# Brief Summary for the First Quarter of FY2017 

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The consolidated financial results forecast for the fiscal year ending February 28, 2017, has been left undetermined.
The reason is that a business restructuring plan for the future of the Company's consolidated subsidiary Nissen Holdings Co., Ltd. is ongoing consideration at this point. For reference, the figures excluding Mail order services are presented.
The consolidated financial results forecast will be announced without delay as soon as it becomes possible to make a rational projection.
I . Financial Results
(Millions of yen)

|  | Three Months Ended May 31, 2015 |  | Three Months Ended May 31, 2016 |  | Fiscal Year Ended <br> Feb. 29, 2016 |  | Fiscal Year Ending Feb. 28, 2017 (Forecast) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |
| Group's total sales ${ }^{* 1}$ | 2,545,189 | 103.3 | 2,560,924 | 100.6 | 10,703,064 | 104.6 | 10,873,000 | - |
| Revenues from operations | 1,440,782 | 97.9 | 1,394,749 | 96.8 | 6,045,704 | 100.1 | 6,010,000 | - |
| Convenience store operations | 606,214 | 94.0 | 583,727 | 96.3 | 2,675,890 | 98.1 | 2,725,000 | 101.8 |
| Superstore operations | 516,659 | 101.6 | 514,617 | 99.6 | 2,060,516 | 102.4 | 2,125,000 | 103.1 |
| Department store operations | 212,636 | 98.1 | 204,505 | 96.2 | 884,716 | 101.1 | 886,000 | 100.1 |
| Food services | 21,344 | 105.7 | 21,005 | 98.4 | 83,839 | 103.5 | 87,000 | 103.8 |
| Financial services | 47,068 | 107.2 | 48,644 | 103.3 | 192,487 | 108.0 | 205,000 | 106.5 |
| Mail order services | 37,801 | 90.6 | 26,604 | 70.4 | 158,732 | 85.4 | - | - |
| Others | 16,682 | 126.4 | 14,246 | 85.4 | 61,582 | 114.3 | 58,000 | 94.2 |
| Eliminations / corporate | $(17,624)$ | - | $(18,600)$ | - | $(72,061)$ | - | $(76,000)$ | - |
| Operating income (loss) | 81,856 | 105.6 | 81,483 | 99.5 | 352,320 | 102.6 | 389,000 | - |
| Convenience store operations | 66,126 | 111.5 | 68,894 | 104.2 | 304,110 | 109.9 | 315,400 | 103.7 |
| Superstore operations | 6,031 | 80.5 | 6,517 | 108.1 | 7,234 | 37.4 | 25,300 | 349.7 |
| Department store operations | (92) | - | $(1,005)$ | - | 3,832 | 54.3 | 8,200 | 214.0 |
| Food services | 423 | - | (125) | - | 917 | - | 2,100 | 229.0 |
| Financial services | 11,552 | 106.0 | 12,779 | 110.6 | 49,697 | 105.3 | 51,400 | 103.4 |
| Mail order services | $(2,793)$ | - | $(2,992)$ | - | $(8,451)$ | - | - | - |
| Others | 1,353 | 167.2 | 1,146 | 84.7 | 5,559 | 151.5 | 4,600 | 82.7 |
| Eliminations / corporate | (745) | - | $(3,729)$ |  | $(10,578)$. | - | $(18,000)$ | - |
| Ordinary income | 81,181 | 105.0 | 82,385 | 101.5 | 350,165 | 102.5 | 385,700 | - |
| Special gains | 973 | 162.1 | 598 | 61.5 | 6,103 | 126.2 |  |  |
| Special losses | 5,332 | 76.8 | 8,131 | 152.5 | 52,493 | 145.3 |  |  |
| Income before income taxes | 76,822 | 108.3 | 74,853 | 97.4 | 303,775 | 97.9 | - |  |
| Net income attributable to owners of parent | 42,228 | 106.9 | 43,150 | 102.2 | 160,930 | 93.0 | 184,100 | - |
| Net income per share | yen | \% 106.9 | $\begin{array}{r} \text { yen } \\ 48.80 \end{array}$ | \% 102.2 | yen 182.02 | \% 93.0 | yen | \% |

Number of shares outstanding

|  |
| ---: |
| $884,180,553$ |
| $884,199,400$ |


| Average $^{* 2}$ |  |
| :--- | :--- | :--- |
| End of period $^{* 2}$ | $884,077,346$ |

*1. Group's total sales include the sales of Seven-Eleven Japan and 7-Eleven, Inc. franchisees.
Convenience store's total sales including total store sales of Seven-Eleven Japan and 7-Eleven, Inc. for the three months ended 2015 and 2016, fiscal year ended Feb. 29, 2016 are 1,710,622 million yen, 1,749,902 million yen, 7,333,250 million yen.
*2. Excluding treasury stock
$\underline{\text { Exchange rates }}$

| Exchange rates |  |  |
| :--- | ---: | :---: |
| Income statements | U.S.\$1= | $\begin{array}{c}\text { Three Months Ended } \\ \text { May 31, } 2015\end{array}$ |
|  | 1yuan $=$ | 119.16 |
| Balance sheets | U.S.\$1 $=$ | 19.08 |
|  | 1yuan $=$ | 120.17 |
|  | 19.36 |  |

Operating income before amortization of goodwill

|  | Three Months Ended <br> May 31, 2015 |  | Three Months Ended May 31, 2016 |  | Fiscal Year Ended <br> Feb. 29, 2016 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |
| Total | 86,959 | 105.7 | 85,598 | 98.4 | 373,552 | 103.1 |
| Convenience store operations | 68,569 | 111.5 | 70,828 | 103.3 | 314,788 | 110.3 |
| Superstore operations | 6,816 | 82.3 | 7,291 | 107.0 | 10,374 | 46.1 |
| Department store operations | 1,229 | 43.0 | (21) | - | 9,120 | 73.9 |
| Food services | 423 | - | (125) | - | 917 | - |
| Financial services | 11,971 | 106.1 | 13,120 | 109.6 | 51,392 | 105.4 |
| Mail order services | $(2,791)$ | - | $(2,992)$ | - | $(8,446)$ | - |
| Others | 1,484 | 172.8 | 1,228 | 82.7 | 5,984 | 155.0 |
| Eliminations / corporate | (745) | - | $(3,729)$ |  | $(10,578)$ | - |


(Millions of yen)


Note: Eliminations / corporate in operating income mainly reflect the Company's operating expenses relating to the Group strategy.

## II. Major Factors

*For results of major operating companies, please refer to page 5 to 12.

|  |  |  | (Millions of yen) |
| :---: | :---: | :---: | :---: |
|  | Ihree Months Ended <br> May 31, 2016 |  | Major Factors |
|  |  | YOY(\%) |  |
| Group's total sales ${ }^{* 1}$ | 2,560,924 | +15,734 | (1) Growth in total store sales at Seven-Eleven Japan <br> - Higher total store sales due to increased stores and strong growth in existing store sales. <br> (2) Downward pressure from the effect of a stronger yen [23.8 billion yen] |
| Revenues from operations | 1,394,749 | $(46,032)$ | (1) Mainly decrease of gasoline sales at 7-Eleven, Inc. <br> - Decrease gasoline sales mainly due to lower crude oil prices. <br> [Decrease in amount excluding foreign exchange effects: 23.5 billion yen] <br> (2) Downward pressure from the effect of a stronger yen [15.0 billion yen] |
| Operating income (loss) | 81,483 | (372) |  |
| Convenience stores | 68,894 | +2,767 | (1) Seven-Eleven Japan <br> - Growth led by standard products such as lunch boxes, pastries, etc. Existing store sales and merchandise gross profit margin both increased. <br> (2) 7-Eleven, Inc. <br> - Higher merchandise sales and improvement of gross profit margin led by fast food products and beverages. |
| Superstores | 6,517 | +485 | (1) Ito-Yokado <br> - Profit increased due to revision to promote appropriate sales promotion measures, etc., despite a decline in existing store sales and deterioration of gross profit margin <br> (2) York-Benimaru (Including Life Foods ${ }^{* 2}$ ) <br> - Higher income due to growth in existing store sales and improvement of gross profit margin. |
| Department stores | $(1,005)$ | (913) | (1) Sogo \& Seibu <br> - Lower income due to decline in existing store sales and deterioration of gross profit margin. <br> (2)Lower income at LOFT |
| Food services | (125) | (549) | Lower income at Seven \& i Food Systems |
| Financial services | 12,779 | +1,226 | (1) Higher income at Seven Bank <br> (2) Higher income in non-bank operations |
| Mail order services | $(2,992)$ | (198) | Lower income at Nissen Holdings |
| Others | 1,146 | (207) |  |
| Eliminations/corporate ${ }^{* 3}$ | $(3,729)$ | $(2,983)$ | - Increase in expenses related to the Omni-Channel Strategy. |
| Ordinary income | 82,385 | +1,204 | Income increased due to an increase in non-operating income, despite a decline operating income. |
| Income attributable to owners of parent | 43,150 | +921 |  |

[^0]The consolidated financial results forecast for the fiscal year ending February 28, 2017, has been left undetermined.
The reason is that a business restructuring plan for the future of the Company's consolidated subsidiary Nissen Holdings Co., Ltd.
is ongoing consideration at this point. For reference, the figures excluding Mail order services are presented.
The consolidated financial results forecast will be announced without delay as soon as it becomes possible to make a rational projection.

