## Brief Summary for the First Quarter of FY2014

July 4, 2013
Seven \& i Holdings Co., Ltd.

## CONSOLIDATED RESULTS

## 1. Financial Results

(Millions of yen)

|  | Three Months Ended May 31, 2012 <br> YOY(\%) |  | Three Months Ended May 31, 2013 <br> YOY(\%) |  | Fiscal Year Ended Feb. 28, 2013 YOY(\%) |  | Fiscal Year Ending <br> Feb. 28, 2014 (Forecast) <br>  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Group sales ${ }^{* 1}$ | 2,039,986 | 108.7 | 2,279,820 | 111.8 | 8,507,647 | 105.7 | 9,560,000 | 112.4 |
| Revenues from operations | 1,207,028 | 107.5 | 1,364,939 | 113.1 | 4,991,642 | 104.3 | 5,640,000 | 113.0 |
| Convenience store operations | 443,292 | 118.2 | 601,167 | 135.6 | 1,899,573 | 112.3 | 2,495,000 | 131.3 |
| Superstore operations | 497,947 | 101.6 | 496,737 | 99.8 | 1,994,588 | 100.1 | 2,030,000 | 101.8 |
| Department store operations | 212,892 | 101.6 | 211,918 | 99.5 | 884,028 | 98.2 | 887,000 | 100.3 |
| Food services | 19,689 | 107.7 | 19,691 | 100.0 | 78,361 | 100.4 | 79,000 | 100.8 |
| Financial services | 34,606 | 114.7 | 39,379 | 113.8 | 144,355 | 111.4 | 160,000 | 110.8 |
| Others | 12,570 | 109.2 | 12,388 | 98.6 | 50,210 | 105.8 | 52,000 | 103.6 |
| Eliminations / corporate | $(13,970)$ |  | $(16,343)$ |  | $(59,475)$ |  | $(63,000)$ |  |
| Operating income (loss) | 67,291 | 98.6 | 73,692 | 109.5 | 295,685 | 101.2 | 340,000 | 115.0 |
| Convenience store operations | 50,407 | 112.3 | 53,196 | 105.5 | 221,764 | 103.3 | 249,000 | 112.3 |
| Superstore operations | 6,851 | 47.3 | 7,408 | 108.1 | 25,491 | 78.6 | 39,600 | 155.3 |
| Department store operations | 1,149 | 93.4 | 672 | 58.5 | 8,029 | 80.7 | 8,900 | 110.8 |
| Food services | (97) |  | 286 |  | 721 |  | 1,400 | 194.0 |
| Financial services | 8,639 | 116.4 | 11,220 | 129.9 | 37,425 | 110.8 | 41,400 | 110.6 |
| Others | 836 | 134.7 | 1,022 | 122.2 | 3,886 | 168.7 | 4,000 | 102.9 |
| Eliminations / corporate | (494) |  | (113) |  | $(1,634)$ |  | $(4,300)$ |  |
| Non-operating income | 2,580 | 106.3 | 3,907 | 151.4 | 11,064 | 109.0 |  |  |
| Non-operating expenses | 2,954 | 120.9 | 3,918 | 132.6 | 10,913 | 120.7 |  |  |
| Ordinary income | 66,917 | 98.1 | 73,681 | 110.1 | 295,836 | 100.9 | 337,000 | 113.9 |
| Special gains | 427 | 7.0 | 229 | 53.7 | 2,147 | 20.6 |  |  |
| Special losses | 6,012 | 13.4 | 6,517 | 108.4 | 35,261 | 48.4 |  |  |
| Income before income taxes and minority interests | 61,333 | 208.5 | 67,394 | 109.9 | 262,722 | 113.8 |  |  |
| Net income | 32,591 | 248.7 | 37,433 | 114.9 | 138,064 | 106.3 | 170,000 | 123.1 |
| Net income per share | $\begin{array}{r} \hline \text { yen } \\ 36.89 \end{array}$ | $\begin{gathered} \hline \hline \% \\ 248.8 \end{gathered}$ | $\begin{array}{r} \text { yen } \\ 42.37 \end{array}$ | $\begin{array}{r} \hline \% \\ 114.9 \end{array}$ | $\begin{array}{r} \hline \text { yen! } \\ 156.26 \end{array}$ | 106.3 ${ }^{\%}$ | $\begin{array}{r} \text { yen } \\ 192.41 \end{array}$ | $\begin{gathered} \hline \hline \% \\ 123.1 \end{gathered}$ |

Number of shares outstanding

| Average $^{* 2}$ | $883,523,995$ | $883,548,039$ | $883,532,139$ |
| :--- | ---: | ---: | ---: |
| End of period $^{* 2}$ | $883,534,037$ | $883,583,802$ | $883,534,869$ |

*1. Total Group sales include the sales of Seven-Eleven Japan and 7-Eleven, Inc. franchisees.
Convenience store's total sales including total store sales of Seven-Eleven Japan and 7-Eleven, Inc. for three months ended 2012 and 2013, fiscal year ended Feb. 28, 2013, and fiscal year ending Feb. 28, 2014 are 1,276,250 million yen, 1,516,049 million yen, 5,415,578 million yen and $6,415,000$ million yen, respectively.
*2. Excluding treasury stock
Exchange rates

|  |  | Three Months Ended <br> May 31, 2012 | Three Months Ended May 31, 2013 | Fiscal Year Ended <br> Feb. 28, 2013 | Fiscal Year Ending Feb. 28, 2014 (Forecast) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Income statements | U.S.\$1= | 79.35 yen | 92.46 yen | 79.81 yen | 92.00 yen |
|  | 1yuan= | 12.66 yen | 14.89 yen | 12.72 yen | 14.50 yen |
| Balance sheets | U.S.\$1= | 82.19 yen | 94.05 yen | 86.58 yen | --------- |
|  | 1yuan= | 13.05 yen | 15.16 yen | 13.91 yen | - |

## (Reference) Operating income before amortization of goodwill

(Millions of yen)


Note: From the fiscal year ending February 28, 2014, the Company and its domestic consolidated subsidiaries (except for certain operating companies) have changed the depreciation method for property and equipment from the declining-balance method to the straight-line method. As a result of this change, the forecast of operating income and ordinary income would increase by 24.8 billion yen.

## 2. Major Factors for Changes in Financial Results for the First Quarter of FY2014 <br> *For results of principal operating companies, please refer to page 5 to 6.

(Millions of yen)

|  | Three Months ended <br> May 31, 2013 |  |  |
| :--- | :---: | :---: | :--- |
| Total Group sales ${ }^{*}$ | $\mathbf{2 , 2 7 9 , 8 2 0}$ | $+\mathbf{2 3 9 , 8 3 4}$ | Major Factors |
|  |  |  | (1) Increase in revenues from operations <br> (2) Growth in total store sales in convenience store operations <br> Higher sales due to increased stores at Seven-Eleven Japan and contribution <br> by introduction of SEVEN CAFE and strong sales of Seven Premium <br> private-brand products. <br> Higher sales of merchandise and gasoline at 7-Eleven, Inc. and effect of yen <br> depreciation. |


| Revenues from <br> operations | $\mathbf{1 , 3 6 4 , 9 3 9}$ | $\mathbf{+ 1 5 7 , 9 1 1}$ | (1) Higher revenues in convenience store operations <br> (2) Higher revenues in financial services |
| :--- | ---: | ---: | :--- |
| Operating income | 73,692 | $+\mathbf{6 , 4 0 0}$ |  |
| Convenience stores | 53,196 | $+\mathbf{2 , 7 8 9}$ |  |

