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**Brief Summary  
for the Third Quarter of FY2013**

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**January 8, 2013  
Seven & i Holdings Co., Ltd.**

# CONSOLIDATED RESULTS

## 1. Financial Results

(Millions of yen)

	Nine Months ended Nov. 30, 2011		Nine Months ended Nov. 30, 2012		Fiscal Year ended Feb. 29, 2012		Fiscal Year ending Feb. 28, 2013 (Forecast)	
		YOY(%)		YOY(%)		YOY(%)		YOY(%)
<b>Total Group sales*1</b>	<b>6,004,661</b>	<b>106.4</b>	<b>6,321,905</b>	<b>105.3</b>	<b>8,048,156</b>	<b>106.6</b>	<b>8,530,000</b>	<b>106.0</b>
<b>Revenues from operations</b>	<b>3,548,480</b>	<b>92.8</b>	<b>3,677,545</b>	<b>103.6</b>	<b>4,786,344</b>	<b>93.5</b>	<b>5,030,000</b>	<b>105.1</b>
Convenience store operations	1,284,257	82.6	1,412,033	109.9	1,690,924	83.0	1,900,000	112.4
Superstore operations	1,465,255	99.9	1,471,210	100.4	1,992,298	100.5	2,020,000	101.4
Department store operations	647,125	97.9	634,540	98.1	900,222	98.4	887,000	98.5
Food services	58,129	95.9	58,720	101.0	78,026	97.3	79,000	101.2
Financial services	96,693	118.8	107,760	111.4	129,601	121.2	143,000	110.3
Others	35,059	137.4	37,720	107.6	47,464	133.3	56,000	118.0
Eliminations / corporate	(38,038)	-	(44,440)	-	(52,193)	-	(55,000)	-
<b>Operating income (loss)</b>	<b>216,216</b>	<b>123.0</b>	<b>216,417</b>	<b>100.1</b>	<b>292,060</b>	<b>120.0</b>	<b>308,000</b>	<b>105.5</b>
Convenience store operations	166,998	106.6	172,471	103.3	214,637	109.8	231,600	107.9
Superstore operations	21,805	-	12,879	59.1	32,432	206.5	25,800	79.6
Department store operations	1,467	-	(152)	-	9,948	176.9	11,800	118.6
Food services	(336)	-	437	-	(95)	-	1,100	-
Financial services	25,437	115.0	28,845	113.4	33,778	119.2	35,600	105.4
Others	1,369	-	3,008	219.7	2,304	-	3,600	156.2
Eliminations / corporate	(525)	-	(1,072)	-	(945)	-	(1,500)	-
Non-operating income	7,768	90.8	8,046	103.6	10,150	97.7		
Non-operating expenses	6,731	82.9	8,135	120.9	9,039	83.5		
<b>Ordinary income</b>	<b>217,253</b>	<b>123.3</b>	<b>216,328</b>	<b>99.6</b>	<b>293,171</b>	<b>120.7</b>	<b>308,000</b>	<b>105.1</b>
Special gains	6,957	33.7	1,069	15.4	10,428	46.0		
Special losses	61,023	221.1	24,437	40.0	72,782	172.2		
<b>Income before income taxes and minority interests</b>	<b>163,188</b>	<b>96.4</b>	<b>192,960</b>	<b>118.2</b>	<b>230,817</b>	<b>103.4</b>		
<b>Net income</b>	<b>83,656</b>	<b>92.7</b>	<b>96,964</b>	<b>115.9</b>	<b>129,837</b>	<b>116.0</b>	<b>143,000</b>	<b>110.1</b>
<b>Net income per share</b>	yen;	%	yen;	%	yen;	%	yen;	%
	<b>94.69</b>	<b>93.2</b>	<b>109.75</b>	<b>115.9</b>	<b>146.96</b>	<b>116.4</b>	<b>161.85</b>	<b>110.1</b>
<b>Number of shares outstanding</b>	(shares)							
Average*2	883,496,838		883,530,956		883,499,397			
End of period*2	883,507,887		883,536,617		883,506,457			

\*1. Total Group sales include the sales of Seven-Eleven Japan and 7-Eleven, Inc. franchisees.

Convenience store's total sales including total store sales of Seven-Eleven Japan and 7-Eleven, Inc. for nine months ended 2011 and 2012, fiscal year ended Feb. 29, 2012, and fiscal year ending Feb. 28, 2013 are 3,740,437 million yen, 4,056,393 million yen, 4,952,736 million yen and 5,400,000 million yen, respectively.

\*2. Excluding treasury stock

### Exchange rates

		Nine Months ended Nov. 30, 2011		Nine Months ended Nov. 30, 2012		Fiscal Year ended Feb. 29, 2012		Fiscal Year ending Feb. 28, 2013 (Forecast)	
Income statements	U.S.\$1=	80.59 yen		79.39 yen		79.80 yen		80.00 yen	
	1yuan=	12.36 yen		12.53 yen		12.32 yen		12.50 yen	
Balance sheets	U.S.\$1=	76.65 yen		77.60 yen		77.74 yen		-	
	1yuan=	12.04 yen		12.33 yen		12.31 yen		-	

### (Reference) Operating income before amortization of goodwill

(Millions of yen)

	Nine Months ended Nov. 30, 2011		Nine Months ended Nov. 30, 2012		Fiscal Year ended Feb. 29, 2012		Fiscal Year ending Feb. 28, 2013 (Forecast)	
		YOY(%)		YOY(%)		YOY(%)		YOY(%)
<b>Operating income (loss)</b>	<b>226,093</b>	<b>120.3</b>	<b>226,919</b>	<b>100.4</b>	<b>304,975</b>	<b>117.5</b>	<b>322,000</b>	<b>105.6</b>
Convenience store operations	169,907	104.8	175,957	103.6	218,257	107.7		
Superstore operations	24,334	624.2	15,408	63.3	35,804	187.7		
Department store operations	5,407	297.3	3,820	70.6	15,201	139.8		
Food services	(336)	-	437	-	(95)	-		
Financial services	25,891	116.1	29,315	113.2	34,388	120.2		
Other	1,413	-	3,052	215.9	2,363	-		
Eliminations / corporate	(525)	-	(1,072)	-	(945)	-		

Note: From the fiscal year ended December 2011, 7-Eleven, Inc., categorized under convenience store operations changed its accounting method for revenues from operations.

## 2. Major Factors for Changes in Financial Results for the Third Quarter of FY2013

**\*For results of principal operating companies, please refer to page 5 to 6.**

(Millions of yen)