## III. Segment Infromation

| Business segment information |  |  |  |  |  |  |  | (Millions of yen) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Three Months Ended$\text { May 31, } 2015$ |  | Three Months Ended May 31, 2016 |  |  | Fiscal Year Ended <br> Feb. 29, 2016 |  | Fiscal Year Ending Feb. 28, 2017 (Forecast) |  |
|  |  | YOY(\%) | ! | YOY(\%) | :Composition(\%) |  | YOY(\%) |  | YOY(\%) |
| Capital expenditures |  |  |  |  |  |  |  |  |  |
| Convenience store operations | 46,928 | 92.4 | 49,061 | 104.5 | 52.0 | 238,372 | 123.4 | 363,400 | 152.5 |
| Superstore operations | 19,953 | 160.1 | $\begin{array}{r} 25,595 \\ {[18,566]} \end{array}$ | $\begin{aligned} & 128.3 \\ & \text { [93.01 } \end{aligned}$ | 27.2 | $\begin{gathered} 81,354 \\ {[57,0781} \end{gathered}$ | $\begin{aligned} & 124.2 \\ & {[87.2]} \end{aligned}$ | 53,200 | 65.4 |
| Department store operations | 5,220 | 87.6 | 5,566 | 106.6 | 5.9 | 17,515 | 113.9 | 15,600 | 89.1 |
| Food services | 543 | 75.5 | 627 | 115.3 | 0.7 | 1,853 | 52.9 | 2,700 | 145.7 |
| Financial services | 9,454 | 73.4 | 6,744 | 71.3 | 7.2 | 33,422 | 85.5 | 39,400 | 117.9 |
| Mail order services | 1,066 | 105.6 | 391 | 36.7 | 0.4 | 4,766 | 124.9 | -: | - |
| Others | 1,123 | 30.4 | 2,341 | 208.4 | 2.5 | 3,678 | 68.3 | 6,400 | 174.0 |
| Corporate | 7,730 | 840.9 | 3,942 | 51.0 | 4.2 | 18,240 | 120.4 | 12,000 | 65.8 |
| Total | 92,022 | 104.0 | 94,270 | 102.4 | 100.0 | 399,204 | 117.0 | 492,700 |  |
|  |  |  | [87,241]: | [94.8] |  | [374,928]' | [109.9] |  |  |
| Depreciation and amortization |  |  |  |  |  |  |  |  |  |
| Convenience store operations | 27,503 | 110.5 | 30,718 | 111.7 | 59.5 | 116,514 | 112.9 | 131,700 | 113.0 |
| Superstore operations | 5,526 | 112.7 | 6,369 | 115.3 | 12.3 | 23,800 | 115.0 | 25,300 | 106.3 |
| Department store operations | 3,356 | 100.8 | 3,370 | 100.4 | 6.5 | 13,569 | 101.3 | 13,200 | 97.3 |
| Food services | 198 | 135.6 | 228 | 114.9 | 0.4 | 828 | 116.7 | 900 | 108.7 |
| Financial services | 7,009 | 118.6 | 7,256 | 103.5 | 14.1 | 29,071 | 115.2 | 28,400 | 97.7 |
| Mail order services | 918 | 98.2 | 905 | 98.6 | 1.8 | 3,730 | 97.1 | - |  |
| Others | 752 | 111.5 | 705 | 93.8 | - 1.4 | 2,958 | 110.0 | 2,700 | 91.3 |
| Corporate | 720 | 127.7 | 2,063 | 286.4 | 4.0 | 5,036 ; | 208.2 | 9,200 | 182.7 |
| Total | 45,984 | 111.2 | 51,617 | 112.2 | 100.0 | 195,511 | 113.5 | 211,400 ! | - |
| Amortization of goodwill |  |  |  |  |  |  |  |  |  |
| Convenience store operations | 2,443 | 109.6 | 1,933 | 79.1 | 47.0 | 10,677 | 122.6 |  |  |
| Superstore operations | 785 | 100.0 | 774 | 98.7 | 18.8 | 3,140 | 100.0 |  |  |
| Department store operations | 1,321 | 99.9 | 983 | 74.4 | 23.9 | 5,288 | 100.1 |  |  |
| Food services | - | - | - |  | - | - | - |  |  |
| Financial services | 419 | 109.4 | 341 | 81.3 | 8.3 | 1,695 | 108.7 |  |  |
| Mail order services | 2 | 102.6 | - |  |  | 4 | 50.5 |  |  |
| Others | 130 | 263.4 | 81 | 62.4 | - 2.0 | 425 | 221.1 |  |  |
| Total | 5,102 | 106.9 | 4,114 | 80.6 | 100.0 | 21,232 | 112.4 |  |  |
| Impairment loss |  |  |  |  |  |  |  |  |  |
| Convenience store operations | 504 | 168.3 | 1,134 | 224.6 | 24.5 | 9,369 | 163.3 |  |  |
| Superstore operations | 558 | 96.9 | 1,424 | 255.0 | 30.7 | 12,273 | 172.6 |  |  |
| Department store operations | 314 | 305.9 | 954 | 303.7 | 20.6 | 3,972 | 225.3 |  |  |
| Food services | 86 | 118.3 | 192 | 221.8 | : 4.2 | 636 | 134.9 |  |  |
| Financial services | , | - | - |  |  | 28 | - |  |  |
| Mail order services | , | - | 28 |  | 0.6 | 2,358 | - |  |  |
| Others | -: | - | 902 | , | 19.5 | 161 | 361.4 |  |  |
| Total | 1,464 | 138.8 | 4,636 : | 316.6 | : 100.0 | 28,800 | 189.2 |  |  |

Notes: 1. Capital expenditures include long-term leasehold deposits and advances for store construction. An increase of the future amortization of assets under the "Accounting Standard for Asset Retirement Obligations" is not included.
Figures for actual results don't include goodwill and others related to the acquisition of stores, etc.
2. Capital expenditures include investments related to openings of stores for each fiscal year and beyond.

Corporate in capital expenditures mainly reflect the Company's capital expenditures relating to the Group strategy.
3. In capital expenditures, figures in square brackets [ ] show the figures reflecting the securitization of assets of a new store in superstore operations.
4. Depreciation and amortization include amortization on intangible assets. Corporate in depreciation and amortization mainly reflect
the Company's depreciation and amortization relating to the Group strategy.
5. Amortization of goodwill include only the amount record on selling, general and administrative expenses.
6. Impairment losses include 1,320 million yen recorded as restructuring expenses in the consolidated income statement for the three months ended May 31, 2016, and 6,108 million yen recorded as the same for the fiscal year ended Feb. 29, 2016.

| Geographic area segment information |  |  |  |  |  | (Millions of yen) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Three Months Ended <br> May 31, 2015 |  | Three Months Ended <br> May 31, 2016 |  |  | Fiscal Year Ended <br> Feb. 29, 2016 |  |
|  |  | YOY(\%) | : | YOY(\%) | Composition(\%) |  | YOY(\%) |
| Revenues from operations |  |  |  |  |  |  |  |
| Japan | 995,804 | 102.1 | 988,780 | 99.3 | 70.9 | 4,056,272 | 102.9 |
| North America | 408,231 | 88.3 | 374,899 | 91.8 | 26.9 | 1,855,305 | 94.2 |
| Others | 37,289 | 106.7 | 31,422 | 84.3 | 2.3 | 136,058 | 103.8 |
| Eliminations | (543)' | - | (353)! |  | - | (1,931)! | - |
| Total | 1,440,782 | 97.9 | 1,394,749 | 96.8 | - | 6,045,704 | 100.1 |
| Operating income |  |  |  |  |  |  |  |
| Japan | 74,670 | 99.8 | 71,831 | 96.2 | 88.2 | 288,068 | 97.4 |
| North America | 7,185 | 229.4 | 9,806 | 136.5 | 12.0 | 65,148 : | 130.8 |
| Others | (1)' | - | (158)' | - | (0.2) | (842)' | - |
| Eliminations | 2 | 100.8 | 2 | 103.0 | - | (53)! | - |
| Total | 81,856 | 105.6 | 81,483 | 99.5 | - | 352,320 | 102.6 |