[^0]
## 3. Segment Information

## (1) Business Segment Information

(Millions of yen)

|  | Three Month May 31, | $\begin{gathered} \text { is Ended } \\ 2012 . . . . . \\ \text { YOY(\%) } \end{gathered}$ | Three Months Ended <br> May 31,2013 <br> YOY(\%) <br> Composition <br> (\%) |  |  | Fiscal Year Ended <br> Feb. 28, 2013 <br> YOY(\%) |  | Fiscal Year Ending <br> Feb. 28, 2014 (Forecast) <br> $\vdots$ YOY(\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Capital expenditures |  |  |  |  |  |  |  |  |
| Convenience store operations | 38,008 | 156.9 | 53,653 | 141.2 | 54.8 | 214,250 | 129.9 | 204,000 95.2 |
| Superstore operations | 8,817 | 79.3 | 25,184 | 285.6 | 25.7 | 54,243 | 134.7 | 69,000 127.2 |
| Department store operations | 5,297 | 79.9 | 6,117 | 115.5 | 6.2 | 18,265 | 113.7 | 16,000 87.6 |
| Food services | 386 | 499.2 | 441 | 114.3 | 0.5 | 1,407 | 169.3 | 1,200 85.3 |
| Financial services | 8,960 | 140.0 | 10,535 | 117.6 | 10.8 | 40,945 | 152.9 | 43,000 105.0 |
| Others | 1,168 | 76.6 | 1,888 | 161.6 | 1.9 | 4,331 | 139.1 | 6,800 157.0 |
| Corporate | 391 | 70.3 | 122 | 31.4 | 0.1 | 772 | 22.9 | -: - |
| Total | 63,030 | 124.7 | 97,944 | 155.4 | 100.0 | 334,216 | 130.8 | 340,000 101.7 |
| Depreciation and amortization |  |  |  |  |  |  |  |  |
| Convenience store operations | 19,142 | 112.0 | 21,170 | 110.6 | 60.3 | 83,987 | 114.6 | 96,000 114.3 |
| Superstore operations | 6,836 | 105.3 | 4,419 | 64.6 | 12.6 | 29,129 | 101.8 | 19,000 65.2 |
| Department store operations | 3,630 | 108.6 | 3,379 | 93.1 | 9.6 | 14,662 | 104.7 | 12,000 81.8 |
| Food services | 151 | 98.0 | 103 | 68.1 | 0.3 | 639 | 95.8 | 500 78.2 |
| Financial services | 5,728 | 122.6 | 5,233 | 91.4 | 14.9 | 23,668 | 116.4 | 25,000 105.6 |
| Others | 619 | 100.0 | 584 | 94.4 | 1.7 | 2,484 | 96.0 | 3,300 132.8 |
| Corporate | 266 | 266.4 | 213 | 80.3 | 0.6 | 1,094 | 228.1 | 200 18.3 |
| Total | 36,375 | 112.0 | 35,105 | 96.5 | 100.0 | 155,666 | 111.2 | 156,000 : 100.2 |
| Amortization of goodwill |  |  |  |  |  |  |  |  |
| Convenience store operations | 1,117 | 98.1 | 1,991 | 178.1 | 44.5 | 4,895 | 135.2 |  |
| Superstore operations | 843 | 100.0 | 782 ) | 92.8 | 17.5 | 3,372 | 100.0 |  |
| Department store operations | 1,321 | 100.7 | 1,322 | 100.0 | 29.6 | 5,295 | 100.8 |  |
| Food services |  |  |  |  | - |  | - |  |
| Financial services | 156 | 119.4 | 360 | 230.4 | 8.1 | 805 | 132.0 |  |
| Others | 14 | 100.0 | 17 | 118.1 | 0.4 | 61 | 104.5 |  |
| Total | 3,454 | 100.4 | 4,474 | 129.5 | 100.0 | 14,430 | 111.7 |  |
| Impairment loss |  |  |  |  |  |  |  |  |
| Convenience store operations | 2,071 | 138.2 | 1,251 | 60.4 | 56.6 | 5,944 | 138.2 |  |
| Superstore operations | 454 | 224.1 | 142 ! | 31.3 | 6.4 | 3,790 | 52.4 |  |
| Department store operations | 667 | 222.8 | 702 | 105.3 | 31.8 | 7,782 | 377.9 |  |
| Food services | 129 | 104.9 | 85 | 65.8 | 3.9 | 410 | 96.0 |  |
| Financial services | 67 | - | 29 | 44.3 | 1.4 | 373 | 381.2 |  |
| Others |  |  |  |  | - | 28 | 8.6 |  |
| Total | 3,390 | 159.5 | 2,211 | 65.2 | 100.0 | 18,330 | 126.8 |  |

Notes: 1. Capital expenditures include long-term leasehold deposits and advances for store construction.
An increase of the future amortization of asset, resulting from the adoption of the "Accounting Standard for Asset Retirement Obligations" is not included.
2. Capital expenditures include investments related to openings of stores for each fiscal year and beyond.
3. From the fiscal year ending February 28, 2014, the Company and its domestic consolidated subsidiaries (except for certain operating companies) have changed the depreciation method for property and equipment from the declining-balance method to the straight-line method. As a result of this change, forecast of depreciation and amortization would decrease by 24.8 billion yen.
4. Amortization of goodwill include only the amount record on selling, general and administrative expenses.
(2) Geographic Area Segment Information
(Millions of yen)

|  | Three Months Ended May 31, $2012 . . . .$. YOY(\%) | Three Months Ended <br> May 31, 2013 ............ <br> YOY(\%) <br> Composition <br> $(\%)$ | Fiscal Year Ended Feb. 28, 2013...... YOY(\%) |
| :---: | :---: | :---: | :---: |
| Revenues from operations |  | ! |  |
| Japan | 886,016 103.0 | 899,688 101.5 65.9 | 3,625,974 101.0 |
| North America | 293,340 123.4 | 436,456 148.8 32.0 | 1,269,302 114.7 |
| Others | 27,827 111.5 | 29,013 104.3 2.1 | 97,226 108.6 |
| Eliminations | (156)! | (219) : -i | (861) |
| Total | 1,207,028 107.5 | 1,364,939 : 113.1 | 4,991,642 104.3 |
| Operating income |  |  |  |
| Japan | 62,332 93.5 | 70,900 113.7 96.2 | 263,443 100.7 |
| North America | 4,568 803.1 | 3,469 76.0 : 4.7 | 33,137 113.6 |
| Others | 388 : 38.8 | (689): - (0.9) | (909): |
| Eliminations | 1 | 10 - - | 13 ! |
| Total | 67,291: 98.6 | 73,692 : 109.5 | 295,685 : 101.2 |

Note: "Others" consists of the business results in China.
4. Interest-Bearing Debt
(Millions of yen)

|  | Three Mo <br> May 3 | s Ended <br> 2012 YOY(\%) | Three Months Ended <br> May 31, 2013 <br> $Y O Y(\%)$ |  | Fiscal Year Ended <br> Feb. 28, 2013 <br> YOY(\%) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Short-term loans | 139,900 | 72.1 | 118,250 | 84.5 | 145,750 | 104.3 |
| Current portion of long-term loans | 99,914 | 82.6 | 127,166 | 127.3 | 124,857 | 140.6 |
| Current portion of bonds | 10,000 | 27.8 | 63,999 | 640.0 | 63,999 | 640.0 |
| Commercial paper | - | - | 21,808 |  |  |  |
| Sub-total | 249,814 | 71.2 | 331,225 | 132.6 | 334,607 | 128.7 |
| Bonds | 293,979 | 111.4 | 384,984 | 131.0 | 229,983 | 90.6 |
| Long-term loans | 257,457 | 147.3 | 310,381 | 120.6 | 281,893 | 142.2 |
| Commercial paper | - | - | 4,335 |  | 6,579 | - |
| Sub-total | 551,437 | 120.6 | 699,701 | 126.9 | 518,456 | 114.7 |
| Total | 801,251 | 99.1 | 1,030,927 | 128.7 | 853,064 | 119.8 |
| Ratio to total assets (\%) | 19.6 | (1.0) | 22.2 | +2.6 | 20.0 | +1.7 |
| Ratio to owners' equity (\%) | 44.8 | (2.9) | 53.3 | +8.5 | 45.1 | +4.8 |

Interest-Bearing Debt by Business Segment

| Convenience store operations | 61,642 | 333.5 | 162,541 | 263.7 | 132,144 | 451.7 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Superstore operations | 23,573 | 89.5 | 19,732 | 83.7 | 22,045 | 84.1 |
| Department store operations | 200,684 | 74.2 | 186,575 | 93.0 | 185,005 | 92.4 |
| Food services |  |  |  |  |  |  |
| Others | 1,125 | 60.0 | 375 | 33.3 | 750 | 50.0 |
| Corporate | 209,979 | 100.0 | 309,984 | 147.6 | 209,982 | 100.0 |
| Sub-total (excluding financial services) | 497,004 | 94.3 | 679,209 | 136.7 | 549,928 | 117.7 |
| Financial services | 304,247 | 108.2 | 351,718 | 115.6 | 303,136 | 123.7 |
| Total | 801,251 | 99.1 | 1,030,927 | 128.7 | 853,064 | 119.8 |

