## Consolidated Financial Results

## for the Three-Month Period Ended May 31, 2007

Seven \& i Holdings Co., Ltd.
(URL http://www.7andi.com)
Securities Code No. 3382
President and C.O.O.: Noritoshi Murata
The Company's shares are listed on the First Section of the Tokyo Stock Exchange.

1. Matters Concerning the Preparation of the Quarterly Financial Results

Adoption of Simplified Accounting Method: Applied
Change in Accounting Policies: None
Change in the Scope of Consolidation and Application of Equity Method:
Consolidated subsidiaries: Increase one company (THE LOFT CO., LTD.)
Affiliates applied for the equity method: Decrease one company (THE LOFT CO., LTD.)
2. Consolidated Business Results for the Three-Month Period (from March 1, 2007 to May 31, 2007)
(1) Results of operations
(Millions of yen, except per share amounts)

|  | Revenues from Operations |  | Operating Income | Ordinary Income |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Three Months Ended May 31, 2007 | $1,365,626$ | $9.4 \%$ | 71,060 | $6.3 \%$ | 69,242 | $3.8 \%$ |
| Three Months Ended May 31, 2006 | $1,248,215$ | - | 66,830 | - | 66,727 | - |
| Fiscal year ended February 28, 2007 | $5,337,806$ | $37.0 \%$ | 286,838 | $17.1 \%$ | 282,016 | $13.7 \%$ |


|  | Net Income | Net Income per Share | Diluted Net Income <br> per Share |  |
| :--- | :---: | :---: | :---: | :---: |
| Three Months Ended May 31, 2007 | 35,734 | $1.2 \%$ | $37.48 \quad$ (yen) | - |
| Three Months Ended May 31, 2006 | 35,328 | - | 39.04 | (yen) |
| Fiscal year ended February 28, 2007 | 133,419 | $51.7 \%$ | 142.90 | (yen) |

Notes: 1. All amounts less than one million yen have been disregarded.
2. Percentages above represent increase from the prior year corresponding period unless otherwise stated. The Company started to compile the consolidated financial results on a quarterly basis from the nine-month period ended November 30, 2005; therefore year-on-year change for the three-month period ended May 31, 2006 is not stated.
(2) Financial Position
(Millions of yen, except per share amounts)

|  | Total Assets | Net Assets | Capital Adequacy <br> Ratio | Net Assets <br> per Share |
| :--- | :---: | :---: | :---: | :---: |
| As of May 31, 2007 | $3,847,549$ | $1,976,775$ | $49.7 \%$ | $2,004.47$ (yen) |
| As of May 31, 2006 | $3,485,062$ | $1,748,750$ | $48.6 \%$ | $1,833.06$ (yen) |
| As of February 28, 2007 | $3,809,192$ | $1,969,149$ | $50.1 \%$ | $1,999.77$ (yen) |

Note: All amounts less than one million yen have been disregarded.

| (3) Cash Flows | (Millions of yen) |  |  |  |
| :--- | :---: | :---: | :---: | :---: |
|  | Cash Flows <br> from Operating <br> Activities | Cash Flows <br> from Investing <br> Activities | Cash Flows <br> from Financing <br> Activities | Cash and Cash <br> Equivalents at <br> End of Period <br> (Year) |
| Three Months Ended May 31, 2007 | 188,068 | $(93,231)$ | $(40,408)$ | 624,442 |
| Three Months Ended May 31, 2006 | 12,943 | $(68,175)$ | 16,298 | 571,837 |
| Fiscal year ended February 28, 2007 | 157,209 | $(235,983)$ | 37,241 | 570,133 |

