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**Brief Summary  
for the Third Quarter of FY2011**

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**January 6, 2011  
Seven & i Holdings Co., Ltd.**

## Notes

### Fiscal periods of consolidated subsidiaries and affiliates

	1Q	2Q	3Q	Fiscal year
Consolidated subsidiaries and affiliates except for below	May	August	November	February
Overseas subsidiaries Seven-Meal Service	March	June	September	December
Seven Bank	June	September	December	March

\* For consolidated subsidiaries ending fiscal year on December, financial statements on the same month have been adopted. For consolidated subsidiary ending fiscal year on March, financial statements which were applied correspondingly to regular financial statements on February have been adopted.

### 11/2 forecast

The consolidated results forecast for the fiscal year ending February 28, 2011 is unchanged from the forecast announced on October 7, 2010, but the forecasts by business segment in revenues from operations and operating income have been revised.

### Sogo & Seibu Co., Ltd.

Millennium Retailing, Sogo and The Seibu Department Stores were merged on August 1, 2009 and Sogo, as a surviving company, changed its name to Sogo & Seibu Co., Ltd.

The financial and operating results for 10/2 have been calculated as if the former three companies had merged at the beginning of the term, and for comparison purposes, the previous year's result have been calculated in the same manner.

Furthermore, Sogo & Seibu merged with Robinson Department Store Co., Ltd. on September 1, 2009. As a result, financial results of Robinson Department Store was excluded from Superstore operations after the third quarter of FY2010.

This document contains certain statements based on the Company's current plans, estimates, strategies, and beliefs; all statements that are not historical fact are forward-looking statements. These statements represent the judgments and hypotheses of the Company's management based on currently available information. It is possible that the Company's future performance will differ from the contents of these forward-looking statements. Accordingly, there is no assurance that the forward-looking statements in this document will prove to be accurate.

# CONSOLIDATED RESULTS

## 1. Financial Results

(Millions of yen)

	09/11		10/11		10/2		11/2 (forecast)	
		YOY(%)		YOY(%)		YOY(%)		YOY(%)
<b>Revenues from operations</b>	<b>3,816,181</b>	<b>88.2</b>	<b>3,825,557</b>	<b>100.2</b>	<b>5,111,297</b>	<b>90.5</b>	<b>5,140,000</b>	<b>100.6</b>
Convenience store operations	1,492,403	81.1	1,555,636	104.2	1,968,555	85.3	2,025,000	102.9
Superstore operations	1,500,605	94.7	1,467,248	97.8	2,016,558	94.9	2,010,000	99.7
Department store operations	669,884	91.6	660,893	98.7	922,847	92.9	918,000	99.5
Food services	65,823	83.6	60,602	92.1	86,420	84.1	79,000	91.4
Financial services	84,241	89.4	81,392	96.6	110,444	88.4	107,000	96.9
Others	25,357	98.4	25,517	100.6	33,669	96.0	35,000	104.0
Eliminations / corporate	(22,135)	-	(25,732)	-	(27,198)	-	(34,000)	-
<b>Operating income (loss)</b>	<b>170,653</b>	<b>78.2</b>	<b>175,752</b>	<b>103.0</b>	<b>226,666</b>	<b>80.4</b>	<b>240,000</b>	<b>105.9</b>
Convenience store operations	147,110	87.9	156,645	106.5	183,837	86.2	194,000	105.5
Superstore operations	3,394	17.0	1,370	40.4	14,178	57.3	13,500	95.2
Department store operations	(2,243)	-	(2,120)	-	1,366	7.5	7,000	512.2
Food services	(2,046)	-	(313)	-	(2,741)	-	(500)	-
Financial services	23,762	112.6	22,113	93.1	30,152	118.3	27,500	91.2
Others	956	58.4	(1,348)	-	567	27.4	(500)	-
Eliminations / corporate	(281)	-	(594)	-	(694)	-	(1,000)	-
Non-operating income	8,488	93.7	8,554	100.8	11,190	85.4		
Non-operating expenses	8,694	83.0	8,117	93.4	10,905	69.6		
<b>Ordinary income</b>	<b>170,446</b>	<b>78.6</b>	<b>176,188</b>	<b>103.4</b>	<b>226,950</b>	<b>81.3</b>	<b>237,000</b>	<b>104.4</b>
Special gains	1,957	63.4	20,660	1055.7	2,809	45.3		
Special losses	23,126	105.9	27,594	119.3	86,656	123.1		
<b>Income before income taxes and minority interests</b>	<b>149,277</b>	<b>75.3</b>	<b>169,253</b>	<b>113.4</b>	<b>143,104</b>	<b>66.5</b>		
<b>Net income</b>	<b>69,348</b>	<b>68.2</b>	<b>90,220</b>	<b>130.1</b>	<b>44,875</b>	<b>48.6</b>	<b>100,000</b>	<b>222.8</b>
<b>Net income per share</b>	yen	%	yen	%	yen	%	yen	%
	<b>76.76</b>	<b>69.7</b>	<b>101.56</b>	<b>132.3</b>	<b>49.67</b>	<b>49.4</b>	<b>112.57</b>	<b>226.6</b>