## Bond Information

(As of May 31, 2013)

|  | Amount | Date of issue | Coupon | Redemption date |
| :---: | :---: | :---: | :---: | :---: |
| Issued by Seven \& i Holdings |  |  |  |  |
| 1st unsecured domestic straight bonds | 40 billion yen | July 3, 2008 | 1.48\% | June 20, 2013 |
| 2nd unsecured domestic straight bonds | 30 billion yen | July 3, 2008 | 1.68\% | June 19, 2015 |
| 3rd unsecured domestic straight bonds | 30 billion yen | July 3, 2008 | 1.94\% | June 20, 2018 |
| 4th unsecured domestic straight bonds | 30 billion yen | June 29, 2010 | 0.541\% | June 19, 2015 |
| 5th unsecured domestic straight bonds | 20 billion yen | June 29, 2010 | 0.852\% | June 20, 2017 |
| 6th unsecured domestic straight bonds | 60 billion yen | June 29, 2010 | 1.399\% | June 19, 2020 |
| 7th unsecured domestic straight bonds | 40 billion yen | Apr. 26, 2013 | 0.258\% | June 20, 2016 |
| 8th unsecured domestic straight bonds | 40 billion yen | Apr. 26, 2013 | 0.383\% | June 20, 2019 |
| 9th unsecured domestic straight bonds | 20 billion yen | Apr. 26, 2013 | 0.671\% | Mar. 20, 2023 |
| Issued by Seven Bank |  |  |  |  |
| 3rd unsecured domestic straight bonds | 24 billion yen | Dec. 4, 2006 | 1.67\% | Dec. 20, 2013 |
| 5th unsecured domestic straight bonds | 20 billion yen | July 2, 2009 | 1.038\% | June 20, 2014 |
| 6th unsecured domestic straight bonds | 30 billion yen | May 31, 2012 | 0.398\% | June 20, 2017 |
| 7th unsecured domestic straight bonds | 10 billion yen | May 31, 2012 | 0.613\% | June 20, 2019 |
| 8rd unsecured domestic straight bonds | 15 billion yen | Mar. 7, 2013 | 0.243\% | Mar. 20, 2018 |
| 9th unsecured domestic straight bonds | 20 billion yen | Mar. 7, 2013 | 0.460\% | Mar. 19, 2020 |
| 10th unsecured domestic straight bonds | 20 billion yen | Mar. 7, 2013 | 0.803\% | Mar. 20, 2023 |

Bond ratings
(As of June 30, 2013)

|  |  | S\&P | Moody's | R\&I | JCR |
| :--- | :--- | :---: | :---: | :---: | :---: |
| Seven \& i Holdings | Long-term | AA- | Aa3 | AA | AA+ |
| Seven-Eleven Japan | Long-term | AA- | - | - | AA+ |
|  | Short-term | A-1+ | P-1 | - | - |
| 7-Eleven, Inc. | Long-term | AA- | Baa1 | - | - |
| Seven Bank | Long-term | AA- | - | AA | - |

* From January 2006, Seven-Eleven Japan's short-term rating is its rating as the guarantor of 7-Eleven, Inc.'s commercial paper program.

Seven-Eleven Japan

|  | Three Months Ended <br> May 31, 2012 <br> YOY(\%) | Three Months Ended <br> May 31, 2013 <br> YOY(\%) |  | Fiscal Year Ended <br> Feb. 28, 2013 <br> YOY(\%) |  | Fiscal Year Ending Feb. 28, 2014 (Forecast) YOY(\%) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues from operations | 147,326 108.4 | 161,026 | 109.3 | 617,559 | 107.2 | 666,000 | 107.8 |
| Operating income | 45,410 103.9 | 49,298 | 108.6 | 186,763 | 102.0 | 205,000 | 109.8 |


| Total store sales | 843,850 | 110.2 | 905,195 | 107.3 | $3,508,444$ | 106.9 | $3,723,000$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Net sales of franchised stores | 822,041 | 110.7 | 881,524 | 107.2 | $3,416,986$ | 107.1 |  |
| Existing stores sales increase (\%) | +4.3 | +0.9 | +1.3 |  |  |  |  |
| Merchandise GP Margin (\%) | 30.1 | $(0.1)$ | 30.7 | +0.6 | 30.0 | +0.3 | 30.5 |
| Average daily sales per store (thousand yen) | 656 | +22 | 648 | $(8)$ | 668 | $(1)$ |  |
| Number of domestic stores | 14,196 | +191 | 15,458 | +386 | 15,072 | $+1,067$ | 16,222 |

7-Eleven, Inc.


Notes: 1. In the fiscal year ended December 2012, SEJ Asset Management \& Investment Company was established to manage tangible and intangible fixed assets received from 7-Eleven, Inc., as well as leasing operations related to 7-Eleven, Inc. From the fiscal year ended December 2012, consolidated figures of SEJ Asset Management \& Investment Company as a parent company are presented as financial figures of 7-Eleven, Inc.
2. Figures for the amounts of each fiscal year reflect adjustments to the necessary for the consolidation to Seven \& i Holdings' consolidated accounts. Operating income in U.S. dollar amounts are translated from yen amounts, which reflect adjustments to the necessary for the consolidation of Seven \& i Holdings' consolidated accounts.
*1. Exclude gasoline sales.
*2. Existing stores sales increase are calculated in U.S. dollars.
Ito-Yokado (Millions of yen)

|  | Three Months Ended $\begin{aligned} & \text { May 31, } 2012 \\ & \text { YOY(\%) } \\ & \hline \end{aligned}$ | Three Months Ended $\begin{aligned} \text { May 31, } 2013 \\ : Y O Y(\%) \\ \hline \end{aligned}$ | Fiscal Year Ended <br> Feb. 28, 2013 <br> YOY(\%) | Fiscal Year Ending Feb. 28, 2014 (Forecast) YOYY(\%) |
| :---: | :---: | :---: | :---: | :---: |
| Revenues from operations | 330,241 99.1 | 324,381: 98.2 | 1,332,292: 97.9 | 1,324,300 99.4 |
| Net sales | 322,986 98.8 | 316,653 98.0 | 1,302,923 97.6 | 1,295,000 99.4 |
| Operating income | 2,331: 42.7 | 2,721 116.7 | 9,009 85.4 | 16,800 186.5 |
| Existing stores sales increase (\%) | (3.2) | (4.4) | (4.3) | (2.8) |
| Merchandise GP Margin (\%) | 30.0 (0.3) | 30.3 +0.3 | 29.9: +0.2 | 30.2 +0.3 |
| Number of domestic stores | 172 (1) | 175 +1 | 174 +1 | 180 +6 |


| York-Benimaru |  |  | (Millions of yen) |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Three Months Ended $\begin{aligned} & \text { May 31, } 2012 \\ & \hdashline Y O Y(\%) \\ & \end{aligned}$ | Three Months Ended $\begin{aligned} \text { May 31, } 2013 \\ \hdashline Y O Y(\%) \\ \hline \end{aligned}$ | Fiscal Year Ended <br> Feb. 28, 2013 <br> YOY(\%) | Fiscal Year Ending Feb. 28, 2014 (Forecast) YOY(\%) |
| Revenues from operations | 88,870 108.3 | 92,136 103.7 | 363,862 104.4 | 386,000 106.1 |
| Net sales | 87,435 108.4 | 90,635 103.7 | 358,061:104.4 | 380,000 106.1 |
| Operating income | 2,963 54.6 | 3,182 107.4 | 11,854 79.3 | 14,300 120.6 |


| Existing stores sales increase (\%) | +4.4 | $(0.9)$ | $\pm 0.0$ | +1.4 |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Merchandise GP Margin (\%) | 25.6 | $(2.8)$ | 25.5 | $(0.1)$ | 26.0 | $(1.0)$ |
| Number of domestic stores | 177 | +1 | 184 | $\pm 0$ | 184 | +8 |



| (Reference) Results including Life Foods |
| :--- |
| \begin{tabular}{\|l|r|r|r|r|r|}
\hline
\end{tabular} |

Note: Above results are provided for convenience only, which represent internal management reporting figures.

* Life Foods is an affiliate which produces and sells delicatessen in York-Benimaru stores.


Seven \& i Food Systems (Millions of yen)

| Seven \& i Food Systems |
| :--- |
| \begin{tabular}{\|l|r|r|r|r|r|}
\hline
\end{tabular} |

$<$ Restaurant division>

| Existing stores sales increase (\%) | +8.8 |  | +2.1 | +0.8 | +1.6 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Merchandise GP Margin (\%) | 68.5 | +0.3 | 69.5 | +1.0 | 69.0 |
| Number of domestic stores | 485 | $(1)$ | 478 | +2 | 476 |
|  | $(10)$ | 478 | +2 |  |  |

Notes: 1. Change in number of stores represent the net change from the beginning of fiscal year.
2. From the fiscal year ending February 28, 2014, Seven-Eleven Japan, Ito-Yokado, York-Benimaru, and Seven \& i Food Systems have changed the depreciation method for property and equipment from the declining-balance method to the straight-line method.