	Nine Months ended Nov. 30, 2012		Major Factors
		Change	
<b>Total Group sales*</b>	<b>6,321,905</b>	<b>+317,244</b>	(1) Increase in revenues from operations (2) Growth in total store sales in convenience store operations <ul style="list-style-type: none"> <li>▪ Higher sales due to increase in number of SEJ stores and the effects of investment in existing stores.</li> <li>▪ Higher sales due to increase in number of SEI stores accompanying acquisition of stores, etc., and to higher sales of gasoline.</li> </ul>
<b>Revenues from operations</b>	<b>3,677,545</b>	<b>+129,064</b>	(1) Higher revenues in convenience store operations (2) Higher revenues in financial services (3) Lower revenues in department store operations <ul style="list-style-type: none"> <li>▪ Closure of Sogo Hachioji on January 31, 2012</li> </ul>
<b>Operating income</b>	<b>216,417</b>	<b>+200</b>	
<b>Convenience stores</b>	<b>172,471</b>	<b>+5,472</b>	(1) Seven-Eleven Japan <ul style="list-style-type: none"> <li>▪ Growth led by original daily food products and the Group's <i>Seven Premium</i> private-brand products. Existing store sales and merchandise gross profit margin both increased.</li> </ul> (2) 7-Eleven, Inc. <ul style="list-style-type: none"> <li>▪ Growth led by beverages, fresh food and hot food products, and 7-<i>Select</i> private-brand products. Merchandise sales and its gross profit margin increased.</li> </ul>
<b>Superstores</b>	<b>12,879</b>	<b>(8,926)</b>	(1) Ito-Yokado <ul style="list-style-type: none"> <li>▪ Effect by downward rebound from the earthquake in 1st Half, but made positive profit growth in 3Q(Sept.-Nov.) led by improvement in gross profit margin mainly on apparel.</li> </ul> (2) York-Benimaru <ul style="list-style-type: none"> <li>▪ Effected by the downward rebound from the increase in demand following the earthquake, but made recovery of sales and gross profit margin in 3Q(Sept.-Nov.)</li> </ul>
<b>Department stores</b>	<b>(152)</b>	<b>(1,620)</b>	<u>Sogo &amp; Seibu</u> <ul style="list-style-type: none"> <li>▪ Effect of weather conditions after 2Q.</li> </ul>
<b>Food services</b>	<b>437</b>	<b>+774</b>	<u>Higher income at Seven &amp; i Food Systems</u>
<b>Financial services</b>	<b>28,845</b>	<b>+3,407</b>	(1) Higher income at Seven Bank (2) Higher income in card operations <ul style="list-style-type: none"> <li>▪ Favorable results in both credit card operations and electronic money operations.</li> </ul>
<b>Others</b>	<b>3,008</b>	<b>+1,638</b>	
<b>Ordinary income</b>	<b>216,328</b>	<b>(925)</b>	<ul style="list-style-type: none"> <li>▪ Increase in non-operating expenses</li> </ul>
<b>Income before income taxes and minority interests</b>	<b>192,960</b>	<b>+29,772</b>	(1) Decrease in special losses <ul style="list-style-type: none"> <li>▪ In the previous year, asset retirement obligations and losses on disaster were recorded.</li> <li>▪ In the current year, special losses were recorded accompanying the closures of Seibu Numazu and Sogo Kure.</li> </ul> (2) Decline in special gains <ul style="list-style-type: none"> <li>▪ In the previous year, gain on changes in accounting policies applied to foreign subsidiary was recorded.</li> </ul>
<b>Minority interests in income</b>	<b>9,027</b>	<b>+942</b>	<ul style="list-style-type: none"> <li>▪ Higher minority interests in income due primarily to increased income at Seven Bank.</li> </ul>
<b>Net income</b>	<b>96,964</b>	<b>+13,307</b>	

\* Total Group sales include the sales of Seven-Eleven Japan and 7-Eleven, Inc. franchisees.

### 3. Segment Information

#### (1) Business Segment Information

(Millions of yen)

	Nine Months ended Nov. 30, 2011		Nine Months ended Nov. 30, 2012			Fiscal Year ended Feb. 29, 2012		Fiscal Year ending Feb. 28, 2013 (Forecast)	
		YOY(%)		YOY(%)	Composition (%)		YOY(%)		YOY(%)
<b>Capital expenditures</b>									
Convenience store operations	117,686	161.9	144,967	123.2	63.4	164,973	155.1	216,000	130.9
Superstore operations	25,072	51.2	32,623	130.1	14.3	40,284	74.4	51,500	127.8
Department store operations	12,866	53.9	15,443	120.0	6.8	16,068	57.8	19,000	118.2
Food services	634	137.0	1,015	160.0	0.4	831	157.6	3,000	360.8
Financial services	19,334	139.4	30,771	159.2	13.5	26,783	136.5	32,200	120.2
Others	7,453	5.9	3,366	45.2	1.5	3,114	2.4	4,000	128.4
Corporate	1,213	44.4	570	47.0	0.2	3,371	121.5	300	8.9
<b>Total</b>	<b>184,262</b>	<b>63.7</b>	<b>228,758</b>	<b>124.1</b>	<b>100.0</b>	<b>255,426</b>	<b>75.4</b>	<b>326,000</b>	<b>127.6</b>
<b>Depreciation and amortization</b>									
Convenience store operations	53,614	104.6	60,851	113.5	53.7	73,291	106.6	87,700	119.7
Superstore operations	20,718	112.4	21,325	102.9	18.8	28,626	110.6	29,300	102.4
Department store operations	10,402	96.5	10,978	105.5	9.7	14,010	97.6	13,300	94.9
Food services	494	79.7	469	95.0	0.4	667	82.2	700	104.9
Financial services	14,650	95.5	17,047	116.4	15.0	20,331	98.3	24,200	119.0
Others	1,974	206.9	1,860	94.2	1.6	2,588	161.9	3,300	127.5
Corporate	342	146.9	813	237.6	0.7	480	149.1	500	104.2
<b>Total</b>	<b>102,196</b>	<b>104.7</b>	<b>113,345</b>	<b>110.9</b>	<b>100.0</b>	<b>139,994</b>	<b>105.7</b>	<b>159,000</b>	<b>113.6</b>
<b>Amortization of goodwill</b>									
Convenience store operations	2,909	52.8	3,485	119.8	33.2	3,620	50.2		
Superstore operations	2,529	100.0	2,529	100.0	24.1	3,372	100.0		
Department store operations	3,939	100.0	3,972	100.8	37.8	5,253	100.0		
Food services	-	-	-	-	-	-	-		
Financial services	453	240.8	469	103.5	4.5	610	235.6		
Others	44	151.7	44	100.0	0.4	58	134.8		
<b>Total</b>	<b>9,876</b>	<b>81.0</b>	<b>10,501</b>	<b>106.3</b>	<b>100.0</b>	<b>12,915</b>	<b>80.0</b>		
<b>Impairment loss</b>									
Convenience store operations	3,625	90.2	4,203	115.9	37.6	4,301	72.4		
Superstore operations	1,964	108.3	2,143	109.1	19.2	7,238	174.9		
Department store operations	871	10.7	4,247	487.5	38.0	2,059	20.0		
Food services	368	123.5	256	69.8	2.3	428	113.1		
Financial services	-	-	308	-	2.8	97	15.4		
Others	-	-	28	-	0.3	334	559.6		
<b>Total</b>	<b>6,829</b>	<b>47.8</b>	<b>11,188</b>	<b>163.8</b>	<b>100.0</b>	<b>14,460</b>	<b>67.4</b>		

Notes: 1. Capital expenditures include long-term leasehold deposits.

An increase of the future amortization of asset, resulting from the adoption of the "Accounting Standard for Asset Retirement Obligations" is not included.

2. Capital expenditures include investments related to openings of stores for each fiscal year and beyond.

#### (2) Geographic Area Segment Information

(Millions of yen)

	Nine Months ended Nov. 30, 2011		Nine Months ended Nov. 30, 2012			Fiscal Year ended Feb. 29, 2012	
		YOY(%)		YOY(%)	Composition (%)		YOY(%)
<b>Revenues from operations</b>							
Japan	2,641,297	100.4	2,671,335	101.1	72.6	3,590,917	101.1
North America	842,274	74.2	934,677	111.0	25.4	1,106,449	74.5
Others	65,321	102.3	72,150	110.5	2.0	89,524	104.1
Eliminations	(411)	-	(618)	-	-	(546)	-
<b>Total</b>	<b>3,548,480</b>	<b>92.8</b>	<b>3,677,545</b>	<b>103.6</b>	<b>-</b>	<b>4,786,344</b>	<b>93.5</b>
<b>Operating income</b>							
Japan	191,275	126.5	190,437	99.6	88.0	261,531	121.5
North America	23,162	100.1	26,082	112.6	12.1	29,181	111.3
Others	1,760	129.0	(110)	-	(0.1)	1,324	71.3
Eliminations	18	-	7	-	-	22	-
<b>Total</b>	<b>216,216</b>	<b>123.0</b>	<b>216,417</b>	<b>100.1</b>	<b>-</b>	<b>292,060</b>	<b>120.0</b>

Note: "Others" consists of the business results in China.

