7-Eleven, Inc. acquired 1,030 gasoline stands and convenience stores being operated by Sunoco LP mainly in the states of Texas and Florida



In January 2018, the number of 7-Eleven stores in Japan surpassed 20,000



In May 2020, the first York Foods store, a new type of supermarket, was opened.