STORE INFORMATION

1. Store Openings and Closures of Major Group Companies

|  | $\begin{array}{r} \text { May } 2012 \\ \\ \hline \end{array}$ |  | $\begin{array}{r} \text { May } 2013 \ldots . . . . . \\ : \text { Cohange } \end{array}$ |  | $\begin{array}{r} \text { Feb. } 2013 \\ \\ \hline \end{array}$ |  | Feb. 2014 (forecast) <br> Cöhange |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |
| Seven-Eleven Japan | 14,196 | +191 | 15,458 | +386 | 15,072 | ,067 | 16,222 | 1,150 |
| Openings | 260 |  | 475 |  | 1,354 |  | 1,500 |  |
| Closures | 69 |  | 89 |  | 287 |  | 350 |  |
| Relocations, etc. | 59 |  | 69 |  | 237 |  |  |  |
| Terminations of contract | 10 |  | 20 |  | 50 |  | , |  |
| 7-Eleven, Inc. ${ }^{* 1}$ | 7,263 | +114 | 8,165 | +47 | 8,118 | +969 | 8,533 | +415 |
| Openings | 129 |  | 81 |  | 1,078 |  | 600 |  |
| Closures | 15 |  | 34 |  | 109 |  | 185 |  |
| SEVEN-ELEVEN (BEIJING) ${ }^{* 1,2}$ | 151 | +4 | 133 : |  | 200 ! | +53 | 169 ! |  |
| Openings | 4 |  | 1 |  | 54 |  | 39 |  |
| Closures | 0 |  | 6 |  | 1 |  | 8 |  |
| SEVEN-ELEVEN (TIANJIN) ${ }^{* 1,2}$ | ' |  | 61 |  | -: |  | 80 |  |
| Openings | -: |  | 0 ! |  | -: |  | 25 |  |
| Closures | - |  | 1 |  | -1 |  | 7 |  |
| SEVEN-ELEVEN (CHENGDU) ${ }^{* 1}$ | 53 | +12 | 85 ! | (2) | 87 ' | +46 | 87 ! | $\pm 0$ |
| Openings | 12 |  | 5 |  | 47 |  | 13 ' |  |
| Closures | 0 |  | 7 |  | 1 |  | 13 ! |  |
| Superstore operations |  |  |  |  |  |  |  |  |
| Ito-Yokado | 172 | (1) | 175 | +1 | 174 | +1 | 180 | +6 |
| Openings | 0 |  | 2 |  | 3 |  | 9 |  |
| Closures | 1 |  | 1 ! |  | 2 |  | 3 ! |  |
| York-Benimaru*3 | 177 | +1 | 184 ! | $\pm 0$ | 184 | +8 | 196 ! | +12 |
| Openings | 2 |  | 1 |  | 11 |  | 14 |  |
| Closures | 1 |  | 1 |  | 2 ! |  | 1 |  |
| York Mart | 69 | +1 | 73 | +2 | 71 | +3 | 74 | +3 |
| Openings | 2 |  | 2 |  | 5 |  | 3 |  |
| Closures | 1 |  | 0 ! |  | 2 |  | 0 ! |  |
| Hua Tang Yokado Commercial ${ }^{* 1}$ | 8 ! | $\pm 0$ | 9 ! | +1 | 8 ! | $\pm 0$ | 9 | +1 |
| Openings | 0 |  | 1 |  | 0 |  | 1 ! |  |
| Closures | 0 |  | 0 |  | 0 |  | 0 |  |
| Chengdu Ito-Yokado ${ }^{* 1}$ | 5 | $\pm 0$ | 5 | $\pm 0$ | 5 | $\pm 0$ | 6 | +1 |
| Openings | 0 |  | 0 |  | 0 |  | 1 |  |
| Closures | 0 |  | 0 |  | 0 |  | 0 |  |
| Akachan Honpo ${ }^{* 4}$ | 87 | $\pm 0$ | 92 | $\pm 0$ | 92 ! | +5 | 96 | +4 |
| Openings | 2 |  | 1 |  | 9 |  | 8 - |  |
| Closures | 2 |  | 1 |  | 4 |  | 4 |  |
| Department store operations |  |  |  |  |  |  |  |  |
| Sogo \& Seibu | 26 | $\pm 0$ | 24 | $\pm 0$ | 24 ! | (2) | 24 ! | $\pm 0$ |
| Openings | 0 |  | 0 |  | 0 |  | 0 |  |
| Closures | 0 |  | 0 ! |  | 2 |  | 0 |  |
| $\mathrm{LOFT}^{* 5}$ | 76 | +3 | 84 | +2 | 82 ! | +9 | 89 | +7 |
| Openings | 3 |  | 5 |  | 9 |  | 10 |  |
| Closures | 0 |  | 3 |  | 0 |  | 3 |  |
| Food services |  |  |  |  |  |  |  |  |
| Seven \& i Food Systems | 855 ! | (3) | 847 ! | +3 | 844 ! | (14) | 851 ! | +7 |
| Restaurant division | 485 | (1) | 478 | +2 | 476 | (10) | 478 | +2 |
| Openings | 4 |  | 4 |  | 12 |  | 10 |  |
| Closures | 5 |  | 2 |  | 22 |  | 8 |  |
| Meal provision service division | 245 ! | +1 | 250 ! | +3 | 247 ! | +3 | 255 ! | +8 |
| Fast food division | 125 ! | (3) | 119 ! | (2) | 121 ! | (7) | 118 ! | (3) |
| Seven \& i Restaurant (Beijing) ${ }^{* 1}$ | 3 | $\pm 0$ | $3!$ | $\pm 0$ | $3!$ | $\pm 0$ | $1!$ | (2) |
| Opening | 0 |  | 0 |  | 0 |  | 0 |  |
| Closure | 0 ! |  | 0 ! |  | 0 ! |  | 2 ! |  |

Note: Change refers to net change from the beginning of the fiscal year.
*1. Figures are as of the end of March, or as of the end of December.
*2. The number of stores in Tianjin, China which was included in SEVEN-ELEVEN (BEIJING) for May 2012 and FY2013 are 29 and 62 stores, respectively. Due to the establishment of SEVEN-ELEVEN (TIANJIN) on November 2012, 62 stores which was included in SEVEN-ELEVEN (BEIJING) has been transferred to SEVEN-ELEVEN (TIANJIN) in the FY2014.
*3. York-Benimaru's store openings for FY2013 and FY2014 (forecast) include the reopening of 1 remodeled store that had been closed as a result of the earthquake disaster.
*4. The number of Akachan Honpo stores includes 3 franchised stores.
*5. The number of LOFT stores includes 9 franchised stores for May 2012, 10 franchised stores for May 2013 and 11 franchised stores for FY2013.

## 2. Convenience Store Operations Network

(1) Domestic Store Network

|  | May 2012 | Feb. 2013 | May 2013 | Change |
| :---: | :---: | :---: | :---: | :---: |
| Hokkaido | 851 | 881 | 883 | +2 |
| Iwate | 78 | 87 | 87 | $\pm 0$ |
| Miyagi | 336 | 344 | 346 | +2 |
| Akita | 3 | 14 | 23 | +9 |
| Yamagata | 151 | 156 | 157 | +1 |
| Fukushima | 373 | 387 | 388 | +1 |
| Ibaraki | 560 | 577 | 583 | +6 |
| Tochigi | 364 | 375 | 379 | +4 |
| Gunma | 380 | 406 | 414 | +8 |
| Saitama | 936 | 972 | 995 | +23 |
| Chiba | 819 | 860 | 861 | +1 |
| Tokyo | 1,884 | 1,984 | 2,028 | +44 |
| Kanagawa | 1,016 | 1,067 | 1,098 | +31 |
| Niigata | 364 | 376 | 379 | +3 |
| Toyama | 76 | 87 | 92 | +5 |
| Ishikawa | 47 | 71 | 73 | +2 |
| Fukui | 32 | 40 | 44 | +4 |
| Yamanashi | 170 | 170 | 173 | +3 |
| Nagano | 394 | 405 | 411 | +6 |
| Gifu | 91 | 104 | 112 | +8 |
| Shizuoka | 529 | 562 | 570 | +8 |
| Aichi | 680 | 766 | 801 | +35 |
| Mie | 51 | 62 | 65 | +3 |
| Shiga | 179 | 183 | 186 | +3 |
| Kyoto | 211 | 225 | 231 | +6 |
| Osaka | 658 | 732 | 757 | +25 |
| Hyogo | 432 | 462 | 469 | +7 |
| Nara | 78 | 85 | 90 | +5 |
| Wakayama | 46 | 49 | 49 | $\pm 0$ |
| Shimane | 9 | 10 | 10 | $\pm 0$ |
| Okayama | 228 | 243 | 247 | +4 |
| Hiroshima | 435 | 451 | 459 | +8 |
| Yamaguchi | 246 | 257 | 258 | +1 |
| Tokushima |  |  | 53 | +53 |
| Kagawa |  |  | 39 | +39 |
| Fukuoka | 713 | 751 | 759 | +8 |
| Saga | 148 | 154 | 155 | +1 |
| Nagasaki | 99 | 107 | 110 | +3 |
| Kumamoto | 230 | 241 | 246 | +5 |
| Oita | 95 | 114 | 119 | +5 |
| Miyazaki | 145 | 150 | 151 | +1 |
| Kagoshima | 59 | 105 | 108 | +3 |
| Total | 14,196 | 15,072 | 15,458 | +386 |