#### 4. Interest-Bearing Debt

(Millions of yen)

	Nine Months ended Nov. 30, 2011		Nine Months ended Nov. 30, 2012		Fiscal Year ended Feb. 29, 2012	
		YOY(%)		YOY(%)		YOY(%)
Short-term loans	136,600	102.4	146,800	107.5	139,690	128.9
Current portion of long-term loans	52,895	35.2	90,064	170.3	88,786	69.8
Current portion of bonds	46,000	-	39,999	87.0	10,000	27.7
Commercial paper	16,709	758.4	3,569	21.4	21,455	335.7
Sub-total	252,204	88.3	280,433	111.2	259,931	93.5
Bonds	253,976	84.7	253,982	100.0	253,978	96.2
Long-term loans	241,624	153.8	255,520	105.8	198,167	111.8
Commercial paper	-	-	-	-	-	-
Sub-total	495,601	106.0	509,503	102.8	452,145	100.6
<b>Total</b>	<b>747,805</b>	<b>99.2</b>	<b>789,936</b>	<b>105.6</b>	<b>712,077</b>	<b>97.9</b>
Ratio to total assets (%)	18.9	(1.6)	19.1	+0.2	18.3	(1.2)
Ratio to owners' equity (%)	43.6	(1.0)	43.7	+0.1	40.3	(2.4)

#### Interest-Bearing Debt by Business Segment

Convenience store operations	24,397	150.2	61,791	253.3	29,252	173.4
Superstore operations	26,268	93.5	21,871	83.3	26,219	93.4
Department store operations	211,138	72.5	192,129	91.0	200,154	73.5
Food services	-	-	-	-	-	-
Others	1,500	66.7	750	50.0	1,500	66.7
Corporate	209,976	100.0	209,981	100.0	209,978	100.0
Sub-total (excluding financial services)	473,281	86.4	486,523	102.8	467,103	88.2
Financial services	274,524	133.4	303,412	110.5	244,973	123.8
<b>Total</b>	<b>747,805</b>	<b>99.2</b>	<b>789,936</b>	<b>105.6</b>	<b>712,077</b>	<b>97.9</b>

#### Bond Information

(As of November 30, 2012)

	Amount	Date of issue	Coupon	Redemption date
<b>Issued by Seven &amp; i Holdings</b>				
1st unsecured domestic straight bonds	40 billion yen	July 3, 2008	1.48%	June 20, 2013
2nd unsecured domestic straight bonds	30 billion yen	July 3, 2008	1.68%	June 19, 2015
3rd unsecured domestic straight bonds	30 billion yen	July 3, 2008	1.94%	June 20, 2018
4th unsecured domestic straight bonds	30 billion yen	June 29, 2010	0.541%	June 19, 2015
5th unsecured domestic straight bonds	20 billion yen	June 29, 2010	0.852%	June 20, 2017
6th unsecured domestic straight bonds	60 billion yen	June 29, 2010	1.399%	June 19, 2020
<b>Issued by Seven Bank</b>				
3rd unsecured domestic straight bonds	24 billion yen	Dec. 4, 2006	1.67%	Dec. 20, 2013
5th unsecured domestic straight bonds	20 billion yen	July 2, 2009	1.038%	June 20, 2014
6th unsecured domestic straight bonds	30 billion yen	May 31, 2012	0.398%	June 20, 2017
7th unsecured domestic straight bonds	10 billion yen	May 31, 2012	0.613%	June 20, 2019

#### Bond ratings

(As of December 31, 2012)

		S&P	Moody's	R&I	JCR
Seven & i Holdings	Long-term	AA-	Aa3	AA	AA+
Seven-Eleven Japan	Long-term	AA-	-	-	AA+
	Short-term	A-1+	P-1	-	-
7-Eleven, Inc.	Long-term	AA-	Baa1	-	-
Seven Bank	Long-term	AA-	-	AA	-

\* From January 2006, Seven-Eleven Japan's short-term rating is its rating as the guarantor of 7-Eleven, Inc.'s commercial paper program.

## RESULTS OF GROUP PRINCIPAL COMPANIES

### Seven-Eleven Japan

(Millions of yen)

	Nine Months ended Nov. 30, 2011		Nine Months ended Nov. 30, 2012		Fiscal Year ended Feb. 29, 2012		Fiscal Year ending Feb. 28, 2013 (Forecast)	
		YOY(%)		YOY(%)		YOY(%)		YOY(%)
<b>Revenues from operations</b>	436,158	104.1	467,988	107.3	576,186	104.9	619,000	107.4
<b>Operating income</b>	141,903	106.4	145,024	102.2	183,160	108.3	195,000	106.5
<b>Total store sales</b>	2,472,497	111.5	2,653,644	107.3	3,280,512	111.3	3,522,000	107.4
<b>Net sales of franchised stores</b>	2,402,551	112.6	2,585,384	107.6	3,189,317	112.3		
<b>Existing stores sales increase (%)</b>	+7.6		+1.6		+6.7		+1.7	
<b>Merchandise GP Margin (%)</b>	29.9	(0.9)	30.1	+0.2	29.7	(0.8)	30.0	+0.3
<b>Average daily sales per store (thousand yen)</b>	675	+45	677	+2	669	+40		
<b>Number of domestic stores</b>	13,685	+453	14,783	+778	14,005	+773	15,005	+1,000

### 7-Eleven, Inc.

(Millions of yen)

	Nine Months ended Sept. 30, 2011		Nine Months ended Sept. 30, 2012		Fiscal Year ended Dec. 31, 2011		Fiscal Year ending Dec. 31, 2012 (Forecast)	
		YOY(%)		YOY(%)		YOY(%)		YOY(%)
<b>Revenues from operations</b>	827,237	-	918,625	111.0	1,086,522	-	1,246,500	114.7
<b>Operating income</b>	26,011	91.2	29,523	113.5	32,737	98.2	40,000	122.2
<b>Operating income (thousands of dollar)</b>	322,759	101.3	371,880	115.2	410,241	108.1	500,000	121.9
<b>Total store sales</b>	1,233,264	109.8	1,362,378	110.5	1,624,095	110.4	1,840,000	113.3
<b>Merchandise sales</b>	664,419	97.9	709,924	106.8	876,672	99.2		
<b>Gasoline sales</b>	568,844	128.0	652,454	114.7	747,423	127.4		
<b>Existing stores sales increase (%)<sup>*1, 2</sup> (U.S. Merchandise sales)</b>	+2.7		+3.0		+2.8		+2.7	
<b>Merchandise GP Margin (%)<sup>*1</sup></b>	34.7	(0.6)	35.3	+0.6	34.7	(0.4)	35.3	+0.6
<b>Average daily merchandise sales per store (U.S. dollar)<sup>*1</sup></b>	4,429	+39	4,455	+26	4,372	+37		
<b>Number of stores</b>	7,048	+438	7,546	+397	7,149	+539	8,019	+870
<b>Exchange rates</b>	<b>U.S.\$1=</b>	80.59 yen	79.39 yen		79.80 yen		80.00 yen	

Notes: 1. Figures for the amounts of each fiscal year reflect adjustments to the necessary for the consolidation to Seven & i Holdings' consolidated accounts. Operating income in U.S. dollar amounts are translated from yen amounts, which reflect adjustments to the necessary for the consolidation of Seven & i Holdings' consolidated accounts.

2. From the fiscal year ended December 31, 2011, 7-Eleven, Inc., changed its accounting method for revenues from operations related to franchise agreements, from "gross amount" to "net amount."

\*1. Exclude gasoline sales.

\*2. Existing stores sales increase are calculated in U.S. dollars.