Note: "Others" consists of the business results in China, etc.
IV. Interest-Bearing Debt
(Millions of yen)

|  | Three Months Ended May 31, 2015 |  | Three Months Ended May 31, 2016 |  | Fiscal Year Ended <br> Feb. 29, 2016 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |
| Short-term loans | 136,770 | 118.0 | 132,226 | 96.7 | 130,782 | 100.0 |
| Current portion of long-term loans | 68,895 | 71.9 | 171,431 | 248.8 | 101,329 | 144.7 |
| Current portion of bonds | 59,999 | 300.0 | 40,000 | 66.7 | 40,000 | 66.7 |
| Commercial paper |  | - |  | - |  | - |
| Sub-total | 265,665 | 114.7 | 343,657 | 129.4 | 272,111 | 104.3 |
| Bonds | 319,992 | 87.7 | 399,995 | 125.0 | 399,994 | 125.0 |
| Long-term loans | 372,048 | 110.9 | 278,232 | 74.8 | 360,864 | 98.2 |
| Commercial paper |  | - |  | - |  | - |
| Sub-total | 692,041 | 98.8 | 678,227 | 98.0 | 760,858 | 110.7 |
| Total | 957,707 | 102.8 | 1,021,885 | 106.7 | 1,032,970 | 108.9 |
| Ratio to total assets (\%) | 17.6 | (1.0) | 18.6 | +1.0 | 19.0 | +0.9 |
| Ratio to owners' equity (\%) | 41.5 | (3.0) | 44.6 | +3.1 | 43.5 | +2.3 |

Segment Information excluding Financial Services

| Convenience store operations | 132,214 | 116.8 | 123,945 | 93.7 | 132,671 | 100.0 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Superstore operations | 13,762 | 81.8 | 11,352 | 82.5 | 12,927 | 80.1 |
| Department store operations | 175,615 | 96.9 | 177,966 | 101.3 | 176,716 | 101.3 |
| Food services |  | - |  | - |  | - |
| Mail order services | 27,175 | 172.3 | 27,705 | 102.0 | 28,048 | 116.1 |
| Others | 6,250 | - | 5,950 | - | 5,850 | 121.6 |
| Corporate | 269,992 | 100.0 | 329,995 | 122.2 | 329,994 | 122.2 |
| Sub-total | 625,010 | 104.7 | 676,915 | 108.3 | 686,207 | 110.3 |
| Financial services | 332,696 | 99.3 | 344,970 | 103.7 | 346,763 | 106.3 |
| Total | 957,707 | 102.8 | 1,021,885 | 106.7 | 1,032,970 | 108.9 |

## Bond information

(As of May 31, 2016)

|  | Amount | Date of issue | Coupon | Redemption date |
| :---: | :---: | :---: | :---: | :---: |
| Issued by Seven \& i Holdings |  |  |  |  |
| 3rd unsecured domestic straight bonds | 30 billion yen | Jul. 3, 2008 | 1.94\% | Jun. 20, 2018 |
| 5 th unsecured domestic straight bonds | 20 billion yen | Jun. 29, 2010 | 0.852\% | Jun. 20, 2017 |
| 6 th unsecured domestic straight bonds | 60 billion yen | Jun. 29, 2010 | 1.399\% | Jun. 19, 2020 |
| 7th unsecured domestic straight bonds | 40 billion yen | Apr. 26, 2013 | 0.258\% | Jun. 20, 2016 |
| 8th unsecured domestic straight bonds | 40 billion yen | Apr. 26, 2013 | 0.383\% | Jun. 20, 2019 |
| 9 th unsecured domestic straight bonds | 20 billion yen | Apr. 26, 2013 | 0.671\% | Mar. 20, 2023 |
| 10th unsecured domestic straight bonds | 30 billion yen | Jun. 17, 2015 | 0.150\% | Jun.20, 2018 |
| 11th unsecured domestic straight bonds | 60 billion yen | Jun. 17, 2015 | 0.514\% | Jun. 20, 2022 |
| 12th unsecured domestic straight bonds | 30 billion yen | Jun. 17, 2015 | 0.781\% | Jun. 20, 2025 |
| Issued by Seven Bank |  |  |  |  |
| 6 th unsecured domestic straight bonds | 30 billion yen | May 31, 2012 | 0.398\% | Jun. 20, 2017 |
| 7 th unsecured domestic straight bonds | 10 billion yen | May 31, 2012 | 0.613\% | Jun. 20, 2019 |
| 8rd unsecured domestic straight bonds | 15 billion yen | Mar. 7, 2013 | 0.243\% | Mar. 20, 2018 |
| 9 th unsecured domestic straight bonds | 20 billion yen | Mar. 7, 2013 | 0.460\% | Mar. 19, 2020 |
| 10th unsecured domestic straight bonds | 20 billion yen | Mar. 7, 2013 | 0.803\% | Mar. 20, 2023 |
| 11th unsecured domestic straight bonds | 15 billion yen | Dec. 17, 2014 | 0.536\% | Dec. 20, 2024 |



|  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | S\&P | Moody's | R\&I | JCR |
| Seven \& i Holdings | Long-term | AA- | A1 | AA | AA + |
| Seven-Eleven Japan | Long-term | AA- | - | - | AA + |
|  | Short-term* | A-1+ | P-1 | - | - |
| 7-Eleven, Inc. | Long-term | AA- | Baa1 | - | - |
| Seven Bank | Long-term | A+ | - | AA | - |

[^1]
## I . Convenience Store Operations

## Seven-Eleven Japan

Financial results

|  | Three Months Ended May 31, 2015 |  |
| :---: | :---: | :---: |
|  |  | YOY(\%) |
| Total store sales | 1,043,609 | 107.4 |
| Net sales of franchised stores | 1,017,590 | 107.5 |
| Revenues from operations | 192,153 | 107.9 |
| Franchise commission from franchised stores | 165,024 | 108.5 |
| Gross profit from operatior | 173,648 | 108.3 |
| SG\&A expenses | 115,551 | 109.9 |
| Advertising expenses | 16,000 | 112.8 |
| Salaries and wages | 16,587 | 110.6 |
| Land and building rent | 33,930 | 111.7 |
| Depreciation and amortization | 12,080 | 108.8 |
| Utility expenses | 11,708 | 107.4 |
| Others | 25,244 | 107.1 |
| Operating income | 58,097 | 105.1 |


| Three Months Ended |  |
| :---: | ---: |
| May 31, |  |
|  | YOY(\%) |
| $1,100,375$ | 105.4 |
| $1,073,055$ | 105.5 |
| 203,226 | 105.8 |
| 174,874 | 106.0 |
| 183,846 | 105.9 |
| 125,507 | 108.6 |
| 17,581 | 109.9 |
| 18,220 | 109.8 |
| 37,319 | 110.0 |
| 14,086 | 116.6 |
| 10,611 | 90.6 |
| 27,688 | 109.7 |
| 58,339 | 100.4 |


| Fiscal Year Ended <br> Feb. 29, 2016 |  | Fiscal Year Ending <br> Feb. 28, 2017 (Forecast) |  |
| :---: | :---: | :---: | :---: |
|  | YOY(\%) |  | YOY(\%) |
| 4,291,067 | 107.1 | 4,541,000 | 105.8 |
| 4,182,231 | 107.1 |  |  |
| 793,661 | 107.8 | 845,500 | 106.5 |
| 680,413 | 108.2 |  |  |
| 716,395 | 108.0 |  |  |
| 481,362 | 109.5 |  |  |
| 66,464 | 114.3 |  |  |
| 67,298 | 110.6 |  |  |
| 140,340 | 110.8 |  |  |
| 51,784 | 108.6 |  |  |
| 47,784 | 98.8 |  |  |
| 107,688 | 109.8 |  |  |
| 235,033 | 105.2 | 245,000 | 104.2 |