(2) Global Seven-Eleven Store Network

|  | May 2012 | Feb. 2013 | May 2013 | Change |
| :--- | ---: | ---: | ---: | ---: |
| Japan | 14,196 | 15,072 | 15,458 | +386 |
| U.S.A. and Canada | 7,263 | 8,118 | 8,165 | +47 |
| Hawai | 58 | 59 | 59 | $\pm 0$ |
| China (Beijing)* | 151 | 200 | 133 | - |
| China (Tianjin)* | - | - | 61 | - |
| China (Chengdu) | 53 | 87 | 85 | $(2)$ |
| Sub-total | 21,721 | 23,536 | 23,961 | +425 |

Note: Stores presented above shows number of stores managed by consolidated subsidiaries.
*The number of stores in Beijing for May 2012 and FY2013 includes 29 and 62 stores in Tianjing, respectively.
(Area licensee)

|  | Mar. 2012 | Dec. 2012 | Mar. 2013 | Change |
| :---: | :---: | :---: | :---: | :---: |
| South Korea | 5,831 | 6,986 | 7,031 | +45 |
| China (Hong Kong and others) | 1,517 | 1,544 | 1,550 | +6 |
| China (Shanghai) | 99 | 84 | 77 | (7) |
| China (Shandong) | - | 4 | 10 | +6 |
| Taiwan | 4,815 | 4,852 | 4,851 | (1) |
| Thailand | 6,479 | 6,822 | 7,041 | +219 |
| Philippines | 715 | 829 | 847 | +18 |
| Malaysia | 1,346 | 1,407 | 1,419 | +12 |
| Singapore | 562 | 570 | 570 | $\pm 0$ |
| Indonesia | 67 | 117 | 120 | +3 |
| Australia | 585 | 595 | 595 | $\pm 0$ |
| U.S.A. | 521 | 368 | 370 | +2 |
| Mexico | 1,366 | 1,498 | 1,506 | +8 |
| Norway | 162 | 161 | 159 | (2) |
| Sweden | 186 | 189 | 189 | $\pm 0$ |
| Denmark | 197 | 197 | 197 | $\pm 0$ |
| Sub-total | 24,448 | 26,223 | 26,532 | +309 |

Notes: 1. Figures for "U.S.A. and Canada" are the number of franchised stores and directly operated stores operated by 7-Eleven, Inc.
2. Figures for China (Hong Kong and others) include Guang Dong Province and Macau.

|  | May 2012 | Feb. 2013 | May 2013 | Change |
| :--- | ---: | ---: | ---: | ---: |
| Total Worldwide | 46,169 | 49,759 | 50,493 | +734 |

Note: Figures for overseas stores are as of the end of March, or as of the end of December.

[^1]
## 3. Store Information of Superstore Operations

(1) Superstore (Ito-Yokado)

Store openings and closures for the fiscal year ending February 28, 2014

| Store openings and closures for the fiscal year ending February 28, 2014 |  |  |  |  | (Square meters) |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Store name | Location | Date | Sales floor space | Directly managed sales floor space |
| Openings | THE PRICE Shonandai | Kanagawa | Mar. 7, 2013 | - | 1,102 |
|  | Ario Sendai-Izumi (S\&B) | Miyagi | Apr. 27, 2013 | 19,723 | 9,542 |
|  | Ario Ageo | Saitama | June 29, 2013 | 35,700 | 8,733 |
|  | THE PRICE Higashi-Matsuyama (S\&B) | Saitama | July 4, 2013 | - | 2,066 |
|  | Shokuhinkan Oji (food specialty store) | Tokyo | July 19, 2013 | - | 816 |
|  | Shokuhinkan Shakujii (food specialty store) | Tokyo | 2nd Half | - | - |
|  | Shokuhinkan Kamagaya (food specialty store) | Chiba | 2nd Half | - | - |
|  | Ario Ichihara | Chiba | 2nd Half | - | - |
|  | THE PRICE Noda | Chiba | 2nd Half | - | - |
| Closures | Sendai-Izumi (S\&B) | Miyagi | Apr. 24, 2013 | - | 8,887 |
|  | THE PRICE Higashi-Matsuyama (S\&B) | Saitama | June 2, 2013 | - | 7,209 |
|  | Shinkawa | Hokkaido | 2nd Half | - | 7,049 |

(2) Supermarkets (York-Benimaru)

| Store openings and closures for the fiscal year ending February 28, 2014 |  |  |  |  | (Square meters) |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Store name | Location | Date | Sales floor space | Directly managed sales floor space |
| Openings * | Ueda | Fukushima | Apr. 19, 2013 | 3,290 | 3,136 |
|  | Nakaura | Miyagi | June 13, 2013 | 2,713 | 1,934 |
| Closure | Yagawase (S\&B) | Fukushima | Apr. 14, 2013 | 19,334 | 3,397 |

*In addition to the above, plans call for 12 store openings in the fiscal year ending February 2014. Nakaura store, which had been closed as a result of the earthquake disaster, reopened after remodeling.

Note: S\&B stands for scrap and build.
(3) China (Superstores)

| Store openings and closures for the fiscal year ending December 31, 2013 |  |  | (Square meters) |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Store name | Location | Date | Sales floor space |
| Openings | Shokuhinkan San Li Tun | Beijing | Mar. 1, 2013 | 2,040 |
|  | Wenjiang | Chengdu | 2nd Half | 22,000 |

Note: Beijing Wang fu jing Yokado closed San Li Tun store, and reopened as Hua Tang Yokado Commercial store.
(4) China (Supermarkets)
Store closure for the fiscal year ending December 31, 2013

|  | Store name | Location | Date | Sales floor space |
| :--- | :---: | :---: | :---: | :---: |
| Closure | Jinsong | Beijing | Jan. 12, 2013 | 5,822 |

4. Capital Expenditures, Depreciation and Amortization of Major Group Companies (Millions of yen)

|  | Three Months Ended May 31, 2012 YOY(\%) |  | Three Months Ended May 31, 2013 YOY(\%) |  | Fiscal Year Ended Feb. 28, 2013 |  | Fiscal Year EndingFeb. 28, 2014 (Forecast)YOY(\%) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Convenience store operations |  |  |  |  |  |  |  |  |
| Seven-Eleven Japan |  |  |  |  |  |  |  |  |
| Investment to new stores | 12,699 | 143.0 | 23,376 | 184.1 | 77,704 | 126.3 |  |  |
| Investment to existing stores and other | 6,880 | 328.6 | 13,196 | 191.8 | 32,891 | 104.6 |  |  |
| Software development | 310 | 271.9 | 417 | 134.5 | 1,918 | 282.1 |  |  |
| Total capital expenditures | 19,888 | 179.3 | 36,990 | 186.0 | 112,514 | 120.2 | 115,000 | 102.2 |
| Depreciation and amortization | 10,105 | 120.8 | 8,900 | 88.1 | 46,292 | 120.7 | 43,000 | 92.9 |
| 7-Eleven, Inc. |  |  |  |  |  |  |  |  |
| Investment to new stores | 21,454 | 353.4 | 9,551 | 44.5 | 130,026 | 174.0 |  |  |
| Investment to existing stores and other | 4,297 | 77.6 | 3,958 | 92.1 | 19,935 | 78.7 |  |  |
| Software development | 891 | 67.6 | 2,690 | 301.9 | 5,478 | 160.1 |  |  |
| Total capital expenditures* | 26,644 | 206.2 | 16,200 | 60.8 | 155,440 | 150.2 | 87,000 | 56.0 |
| Depreciation and amortization | 9,577 | 103.0 | 12,726 | 132.9 | 39,794 | 107.0 | 52,000 | 130.7 |
| Superstore operations |  |  |  |  |  |  |  |  |
| Ito-Yokado |  |  |  |  |  |  |  |  |
| Investment to new stores | 116 | 1.7 | 15,858 |  | 11,678 | 111.1 |  |  |
| Investment to existing stores and other | 2,948 | 275.8 | 4,306 | 146.1 | 18,732 | 255.7 |  |  |
| Software development | 11 | 220.0 | 69 | 627.3 | 168 | 69.7 |  |  |
| Total capital expenditures | 3,075 | 38.0 | 20,233 | 658.0 | 30,578 | 169.2 | 44,600 | 145.9 |
| Depreciation and amortization | 3,816 | 96.0 | 2,231 | 58.5 | 15,937 | 94.7 | 10,100 | 63.4 |
| York-Benimaru |  |  |  |  |  |  |  |  |
| Investment to new stores | 1,817 | 214.5 | 1,976 | 108.8 | 9,269 | 182.5 |  |  |
| Investment to existing stores and other | 87 | 55.1 | 388 | 446.4 | 355 | 18.7 |  |  |
| Software development | 39 | 105.4 | 17 | 43.5 | 155 | 161.5 |  |  |
| Total capital expenditures | 1,944 | 186.2 | 2,381 | 122.5 | 9,779 | 138.2 | 14,500 | 148.3 |
| Depreciation and amortization | 1,230 | 107.1 | 756 | 61.4 | 5,161 | 100.8 | 3,400 | 65.9 |
| Department store operations |  |  |  |  |  |  |  |  |
| Sogo \& Seibu |  |  |  |  |  |  |  |  |
| Investment to new stores | - |  | - |  | - |  |  |  |
| Investment to existing stores and other | 3,711 | 75.0 | 4,612 | 124.3 | 12,968 | 108.9 |  |  |
| Software development | 1,106 | 196.1 | 118 | 10.7 | 2,498 | 170.4 |  |  |
| Total capital expenditures | 4,817 | 87.4 | 4,730 | 98.2 | 15,465 | 115.6 | 13,000 | 84.1 |
| Depreciation and amortization | 3,163 | 107.8 | 2,921 | 92.3 | 12,608 | 103.5 | 10,800 | 85.7 |