### Ito-Yokado

(Millions of yen)

	Nine Months ended Nov. 30, 2011		Nine Months ended Nov. 30, 2012		Fiscal Year ended Feb. 29, 2012		Fiscal Year ending Feb. 28, 2013 (Forecast)	
		YOY(%)		YOY(%)		YOY(%)		YOY(%)
<b>Revenues from operations</b>	999,498	98.4	980,096	98.1	1,361,060	99.1	1,347,000	99.0
<b>Net sales</b>	979,623	98.2	958,320	97.8	1,334,297	98.9	1,318,000	98.8
<b>Operating income</b>	3,643	-	1,368	37.6	10,554	489.6	7,000	66.3
<b>Existing stores sales increase (%)</b>	(3.4)		(3.9)		(2.6)		(3.1)	
<b>Merchandise GP Margin (%)</b>	29.9	+1.1	29.9	±0.0	29.7	+0.6	29.7	±0.0
<b>Number of domestic stores</b>	172	+2	175	+2	173	+3	174	+1

## York-Benimaru

(Millions of yen)

	Nine Months ended Nov. 30, 2011		Nine Months ended Nov. 30, 2012		Fiscal Year ended Feb. 29, 2012		Fiscal Year ending Feb. 28, 2013 (Forecast)	
		YOY(%)		YOY(%)		YOY(%)		YOY(%)
<b>Revenues from operations</b>	256,423	100.8	268,719	104.8	348,600	101.5	369,000	105.9
<b>Net sales</b>	252,190	100.8	264,408	104.8	342,944	101.5	363,000	105.8
<b>Operating income</b>	11,883	211.9	7,905	66.5	14,955	168.5	12,000	80.2
<b>Existing stores sales increase (%)</b>	+0.9		+0.6		+1.5		+2.0	
<b>Merchandise GP Margin (%)</b>	27.1	+0.7	25.8	(1.3)	27.0	+0.4	26.6	(0.4)
<b>Number of domestic stores</b>	174	+4	182	+6	176	+6	184	+8

## (Reference) Results including Life Foods\*

(Millions of yen)

	Nine Months ended Nov. 30, 2011		Nine Months ended Nov. 30, 2012		Fiscal Year ended Feb. 29, 2012		Fiscal Year ending Feb. 28, 2013 (Forecast)	
		YOY(%)		YOY(%)		YOY(%)		YOY(%)
<b>Operating income</b>	14,448	190.1	10,795	74.7	18,407	159.6	15,300	83.1

Note: Above results are provided for convenience only, which represent internal management reporting figures.

\* Life Foods is an affiliate which produces and sells delicatessen in York-Benimaru stores.

## Sogo & Seibu

(Millions of yen)

	Nine Months ended Nov. 30, 2011		Nine Months ended Nov. 30, 2012		Fiscal Year ended Feb. 29, 2012		Fiscal Year ending Feb. 28, 2013 (Forecast)	
		YOY(%)		YOY(%)		YOY(%)		YOY(%)
<b>Revenues from operations</b>	595,787	97.2	582,339	97.7	830,340	98.1	826,600	99.5
<b>Net sales</b>	586,627	97.1	573,019	97.7	817,927	98.0	813,900	99.5
<b>Operating income</b>	3,385	-	1,747	51.6	11,159	151.1	12,500	112.0
<b>Existing stores sales increase (%)</b>	(1.6)		+0.7		(0.5)		+2.6	
<b>Merchandise GP Margin (%)</b>	25.3	(0.4)	25.2	(0.1)	25.1	(0.3)	25.2	+0.1
<b>Number of domestic stores</b>	27	±0	26	±0	26	(1)	24	(2)

## Seven & i Food Systems

(Millions of yen)

	Nine Months ended Nov. 30, 2011		Nine Months ended Nov. 30, 2012		Fiscal Year ended Feb. 29, 2012		Fiscal Year ending Feb. 28, 2013 (Forecast)	
		YOY(%)		YOY(%)		YOY(%)		YOY(%)
<b>Revenues from operations</b>	58,064	95.9	58,624	101.0	77,940	97.2	79,500	102.0
<b>Net sales</b>	57,660	95.9	58,225	101.0	77,400	97.2	79,000	102.1
<b>Operating income (loss)</b>	(260)	-	545	-	22	-	1,300	-

< Restaurant division >

<b>Existing stores sales increase (%)</b>	(2.1)		+1.3		(1.0)		+1.7	
<b>Merchandise GP Margin (%)</b>	68.5	±0.0	69.2	+0.7	68.3	±0.0	68.9	+0.6
<b>Number of domestic stores</b>	489	±0	481	(5)	486	(3)	488	+2

Note: Change in number of stores represent the net change from the beginning of fiscal year.

## STORE INFORMATION

### 1. Store Openings and Closures of Major Group Companies

	Nov. 2011		Nov. 2012		Feb. 2012		Feb. 2013(forecast)	
		Change		Change		Change		Change
<b>Convenience store operations</b>								
Seven-Eleven Japan	13,685	+453	14,783	+778	14,005	+773	15,005	+1,000
Openings	776		1,008		1,201		1,350	
Closures	323		230		428		350	
Relocations, etc.	255		190		346			
Terminations of contract	68		40		82			
7-Eleven, Inc.* <sup>1</sup>	7,048	+438	7,546	+397	7,149	+539	8,019	+870
Openings	508		463		643		970	
Closures	70		66		104		100	
SEVEN-ELEVEN (BEIJING)* <sup>1,2</sup>	121	+21	177	+30	147	+47	200	+53
Openings	22		30		48		54	
Closures	1		0		1		1	
SEVEN-ELEVEN (CHENGDU)* <sup>1</sup>	25	+25	70	+29	41	+41	90	+49
Openings	25		30		41		50	
Closure	0		1		0		1	
<b>Superstore operations</b>								
Ito-Yokado	172	+2	175	+2	173	+3	174	+1
Openings	3		3		5		3	
Closures	1		1		2		2	
York-Benimaru* <sup>3</sup>	174	+4	182	+6	176	+6	184	+8
Openings	5		9		8		11	
Closures	1		2		2		2	
York Mart	69	+4	71	+3	68	+3	71	+3
Openings	5		5		5		5	
Closures	1		2		2		2	
Hua Tang Yokado Commercial* <sup>1</sup>	8	±0	8	±0	8	±0	8	±0
Opening	0		0		0		0	
Closure	0		0		0		0	
Chengdu Ito-Yokado* <sup>1</sup>	4	±0	5	±0	5	+1	5	±0
Opening	0		0		1		0	
Closure	0		0		0		0	
Beijing Wang fu jing Yokado Commercial* <sup>1</sup>	1	±0	2	±0	2	+1	2	±0
Opening	0		0		1		0	
Closure	0		0		0		0	
Akachan Honpo* <sup>4</sup>	86	+1	92	+5	87	+2	93	+6
Openings	8		8		11		9	
Closures	7		3		9		3	
<b>Department store operations</b>								
Sogo & Seibu	27	±0	26	±0	26	(1)	24	(2)
Opening	0		0		0		0	
Closures	0		0		1		2	
LOFT* <sup>5</sup>	73	+10	82	+9	73	+10	82	+9
Openings	11		9		12		9	
Closures	1		0		2		0	
<b>Food services</b>								
Seven & i Food Systems	861	+15	852	(6)	858	+12	848	(10)
Restaurant operations	489	±0	481	(5)	486	(3)	488	+2
Openings	10		8		12		6	
Closures	10		13		15		4	
Meal provision service business	243	+15	249	+5	244	+16	247	+3
Fast food operations	129	±0	122	(6)	128	(1)	113	(15)
Seven & i Restaurant (Beijing)* <sup>1</sup>	2	±0	3	±0	3	+1	3	±0
Opening	0		0		1		0	
Closure	0		0		0		0	

Note: Change refers to net change from the beginning of the fiscal year.

\*1. Figures are as of the end of September, or as of the end of December.

\*2. The number of stores in Tianjin, China which is included in SEVEN-ELEVEN (BEIJING) for Sept. 2011, Sept. 2012 and FY2012 are 13, 46 and 28 stores, respectively.

\*3. York-Benimaru's store openings for Nov. 2012 results and FY2013 forecast include the reopening of 1 remodeled store that had been closed as a result of the earthquake disaster.

\*4. The number of Akachan Honpo stores includes 3 stores of franchised stores in each period.

\*5. The number of franchised stores of LOFT for Nov. 2011, Nov. 2012 and FY2012 are 9, 11 and 9 franchised stores, respectively.