Sales by product category (total store sales)

|  | Three Months Ended May 31, 2015 |  |  | Three Months Ended$\text { May 31, } 2016$ |  |  | Fiscal Year Ended <br> Feb. 29, 2016 |  |  | Fiscal Year Ending Feb. 28, 2017 (Forecast) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%) | Composition(\%) |  | YOY(\%) | Composition(0) |  | YOY(\%) | Composition(\%) |  | YOY(\%) |
| Total store sales | 1,043,609 | 107.4 | 100.0 | 1,100,375 | 105.4 | 100.0 | 4,291,067 | 107.1 | 100.0 | 4,541,000 | 105.8 |
| Processed food | 271,338 | 108.6 | 26.0 | 290,499 | 107.1 | 26.4 | 1,115,677 | 107.9 | 26.0 |  |  |
| Fast food | 307,864 | 107.8 | 29.5 | 321,309 | 104.4 | 29.2 | 1,278,738 | 107.8 | 29.8 |  |  |
| Daily food | 139,843 | 112.4 | 13.4 | 149,651 | 107.0 | 13.6 | 579,294 | 112.0 | 13.5 |  |  |
| Nonfood | 324,562 | 104.0 | 31.1 | 338,915 | 104.4 | 30.8 | 1,317,357 | 103.7 | 30.7 |  |  |

## Average daily sales per store

(Thousands of yen)

|  | Three Months Ended May 31, 2015 |  | Three Months Ended May 31, 2016 |  | Fiscal Year Ended Feb. 29, 2016 |  | Fiscal Year Ending Feb. 28, 2017 (Forecast) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Change |  | Change |  | Change |  | Change |
| All stores | 648 | +1 | 645 | (3) | 656 | +1 |  |  |
| Newly opened stores | 545 | +9 | 527 | (18) | 530 | +17 | , |  |

Existing store sales increase

|  | Three Months Ended <br> May 31, 2015 |
| :--- | :---: |
| Existing store sales increase | +3.5 |
| Number of customers <br> Average spending per customer | +1.7 |


| Three Months Ended <br> May 31, 2016 <br> +1.7 <br> $\pm 0.0$ <br> +1.7${ }^{2}$ |
| :---: |


| Fiscal Year Ended <br> Feb. 29, 2016 | Fiscal Year Ending <br> Feb. 28, 2017 (Forecast) |
| :---: | :---: |
| +2.9 | +2.0 |
| +1.3 |  |
| +1.6 |  |

## Gross profit margin

(\%)


7-Eleven, Inc.

| Financial results |
| :--- |

* Selling expenses of directly operated stores.

Sales by product category (total store sales)

|  | Three Months Ended$\text { Mar. 31. } 2015$ |  |  | Three Months EndedMar. 31. 2016 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%) | Composition(\%) |  | YOY(\%) | Composition(\%) |
| Net sales | 646,874 | 100.0 |  | 630,088 | 97.4 |  |
| Merchandise sales | 380,261 | 123.6 | 100.0 | 394,823 | 103.8 | 100.0 |
| Processed food | 147,756 | 124.7 | 38.9 | 154,744 | 104.7 | 39.2 |
| Fast food | 56,548 | 123.5 | 14.9 | 59,342 | 104.9 | 15.0 |
| Daily food | 26,063 | 124.2 | 6.9 | 25,804 | 99.0 | 6.5 |
| Nonfood | 149,893 | 122.5 | 39.4 | 154,930 | 103.4 | 39.2 |
| Gasolin sales | 266,612 | 78.6 |  | 235,265 | 88.2 |  |

(Millions of yen)

| (Millions of yen) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Fiscal Year Ended <br> Dec. 31. 2015 |  |  | Fiscal Year Ending Dec. 31, 2016 (Forecast) |  |  |
|  |  |  |  |  |  |
|  | YOY(\%) | Composition(\%) |  | YOY(\%) | Composition(\%) |
| 2,950,422 | 104.1 |  | 2,974,000 | 100.8 |  |
| 1,728,848 | 120.8 | 100.0 |  |  |  |
| 695,119 | 122.5 | 40.2 |  |  |  |
| 261,947 | 120.8 | 15.2 |  |  |  |
| 110,427 | 118.0 | 6.4 |  |  |  |
| 661,355 | 119.4 | 38.3 |  |  |  |
| 1,221,573 | 87.1 |  |  |  |  |

Existing store sales increase

|  | Three Months Ended <br> Mar. 31.2015 | Three Months Ended |
| :--- | :---: | :---: | :---: |
| U.S. Merchandise sales <br> increase (dollar basis) | +7.4 | Mar. 31. 2016 |


| Fiscal Year Ended |  |
| :---: | :---: |
| Dec. 31.2015 | Fiscal Year Ending |
| +5.8 | Dec. 31, 2016 (Forecast) |

Average daily sales per store

|  | $\qquad$ |  | Three Months EndedMar. 31, 2016 |  | Fiscal Year Ended <br> Dec. 31, 2015 |  | Fiscal Year Ending Dec. 31, 2016 (Forecast) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Change |  | Change |  | Change |  | Change |
| All stores (dollar) | 4,285 | +275 | 4,428 | +143 | 4,695 | +223 |  |  |
| All stores (thousands of yen) | 511 | +98 | 511 | $\pm 0$ | 569 | +96 |  |  |
| Merchandise gross profit margin |  |  |  |  | (\%) |  |  |  |
|  | Three Months Ended Mar. 31. 2015 |  | Three Months EndedMar. 31. 2016 |  | Fiscal Year Ended <br> Dec. 31. 2015 |  | Fiscal Year Ending Dec. 31, 2016 (Forecast) |  |
|  |  | Change |  | Change |  | Change |  | Change |
| Gross profit margin | 34.6 | $+0.3$ | 34.8 | +0.2 | 34.6 | +0.1 | 34.9 | +0.3 |

## Gasoline

|  | Three Months Ended$\text { Mar. 31. } 2015$ |  | Three Months Ended$\text { Mar. 31. } 2016$ |  | Fiscal Year Ended <br> Dec. 31. 2015 |  | Fiscal Year Ending Dec. 31, 2016 (Forecast) YOY(\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |  |
| Sales (thousands of dollar) | 2,237,434 | 67.8 | 2,039,576 | 91.2 | 10,087,316 | 76.1 |  |
| Gallons sold (thousands of gallon) | 992,928 | 101.4 | 1,125,025 | 113.3 | 4,292,288 | 107.3 |  |
| Margin (cents per gallon)* | 18.07 | +0.07 | 17.90 | (0.17) | 19.80 | (1.01) |  |
| Average retail price (dollars per gallon) | 2.33 | (1.10) | 1.91 | (0.42) | 2.45 | (0.94) |  |
| Retail fuel margin (cents per gallon) | 18.97 | +1.92 | 19.15 | +0.18 | 21.51 | (0.92) |  |

*Gross profit is shown for the entire gasoline business, including wholesale business.
Exchange rates (Income statements)
(yen)


| Three Months Ended |
| :---: |
| Mar. 31.2016 |
| 115.35 |

Fiscal Year Ended $\frac{\text { Dec. 31. } 201}{121.10}$ 21.10

## II. Superstore Operations

## Ito-Yokado

| Financial results |  |  |  |  |  |  | (Mil | ns of yen) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Three Months Ended$\text { May 31, } 2015$ |  | Three Months Ended <br> May 31, 2016 |  | Fiscal Year Ended <br> Feb. 29, 2016 |  | Fiscal Year Ending Feb. 28, 2017 (Forecast) |  |
|  |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |
| Revenues from operations | 321,174 | 98.9 | 316,168 | 98.4 | 1,289,586 | 100.3 | 1,310,000 | 101.6 |
| Net sales | 312,406 | 98.7 | 307,155 | 98.3 | 1,255,608 | 100.2 | 1,273,000 | 101.4 |
| Gross profit from operation | 82,181 | 95.8 | 79,639 | 96.9 | 320,399 | 95.6 |  |  |
| SG\&A expenses | 82,150 | 99.2 | 79,231 | 96.4 | 334,380 | 100.4 |  |  |
| Advertising expenses | 8,276 | 105.0 | 4,681 | 56.6 | 33,586 | 112.1 |  |  |
| Salaries and wages | 32,230 | 96.1 | 33,239 | 103.1 | 132,138 | 99.4 |  |  |
| Land and building rent | 15,291 | 95.7 | 15,370 | 100.5 | 61,175 | 96.2 | - |  |
| Depreciation and amortization | 3,055 | 115.2 | 3,531 | 115.6 | 13,125 | 117.9 | - |  |
| Utility expenses | 4,908 | 92.7 | 4,117 | 83.9 | 19,321 | 87.7 |  |  |
| Others | 18,388 | 105.1 | 18,291 | 99.5 | 75,033 | 102.1 |  |  |
| Operating income | 30 | 1.0 | 407 | - | $(13,980)$ | - | 1,000 | - |

Sales by product category


Note: For the three months ended May 31, 2016, 29 of drug and cosmetic sales areas operated by Ito-Yokado were transferred into Seven Bi no Garden Co., Ltd.