Note: All amounts less than one million yen have been disregarded.
3. Consolidated Business Outlook for the Fiscal Year Ending February 29, 2008 (from March 1, 2007 to February 29, 2008)
(Millions of yen)

|  | Revenues from Operations | Operating Income | Ordinary Income | Net Income |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Interim Period | $2,840,000$ | $11.1 \%$ | 148,000 | $4.1 \%$ | 144,000 | $3.3 \%$ | 76,000 | $10.7 \%$ |
| Entire Year | $5,755,000$ | $7.8 \%$ | 300,000 | $4.6 \%$ | 292,000 | $3.5 \%$ | 150,000 | $12.4 \%$ |

<Reference> Expected net income per share for the year ending February 29, 2008: 157.31 yen
Notes: 1. All amounts less than one million yen have been disregarded.
2. Percentages above represent increase from the prior year's interim period (fiscal year).

At the release point in time of this document, no change is expected in the outlook for the fiscal year ending February 29, 2008, announced on April 12, 2007.

## FORWARD LOOKING STATEMENTS

The outlook for the fiscal year ending February 29, 2008 is based on hypotheses, plans and estimates at the date of publication. It is possible that some uncertain factors will cause the Company's future performance to differ significantly from the contents of outlook.

## (Reference)

1. Financial results for the three-month period ended May 31, 2007
(Millions of yen)

|  | Three Months Ended <br> May 31, 2007 |  | Three Months Ended <br> May 31, 2006 |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Amount |  | YOY | Amount |
|  | $1,365,626$ | $9.4 \%$ | $1,248,215$ | $36.9 \%$ |
| Operating Income | 71,060 | $6.3 \%$ | 66,830 | $16.3 \%$ |
| Ordinary Income | 69,242 | $3.8 \%$ | 66,727 | $15.9 \%$ |
| Net Income for the period | 35,734 | $1.2 \%$ | 35,328 | $94.8 \%$ |

(Note) Year-on-year change for the three-month period ended May 31, 2006 is compared with Ito-Yokado's consolidated results for the three-month period ended May 31, 2005.

## 2. Segment Information

(Revenues from operations by Business segment)
(Millions of yen)

|  | Three Months Ended <br> May 31, 2007 |  | Three Months Ended <br> May 31, 2006 |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Amount |  | YOY | Amount |
|  | 546,702 | $4.4 \%$ | 523,594 | YOY |
| Superstore operations | 512,216 | $19.4 \%$ | 428,872 | $19.7 \%$ |
| Department store operations | 252,049 | $4.2 \%$ | 241,977 | $0.2 \%$ |
| Restaurant operations | 29,094 | $(6.7 \%)$ | 31,180 | - |
| Financial services | 28,537 | $18.6 \%$ | 24,064 | $(0.4 \%)$ |
| Others | 7,907 | $7.0 \%$ | 7,390 | $23.2 \%$ |
| Eliminations / Corporate | $(10,882)$ | - | $(8,863)$ | $102.9 \%$ |
| Consolidated total | $1,365,626$ | $9.4 \%$ | $1,248,215$ | - |

(Note) Year-on-year change for the three-month period ended May 31, 2006 is compared with Ito-Yokado's consolidated results for the three-month period ended May 31, 2005.
(Operating income by Business segment)
(Millions of yen)

|  | Three Months Ended <br> May 31, 2007 |  | Three Months Ended <br> May 31, 2006 |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Amount |  | YOY | Amount |
|  | 48,017 | $(1.1 \%)$ | 48,528 | $1.5 \%$ |
| Superstore operations | 13,599 | $102.2 \%$ | 6,724 | $24.9 \%$ |
| Department store operations | 5,264 | $(19.9 \%)$ | 6,571 | - |
| Restaurant operations | $(685)$ | - | 535 | $(32.7 \%)$ |
| Financial services | 4,096 | $(21.0 \%)$ | 5,183 | $51.6 \%$ |
| Others | 485 | $24.5 \%$ | 390 | $419.5 \%$ |
| Eliminations / Corporate | 282 | - | $(1,101)$ |  |
| Consolidated total | 71,060 | $6.3 \%$ | 66,830 | - |

(Note) Year-on-year change for the three-month period ended May 31, 2006 is compared with Ito-Yokado's consolidated results for the three-month period ended May 31, 2005.