## 2. Convenience Store Operations Network

### (1) Domestic Store Network

	Nov. 2011	Feb. 2012	Nov. 2012	Change
Hokkaido	835	844	875	+31
Iwate	74	78	82	+4
Miyagi	336	339	341	+2
Akita	-	-	11	+11
Yamagata	145	150	155	+5
Fukushima	377	382	380	(2)
Ibaraki	546	555	569	+14
Tochigi	357	363	369	+6
Gunma	370	379	397	+18
Saitama	909	929	960	+31
Chiba	799	813	842	+29
Tokyo	1,812	1,848	1,956	+108
Kanagawa	974	986	1,053	+67
Niigata	355	360	374	+14
Toyama	58	71	85	+14
Ishikawa	39	46	61	+15
Fukui	29	31	37	+6
Yamanashi	167	170	170	±0
Nagano	386	386	399	+13
Gifu	85	88	100	+12
Shizuoka	509	522	552	+30
Aichi	643	657	741	+84
Mie	50	50	57	+7
Shiga	174	179	179	±0
Kyoto	204	209	222	+13
Osaka	618	646	704	+58
Hyogo	415	425	454	+29
Nara	77	78	84	+6
Wakayama	43	45	48	+3
Shimane	8	8	10	+2
Okayama	221	225	237	+12
Hiroshima	416	429	445	+16
Yamaguchi	242	245	254	+9
Fukuoka	694	706	742	+36
Saga	144	148	153	+5
Nagasaki	96	99	103	+4
Kumamoto	223	227	239	+12
Oita	89	92	106	+14
Miyazaki	140	142	148	+6
Kagoshima	26	55	89	+34
<b>Total</b>	<b>13,685</b>	<b>14,005</b>	<b>14,783</b>	<b>+778</b>

### (2) Global Seven-Eleven Store Network

	Nov. 2011	Feb. 2012	Nov. 2012	Change
Japan	13,685	14,005	14,783	+778
U.S.A. and Canada	7,048	7,149	7,546	+397
Hawaii	56	58	58	±0
China (Beijing and Tianjin)	121	147	177	+30
China (Chengdu)	25	41	70	+29
<b>Sub-total</b>	<b>20,935</b>	<b>21,400</b>	<b>22,634</b>	<b>+1,234</b>
(Area licensee)				
	Sept. 2011	Dec. 2011	Sept. 2012	Change
South Korea	4,755	5,249	6,621	+1,372
China (Hong Kong and others)	1,505	1,510	1,532	+22
China (Shanghai)	81	94	102	+8
Taiwan	4,783	4,801	4,830	+29
Thailand	6,206	6,276	6,773	+497
Philippines	631	689	781	+92
Malaysia	1,305	1,328	1,383	+55
Singapore	556	561	569	+8
Indonesia	42	57	83	+26
Australia	531	579	589	+10
U.S.A.	523	545	430	(115)
Mexico	1,286	1,351	1,429	+78
Norway	167	164	162	(2)
Sweden	185	185	186	+1
Denmark	195	196	197	+1
<b>Sub-total</b>	<b>22,751</b>	<b>23,585</b>	<b>25,667</b>	<b>+2,082</b>
<b>Total Worldwide</b>	<b>43,686</b>	<b>44,985</b>	<b>48,301</b>	<b>+3,316</b>

Notes: 1. Change refers to net change from the beginning of the fiscal year.

2. Figures for overseas stores are as of the end of September, or as of the end of December.

3. Figures for "U.S.A. and Canada" are the number of franchised stores and directly operated stores operated by 7-Eleven, Inc.

4. Figures for China (Hong Kong and others) include Guang Dong Province and Macau.

※ As of November 30, 2012, Seven-Eleven Japan operates in 40 prefectures out of 47 prefectures in Japan.

### 3. Store Information of Superstore Operations

#### (1) Superstore (Ito-Yokado)

Store openings and closures for the fiscal year ending February 28, 2013

(Square meters)

	Store name	Location	Date	Sales floor space	Directly managed sales floor space
Openings	Shokuhinkan Nerima-Takanodai	Tokyo	June 28, 2012	-	846
	Shokuhinkan Waseda (food specialty store)	Tokyo	Aug. 17, 2012	965	695
	Ario Washinomiya	Saitama	Nov. 22, 2012	29,119	11,472
Closures	THE PRICE Kamagaya	Chiba	Apr. 19, 2012	-	1,825
	Tsuchiura	Ibaraki	Feb. 2013	-	10,159

#### (2) Supermarkets (York-Benimaru)

Store openings and closures for the fiscal year ending February 28, 2013

(Square meters)

	Store name	Location	Date	Sales floor space	Directly managed sales floor space
Openings	Sendai-Ayashi	Miyagi	Mar. 23, 2012	1,990	1,849
	Yanome	Fukushima	Apr. 27, 2012	1,982	1,876
	Minato-Kazuma <sup>*1</sup>	Miyagi	July 20, 2012	3,601	3,315
	Sano-Iseyamacho	Tochigi	July 27, 2012	2,061	1,929
	Higashi-Oshima (S&B)	Ibaraki	Sept. 14, 2012	2,007	1,883
	Natori-Bypass	Miyagi	Oct. 11, 2012	2,185	2,040
	Kaminoyama	Yamagata	Oct. 26, 2012	3,190	3,041
	Machi-Kitamachi	Fukushima	Nov. 16, 2012	1,990	1,857
	Oyama-Amagaya	Tochigi	Nov. 30, 2012	2,315	2,180
	Shin-Sasaya (S&B)	Fukushima	Jan. 25, 2013	1,650	1,550
	Ushiku-Minami <sup>*2</sup>	Ibaraki	Feb. 2013	2,000	1,900
Closures	Sasaya (S&B)	Fukushima	Apr. 23, 2012	1,516	1,431
	Tabiko (S&B)	Ibaraki	Sept. 9, 2012	1,763	1,673

Note: S&B stands for scrap and build.

\*1. The Minato-Kazuma store, which had been closed as a result of the earthquake disaster, was reopened after remodeling.

\*2. The above store names are provisional names as of Jan. 8, 2013.

### 4. Store Information of Department Store Operations

Store Closures for the fiscal year ending February 28, 2013

(Square meters)

	Store name	Location	Date	Sales floor space
Closures	Seibu Numazu	Shizuoka	Jan. 31, 2013	9,732
	Sogo Kure	Hiroshima	Jan. 31, 2013	21,395

## 5. Capital Expenditures, Depreciation and Amortization of Group Principal Companies

(Millions of yen)

	Nine Months ended Nov. 31, 2011		Nine Months ended Nov. 31, 2012		Fiscal Year ended Feb. 29, 2012		Fiscal Year ending Feb. 28, 2013(Forecast)			
		YOY(%)		YOY(%)		YOY(%)		YOY(%)		
<b>Convenience store operations</b>										
Seven-Eleven Japan										
Investment to new stores	40,464	138.7	55,476	137.1	61,523	127.3				
Investment to existing stores and other	22,300	349.4	27,657	124.0	31,441	470.0				
Software development	496	42.3	900	181.5	680	34.6				
Total capital expenditures	63,260	172.2	84,034	132.8	93,644	164.3			110,000	117.5
Depreciation and amortization	27,429	121.9	33,324	121.5	38,368	124.4			47,000	122.5
7-Eleven, Inc.										
Investment to new stores	64,973	457.2	54,801	84.3	74,720	380.4				
Investment to existing stores and other	19,214	105.2	15,815	82.3	25,333	100.1				
Software development	2,781	83.6	3,522	126.6	3,421	84.5				
Total capital expenditures *	86,969	242.9	74,139	85.2	103,475	211.2			104,000	100.5
Depreciation and amortization	27,894	98.3	29,123	104.4	37,180	99.3			40,000	107.6
<b>Superstore operations</b>										
Ito-Yokado										
Investment to new stores	7,925	25.3	7,389	93.2	10,507	32.0				
Investment to existing stores and other	4,634	133.8	8,398	181.2	7,326	168.0				
Software development	191	129.1	146	76.4	241	86.1				
Total capital expenditures	12,750	36.5	15,933	125.0	18,074	48.2			28,600	158.2
Depreciation and amortization	12,395	122.0	11,712	94.5	16,822	115.4			16,000	95.1
York-Benimaru										
Investment to new stores	3,258	88.3	6,067	186.2	5,079	108.5				
Investment to existing stores and other	1,216	70.2	226	18.6	1,899	90.6				
Software development	77	9.2	95	123.4	96	11.3				
Total capital expenditures	4,552	72.7	6,388	140.3	7,075	92.7			9,000	127.2
Depreciation and amortization	3,744	91.0	3,802	101.5	5,122	91.9			5,500	107.4
<b>Department store operations</b>										
Sogo & Seibu										
Investment to new stores	-	-	-	-	-	-				
Investment to existing stores and other	9,130	44.9	10,347	113.3	11,908	51.6				
Software development	1,340	68.9	2,376	177.3	1,466	67.8				
Total capital expenditures	10,470	47.0	12,723	121.5	13,374	53.0			16,000	119.6
Depreciation and amortization	9,077	94.2	9,481	104.4	12,181	95.3			11,700	96.1

Notes: 1. Capital expenditures include long-term leasehold deposits. An increase of the future amortization of asset, resulting from the adoption of "Asset Retirement Obligation" is not included.