> (123 stores in all at the end of May, 2016)

Under the previous categories that were used in the previous term, year-on-year figures for the three months ended May 31, 2016 would be $92.3 \%$ for
"Household goods", and 98.2\% for "Merchandise sales", respectively.
Since existing store sales are presented with restated figures, there is no impact on the growth rate of existing store sales.
$\underline{\text { Existing store sales increase }}$

| Existing store sales increase |  |  |  | (\%) |
| :---: | :---: | :---: | :---: | :---: |
|  | Three Months Ended <br> May 31, 2015 | Three Months Ended <br> May 31, 2016 | Fiscal Year Ended <br> Feb. 29, 2016 | Fiscal Year Ending Feb. 28, 2017 (Forecast) |
| Existing store sales increase | (1.9) | (2.9) | +0.2 | $\pm 0.0$ |
| Apparel | (4.1) | (4.7) | (0.8) |  |
| Household goods | (4.8) | (6.1) | (0.3) |  |
| Food | (0.5) | (1.6) | +0.6 |  |
| Number of customers | (1.2) | (2.9) | (0.1) |  |
| Average spending per customer | (0.7) | $\pm 0.0$ | +0.4 |  |

Gross profit margin

|  | Three Months Ended <br> May 31, 2015 |  |
| :--- | :--- | :--- | :--- |
|  |  | Change |
| Total | 29.8 | $(0.8)$ |
| Apparel | 36.4 | $(1.9)$ |
| Household goods | 31.3 | $(0.4)$ |
| Food | 27.1 | $(0.4)$ |


| Three Months Ended |
| :---: |
| May 31, 2016 |
|  |
| 29.2 |$:$| Change |
| :---: |
| 33.8 |
| 30.1 |



York-Benimaru

| Financial results |  |  |  |  |  |  | (Millions of yen) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Three Months Ended May 31, 2015 |  | Three Months Ended May 31, 2016 |  | Fiscal Year Ended <br> Feb. 29, 2016 |  | Fiscal Year Ending <br> Feb. 28, 2017 (Forecast) |  |
|  |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |
| Revenues from operations | 101,388 | 103.9 | 105,667 | 104.2 | 412,977 | 104.0 | 432,000 | 104.6 |
| Net sales | 99,715 | 103.9 | 103,885 | 104.2 | 406,223 | 104.0 | 425,000 | 104.6 |
| Gross profit from operation | 24,852 | 105.2 | 26,009 | 104.7 | 102,109 | 104.6 |  |  |
| SG\&A expenses | 21,517 | 104.3 | 22,377 | 104.0 | 88,784 | 104.7 |  |  |
| Advertising expenses | 1,595 | 110.2 | 1,591 | 99.8 | 6,667 | 109.2 |  |  |
| Salaries and wages | 11,296 | 104.3 | 11,872 | 105.1 | 45,946 | 104.0 |  |  |
| Land and building rent | 2,251 | 101.5 | 2,323 | 103.2 | 9,136 | 102.0 |  |  |
| Depreciation and amortization | 936 | 111.2 | 1,060 | 113.3 | 3,931 | 110.1 |  |  |
| Utility expenses | 1,531 | 102.0 | 1,294 | 84.5 | 6,127 | 94.0 |  |  |
| Others | 3,906 | 103.0 | 4,234 | 108.4 | 16,975 | 109.7 |  |  |
| Operating income | 3,334 | 112.0 | 3,632 | 108.9 | 13,324 | 103.9 | 14,000 | 105.1 |

## [Reference] Results including Life Foods*

(Millions of yen)

|  | Three Months Ended$\text { May 31, } 2015$ |  | Three Months Ended <br> May 31, 2016 |  | Fiscal Year Ended <br> Feb. 29, 2016 |  | Fiscal Year Ending Feb. 28, 2017 (Forecast) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |
| Operating income | 4,544 | 111.4 | 4,846 | 106.6 | 17,747 | 104.2 | 18,600 | 104.8 |

Note: Results including Life Foods represent internal management reporting figures

* Life Foods is a wholly owned subsidiary which produces and sells delicatessen in York-Benimaru stores.

* Represents sales amount for delicatessen items in York-Benimaru stores.


## Existing store sales increase

(\%)

|  | Three Months Ended <br> May 31, 2015 |
| :--- | :---: |
| Existing store sales increase | +1.0 |
| Food | +1.7 |
| Apparel | $(6.7)$ |
| Household goods | $(2.5)$ |
| Number of customers | +1.5 |
| Average spending per customer | $(0.6)$ |


| Three Months Ended |
| :---: |
| May 31, 2016 |
| +1.7 |
| +2.0 |
| +0.6 |
| +4.0 |
| +1.6 |
| $\pm 0.0$ |


| Fiscal Year Ended <br> Feb. 29, 2016 | Fiscal Year Ending <br> Feb. 28, 2017 (Forecast) <br> +1.2 |
| :---: | :---: |
| +1.8 |  |
| $(5.4)$ |  |
| $(2.1)$ |  |
| +1.5 |  |
| $(0.3)$ |  |

Gross profit margin

| Three Months Ended May 31, 2016 |  | Fiscal Year Ended <br> Feb. 29, 2016 |  | Fiscal Year Ending Feb. 28, 2017 (Forecast) |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Change |  | Change |  | Change |
| 25.6 | +0.1 | 25.7 | +0.1 | 25.9 | +0.2 |
| 25.2 | +0.1 | 25.4 | +0.2 |  |  |
| 31.2 | (0.6) | 30.8 | (0.4) |  |  |
| 26.9 | (0.2) | 26.6 | +0.4 |  |  |

## III. Department Store Operations

Sogo \& Seibu

| Financial results |  |  |  |  |  |  | (Millions of yen) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Three Months Ended <br> May 31, 2015 |  | Three Months Ended$\text { May 31, } 2016$ |  | Fiscal Year Ended <br> Feb. 29, 2016 |  | Fiscal Year Ending Feb. 28, 2017 (Forecast) |  |
|  |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |
| Revenues from operations | 193,470 | 97.2 | 182,703 | 94.4 | 803,443 | 100.1 | 794,500 | 98.9 |
| Net sales | 190,390 | 97.2 | 179,702 : | 94.4 | 790,708 : | 100.1 | 781,800 | 98.9 |
| Gross profit from operation | 43,708 | 95.9 | 40,659 | 93.0 | 177,925 | 98.3 |  |  |
| SG\&A expenses | 43,174 | 99.0 | 40,646 | 94.1 | 170,514 | 99.9 |  |  |
| Advertising expenses | 7,418 | 100.6 | 6,808 | 91.8 | 27,005 | 103.7 |  |  |
| Salaries and wages | 11,114 | 97.8 | 10,471 | 94.2 | 43,977 | 100.8 |  |  |
| Land and building rent | 10,359 | 99.5 | 10,101 | 97.5 | 41,404 | 100.4 |  |  |
| Depreciation and amortization | 3,009 | 101.0 | 2,798 | 93.0 | 11,751 | 98.0 |  |  |
| Utility expenses | 2,537 | 102.9 | 2,091 | 82.4 | 10,202 | 94.1 |  |  |
| Others | 8,734 | 97.2 | 8,374 | 95.9 | 36,173 | 97.9 |  |  |
| Operating income | 533 | 26.7 | 13 | 2.6 | 7,411 | 72.5 | 10,000 | 134.9 |

$\underline{\text { Sales results of major stores }}$

|  | Three Months Ended May 31, 2015 |  | Three Months Ended <br> May 31, 2016 |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%) |  | YOY(\%) |
| Ikebukuro | 45,949 | 100.0 | 44,830 | 97.6 |
| Yokohama | 27,314 | 97.4 | 26,073 | 95.5 |
| Chiba | 18,538 | 94.8 | 17,698 | 95.5 |
| Kobe | 11,202 | 98.1 | 11,062 | 98.8 |
| Hiroshima | 10,064 | 95.4 | 9,711 | 96.5 |
| Shibuya | 10,051 | 103.1 | 9,985 | 99.4 |
| Omiya | 8,262 | 94.7 | 7,852 | 95.0 |


| Fiscal Year Ended <br> Feb. 29, 2016 | Fiscal Year Ending <br> Feb. 28, 2017 (Forecast) |  |
| ---: | ---: | ---: |
| 190,018 | 101.4 |  |
| 114,200 | 101.1 |  |
| 76,053 | 98.9 |  |
| 46,757 | 101.5 |  |
| 43,115 | 100.2 |  |
| 42,376 | 105.4 |  |
| 33,654 | 97.3 |  |

Note: Store sales include corporate sales.