## CONDENSED CONSOLIDATED BALANCE SHEETS

(Millions of yen)

|  | May 31, 2007 |  | May 31, 2006 |  | February 28, 2007 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | \% | Amount | \% | Amount | \% |
| ASSETS |  |  |  |  |  |  |
| Current assets | 1,296,352 | 33.7 | 1,112,019 | 31.9 | 1,274,376 | 33.5 |
| Cash and bank deposits <br> Notes and accounts receivable, trade <br> Trade accounts receivable - financial services <br> Inventories <br> Deferred income taxes <br> Other <br> Allowance for doubtful accounts | $\begin{array}{r} 650,769 \\ 151,353 \\ 78,743 \\ 169,425 \\ 35,038 \\ 213,956 \\ (2,934) \end{array}$ |  | $\begin{array}{r} \hline 577,227 \\ 135,252 \\ 40,695 \\ 156,351 \\ 32,657 \\ 172,440 \\ (2,606) \end{array}$ |  | $\begin{array}{r} 575,643 \\ 128,336 \\ 72,724 \\ 159,897 \\ 36,700 \\ 304,033 \\ (2,959) \end{array}$ |  |
| Non-current assets | 2,550,795 | 66.3 | 2,372,514 | 68.1 | 2,534,381 | 66.5 |
| Property and equipment | 1,320,920 | 34.3 | 1,205,902 | 34.6 | 1,333,157 | 35.0 |
| Buildings and structures <br> Furniture and fixtures <br> Vehicles <br> Land <br> Construction in progress | $\begin{array}{r} \hline 553,347 \\ 174,561 \\ 117 \\ 560,452 \\ 32,441 \end{array}$ |  | $\begin{array}{r} 514,568 \\ 186,327 \\ 112 \\ 490,420 \\ 14,473 \end{array}$ |  | $\begin{array}{r} 556,604 \\ 175,285 \\ 120 \\ 564,223 \\ 36,923 \end{array}$ |  |
| Intangible assets | 485,991 | 12.6 | 410,959 | 11.8 | 478,788 | 12.6 |
| Investments and other assets | 743,882 | 19.4 | 755,651 | 21.7 | 722,435 | 18.9 |
| Investments in securities <br> Prepaid pension cost <br> Long-term leasehold deposits <br> Deferred income taxes <br> Other <br> Allowance for doubtful accounts | $\begin{array}{r} 196,670 \\ 7,539 \\ 453,715 \\ 18,530 \\ 76,396 \\ (8,970) \end{array}$ |  | $\begin{array}{r} 225,835 \\ 641 \\ 454,794 \\ 25,583 \\ 59,121 \\ (10,323) \end{array}$ |  | $\begin{array}{r} 173,206 \\ 5,965 \\ 463,601 \\ 21,654 \\ 67,013 \\ (9,006) \end{array}$ |  |
| Deferred assets <br> New organization costs | $\begin{aligned} & 402 \\ & 402 \end{aligned}$ | 0.0 | $\begin{aligned} & \mathbf{5 2 8} \\ & 528 \end{aligned}$ | 0.0 | $\begin{aligned} & 434 \\ & 434 \end{aligned}$ | 0.0 |
| TOTAL ASSETS | 3,847,549 | 100.0 | 3,485,062 | 100.0 | 3,809,192 | 100.0 |