[^2]
## Business Performance of Group Principal Companies

## 1. Convenience Store Operations

Seven-Eleven Japan


| Net sales increase at existing stores |  |  |  |
| :---: | :---: | :---: | :---: |
|  | Three Months Ended May 31, 2012 | Three Months Ended May 31, 2013 | Fiscal Year Ended <br> Feb. 28, 2013 |
| Net sales increase at existing stores | +4.3 | +0.9 | +1.3 |
| Number of customers | +2.5 | +1.6 | +0.5 |
| Average spending per customer | +1.7 | (0.6) | +0.8 |

## Average daily sales per store

|  | Three Months Ended May 31, 2012 |  | Three Months Ended May 31, 2013 |  | Fiscal Year Ended <br> Feb. 28, 2013 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Change |  | Change |  | Change |
| All stores | 656 | +22 | 648 | (8) | 668 | (1) |
| Newly opened stores | 603 | +17 | 555 | (48) | 527 | (43) |


| Gross profit margin |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Three Months Ended May 31, 2012 |  | Three Months Ended May 31, 2013 |  | Fiscal Year Ended Feb. 28, 2013 |  |
|  |  | Change |  | Change |  | Change |
| Processed food | 38.8 | $\pm 0.0$ | 39.2 | +0.4 | 38.2 | (0.1) |
| Fast food | 34.2 | (0.3) | 34.8 | +0.6 | 34.3 | $\pm 0.0$ |
| Daily food | 33.1 | +0.1 | 33.2 | +0.1 | 33.1 | (0.1) |
| Non food | 19.4 | +0.2 | 19.8 | +0.4 | 19.1 | +0.5 |
| Total | 30.1 | (0.1) | 30.7 | +0.6 | 30.0 | +0.3 |

## Selling, general and administrative expenses

(Millions of yen)

|  | Three Months Ended May 31, 2012 |  | Three Months Ended May 31, 2013 |  | Fiscal Year Ended <br> Feb. 28, 2013 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%) |  | YoY(\%) |  | YoY(\%) |
| Advertising expenses | 10,235 | 125.3 | 13,505 | 131.9 | 45,059 | 124.1 |
| Salaries and wages | 12,887 | 106.2 | 14,056 | 109.1 | 51,907 | 102.4 |
| Land and building rent | 23,452 | 112.3 | 26,919 | 114.8 | 98,832 | 113.3 |
| Depreciation and amortization* | 10,105 | 120.8 | 8,900 | 88.1 | 46,292 | 120.7 |
| Utility expenses | 8,350 | 116.8 | 9,172 | 109.8 | 38,098 | 115.0 |
| Others | 20,914 | 112.3 | 22,160 | 106.0 | 84,703 | 105.2 |
| Total | 85,946 | 114.1 | 94,715 | 110.2 | 364,893 | 111.9 |

* Depreciation and amortization include amortization on intangible assets.

| Number of stores by type |
| :--- |
| \begin{tabular}{\|l|r|r|r|r|r|r|}
\hline
\end{tabular} |

[^3]Sales by product category (total store sales)
(Millions of yen)


## Net sales increase at existing stores

(\%)

|  | Three Months Ended <br> Mar. 31, 2012 | Three Months Ended <br> Mar. 31, 2013 | Fiscal Year Ended <br> Dec. 31, 2012 |
| :--- | :---: | :---: | :---: |
| U.S. Merchandise sales <br> increase (dollar basis) | +4.8 | +0.7 | +2.9 |

## Average daily sales per store

|  | Three Months Ended Mar. 31, 2012 |  | Three Months Ended Mar. 31, 2013 |  | Fiscal Year Ended Dec. 31, 2012 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Change |  | Change |  | Change |
| Total stores (dollar) | 4,096 | +99 | 3,987 | (109) | 4,383 | +11 |
| Total stores (thousands of yen) | 325 | (4) | 369 | +44 | 350 | +1 |

## Gross profit margin



Selling, general \& administrative expences

|  | Three Months Ended <br> Mar. 31, 2012 |  | Three Months Ended <br> Mar. 31, 2013 |  | Fiscal Year Ended <br> Dec. 31, 2012 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |
| Total (millions of yen) | 52,793 | 105.1 | 71,072 | 134.6 | 226,458 | 108.5 |
| Total (thousands of dollar) | 665,323 | 109.0 | 768,687 | 115.5 | 2,837,464 | 108.5 |

## Number of stores

|  | Three Months Ended <br> Mar. 31, 2012 |  |  | Three Months Ended <br> Mar. 31, 2013 |  |  | Fiscal Year Ended <br> Dec. 31, 2012 <br> Change <br> (\%) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Number of stores | 7,263 | +114 | 100.0 | 8,165 | +47 | 100.0 | 8,118 | +969 | 100.0 |
| Franchised stores | 5,506 | +69 | 75.8 | 5,953 | +83 | 72.9 | 5,870 | +433 | 72.3 |
| BCP stores (Type A)*2 | 301 | +2 | 4.1 | 385 | +8 | 4.7 | 377 | +78 | 4.6 |
| Type C | 5,205 | +67 | 71.7 | 5,568 | +75 | 68.2 | 5,493 | +355 | 67.7 |
| Directly operated stores | 1,757 | +45 | 24.2 | 2,212 | (36) | 27.1 | 2,248 | +536 | 27.7 |
| With Gasoline station | 2,807 | +88 | 38.6 | 3,339 | +144 | 40.9 | 3,195 | +476 | 39.4 |

[^4]*2. BCP stores stands for Business Conversion Program.

## 2. Superstore Operations

-Ito-Yokado
Sales by product category

|  | Three Months Ended May 31, 2012 |  |  | Three Months Ended May 31, 2013 |  |  | Fiscal Year Ended <br> Feb. 28, 2013 <br> צоч(.... |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YoY(\%) | (\%) |  | Yoy(\%) |  |  | YoY(\%) | ${ }_{\text {(0) }}$ |
| Apparel | 54,196 | 101.4 | 16.8 | 52,262 | 96.4 | 16.5 | 214,218 | 96.4 | 16.4 |
| Household goods | 43,701 | 93.3 | 13.5 | 41,487 | 94.9 | 13.1 | 177,505 | 93.0 | 13.6 |
| Food | 153,722 | 96.0 | 47.6 | 148,162 | 96.4 | 46.8 | 623,571 | 96.2 | 47.9 |
| Merchandise sales | 251,620 | 96.7 | 77.9 | 241,912 | 96.1 | 76.4 | 1,015,295 | 95.6 | 77.9 |
| Tenants | 67,049 | 111.6 | 20.8 | 70,948 | 105.8 | 22.4 | 271,258 | 107.3 | 20.8 |
| Others | 4,316 | 66.3 | 1.3 | 3,792 | 87.9 | 1.2 | 16,369 | 82.0 | 1.3 |
| Net sales | 322,986 | 98.8 | 100.0 | 316,653 | 98.0 | 100.0 | 1,302,923 | 97.6 | 100.0 |

Notes: 1. From FY2014, a portion of the sales, previously in apparel has moved to household goods. Due to this change, sales by product category in the previous term have been reclassified to conform with the current presentation.
2. For FY2012 and FY2013, Seven Bi no Gardens , drug and cosmetic stores in Ito-Yokado was transferred into Seven Bi no Garden Co., Ltd. Under the previous categories that were used in the previous term, year-on-year figures for May 2012, and February 2013 would be $96.8 \%$ and $96.4 \%$ for "household goods" and $97.3 \%$ and $96.4 \%$ for "merchandise sales", respectively.