Sales by product category


Existing store sales increase

| Existing store sales increase |  |  |
| :--- | :---: | :---: |
| Three Months Ended <br> May 31, 2015 |  |  |
| Existing store sales increase | (3.2) | Three Months Ended <br> May 31, 2016 |

## Gross profit margin

|  | Three Months Ended$\text { May 31, } 2015$ |  | Three Months Ended <br> May 31, 2016 |  | Fiscal Year Ended <br> Feb. 29, 2016 |  | Fiscal Year Ending Feb. 28, 2017 (Forecast) © Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Change |  | Change |  | Change |  |  |
| Total | 25.1 | (0.1) | 24.7 | (0.4) | 24.3 | (0.3) | 24.5 | +0.2 |
| Food | 29.7 | $\pm 0.0$ | 29.5 | (0.2) | 28.7 | (0.2) |  |  |
| Apparel | 24.2 | $\pm 0.0$ | 23.9 | (0.2) | 23.7 | (0.2) |  |  |
| Household goods | 15.1 | +0.1 | 14.9 | (0.2) | 16.2 | $\pm 0.0$ |  |  |

## IV. Food Services

Seven \& i Food Systems

| Financial results |
| :--- |

[Restaurant division] Existing store sales increase

|  | Three Months Ended <br> May 31, 2015 |
| :---: | :---: |
| Existing store sales increase | +1.4 |
| Number of customers | $(4.0)$ <br> Average spending per customer |


| Three Months Ended |
| :---: |
| May 31, 2016 |
| $(4.3)$ |
| +0.2 |
| $(4.5)$ |


| Fiscal Year Ended <br> Feb. 29, 2016 | Fiscal Year Ending <br> Feb. 28, 2017 (Forecast) |
| :---: | :---: |
| +0.2 | +2.9 |
| $(3.4)$ |  |
| +3.7 |  |

[Restaurant division] Gross profit margin


## V. Financial Services

## Number of Seven Bank ATMs

(1) Domestic installation

|  | Three Months Ended May 31, 2015 |  | Three Months Ended <br> May 31, 2016 |  | Fiscal Year Ended <br> Feb. 29, 2016 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Change |  | Change |  | Change |
| Total | 21,316 | +1,480 | 22,653 | +1,337 | 22,388 | +1,449 |
| Net ATMs in the Group | 19,550 | +1,162 | 20,578 | +1,028 | 20,373 | +1,116 |
| Seven-Eleven Japan | 18,990 | +1,129 | 19,973 | +983 | 19,777 | +1,067 |
| Ito-Yokado | 318 | +6 | 323 | +5 | 320 | +4 |
| York-Benimaru | 86 | +14 | 118 | +32 | 115 | +32 |
| York Mart | 69 | +9 | 72 | +3 | 69 | +3 |
| Others | 87 | +4 | 92 | +5 | 92 | +10 |
| Net ATMs outside the Group | 1,766 | +318 | 2,075 | +309 | 2,015 | +333 |

(2) Overseas installation

|  | Three Months Ended <br> Mar. 31, 2015 |  | Three Months Ended Mar. 31, 2016 |  | Fiscal Year Ended <br> Dec. 31, 2015 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Change |  | Change |  | Change |
| U.S.A. | 6,377 | (752) | 6,451 | +74 | 6,625 | +296 |

## Average number of transaction per day per ATM during the period

|  | Three Months Ended$\text { May 31, } 2015$ |  | Three Months Ended$\text { May 31, } 2016$ |  | Fiscal Year Ended <br> Feb. 29, 2016 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Change |  | Change |  | Change |
| Average number of transactions | 100.1 | (2.2) | 96.3 | (3.8) | 99.2 | (2.0) |


| International money transfer service |  |  |  |  | (Thousands) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Three Months Ended May 31, 2015 |  | Three Months Ended <br> May 31, 2016 |  | Fiscal Year Ended <br> Feb. 29, 2016 |  |
|  |  | Change |  | Change |  | Change |
| Number of contract accounts | 109 | +41 | 153 | +44 | 144 | +47 |
| Cumulative number of transfers | 179 | +51 | 223 | +44 | 803 | +189 |

Number of credit cards, point cards and cash cards
Three Months Ended

May 31, 2016 ${ }^{2}$| Change |
| :---: |
| 348 |
| 321 |

(10 thousands)

| Fiscal Year Ended <br> Feb. 29, 2016 |
| :---: |
| 351 |
| 322 |

Notes: 1. SEVEN CARD plus / SEVEN CARD and CLUB ON/Millennium CARD SAISON issued represent only the number of effective card members.
2. CLUB ON/Millennium CARD SAISON does not include dedicated cards for point services, without credit functions.
3. The number of nanaco includes the number of mobile nanaco holders.

## VI. Group Synergy

(1) Seven Premium

|  | Three Months Ended May 31, 2015 |  | Three Months Ended <br> May 31, 2016 |  | Fiscal Year Ended <br> Feb. 29, 2016 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Change |  | Change |  | Change |
| Sales (billions of yen) | 237.0 | +43.0 | 284.0 | +47.0 | 1,001.0 | +186.0 |
| Items | 2,920 | +410 | 3,400 | +480 | 3,300 | +440 |


| (2) E-commerce sales |
| :--- | :--- |

## VII. Capital Expenditures, Depreciation and Amortization of Major Group Companies

(Millions of yen)


Notes: 1. Capital expenditures include long-term leasehold deposits and advances for store construction.
An increase of the future amortization of assets under the "Accounting Standard for Asset Retirement Obligations" is not included.
2. Capital expenditures include investments related to openings of stores for each fiscal year and beyond, and goodwill and others due to the acquisition of stores, etc.
3. Depreciation and amortization include amortization on intangible assets.

* In capital expenditures at Ito-Yokado, figures are reflecting the securitization of assets of new store openings for the three months ended May 31, 2016 and the fiscal year ended Feb. 29, 2016.