| (Millions of yen) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | May 31, 2007 |  | May 31, 2006 |  | February 28, 2007 |  |
|  | Amount | \% | Amount | \% | Amount | \% |
| LIABILITIES |  |  |  |  |  |  |
| Current liabilities | 1,109,257 | 28.8 | 1,026,742 | 29.5 | 1,097,656 | 28.8 |
| Notes and accounts payable, trade Short-term loans <br> Current portion of long-term loans <br> Current portion of bonds <br> Income taxes payable <br> Deposits received <br> Other | $\begin{array}{r} 342,589 \\ 155,028 \\ 61,883 \\ - \\ 28,682 \\ 105,054 \\ 416,019 \end{array}$ |  | $\begin{array}{r} \hline 315,481 \\ 130,288 \\ 49,411 \\ 30,000 \\ 27,557 \\ 98,330 \\ 375,673 \\ \hline \end{array}$ |  | $\begin{array}{r} \hline 305,529 \\ 176,913 \\ 61,398 \\ 30,000 \\ 44,925 \\ 76,010 \\ 402,879 \end{array}$ |  |
| Non-current liabilities | 761,517 | 19.8 | 709,569 | 20.3 | 742,386 | 19.5 |
| Bonds <br> Long-term loans <br> Commercial paper <br> Deferred income taxes <br> Allowance for accrued pension and severance costs <br> Allowance for retirement benefits to directors and corporate auditors <br> Deposits received from tenants and franchised stores <br> Other | $\begin{array}{r} 145,000 \\ 399,999 \\ 26,105 \\ 67,795 \\ 3,191 \\ 3,851 \\ 60,485 \\ 55,087 \end{array}$ |  | $\begin{array}{r} 85,000 \\ 381,970 \\ 42,762 \\ 79,086 \\ 3,546 \\ 3,041 \\ 58,554 \\ 55,609 \end{array}$ |  | $\begin{array}{r} 145,000 \\ 370,457 \\ 30,344 \\ 74,167 \\ 3,357 \\ 4,201 \\ 61,124 \\ 53,733 \end{array}$ |  |
| TOTAL LIABILITIES | 1,870,774 | 48.6 | 1,736,312 | 49.8 | 1,840,043 | 48.3 |
| NET ASSETS |  |  |  |  |  |  |
| Shareholders' equity | 1,909,753 | 49.6 | 1,679,491 | 48.2 | 1,899,768 | 49.9 |
| Common stock <br> Capital surplus <br> Retained earnings <br> Treasury stock, at cost | $\begin{array}{r} 50,000 \\ 766,185 \\ 1,134,894 \\ (41,327) \end{array}$ |  | $\begin{array}{r} 50,000 \\ 692,415 \\ 1,049,981 \\ (112,906) \end{array}$ |  | $\begin{array}{r} 50,000 \\ 766,185 \\ 1,124,892 \\ (41,309) \end{array}$ |  |
| Accumulated gains (losses) from valuation and translation adjustments | 1,513 | 0.1 | 12,563 | 0.4 | 7,029 | 0.2 |
| Unrealized (losses) gains on available-for-sale securities, net of taxes Unrealized losses on hedging derivatives, net of taxes <br> Foreign currency translation adjustments | $\begin{array}{r} (5,257) \\ (95) \\ 6,866 \end{array}$ |  | $7,861$ <br> (1) $4,703$ |  | $\begin{array}{r} (2,100) \\ (370) \\ 9,500 \end{array}$ |  |
| Minority interests in consolidated subsidiaries | 65,508 | 1.7 | 56,695 | 1.6 | 62,350 | 1.6 |
| TOTAL NET ASSETS | 1,976,775 | 51.4 | 1,748,750 | 50.2 | 1,969,149 | 51.7 |
| TOTAL LIABILITIES AND NET ASSETS | 3,847,549 | 100.0 | 3,485,062 | 100.0 | 3,809,192 | 100.0 |