### Number of shares outstanding

(shares)

Average	903,458,115	888,328,134	903,458,314
End of period	903,460,023	883,466,743	903,458,108

\* Excluding treasury stock

### Exchange rates

		09/11	10/11	10/2	11/2 (forecast)
Income statements	\$1=	94.96 yen	89.49 yen	93.65 yen	88.00 yen
	1yuan=	13.89 yen	13.09 yen	13.72 yen	12.90 yen
Balance sheets	\$1=	90.21 yen	83.82 yen	92.10 yen	-
	1yuan=	13.21 yen	12.52 yen	13.48 yen	-

## (Reference) Operating income (loss) before amortization of goodwill

(Millions of yen)

	09/11		10/11		10/2		11/2 (forecast)	
		YOY(%)		YOY(%)		YOY(%)		YOY(%)
<b>Operating income (loss) before amortization of goodwill</b>	<b>184,929</b>	<b>81.5</b>	<b>187,942</b>	<b>101.6</b>	<b>245,536</b>	<b>83.7</b>	<b>256,300</b>	<b>104.4</b>
Convenience store operations	152,898	91.3	162,150	106.1	191,384	89.6		
Superstore operations	5,923	26.4	3,898	65.8	17,549	62.5		
Department store operations	3,523	22.8	1,819	51.6	9,055	34.8		
Food services	(2,046)	-	(313)	-	(2,741)	-		
Financial services	23,933	112.2	22,301	93.2	30,380	117.9		
Others	979	58.9	(1,319)	-	602	28.7		
Eliminations / corporate	(281)	-	(594)	-	(694)	-		

Note: Figures for 11/2 (forecast) of revenues from operations and operating income by business segment have been revised from the forecasts announced on October 7, 2010

## 2. Segment Information

### (1) Business Segment Information

(Millions of yen)

	09/11		10/11			10/2		11/2(forecast)	
		YOY(%)		YOY(%)	Composition (%)		YOY(%)		YOY(%)
<b>Amortization of goodwill</b>									
Convenience store operations	5,787	-	5,504	95.1	45.2	7,547	-		
Superstore operations	2,528	100.7	2,528	100.0	20.7	3,371	100.7		
Department store operations	5,766	100.0	3,939	68.3	32.3	7,688	100.0		
Food services	-	-	-	-	-	-	-		
Financial services	171	77.7	188	110.0	1.5	228	77.7		
Others	23	100.0	29	125.9	0.2	35	114.7		
<b>Total</b>	<b>14,276</b>	<b>163.5</b>	<b>12,190</b>	<b>85.4</b>	<b>-</b>	<b>18,870</b>	<b>162.1</b>		
<b>Impairment loss</b>									
Convenience store operations	4,821	85.1	4,018	83.4	28.1	8,816	112.3		
Superstore operations	5,663	250.4	1,813	32.0	12.7	11,382	72.7		
Department store operations	113	-	8,166	-	57.1	4,589	42.3		
Food services	2,063	118.1	297	14.4	2.1	2,819	70.6		
Financial services	-	-	-	-	-	445	43.9		
Others	-	-	-	-	-	-	-		
<b>Total</b>	<b>12,661</b>	<b>130.9</b>	<b>14,296</b>	<b>112.9</b>	<b>-</b>	<b>28,052</b>	<b>71.2</b>		
<b>Capital expenditures</b>									
Convenience store operations	70,482	101.3	72,694	103.1	25.1	104,936	100.7	125,000	119.1
Superstore operations	51,989	147.0	48,955	94.2	16.9	65,379	141.9	59,000	90.2
Department store operations	13,794	131.2	23,853	172.9	8.2	19,734	158.3	21,000	106.4
Food services	503	48.8	463	92.1	0.2	752	63.9	1,100	146.2
Financial services	11,694	59.3	13,868	118.6	4.8	15,543	65.0	10,000	64.3
Others	2,084	218.0	126,904	-	43.8	3,702	349.9	126,000	-
Corporate	1,115	-	2,736	245.4	0.9	1,140	-	900	78.9
<b>Total</b>	<b>151,664</b>	<b>110.5</b>	<b>289,477</b>	<b>190.9</b>	<b>-</b>	<b>211,189</b>	<b>111.8</b>	<b>343,000</b>	<b>162.4</b>
<b>Depreciation and amortization</b>									
Convenience store operations	49,187	96.2	51,233	104.2	52.5	66,158	98.3	64,200	97.0
Superstore operations	17,956	92.4	18,433	102.7	18.9	24,335	93.2	26,300	108.1
Department store operations	12,987	85.2	10,782	83.0	11.0	17,417	87.1	14,200	81.5
Food services	994	59.0	619	62.4	0.6	1,270	57.5	1,000	78.7
Financial services	16,614	92.4	15,332	92.3	15.7	22,246	90.7	19,000	85.4
Others	382	151.0	954	249.2	1.0	588	169.6	2,100	356.9
Corporate	154	1018.6	232	150.8	0.2	214	1060.1	200	93.1
<b>Total</b>	<b>98,276</b>	<b>93.0</b>	<b>97,588</b>	<b>99.3</b>	<b>-</b>	<b>132,232</b>	<b>94.1</b>	<b>127,000</b>	<b>96.0</b>

\* Capital expenditures include long-term leasehold deposits.