## Store Information

I . Store Openings and Closures of Major Group Companies

|  | Three Months Ended May 31, 2015 |  | Three Months Ended <br> May 31, 2016 |  | Fiscal Year Ended <br> Feb. 29, 2016 |  | Fiscal Year Ending Feb. 28, 2017 (Forecast) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Change |  | Change |  | Change |  | Change |
| Convenience store operations |  |  |  |  |  |  |  |  |
| Seven-Eleven Japan | 17,772 | +281 | 18,768 | +196 | 18,572 | +1,081 | 19,772 | +1,200 |
| Openings | 375 |  | 339 |  | 1,651 |  | 1,800 |  |
| Closures | 94 |  | 143 |  | 570 |  | 600 |  |
| Relocations, etc. | 68 |  | 115 |  | 450 |  |  |  |
| Terminations of contract | 26 |  | 28 |  | 120 |  | , |  |
| 7-Eleven, Inc. ${ }^{* 1}$ | 8,269 | (28) | 8,502 | +2 | 8,500 | +203 | 8,700 | +200 |
| Openings | 16 |  | 22 |  | 344 |  | 350 |  |
| Closures | 44 |  | 20 |  | 141 |  | 150 |  |
| SEVEN-ELEVEN (BEIJING) ${ }^{* 1}$ | 176 | +1 | 192 | +5 | 187 | +12 | 217 | +30 |
| Openings | 3 |  | 9 |  | 15 |  | 40 |  |
| Closures | 2 |  | 4 |  | 3 |  | 10 |  |
| SEVEN-ELEVEN (TIANJIN) ${ }^{* 1}$ | 56 | (4) | 65 | (5) | 70 | +10 | 88 | +18 |
| Openings | 1 |  | 0 |  | 16 |  | 23 |  |
| Closures | 5 |  | 5 |  | 6 |  | 5 |  |
| SEVEN-ELEVEN (CHENGDU) ${ }^{* 1}$ | 59 | (7) | 56 | (4) | 60 | (6) | 72 | +12 |
| Openings | 1 |  | 1 |  | 5 |  | 21 |  |
| Closures | 8 |  | 5 |  | 11 |  | 9 |  |
| Superstore operations |  |  |  |  |  |  |  |  |
| Ito-Yokado | 181 | $\pm 0$ | 183 | +1 | 182 | +1 | 166 | (16) |
| Openings | 2 |  | 2 |  | 3 |  | 4 |  |
| Closures | 2 |  | 1 |  | 2 |  | 20 |  |
| York-Benimaru | 200 | $\pm 0$ | 206 | +1 | 205 | +5 | 214 | +9 |
| Openings | 0 |  | 1 |  | 6 |  | 10 |  |
| Closures | 0 |  | 0 |  | 1 |  | 1 |  |
| York Mart | 78 | +2 | 78 | +2 | 76 | $\pm 0$ | 78 | +2 |
| Openings | 3 |  | 2 |  | 4 |  | 2 |  |
| Closures | 1 |  | 0 |  | 4 |  | 0 |  |
| Hua Tang Yokado Commercial ${ }^{* 1}$ | 5 | (1) | 5 | $\pm 0$ | 5 | (1) | 4 | (1) |
| Openings | 0 |  | 0 |  | 0 |  | 0 |  |
| Closures | 1 |  | 0 |  | 1 |  | 1 |  |
| Chengdu Ito-Yokado ${ }^{* 1}$ | 6 | $\pm 0$ | 6 | $\pm 0$ | 6 | $\pm 0$ | 6 | $\pm 0$ |
| Openings | 0 |  | 0 |  | 0 |  | 0 |  |
| Closures | 0 |  | 0 |  | 0 |  | 0 |  |
| Akachan Honpo | 102 | +3 | 106 | +3 | 103 | +4 | 110 | +6 |
| Openings | 3 |  | 3 |  | 8 |  | 9 |  |
| Closures | 0 |  | 0 |  | 4 |  | 3 |  |
| Department store operations |  |  |  |  |  |  |  |  |
| Sogo \& Seibu | 24 | $\pm 0$ | 23 | $\pm 0$ | 23 | (1) | 21 | (2) |
| Openings | 0 |  | 0 |  | 0 |  | 0 |  |
| Closures | 0 |  | 0 |  | 1 |  | 2 |  |
| $\mathrm{LOFT}^{*}{ }^{2}$ | 98 | +4 | 107 | +5 | 102 | +8 | 110 | +8 |
| Openings | 4 |  | 5 |  | 10 |  | 8 |  |
| Closures | 0 |  | 0 |  | 2 |  | 0 |  |
| Food services |  |  |  |  |  |  |  |  |
| Seven \& i Food Systems | 851 | +5 | 848 | (3) | 851 | +5 | 861 | +10 |
| Restaurant division | 472 | (2) | 468 | (1) | 469 | (5) | 468 | (1) |
| Openings | 2 |  | 3 |  | 6 |  | 9 |  |
| Closures | 4 |  | 4 |  | 11 |  | 10 |  |
| Meal provision service division | 272 | +7 | 279 | +4 | 275 | +10 | 292 | +17 |
| Fast food division | 107 | $\pm 0$ | 101 | (6) | 107 | $\pm 0$ | 101 | (6) |

Note: Changes in number of stores represent the net change from the beginning of the fiscal year.
*1. Figures are as of the end of March, or as of the end of December.
*2. The number of LOFT stores includes 13 franchised stores for the three months ended May 31, 2015, 14 franchised stores for the three months ended May 31, 2016 and the fiscal year ended Feb. 29, 2016.

## II. Store Information of Convenience Store Operations

## Domestic Store Network

|  | May 2015 | Feb. 2016 | May 2016 | Change |
| :---: | :---: | :---: | :---: | :---: |
| Hokkaido | 930 | 941 | 942 | +1 |
| Aomori | - | 27 | 29 | +2 |
| Iwate | 116 | 124 | 124 | $\pm 0$ |
| Miyagi | 369 | 381 | 381 | $\pm 0$ |
| Akita | 65 | 75 | 77 | +2 |
| Yamagata | 169 | 173 | 171 | (2) |
| Fukushima | 408 | 410 | 411 | +1 |
| Ibaraki | 622 | 629 | 630 | +1 |
| Tochigi | 399 | 411 | 414 | +3 |
| Gunma | 449 | 458 | 457 | (1) |
| Saitama | 1,085 | 1,109 | 1,112 | +3 |
| Chiba | 969 | 1,006 | 1,017 | +11 |
| Tokyo | 2,317 | 2,396 | 2,419 | +23 |
| Kanagawa | 1,274 | 1,319 | 1,332 | +13 |
| Niigata | 405 | 407 | 409 | +2 |
| Toyama | 117 | 127 | 129 | +2 |
| Ishikawa | 109 | 116 | 118 | +2 |
| Fukui | 58 | 65 | 67 | +2 |
| Yamanashi | 183 | 194 | 196 | +2 |
| Nagano | 435 | 440 | 439 | (1) |
| Gifu | 160 | 163 | 164 | +1 |
| Shizuoka | 650 | 678 | 684 | +6 |
| Aichi | 956 | 996 | 1,001 | +5 |
| Mie | 100 | 119 | 122 | +3 |
| Shiga | 217 | 220 | 221 | +1 |
| Kyoto | 275 | 301 | 307 | +6 |
| Osaka | 918 | 1,014 | 1,046 | +32 |
| Hyogo | 565 | 615 | 637 | +22 |
| Nara | 117 | 128 | 132 | +4 |
| Wakayama | 62 | 67 | 69 | +2 |
| Tottori | - | 4 | 7 | +3 |
| Shimane | 12 | 23 | 24 | +1 |
| Okayama | 283 | 286 | 287 | +1 |
| Hiroshima | 524 | 540 | 550 | +10 |
| Yamaguchi | 277 | 292 | 295 | +3 |
| Tokushima | 86 | 89 | 89 | $\pm 0$ |
| Kagawa | 94 | 101 | 104 | +3 |
| Ehime | 53 | 77 | 82 | +5 |
| Kochi | 11 | 21 | 21 | $\pm 0$ |
| Fukuoka | 844 | 893 | 905 | +12 |
| Saga | 172 | 180 | 182 | +2 |
| Nagasaki | 149 | 159 | 163 | +4 |
| Kumamoto | 278 | 290 | 292 | +2 |
| Oita | 146 | 151 | 152 | +1 |
| Miyazaki | 173 | 179 | 180 | +1 |
| Kagoshima | 171 | 178 | 178 | $\pm 0$ |
| Total | 17,772 | 18,572 | 18,768 | +196 |

## Global Seven-Eleven Store Network

[Consolidated subsidiaries]

|  | May 2015 | Feb. 2016 | May 2016 | Change |
| :---: | :---: | :---: | :---: | :---: |
| Japan | 17,772 | 18,572 | 18,768 | +196 |
| North America * | 8,269 | 8,500 | 8,502 | +2 |
| U.S.A. | 7,776 | 7,995 | 7,997 | +2 |
| Canada | 493 | 505 | 505 | $\pm 0$ |
| Hawaii | 60 | 63 | 63 | $\pm 0$ |
| China [Beijing] | 176 | 187 | 192 | +5 |
| China [Tianjin] | 56 | 70 | 65 | (5) |
| China [Chengdu] | 59 | 60 | 56 | (4) |
| Sub-total | 26,392 | 27,452 | 27,646 | +194 |
| * Figures for "North America" are the number of franchised stores and directly operated stores operated by 7-Eleven, Inc. |  |  |  |  |


| [Area licensees] |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Mar. 2015 | Dec. 2015 | Mar. 2016 | Change |
| South Korea | 7,327 | 8,000 | 8,133 | +133 |
| China <br> [Hong Kong and others]* | 1,673 | 1,727 | 1,736 | +9 |
| China [Shanghai] | 73 | 81 | 83 | +2 |
| China [Shandong] | 28 | 32 | 33 | +1 |
| China [Chongqing] | 11 | 25 | 24 | (1) |
| Taiwan | 5,037 | 5,029 | 5,041 | +12 |
| Thailand | 8,334 | 8,832 | 9,043 | +211 |
| Philippines | 1,341 | 1,602 | 1,655 | +53 |
| Malaysia | 1,802 | 1,944 | 1,951 | +7 |
| Singapore | 488 | 458 | 453 | (5) |
| Indonesia | 187 | 187 | 182 | (5) |
| Australia | 610 | 626 | 627 | +1 |
| UAE | - | 2 | 2 | $\pm 0$ |
| U.S.A. | 288 | 305 | 305 | $\pm 0$ |
| Mexico | 1,874 | 1,879 | 1,874 | (5) |
| Norway | 155 | 156 | 156 | $\pm 0$ |
| Sweden | 193 | 185 | 186 | +1 |
| Denmark | 191 | 189 | 186 | (3) |
| Sub-total | 29,612 | 31,259 | 31,670 | +411 |
| * Figures for China <br> Province and Maca | Hong Kong | nd others] | clude Guan | Dong |


|  | May 2015 | Feb. 2016 | May 2016 | Change |
| :--- | ---: | ---: | ---: | ---: |
| Total worldwide | 56,004 | 58,711 | 59,316 | +605 |