## CONDENSED CONSOLIDATED STATEMENTS OF INCOME

|  | Three Months Ended May 31, 2007 |  | Three Months Ended May 31, 2006 |  | Fiscal Year Ended <br> February 28, 2007 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | \% | Amount | \% | Amount | \% |
| Revenues from operations | 1,365,626 |  | 1,248,215 |  | 5,337,806 |  |
| Net sales | 1,237,582 | 100.0 | 1,128,004 | 100.0 | 4,839,554 | 100.0 |
| Cost of sales | 905,584 | 73.2 | 830,204 | 73.6 | 3,568,335 | 73.7 |
| Gross profit on sales | 331,997 | 26.8 | 297,799 | 26.4 | 1,271,218 | 26.3 |
| Other operating revenues | 128,043 | 10.4 | 120,211 | 10.7 | 498,252 | 10.3 |
| Gross profit from operations | 460,041 | 37.2 | 418,011 | 37.1 | 1,769,471 | 36.6 |
| Selling, general and administrative expenses | 388,981 | 31.5 | 351,180 | 31.2 | 1,482,632 | 30.7 |
| Operating income | 71,060 | 5.7 | 66,830 | 5.9 | 286,838 | 5.9 |
| Non-operating income and expenses |  |  |  |  |  |  |
| Non-operating income | 3,191 | 0.3 | 3,312 | 0.3 | 10,430 | 0.2 |
| Non-operating expenses | 5,008 | 0.4 | 3,416 | 0.3 | 15,252 | 0.3 |
| Ordinary income | 69,242 | 5.6 | 66,727 | 5.9 | 282,016 | 5.8 |
| Special gains and losses |  |  |  |  |  |  |
| Special gains | 5,676 | 0.5 | 872 | 0.1 | 3,873 | 0.1 |
| Special losses | 6,952 | 0.6 | 4,417 | 0.4 | 42,830 | 0.9 |
| Income before income taxes and minority interests for the period (year) | 67,966 | 5.5 | 63,181 | 5.6 | 243,060 | 5.0 |
| Income taxes - current | 29,248 | 2.3 | 24,034 | 2.1 | 99,526 | 2.0 |
| Income taxes - deferred | 936 | 0.1 | 11 | 0.0 | 1,095 | 0.0 |
| Minority interests in net income of consolidated subsidiaries | 2,047 | 0.2 | 3,807 | 0.4 | 9,019 | 0.2 |
| Net income for the period (year) | 35,734 | 2.9 | 35,328 | 3.1 | 133,419 | 2.8 |

## CONSOLIDATED STATEMENTS OF CHANGES IN NET ASSETS

Three-month period ended May 31, 2007 (from March 1, 2007 to May 31, 2007)
(Millions of yen)

|  | Shareholders' equity |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Common stock | Capital surplus | Retained earnings | Treasury stock, at cost | Total shareholders' equity |
| Balance at February 28, 2007 | 50,000 | 766,185 | 1,124,892 | $(41,309)$ | 1,899,768 |
| Increase (decrease) of items during the period |  |  |  |  |  |
| Dividends from surplus |  |  | $(25,744)$ |  | $(25,744)$ |
| Net income for the period |  |  | 35,734 |  | 35,734 |
| Purchase of treasury stock |  |  |  | (18) | (18) |
| Sales of treasury stock |  | 0 |  | 0 | 0 |
| Increase resulting from adoption of U.S. GAAP by U.S. subsidiaries |  |  | 11 |  | 11 |
| Other |  |  |  | (0) | (0) |
| (Decrease) increase of items during the period except those included in shareholders' equity |  |  |  |  |  |
| Total increase (decrease) of items during the period |  | 0 | 10,001 | (17) | 9,984 |
| Balance at May 31, 2007 | 50,000 | 766,185 | 1,134,894 | $(41,327)$ | 1,909,753 |