## Net sales increase at existing stores

|  | Three Months Ended <br> May 31, 2012 | Three Months Ended <br> May 31, 2013 | Fiscal Year Ended <br> Feb. 28, 2013 |
| :---: | :---: | :---: | :---: |
| Net sales increase at existing stores | (3.2) | (4.4) | (4.3) |
| Number of customers | (6.2) | (2.0) | (5.2) |
| Average spending per customer | +2.9 | (2.4) | +1.0 |

Gross profit margin

|  | Three Months Ended May 31, 2012 |  | Three Months Ended May 31, 2013 |  | Fiscal Year Ended Feb. 28, 2013 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Change |  | Change |  | Change |
| Apparel | 39.4 | +0.5 | 40.3 | +0.9 | 39.2 | +0.9 |
| Household goods | 30.2 | (0.2) | 30.4 | +0.2 | 29.7 | (0.3) |
| Food | 26.7 | (0.6) | 26.7 | $\pm 0.0$ | 26.8 | +0.1 |
| Total | 30.0 | (0.3) | 30.3 | +0.3 | 29.9 | +0.2 |

Notes: 1. Due to changes in product category from FY2014, sales by product category in the previous term have been reclassified to conform with the current presentation.
2. For FY2012 and FY2013, Seven Bi no Gardens , drug and cosmetic stores in Ito-Yokado was transferred into Seven Bi no Garden Co., Ltd. Under the previous categories that were used in the previous term, changes for May 2012 and February 2012 would be $(0.3) \%$ and $(0.4) \%$ for "household goods" and $(0.3) \%$ and $+0.2 \%$ for "merchandise sales", respectively.

Selling, general and administrative expenses

|  | Three Months Ended <br> May 31, 2012 |  | Three Months Ended <br> May 31, 2013 |  | Fiscal Year Ended <br> Feb. 28, 2013 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |
| Advertising expenses | 7,546 | 104.4 | 7,638 | 101.2 | 30,891 | 94.9 |
| Salaries and wages | 34,755 | 100.0 | 34,234 | 98.5 | 137,380 | 96.4 |
| Land and building rent | 16,755 | 99.8 | 16,313 | 97.4 | 66,968 | 98.6 |
| Depreciation and amortization* | 3,816 | 96.0 | 2,231 | 58.5 | 15,937 | 94.7 |
| Utility expenses | 4,785 | 113.8 | 4,714 | 98.5 | 19,849 | 107.4 |
| Others | 17,419 | 99.5 | 17,743 | 101.9 | 71,475 | 98.2 |
| Total | 85,078 | 100.7 | 82,876 | 97.4 | 342,502 | 97.6 |

[^5]Sales by product category
(Millions of yen)


## Net sales increase at existing stores

|  | Three Months Ended May 31, 2012 | Three Months Ended May 31, 2013 | Fiscal Year Ended Feb. 28, 2013 |
| :---: | :---: | :---: | :---: |
| Net sales increase at existing stores | +4.4 | (0.9) | $\pm 0.0$ |
| Number of customers | +7.7 | +0.4 | +0.9 |
| Average spending per customer | (3.1) | (1.3) | (1.0) |

## Gross profit margin

|  | Three Months Ended <br> May 31, 2012 |  | Three Months Ended May 31, 2013 |  | Fiscal Year Ended <br> Feb. 28, 2013 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Food | 25.1 | (2.6) | 24.9 | (0.2) | 25.4 | (0.9) |
| Apparel | 33.8 | (5.5) | 33.0 | (0.8) | 33.7 | (0.9) |
| Household goods | 26.8 | (2.1) | 27.3 | +0.5 | 27.3 | (0.9) |
| Total | 25.6 | (2.8) | 25.5 | (0.1) | 26.0 | (1.0) |

Selling, general and administrative expenses

|  | Three Months Ended May 31, 2012 |  | Three Months Ended May 31, 2013 |  | Fiscal Year Ended <br> Feb. 28, 2013 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |
| Advertising and decoration expenses | 1,043 | 128.7 | 1,266 | 121.3 | 4,825 | 113.4 |
| Salaries and wages | 10,149 | 110.2 | 10,608 | 104.5 | 41,414 | 104.8 |
| Land and building rent | 2,126 | 110.5 | 2,160 | 101.6 | 8,512 | 103.9 |
| Depreciation and amortization* | 1,230 | 107.1 | 755 | 61.4 | 5,161 | 100.8 |
| Utility expenses | 1,134 | 125.9 | 1,210 | 106.8 | 5,183 | 113.3 |
| Others | 3,132 | 112.9 | 3,365 | 107.4 | 13,551 | 104.1 |
| Total | 18,817 | 112.2 | 19,367 | 102.9 | 78,649 | 105.3 |

* Depreciation and amortization include amortization on intangible assets.


## 3. Department Store Operations

Sogo \& Seibu
Sales results of major stores
(Millions of yen)

|  | Three Months Ended May 31, 2012 |  | Three Months Ended May 31, 2013 |  | Fiscal Year Ended <br> Feb. 28, 2013 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%) |  | YOY(\%) |  | Yoy(\%) |
| Ikebukuro | 42,991 | 105.4 | 44,400 | 103.3 | 179,181 | 101.5 |
| Yokohama | 24,774 | 109.5 | 26,037 | 105.1 | 105,213 | 104.2 |
| Chiba | 19,356 | 107.1 | 19,405 | 100.3 | 78,780 | 100.2 |
| Kobe | 11,353 | 96.4 | 11,099 | 97.8 | 47,133 | 97.6 |
| Hiroshima | 9,960 | 98.9 | 10,423 | 104.6 | 41,291 | 99.6 |
| Shibuya | 9,492 | 107.5 | 9,428 | 99.3 | 39,298 | 98.7 |
| Omiya | 7,848 | 106.0 | 8,049 | 102.6 | 32,399 | 99.9 |

Note: Store sales include corporate sales.

## Sales by product category

|  | Three Months Ended May 31, 2012 |  |  | Three Months Ended <br> May 31, 2013 |  |  | Fiscal Year Ended <br> Feb. 28, 2013 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Apparel | 86,929 | 102.0 | 45.3 | 84,030 | 96.7 | 44.2 | 349,846 | 96.8 | 43.8 |
| Household goods | 17,619 | 102.3 | 9.2 | 18,579 | 105.4 | 9.8 | 78,127 | 98.3 | 9.8 |
| Food | 36,275 | 98.8 | 18.9 | 34,808 | 96.0 | 18.3 | 162,023 | 94.9 | 20.3 |
| Merchandise sales | 140,824 | 101.2 | 73.4 | 137,418 | 97.6 | 72.2 | 589,997 | 96.4 | 73.9 |
| Tenants | 41,432 | 106.3 | 21.6 | 42,778 | 103.2 | 22.5 | 168,201 | 102.4 | 21.1 |
| Corporate sales | 9,601 | 84.8 ! | 5.0 | 10,071 | 104.9 | 5.3 | 40,228 | 96.0 | 5.0 |
| Net sales | 191,857 | 101.3 | 100.0 | 190,267 | 99.2 | 100.0 | 798,427 | 97.6 | 100.0 |

## Net sales increase at existing stores

Net sales increase at existing stores

|  | Three Months Ended <br> May 31, 2012 | Three Months Ended <br> May 31, 2013 | Fiscal Year Ended <br> Feb. 28, 2013 |
| :--- | :---: | :---: | :---: |
| Net sales increase at existing stores | +5.1 | +1.0 | +0.9 |