Notes: 1. Figures for overseas stores are as of the end of March, or as of the end of December.
2. As of May 31, 2016, Seven-Eleven Japan operates in 46 prefectures out of 47 prefectures in Japan.

The number of 7-Eleven stores around the world including area licensees are 59,572 stores.

## III. Store Information of Superstore Operations

## (1) Ito-Yokado

(Square meters)

|  | Store name | Location | Date | Sales floor space | Directly managed sales floor space |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Openings | Shokuhinkan Minowa [S\&B] (food specialty store) | Tokyo | Apr. 22, 2016 | 983 | 983 |
|  | Seven Park Ario Kashiwa | Chiba | Apr. 25, 2016 | 65,000 | 11,143 |
|  | Shokuhinkan Hiratsuka (food specialty store) | Kanagawa | Oct. 6, 2016 | - | - |
| Closures | THE PRICE Senju [S\&B] | Tokyo | Apr. 10, 2016 | - | 3,540 |
|  | Shokuhinkan Honmoku (food specialty store) | Kanagawa | Jul. 18, 2016 | - | 2,625 |
|  | Togoshi | Tokyo | - | - | 1,524 |
|  | Shokuhinkan Kurashiki (food specialty store) | Okayama | - | - | 2,522 |

Notes: 1. In addition to the above, 1 store will be opened and 16 stores will be closed in the fiscal year ending February 28, 2017.
2. S\&B stands for Scrap \& Build.
(2) York-Benimaru
(Square meters)

|  |  |  |  | Sate | Sales floor space |
| :--- | :--- | :--- | :--- | :--- | :--- | | Directly managed |
| :---: |
| sales floor space |

Note: In addition to the above, 8 stores will be opened and 1 store will be closed in the fiscal year ending February $28,2017$.
(3) China [Superstores]
(Square meters)

|  | Store name | Location | Date | Sales floor space |
| :--- | :--- | :--- | :--- | :---: |
| Closure | Daxing | Beijing | Jun. 30, 2016 | 17,498 |

IV. Store Information of Department Store Operations
(Square meters)

|  | Store name | Location | Date | Sales floor space |
| :--- | :--- | :--- | :--- | :---: |
| Closures | Sogo Kashiwa | Chiba | Sep. 30, 2016 | 28,096 |
|  | Seibu Asahikawa | Hokkaido | Sep. 30, 2016 | 30,043 |

## V. Number of Stores by Type

\section*{Seven-Eleven Japan <br> | Jap | Three Months Ended <br> May 31, 2015 |  |  | Three Months Ended May 31, 2016 |  |  | Fiscal Year EndedFeb. 29, 2016 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Change | Composition (\%) |  | Change | Composition (\%) |  | Change | Composition (\%) |
| Number of stores | 17,772 | +281 | 100.0 | 18,768 | +196 | 100.0 | 18,572 | +1,081 | 100.0 |
| Franchised stores | 17,301 | +280 | 97.3 | 18,273 | +202 | 97.4 | 18,071 | +1,050 | 97.3 |
| Type A | 4,382 | +29 | 24.7 | 4,496 | +48 | 24.0 | 4,448 | +95 | 24.0 |
| Type C | 12,919 | +251 | 72.7 | 13,777 | +154 | 73.4 | 13,623 | +955 | 73.4 |
| Directly operated stores | 471 | +1 | 2.7 | 495 | (6) | 2.6 | 501 | +31 | 2.7 |
| Open 24 hours | 17,337 | +232 | 97.6 | 18,157 | +134 | 96.7 | 18,023 | +918 | 97.0 |
| With liquor license | 17,563 | +256 | 98.8 | 18,517 | +190 | 98.7 | 18,327 | +1,020 | 98.7 |
| With cigarette license | 16,979 | +271 | 95.5 | 17,977 | +246 | 95.8 | 17,731 | +1,023 | 95.5 |

7-Eleven, Inc.

|  | Three Months Ended <br> Mar. 31, 2015 |  |  | Three Months Ended <br> Mar. 31, 2016 |  |  | Fiscal Year Ended <br> Dec. 31, 2015 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Change | Composition (\%) |  | Change | Composition (\%) |  | Change | Composition (\%) |
| Number of stores | 8,269 | (28) | 100.0 | 8,502 | +2 | 100.0 | 8,500 | +203 | 100.0 |
| Franchised stores | 6,411 | +21 | 77.5 | 6,771 | +19 | 79.6 | 6,752 | +362 | 79.4 |
| BCP stores [Type A] | 433 | +1 | 5.2 | 448 | +2 | 5.3 | 446 | +14 | 5.2 |
| Type C | 5,978 | +20 | 72.3 | 6,323 | +17 | 74.4 | 6,306 | +348 | 74.2 |
| Directly operated stores | 1,858 | (49) | 22.5 | 1,731 | (17) | 20.4 | 1,748 | (159) | 20.6 |
| With Gasoline station | 3,152 | (13) | 38.1 | 3,176 | +8 | 37.4 | 3,168 | +3 | 37.3 |

* BCP stands for Business Conversion Program.


## VI. Sales Floor Space

| Ito-Yokado | Three Months Ended May 31, 2015 |  |  |  | (Square meters) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Three Months Ended <br> May 31, 2016 |  | Fiscal Year Ended <br> Feb. 29, 2016 |  |
|  |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |
| Total sales floor space | 2,802,088 | 100.4 | 2,879,489 | 102.8 | 2,802,078 | 98.9 |
| Directly managed floor space | 1,591,709 | 97.1 | 1,590,221 | 99.9 | 1,590,958 | 97.6 |
| Weighted average floor space | 1,591,653 | 97.1 | 1,589,376 | 99.9 | 1,591,697 | 96.8 |


| York-Benimaru |  |  |  |  | (Square meters) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Three Months Ended May 31, 2015 |  | Three Months Ended May 31, 2016 |  | Fiscal Year Ended <br> Feb. 29, 2016 |  |
|  |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |
| Total sales floor space | 628,639 | 102.7 | 642,777 | 102.2 | 640,667 | 101.9 |
| Directly managed floor space | 485,123 | 102.8 | 496,134 | 102.3 | 494,201 | 101.9 |
| Weighted average floor space ${ }^{*}$ | 475,115 | 103.2 | 486,126 | 102.3 | 479,684 | 103.2 |

[^2]This document contains certain statements based on the Company's current plans, estimates, strategies, and beliefs; all statements that are not historical fact are forward-looking statements. These statements represent the judgments and hypotheses of the Company's management based on currently available information. It is possible that the Company's future performance will differ from the contents of these forward-looking statements. Accordingly, there is no assurance that the forward-looking statements in this document will prove to be accurate.


[^0]:    *1. Group's total sales include the sales of Seven-Eleven Japan and 7-Eleven, Inc. franchisees.
    *2. Life Foods is a wholly owned subsidiary which produces and sells delicatessen in York-Benimaru stores.
    *3. Eliminations / corporate in operating income mainly reflect the Company's operating expenses relating to the Group strategy.

[^1]:    * From January 2006, Seven-Eleven Japan's short-term rating is its rating as the guarantor of 7-Eleven, Inc.'s commercial paper program.

[^2]:    * Excluding floor space of the stores which has been closed.