|  | Accumulated gains (losses) from valuation and translation adjustments |  |  |  | Minority interests in consolidated subsidiaries | $\begin{gathered} \text { TOTAL NET } \\ \text { ASSETS } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Unrealized losses on available-forsale securities, net of taxes | Unrealized (losses) gains on hedging derivatives, net of taxes | Foreign currency translation adjustments | Total accumulated gains (losses) from valuation and translation adjustments |  |  |
| Balance at February 28, 2007 | $(2,100)$ | (370) | 9,500 | 7,029 | 62,350 | 1,969,149 |
| Increase (decrease) of items during the period |  |  |  |  |  |  |
| Dividends from surplus |  |  |  |  |  | (25,744) |
| Net income for the period |  |  |  |  |  | 35,734 |
| Purchase of treasury stock |  |  |  |  |  | (18) |
| Sales of treasury stock |  |  |  |  |  | 0 |
| Increase resulting from adoption of U.S. GAAP by U.S. subsidiaries |  |  |  |  |  | 11 |
| Other |  |  |  |  |  | (0) |
| (Decrease) increase of items during the period except those included in shareholders' equity | $(3,157)$ | 275 | $(2,633)$ | $(5,515)$ | 3,157 | $(2,357)$ |
| Total increase (decrease) of items during the period | $(3,157)$ | 275 | $(2,633)$ | $(5,515)$ | 3,157 | 7,626 |
| Balance at May 31, 2007 | $(5,257)$ | (95) | 6,866 | 1,513 | 65,508 | 1,976,775 |

Fiscal year ended February 28, 2007 (from March 1, 2006 to February 28, 2007)
(Millions of yen)

|  | Shareholders' equity |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Common stock | Capital surplus | Retained earnings | Treasury stock, at cost | Total <br> shareholders' <br> equity |
| Balance at February 28, 2006 | 50,000 | 611,704 | 1,040,613 | $(112,884)$ | 1,589,432 |
| Increase (decrease) of items during the year |  |  |  |  |  |
| Dividends from retained earnings |  |  | $(25,792)$ |  | (25,792) |
| Directors' and corporate auditors' bonuses |  |  | (168) |  | (168) |
| Dividends from surplus |  |  | $(23,129)$ |  | $(23,129)$ |
| Net income for the year |  |  | 133,419 |  | 133,419 |
| Increase (decrease) resulting from stock-for-stock exchange |  | 223,468 |  | $(6,440)$ | 217,027 |
| Purchase of treasury stock |  |  |  | (128) | (128) |
| Sales of treasury stock |  | 1,504 |  | 7,652 | 9,157 |
| Cancellation of treasury stock |  | $(70,491)$ |  | 70,491 | - |
| Decrease resulting from adoption of U.S. GAAP by U.S. subsidiaries |  |  | (49) |  | (49) |
| Other |  |  |  | 0 | 0 |
| (Decrease) increase of items during the year except those included in shareholders' equity |  |  |  |  |  |
| Total increase (decrease) of items during the year | - | 154,481 | 84,279 | 71,575 | 310,336 |
| Balance at February 28, 2007 | 50,000 | 766,185 | 1,124,892 | $(41,309)$ | 1,899,768 |


|  | Accumulated gains (losses) from valuation and translation adjustments |  |  |  | Minority interests in consolidated subsidiaries | $\begin{aligned} & \text { TOTAL NET } \\ & \text { ASSETS } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Unrealized gains (losses) on available-for-sale securities, net of taxes | Unrealized losses on hedging derivatives, net of taxes | Foreign currency translation adjustments | Total accumulated gains (losses) from valuation and translation adjustments |  |  |
| Balance at February 28, 2006 | 7,953 |  | 6,298 | 14,251 | 114,196 | 1,717,880 |
| Increase (decrease) of items during the year |  |  |  |  |  |  |
| Dividends from retained earnings |  |  |  |  |  | $(25,792)$ |
| Directors' and corporate auditors' bonuses |  |  |  |  |  | (168) |
| Dividends from surplus |  |  |  |  |  | $(23,129)$ |
| Net income for the year |  |  |  |  |  | 133,419 |
| Increase (decrease) resulting from stock-for-stock exchange |  |  |  |  |  | 217,027 |
| Purchase of treasury stock |  |  |  |  |  | (128) |
| Sales of treasury stock |  |  |  |  |  | 9,157 |
| Cancellation of treasury stock |  |  |  |  |  |  |
| Decrease resulting from adoption of U.S. GAAP by U.S. subsidiaries |  |  |  |  |  | (49) |
| Other |  |  |  |  |  | 0 |
| (Decrease) increase of items during the year except those included in shareholders' equity | $(10,053)$ | (370) | 3,202 | $(7,222)$ | $(51,845)$ | $(59,068)$ |
| Total increase (decrease) of items during the year | $(10,053)$ | (370) | 3,202 | $(7,222)$ | $(51,845)$ | 251,268 |
| Balance at February 28, 2007 | $(2,100)$ | (370) | 9,500 | 7,029 | 62,350 | 1,969,149 |