2. Depreciation and amortization include amortization on intangible assets.

\* Capital expenditures of 7-Eleven, Inc. include goodwill and others due to the acquisition of retail interests.

## Business Performance of Group Principal Companies

### I. Convenience Stores Operations

#### ■ Seven-Eleven Japan

##### Sales by product category (total store sales)

(Millions of yen)

	Nine Months ended Nov. 30, 2011			Nine Months ended Nov. 30, 2012			Fiscal Year ended Feb. 29, 2012		
		YOY(%)	Composition (%)		YOY(%)	Composition (%)		YOY(%)	Composition (%)
Processed food	665,101	105.3	26.9	705,869	106.1	26.6	872,616	105.4	26.6
Fast food	637,904	106.2	25.8	708,523	111.1	26.7	852,933	107.6	26.0
Daily food	301,644	111.5	12.2	337,012	111.7	12.7	403,503	112.2	12.3
Non food	865,374	121.2	35.0	902,239	104.3	34.0	1,151,459	119.1	35.1
Total store sales	2,472,497	111.5	100.0	2,653,644	107.3	100.0	3,280,512	111.3	100.0

##### Net sales increase at existing stores

(%)

	Nine Months ended Nov. 30, 2011	Nine Months ended Nov. 30, 2012	Fiscal Year ended Feb. 29, 2012
Net sales increase at existing stores	+7.6	+1.6	+6.7
Number of customers	+3.0	+0.7	+2.6
Average spending per customer	+4.5	+0.9	+4.0

##### Average daily sales per store

(Thousands of yen)

	Nine Months ended Nov. 30, 2011		Nine Months ended Nov. 30, 2012		Fiscal Year ended Feb. 29, 2012	
		Change		Change		Change
All stores	675	+45	677	+2	669	+40
Newly opened stores	582	+25	544	(38)	570	+16

##### Gross profit margin

(%)

	Nine Months ended Nov. 30, 2011		Nine Months ended Nov. 30, 2012		Fiscal Year ended Feb. 29, 2012	
		Change		Change		Change
Processed food	38.6	+0.2	38.4	(0.2)	38.3	±0.0
Fast food	34.5	+0.4	34.3	(0.2)	34.3	+0.2
Daily food	33.4	+0.1	33.3	(0.1)	33.2	(0.1)
Non food	18.6	(1.7)	19.1	+0.5	18.6	(1.2)
Total	29.9	(0.9)	30.1	+0.2	29.7	(0.8)

##### Selling, general and administrative expenses

(Millions of yen)

	Nine Months ended Nov. 30, 2011		Nine Months ended Nov. 30, 2012		Fiscal Year ended Feb. 29, 2012	
		YOY(%)		YOY(%)		YOY(%)
Advertising expenses	29,329	132.2	35,224	120.1	36,318	128.7
Salaries and wages	37,229	97.9	38,702	104.0	50,710	100.4
Land and building rent	64,431	109.2	72,858	113.1	87,199	109.8
Depreciation and amortization*	27,429	121.9	33,324	121.5	38,368	124.4
Utility expenses	24,955	106.9	28,753	115.2	33,124	104.2
Others	59,700	99.8	64,306	107.7	80,494	99.7
Total	243,076	108.1	273,169	112.4	326,216	108.2

\* Depreciation and amortization include amortization on intangible assets.

##### Number of stores by type

(Stores)

	Nine Months ended Nov. 30, 2011			Nine Months ended Nov. 30, 2012			Fiscal Year ended Feb. 29, 2012		
		YOY(%)	Composition (%)		YOY(%)	Composition (%)		YOY(%)	Composition (%)
Number of stores	13,685	+453	100.0	14,783	+778	100.0	14,005	+773	100.0
Type A	4,276	(64)	31.2	4,236	(27)	28.7	4,263	(77)	30.4
Type C	9,006	+557	65.8	10,121	+777	68.5	9,344	+895	66.7
Provisional management contract stores	1	±0	0.0	1	±0	0.0	1	±0	0.0
Directly operated stores	402	(40)	2.9	425	+28	2.9	397	(45)	2.8
Open 24 hours	13,499	+420	98.6	14,558	+745	98.5	13,813	+734	98.6
With liquor license	13,544	+472	99.0	14,619	+772	98.9	13,847	+775	98.9
With cigarette license	12,680	+549	92.7	13,894	+897	94.0	12,997	+866	92.8

**Sales by product category (total store sales)**

(Millions of yen)

	Nine Months ended Sept. 30, 2011			Nine Months ended Sept. 30, 2012			Fiscal Year ended Dec. 31, 2011		
		YOY(%)	Composition (%)		YOY(%)	Composition (%)		YOY(%)	Composition (%)
Processed food	252,204	98.8	20.5	278,712	110.5	20.5	330,041	100.5	20.3
Fast food	103,110	96.7	8.4	110,517	107.2	8.1	136,335	99.0	8.4
Daily food	43,387	97.8	3.5	45,991	106.0	3.4	58,393	99.9	3.6
Non food	265,717	97.5	21.5	274,703	103.4	20.1	351,902	98.0	21.7
Merchandise	664,419	97.9	53.9	709,924	106.8	52.1	876,672	99.2	54.0
Gasoline	568,844	128.0	46.1	652,454	114.7	47.9	747,423	127.4	46.0
<b>Total</b>	<b>1,233,264</b>	<b>109.8</b>	<b>100.0</b>	<b>1,362,378</b>	<b>110.5</b>	<b>100.0</b>	<b>1,624,095</b>	<b>110.4</b>	<b>100.0</b>

**Net sales increase at existing stores**

(%)

	Nine Months ended Sept. 30, 2011	Nine Months ended Sept. 30, 2012	Fiscal Year ended Dec. 31, 2011
U.S. Merchandise sales increase (dollar basis)	+2.7	+3.0	+2.8

**Average daily merchandise sales per store (all stores)**

(%)

	Nine Months ended Sept. 30, 2011		Nine Months ended Sept. 30, 2012		Fiscal Year ended Dec. 31, 2011	
		Change		Change		Change
U.S. Dollar	4,429	+39	4,455	+26	4,372	+37
Thousands of yen	356	(35)	354	(3)	349	(32)

**Gross profit margin**

(%)

	Nine Months ended Sept. 30, 2011		Nine Months ended Sept. 30, 2012		Fiscal Year ended Dec. 31, 2011	
		Change		Change		Change
Gross profit margin	34.7	(0.6)	35.3	+0.6	34.7	(0.4)

**Number of stores**

(Stores)

	Nine Months ended Sept. 30, 2011			Nine Months ended Sept. 30, 2012			Fiscal Year ended Dec. 31, 2011		
		Change	Composition (%)		Change	Composition (%)		Change	Composition (%)
Number of stores	7,048	+438	100.0	7,546	+397	100.0	7,149	+539	100.0
Franchised stores	5,264	+200	74.7	5,703	+266	75.6	5,437	+373	76.1
BCP stores (Type A)*	284	+31	4.0	341	+42	4.5	299	+46	4.2
Type C	4,980	+169	70.7	5,362	+224	71.1	5,138	+327	71.9
Directly operated stores	1,784	+238	25.3	1,843	+131	24.4	1,712	+166	23.9
With Gasoline station	2,690	+209	38.2	2,878	+159	38.1	2,719	+238	38.0

\* BCP stores stands for Business Conversion Program.