## Gross profit margin

|  | Three Months Ended May 31, 2012 |  | Three Months Ended May 31, 2013 |  | Fiscal Year Ended Feb. 28, 2013 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Change |  | Change |  | Change |
| Apparel | 29.8 | $\pm 0.0$ | 29.7 | (0.1) | 28.8 | (0.2) |
| Household goods | 25.4 | (0.4) | 24.6 | (0.8) | 24.7 | (0.3) |
| Food | 15.4 | (0.1) | 15.1 | (0.3) | 16.6 | (0.2) |
| Total | 25.5 | $\pm 0.0$ | 25.3 | (0.2) | 24.9 | (0.2) |

Selling, general and administrative expenses

|  | Three Months Ended May 31, 2012 |  | Three Months Ended <br> May 31, 2013 |  | Fiscal Year Ended Feb. 28, 2013 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%) |  | YoY(\%) |  | YOY(\%) |
| Advertising and decoration expenses | 7,351 | 100.2 | 6,875 | 93.5 | 25,820 | 98.4 |
| Salaries and wages | 11,918 | 99.8 | 11,781 | 98.9 | 47,020 | 94.3 |
| Land and building rent | 10,731 | 99.7 | 10,576 | 98.6 | 42,755 | 96.7 |
| Depreciation and amortization* | 3,163 | 107.8 | 2,921 | 92.4 | 12,608 | 103.5 |
| Utility expenses | 2,198 | 113.3 | 2,225 | 101.2 | 9,659 | 103.4 |
| Others | 8,917 | 99.4 | 8,875 | 99.5 | 37,940 | 97.5 |
| Total | 44,281 | 100.9 | 43,257 | 97.7 | 175,804 | 97.3 |

[^6]Seven \& i Food Systems

| Sales results by division |  |  |  |  |  |  | (Millions of yen) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Three Months Ended <br> May 31, 2012 <br> YOY(\%) |  |  | Three Months Ended <br> May 31, 2013 <br> YOY(\%) |  |  | Fiscal Year Ended <br> Feb. 28, 2013 <br> : YOY(\%) <br>  |  |  |
| Restaurant division | 15,272 | 108.4 | 78.2 | 15,472 | 101.3 | 79.1 | 61,011 | 100.3 | 78.5 |
| Meal provision service division | 2,528 | 115.2 | 12.9 | 2,513 | 99.4 | 12.8 | 10,071 | 107.8 | 13.0 |
| Fast food division | 1,728 | 93.6 | 8.9 | 1,582 | 91.5 | 8.1 | 6,624 | 91.6 | 8.5 |
| Total | 19,529 | 107.7 | 100.0 | 19,568 | 100.2 | 100.0 | 77,706 | 100.4 | 100.0 |


| [Restaurant division] Net sales increase at existing stores |
| :--- |
| (\%) <br> May 31, 2012 |
| Net sales increase at existing stores |
| Number of customers |

[Restaurant division] Gross profit margin (\%)

|  | Three Months Ended May 31, 2012 |  | Three Months Ended <br> May 31, 2013 |  | Fiscal Year Ended <br> Feb. 28, 2013 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Change |  | Change |  | Change |
| Gross profit margin | 68.5 | +0.3 | 69.5 | +1.0 | 69.0 | +0.7 |

Selling, general and administrative expenses

|  | Three Months Ended May 31, 2012 |  | Three Months Ended May 31, 2013 |  | Fiscal Year Ended Feb. 28, 2013 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YOY(\%) |  | YOY(\%) |  | YOY(\%) |
| Advertising and decoration expenses | 222 | 112.7 | 352 | 158.7 | 843 | 83.8 |
| Salaries and wages | 7,580 | 104.0 | 7,504 | 99.0 | 29,983 | 97.6 |
| Land and building rent | 1,962 | 102.9 | 1,912 | 97.4 | 7,777 | 99.0 |
| Depreciation and amortization* | 134 | 105.8 | 93 | 69.5 | 585 | 104.4 |
| Utility expenses | 1,147 | 114.8 | 1,076 | 93.8 | 4,625 | 107.7 |
| Others | 2,019 | 126.7 | 1,913 | 94.7 | 7,533 | 103.6 |
| Total | 13,067 | 107.9 | 12,853 | 98.4 | 51,349 | 99.3 |

* Depreciation and amortization include amortization on intangible assets.


## 5. Financial Services

Number of Seven Bank ATMs

|  | Three Months Ended May 31, 2012 |  | Three Months Ended May 31, 2013 |  | Fiscal Year Ended <br> Feb. 28, 2013 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Change |  | Change |  | Change |
| Seven-Eleven Japan | 15,308 | +1,029 | 16,661 | +1,353 | 16,259 | +1,182 |
| Ito-Yokado | 299 | +2 | 305 | +6 | 304 | +5 |
| York-Benimaru | 60 | +20 | 69 | +9 | 69 | +9 |
| York Mart | 43 | +7 | 49 | +6 | 47 | +7 |
| Others | 74 | +7 | 80 | +6 | 78 | +4 |
| Net ATMs in the Group | 15,784 | +1,065 | 17,164 | +1,380 | 16,757 | +1,207 |
| Net ATMs outside the Group | 1,044 | +210 | 1,195 | +151 | 1,165 | +175 |
| Total | 16,828 | : $+1,275$ | 18,359 | ! +1,531 | 17,922 | ! +1,382 |

Average number of transaction per day per ATM during the period

|  | Mar. 2012 - May 2012 |  | Mar. 2013- May 2013 |  | Mar. 2012- Feb. 2013 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Change |  | Change |  | Change |
| Average number of transactions | 111.1 | (0.8) | 110.5 | (0.6) | 111.2 | (1.0) |

Number of credit cards, point cards and cash cards

|  | Three M May | $\begin{aligned} & \text { Ended } \\ & 012 \end{aligned}$ | Three Months Ended <br> May 31, 2013 |  | Fiscal Year Ended Feb. 28, 2013 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Credit Cards |  |  |  |  |  |  |
| Seven Card | 326 | +14 | 341 | +15 | 337 | +15 |
| CLUB ON/Millennium CARD SAISON | 311 | +10 | 324 | +13 | 321 | +9 |
| Electronic money (nanaco) | 1,695 | +365 | 2,225 | +530 | 2,145 | +509 |
| Cash card (Seven Bank) | 99 | +9 | 108 | +9 | 105 | +9 |

[^7]
## Notes

## Fiscal periods of consolidated subsidiaries and affiliates

|  | 1Q | 2Q | 3Q | Fiscal year |
| :--- | :---: | :---: | :---: | :---: |
| Consolidated subsidiaries and <br> affiliates except for below | May | August | November | February |
| Overseas subsidiaries | March | June | September | December |
| Seven Bank | June | September | December | March |

* For consolidated subsidiaries ending fiscal year on December, financial statements on March have been adopted. For consolidated subsidiary ending fiscal year on March, financial statements which were applied correspondingly to regular financial statements on May have been adopted.

This document contains certain statements based on the Company's current plans, estimates, strategies, and beliefs; all statements that are not historical fact are forward-looking statements. These statements represent the judgments and hypotheses of the Company's management based on currently available information. It is possible that the Company's future performance will differ from the contents of these forward-looking statements. Accordingly, there is no assurance that the forward-looking statements in this document will prove to be accurate.


[^0]:    * Total Group sales include the sales of Seven-Eleven Japan and 7-Eleven, Inc. franchisees.

[^1]:    ※ As of May 31, 2013, Seven-Eleven Japan operates $\mathbf{1 5 , 4 5 8}$ stores in 42 prefectures out of 47 prefectures in Japan
    The number of 7-Eleven stores around the world including area licensees are $\mathbf{5 0 , 7 5 8}$ stores.

[^2]:    Notes: 1. Capital expenditures include long-term leasehold deposits and advances for store construction. An increase of the future amortization of asset, resulting from the adoption of "Asset Retirement Obligation" is not included.
    2. Capital expenditures include investments related to openings of stores for each fiscal year and beyond.
    3. Depreciation and amortization include amortization on intangible assets.
    4. From the fiscal year ending February 28, 2014, Seven-Eleven Japan, Ito-Yokado, and York-Benimaru have changed the depreciation method for property and equipment from the declining-balance method to the straight-line method.

    * Capital expenditures of 7-Eleven, Inc. include goodwill due to the acquisition of retail interests.

[^3]:    * Changes in number of stores represent the net change from the beginning of fiscal year

[^4]:    *1. Changes in number of stores represent the net change from the beginning of fiscal year.

[^5]:    * Depreciation and amortization include amortization on intangible assets.

[^6]:    * Depreciation and amortization include amortization on intangible assets.

[^7]:    Notes: 1 . Seven Card and CLUB ON/Millennium CARD SAISON issued represent only the number of effective card members.
    2. CLUB ON/Millennium CARD SAISON does not include dedicated cards for point services, without credit functions.
    3. The number of nanaco includes the number of mobile nanaco holders