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

| (Millions of yen) |  |  |  |
| :---: | :---: | :---: | :---: |
|  | Three Months Ended <br> May 31, 2007 | Three Months Ended <br> May 31, 2006 | Fiscal Year Ended February 28, 2007 |
| Cash flows from operating activities: <br> Income before income taxes and minority interests for the period (year) <br> Depreciation and amortization <br> Equity in earnings of affiliates <br> Increase in notes and accounts receivable, trade <br> Increase in trade accounts receivable - financial services <br> Increase in inventories <br> Increase in notes and accounts payable, trade <br> Net increase (decrease) in call money in banking business Other | 67,966 33,614 $(314)$ $(22,470)$ $(6,019)$ $(5,930)$ 34,101 98,300 39,608 | 63,181 31,434 $(496)$ $(25,103)$ $(3,132)$ $(7,621)$ 29,494 - 23,208 | 243,060 132,693 $(1,321)$ $(17,030)$ $(36,669)$ $(2,869)$ 2,717 $(131,300)$ 125,871 |
| Sub-total | 238,856 | 110,964 | 315,152 |
| Interest and dividends received <br> Interest paid <br> Income taxes paid | $\begin{gathered} 931 \\ (3,311) \\ (48,408) \\ \hline \end{gathered}$ | $\begin{gathered} 1,032 \\ (3,312) \\ (95,740) \\ \hline \end{gathered}$ | $\begin{array}{r} 3,605 \\ (10,167) \\ (151,381) \\ \hline \end{array}$ |
| Net cash provided by operating activities | 188,068 | 12,943 | 157,209 |
| Cash flows from investing activities: <br> Acquisition of property and equipment <br> Proceeds from sales of property and equipment <br> Acquisition of intangible assets <br> Payment for purchase of investments in securities <br> Proceeds from sales and maturity of investments in securities <br> Acquisition of investments in subsidiaries <br> Acquisition of investments in newly consolidated subsidiaries Payment for long-term leasehold deposits and advances for store construction <br> Refund of long-term leasehold deposits <br> Other | $(38,861)$ 10,449 $(6,764)$ $(122,225)$ 90,563 - $(6,714)$ $(9,533)$ 11,954 $(22,099)$ | $\begin{array}{r} (37,402) \\ 1,529 \\ (10,171) \\ (52,334) \\ 43,390 \\ (20,410) \\ - \\ (5,269) \\ 10,116 \\ 2,376 \end{array}$ | $\begin{gathered} (220,540) \\ 9,907 \\ (18,848) \\ (159,371) \\ 147,518 \\ (24,666) \\ (6,195) \\ (24,933) \\ 30,449 \\ 30,699 \end{gathered}$ |
| Net cash used in investing activities | $(93,231)$ | $(68,175)$ | $(235,983)$ |
| Cash flows from financing activities: <br> (Decrease) increase in short-term loans Proceeds from long-term loans Repayment of long-term loans Proceeds from issuance of commercial paper Payment for redemption of commercial paper Payment for redemption of bonds Dividends paid Other | $\begin{gathered} (23,885) \\ 39,000 \\ (10,288) \\ 178,175 \\ (170,675) \\ (30,000) \\ (24,769) \\ 2,034 \end{gathered}$ | 15,817 20,720 $(10,123)$ 168,384 $(163,363)$ - $(24,980)$ 9,842 | 63,945 227,695 $(215,316)$ 680,261 $(683,990)$ $(300)$ $(48,881)$ 13,827 |
| Net cash (used in) provided by financing activities | $(40,408)$ | 16,298 | 37,241 |
| Effect of exchange rate changes on cash and cash equivalents | (119) | (105) | 790 |
| Net increase (decrease) in cash and cash equivalents | 54,308 | $(39,039)$ | $(40,742)$ |
| Cash and cash equivalents at beginning of period (year) | 570,133 | 610,876 | 610,876 |
| Cash and cash equivalents at end of period (year) | 624,442 | 571,837 | 570,133 |