## 2. Superstore Operations

### Ito-Yokado

#### Sales by product category

(Millions of yen)

	Nine Months ended Nov. 30, 2011		Nine Months ended Nov. 30, 2012		Fiscal Year ended Feb. 29, 2012				
	YOY(%)	Composition (%)	YOY(%)	Composition (%)	YOY(%)	Composition (%)			
Apparel	175,563	92.2	17.9	171,105	97.5	17.9	240,068	94.1	18.0
Household goods	127,400	90.9	13.0	118,641	93.1	12.4	173,049	91.3	13.0
Food	476,515	97.8	48.6	458,250	96.2	47.8	648,506	98.8	48.6
Merchandise sales	779,479	95.3	79.6	747,997	96.0	78.1	1,061,624	96.4	79.6
Tenants	184,961	108.8	18.9	199,078	107.6	20.8	252,709	108.4	18.9
Others	15,183	155.2	1.5	11,243	74.1	1.2	19,964	130.8	1.5
Net sales	979,623	98.2	100.0	958,320	97.8	100.0	1,334,297	98.9	100.0

Note: From FY2012, *Seven Bi no Gardens*, drug and cosmetic stores in Ito-Yokado was transferred into Seven Bi no Garden Co., LTD. Under the previous categories that were used in the previous term, year-on-year figures for Nov. 2011, Nov. 2012, and Feb. 2012 would be 97.8%, 97.0%, and 98.2% for "household goods" and 96.5%, 96.7%, and 97.6% for "merchandise sales", respectively.

#### Net sales increase at existing stores

(%)

	Nine Months ended Nov. 30, 2011	Nine Months ended Nov. 30, 2012	Fiscal Year ended Feb. 29, 2012
Net sales increase at existing stores	(3.4)	(3.9)	(2.6)
Number of customers	(5.2)	(5.3)	(4.6)
Average spending per customer	+2.0	+1.6	+2.0

#### Gross profit margin

(%)

	Nine Months ended Nov. 30, 2011		Nine Months ended Nov. 30, 2012		Fiscal Year ended Feb. 29, 2012	
		Change		Change		Change
Apparel	37.2	+2.0	37.7	+0.5	36.4	+1.4
Household goods	32.0	+0.8	31.6	(0.4)	31.8	+0.4
Food	26.6	+1.0	26.5	(0.1)	26.7	+0.6
Total	29.9	+1.1	29.9	±0.0	29.7	+0.6

Note: From FY2012, *Seven Bi no Gardens*, drug and cosmetic stores in Ito-Yokado was transferred into Seven Bi no Garden Co., LTD. Under the previous categories that were used in the previous term, changes for Nov. 2011, Nov. 2012, and Feb. 2012 would be +0.7%, (0.5)%, and +0.5% for "household goods" and +1.1%, ±0.0%, and +0.7% for "merchandise sales", respectively.

#### Selling, general and administrative expenses

(Millions of yen)

	Nine Months ended Nov. 30, 2011		Nine Months ended Nov. 30, 2012		Fiscal Year ended Feb. 29, 2012	
	YOY(%)		YOY(%)		YOY(%)	
Advertising expenses	24,334	94.3	22,929	94.2	32,562	98.4
Salaries and wages	106,844	99.2	102,769	96.2	142,452	99.7
Land and building rent	50,863	97.3	50,298	98.9	67,900	98.0
Depreciation and amortization*	12,395	122.0	11,712	94.5	16,822	115.4
Utility expenses	14,157	91.6	15,814	111.7	18,480	97.6
Other	53,921	95.4	53,197	98.7	72,761	96.9
Total	262,516	98.0	256,721	97.8	350,981	99.2

\* Depreciation and amortization include amortization on intangible assets.

## 2. Superstore Operations

### ■ York-Benimaru

#### Sales by product category

(Millions of yen)

	Nine Months ended Nov. 30, 2011			Nine Months ended Nov. 30, 2012			Fiscal Year ended Feb. 29, 2012		
		YOY(%)	Composition (%)		YOY(%)	Composition (%)		YOY(%)	Composition (%)
Fresh food	78,965	100.8	31.3	84,249	106.7	31.9	108,226	102.0	31.5
Processed food	61,533	100.2	24.4	63,702	103.5	24.1	83,542	100.8	24.4
Daily food	48,296	100.8	19.2	51,062	105.7	19.3	65,222	101.8	19.0
Food	188,795	100.6	74.9	199,015	105.4	75.3	256,991	101.6	74.9
Apparel	12,721	103.9	5.0	13,080	102.8	4.9	17,358	104.7	5.1
Household goods	14,606	105.2	5.8	14,314	98.0	5.4	19,474	103.0	5.7
Merchandise sales	216,123	101.1	85.7	226,409	104.8	85.6	293,824	101.8	85.7
Tenants	36,067	98.9	14.3	37,999	105.4	14.4	49,120	99.8	14.3
Net sales	252,190	100.8	100.0	264,408	104.8	100.0	342,944	101.5	100.0

#### Net sales increase at existing stores

(%)

	Nine Months ended Nov. 30, 2011	Nine Months ended Nov. 30, 2012	Fiscal Year ended Feb. 29, 2012
Net sales increase at existing stores	+0.9	+0.6	+1.5
Number of customers	(4.7)	+2.2	(3.3)
Average spending per customer	+5.7	(1.6)	+4.9

#### Gross profit margin

(%)

	Nine Months ended Nov. 30, 2011		Nine Months ended Nov. 30, 2012		Fiscal Year ended Feb. 29, 2012	
		Change		Change		Change
Food	26.5	+0.7	25.1	(1.4)	26.3	+0.3
Apparel	35.3	+1.5	34.1	(1.2)	34.6	+1.0
Household goods	28.0	+0.8	26.8	(1.2)	28.2	+0.8
Total	27.1	+0.7	25.8	(1.3)	27.0	+0.4

#### Selling, general and administrative expenses

(Millions of yen)

	Nine Months ended Nov. 30, 2011		Nine Months ended Nov. 30, 2012		Fiscal Year ended Feb. 29, 2012	
		YOY(%)		YOY(%)		YOY(%)
Advertising and decoration expenses	2,990	90.8	3,245	108.5	4,256	96.3
Salaries and wages	29,170	94.9	30,958	106.1	39,516	96.2
Land and building rent	6,094	94.4	6,369	104.5	8,193	94.9
Depreciation and amortization*	3,744	91.0	3,802	101.5	5,122	91.9
Utility expenses	3,326	86.3	3,822	114.9	4,576	89.7
Other	9,105	90.5	10,249	112.6	13,019	97.2
Total	54,432	93.0	58,447	107.4	74,686	95.5

\* Depreciation and amortization include amortization on intangible assets.

### 3. Department Store Operations

#### ■ Sogo & Seibu

##### Sales results of major stores

(Millions of yen)

	Nine Months ended Nov. 30, 2011		Nine Months ended Nov. 30, 2012		Fiscal Year ended Feb. 29, 2012	
		YOY(%)		YOY(%)		YOY(%)
Ikebukuro	126,816	106.7	128,767	101.5	176,475	105.5
Yokohama	72,022	98.0	75,115	104.3	100,996	99.3
Chiba	56,343	100.2	56,652	100.5	78,632	100.9
Kobe	35,023	95.9	33,969	97.0	48,279	96.3
Hiroshima	29,965	98.7	29,696	99.1	41,446	98.7
Shibuya	28,453	93.3	28,038	98.5	39,802	94.0
Omiya	23,279	97.4	23,422	100.6	32,418	98.5

Note: Store sales include corporate sales.