## SEGMENT INFORMATION

## <Business Segments>

Three-month period ended May 31, 2007 (From March 1, 2007 to May 31, 2007)
(Millions of yen)


Three-month period ended May 31, 2006 (From March 1, 2006 to May 31, 2006)
(Millions of yen)


Fiscal year ended February 28, 2007 (From March 1, 2006 to February 28, 2007)
(Millions of yen)

|  | Convenience <br> store <br> operations | Superstore <br> operations | Department <br> store <br> operations | Restaurant <br> operations | Financial <br> services | Others | Total before <br> eliminations | Eliminations <br> / corporate | Consolidated <br> total |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Revenues and <br> operating income <br> Revenues |  |  |  |  |  |  |  |  |  |
| 1. Customers <br> 2. Intersegment | $2,248,400$ | $1,871,834$ | 988,357 | 119,972 | 84,432 | 24,807 | $5,337,804$ | 1 | $5,337,806$ |
| Total revenues | 1,248 | 11,101 |  | 1,710 | 15,862 | 7,532 | 37,456 | $(37,456)$ |  |
| Operating expenses | $\mathbf{2 , 2 4 9 , 6 4 8}$ | $\mathbf{1 , 8 8 2 , 9 3 5}$ | $\mathbf{9 8 8 , 3 5 7}$ | $\mathbf{1 2 1 , 6 8 3}$ | $\mathbf{1 0 0 , 2 9 5}$ | $\mathbf{3 2 , 3 4 0}$ | $\mathbf{5 , 3 7 5 , 2 6 1}$ | $\mathbf{( 3 7 , 4 5 4 )}$ | $\mathbf{5 , 3 3 7 , 8 0 6}$ |
| Operating income | $\mathbf{2 0 4 3 , 5 5 8}$ | $\mathbf{1 , 8 5 3 , 7 6 5}$ | $\mathbf{9 6 1 , 5 8 4}$ | $\mathbf{1 2 0 , 7 5 2}$ | $\mathbf{7 5 , 7 4 7}$ | $\mathbf{3 0 , 7 1 8}$ | $\mathbf{5 , 0 8 6 , 1 2 6}$ | $\mathbf{( 3 5 , 1 5 8 )}$ | $\mathbf{5 , 0 5 0 , 9 6 8}$ |

[^0]
[^0]:    Notes:

    1. The classification of business segment is made by the type of products and services and the type of sales.
    2. Major businesses of each segment are as follows:

    Convenience store operations ----- Convenience store business operated by corporate stores and franchised stores under the name of "7-Eleven"
    Superstore operations $\qquad$ Superstore, supermarket and specialty shop
    Department store operations ------ Sogo Co., Ltd., THE SEIBU DEPARTMENT STORES, LTD., and other companies in the department store business
    Restaurant operations $\qquad$ Coffee shop style restaurant, family restaurant operated in shopping center and dining service
    Financial services Bank, credit card and lease business
    Others $\qquad$ - Electronic commerce business and other services