##### Sales by product category

(Millions of yen)

	Nine Months ended Nov. 30, 2011			Nine Months ended Nov. 30, 2012			Fiscal Year ended Feb. 29, 2012		
		YOY(%)	Composition (%)		YOY(%)	Composition (%)		YOY(%)	Composition (%)
Apparel	261,713	92.4	44.6	254,293	97.2	44.4	361,550	94.1	44.2
Household goods	58,356	97.3	9.9	57,190	98.0	10.0	79,476	98.5	9.7
Food	115,898	100.3	19.8	109,781	94.7	19.2	170,707	100.4	20.9
Merchandise sales	435,968	95.1	74.3	421,265	96.6	73.5	611,735	96.3	74.8
Tenants	119,664	102.8	20.4	122,627	102.5	21.4	164,297	103.2	20.1
Corporate sales	30,993	107.0	5.3	29,126	94.0	5.1	41,895	104.0	5.1
Net sales	586,627	97.1	100.0	573,019	97.7	100.0	817,927	98.0	100.0

##### Net sales increase at existing stores

(%)

	Nine Months ended Nov. 30, 2011	Nine Months ended Nov. 30, 2012	Fiscal Year ended Feb. 29, 2012
Net sales increase at existing stores	(1.6)	+0.7	(0.5)

##### Gross profit margin

(%)

	Nine Months ended Nov. 30, 2011		Nine Months ended Nov. 30, 2012		Fiscal Year ended Feb. 29, 2012	
		Change		Change		Change
Apparel	29.3	(0.2)	29.2	(0.1)	29.0	(0.1)
Household goods	25.2	(0.3)	24.8	(0.4)	25.0	(0.4)
Food	16.4	(0.2)	16.3	(0.1)	16.8	(0.2)
Total	25.3	(0.4)	25.2	(0.1)	25.1	(0.3)

##### Selling, general and administrative expenses

(Millions of yen)

	Nine Months ended Nov. 30, 2011		Nine Months ended Nov. 30, 2012		Fiscal Year ended Feb. 29, 2012	
		YOY(%)		YOY(%)		YOY(%)
Advertising and decoration expenses	20,646	103.8	20,316	98.4	26,245	101.6
Salaries and wages	36,944	93.7	35,708	96.7	49,871	95.0
Land and building rent	33,134	91.7	32,092	96.9	44,222	92.8
Depreciation and amortization*	9,077	94.2	9,481	104.4	12,181	95.3
Utility expenses	7,156	90.8	7,502	104.8	9,343	93.2
Other	28,499	87.2	28,047	98.4	38,909	90.0
Total	135,458	93.0	133,149	98.3	180,772	94.1

\* Depreciation and amortization include amortization on intangible assets.



#### 4. Food Services

##### ■ Seven & i Food Systems

##### Sales results by division

(Millions of yen)

	Nine Months ended Nov. 30, 2011			Nine Months ended Nov. 30, 2012			Fiscal Year ended Feb. 29, 2012		
	YOY(%)	Composition (%)		YOY(%)	Composition (%)		YOY(%)	Composition (%)	
Restaurant division	45,357	93.8	78.7	45,695	100.7	78.5	60,821	95.5	78.6
Meal provision service division	6,890	114.9	12.0	7,541	109.5	13.0	9,346	114.1	12.1
Fast food division	5,412	93.1	9.4	4,988	92.2	8.6	7,231	93.3	9.3
Total	57,660	95.9	100.0	58,225	101.0	100.0	77,400	97.2	100.0

##### [Restaurant division] Net sales increase at existing stores

(%)

	Nine Months ended Nov. 30, 2011	Nine Months ended Nov. 30, 2012	Fiscal Year ended Feb. 29, 2012
Net sales increase at existing stores	(2.1)	+1.3	(1.0)
Number of customers	(3.7)	+0.3	(2.6)
Average spending per customer	+1.7	+1.0	+1.6

##### [Restaurant division] Gross profit margin

(%)

	Nine Months ended Nov. 30, 2011	Nine Months ended Nov. 30, 2012	Fiscal Year ended Feb. 29, 2012
		Change	Change
Gross profit margin	68.5	±0.0	68.3
		+0.7	±0.0

##### Selling, general and administrative expenses

(Millions of yen)

	Nine Months ended Nov. 30, 2011		Nine Months ended Nov. 30, 2012		Fiscal Year ended Feb. 29, 2012	
	YOY(%)		YOY(%)		YOY(%)	
Advertising and decoration expenses	788	138.7	652	82.7	1,007	132.1
Salaries and wages	23,086	95.7	22,600	97.9	30,716	96.8
Land and building rent	5,880	91.0	5,829	99.1	7,858	92.3
Depreciation and amortization*	413	85.5	426	103.2	560	88.3
Utility expenses	3,207	95.3	3,491	108.9	4,293	97.6
Other	5,573	95.4	5,652	101.4	7,274	95.4
Total	38,951	95.4	38,653	99.2	51,711	96.4

\* Depreciation and amortization include amortization on intangible assets.

#### 5. Financial Services

##### Number of Seven Bank ATMs

	Nine Months ended Nov. 30, 2011		Nine Months ended Nov. 30, 2012		Fiscal Year ended Feb. 29, 2012	
		% of stores of ATMs		% of stores of ATMs		% of stores of ATMs
Seven-Eleven Japan	14,720	99.8	15,946	99.9	15,077	99.8
Ito-Yokado	298	98.3	306	98.3	299	98.3
York-Benimaru	59	33.3	66	35.7	60	33.5
York Mart	40	58.0	47	66.2	40	58.8
Others	73	-	77	-	74	-
Net ATMs in the Group	15,190	-	16,442	-	15,550	-
Net ATMs outside the Group	955	-	1,137	-	990	-
Total	16,145	-	17,579	-	16,540	-

##### Average number of transaction per day per ATM during the period

	Mar. 2011 - Nov. 2011	Mar. 2012 - Nov. 2012	Mar. 2011 - Feb. 2012
	Change	Change	Change
Average number of transactions	113.2	(1.0)	112.2
		(1.2)	(0.9)

##### Number of credit cards, point cards and cash cards

(10 thousands)

	Nine Months ended Nov. 30, 2011		Nine Months ended Nov. 30, 2012		Fiscal Year ended Feb. 29, 2012	
		Change		Change		Change
Credit Cards						
Seven Card	319	+11	333	+14	322	+11
CLUB ON/Millennium CARD SAISON	308	-	315	+7	312	-
Electronic money ( <i>nanaco</i> )	1,572	+333	2,080	+508	1,636	+351
Cash card (Seven Bank)	94	+11	103	+9	96	+9

Notes: 1. Seven Card and CLUB ON/Millennium CARD SAISON issued represent only the number of effective card members.

2. CLUB ON/Millennium CARD SAISON does not include dedicated cards for point services, without credit functions.

3. The number of *nanaco* includes the number of mobile *nanaco* holders.

## Notes

### Fiscal periods of consolidated subsidiaries and affiliates

	1Q	2Q	3Q	Fiscal year
Consolidated subsidiaries and affiliates except for below	May	August	November	February
Overseas subsidiaries	March	June	September	December
Seven Bank	June	September	December	March

\* For consolidated subsidiaries ending fiscal year on December, financial statements for the 3Q YTD ended September have been adopted. For consolidated subsidiary ending fiscal year on March, financial statements which were applied correspondingly to regular financial statements on November have been adopted.

### 7 Eleven, Inc.

From the fiscal year ended December 2011, 7-Eleven, Inc., changed its accounting method for revenues from operations, related to franchise agreements, from "gross amount" to "net amount."

This document contains certain statements based on the Company's current plans, estimates, strategies, and beliefs; all statements that are not historical fact are forward-looking statements. These statements represent the judgments and hypotheses of the Company's management based on currently available information. It is possible that the Company's future performance will differ from the contents of these forward-looking statements. Accordingly, there is no assurance that the forward-looking statements in this document will prove to be accurate.