Note: In regard to capital expenditures for 10/11 and 11/2 (forecast) of "Others", the land, buildings, and other facilities of Seibu Ikebukuro, valued at 123.0 billion yen, are included, which were acquired by Seven & i Asset Management Co., Ltd. on September 24, 2010.

### (2) Geographic Area Segment Information

(Millions of yen)

	09/11		10/11			10/2	
		YOY(%)		YOY(%)	Composition (%)		YOY(%)
<b>Revenues from operations</b>							
Japan	2,679,471	94.4	2,629,766	98.1	68.7	3,602,982	94.6
North America	1,081,435	75.7	1,134,430	104.9	29.6	1,431,042	81.0
Others	57,707	95.9	63,879	110.7	1.7	80,561	100.2
Eliminations	(2,432)	-	(2,518)	-	-	(3,289)	-
<b>Total</b>	<b>3,816,181</b>	<b>88.2</b>	<b>3,825,557</b>	<b>100.2</b>	<b>-</b>	<b>5,111,297</b>	<b>90.5</b>
<b>Operating income</b>							
Japan	144,813	76.4	151,219	104.4	86.1	197,618	80.6
North America	23,839	88.1	23,146	97.1	13.2	26,992	78.4
Others	1,953	105.8	1,364	69.9	0.8	2,021	86.8
Eliminations	46	-	20	-	-	32	-
<b>Total</b>	<b>170,653</b>	<b>78.2</b>	<b>175,752</b>	<b>103.0</b>	<b>-</b>	<b>226,666</b>	<b>80.4</b>

\* "Others" consists of the business results in China.

### 3. Interest-Bearing Debt

(Millions of yen)

	09/11		10/11		10/2	
		YOY(%)		YOY(%)		YOY(%)
Short-term loans	182,400	129.1	133,400	73.1	151,200	79.1
Current portion of long-term loans	98,798	65.2	150,075	151.9	79,155	76.6
Current portion of bonds	20,385	30.8	100	0.5	20,385	40.3
Commercial paper	-	-	2,203	-	-	-
Sub-total	301,583	83.6	285,778	94.8	250,740	72.7
Bonds	190,066	105.3	299,971	157.8	190,068	105.3
Long-term loans	215,448	80.5	157,112	72.9	244,470	97.9
Commercial paper	17,317	88.1	10,620	61.3	16,208	86.7
Sub-total	422,832	90.4	467,704	110.6	450,746	100.4
<b>Total</b>	<b>724,416</b>	<b>87.5</b>	<b>753,483</b>	<b>104.0</b>	<b>701,487</b>	<b>88.4</b>
Ratio to total assets (%)	20.1	(0.9)	20.5	+0.4	19.1	(2.2)
Ratio to owners' equity (%)	41.7	(3.4)	44.6	+2.9	40.7	(3.8)

#### Interest-Bearing Debt by Business Segment

Convenience store operations	22,836	79.9	16,238	71.1	20,631	81.9
Superstore operations	50,950	52.3	28,105	55.2	50,876	52.7
Department store operations	320,373	90.8	291,066	90.9	304,498	90.4
Food services	-	-	-	-	-	-
Others	3,000	80.0	2,250	75.0	3,000	80.0
Corporate	99,966	100.0	209,971	210.0	99,968	100.0
Sub-total (excluding Financial services)	497,127	85.3	547,633	110.2	478,974	85.2
Financial services	227,289	92.6	205,849	90.6	222,512	96.1
<b>Total</b>	<b>724,416</b>	<b>87.5</b>	<b>753,483</b>	<b>104.0</b>	<b>701,487</b>	<b>88.4</b>

#### Bond Information

(As of Nov. 30, 2010)

	Amount	Date of issue	Coupon	Redemption date
<b>Issued by Seven &amp; i Holdings</b>				
1st unsecured domestic straight bonds	40 billion yen	July 3, 2008	1.48%	June 20, 2013
2nd unsecured domestic straight bonds	30 billion yen	July 3, 2008	1.68%	June 19, 2015
3rd unsecured domestic straight bonds	30 billion yen	July 3, 2008	1.94%	June 20, 2018
4th unsecured domestic straight bonds	30 billion yen	June 29, 2010	0.541%	June 19, 2015
5th unsecured domestic straight bonds	20 billion yen	June 29, 2010	0.852%	June 20, 2017
6th unsecured domestic straight bonds	60 billion yen	June 29, 2010	1.399%	June 19, 2020
<b>Issued by Seven Bank</b>				
2nd unsecured domestic straight bonds	36 billion yen	Dec. 4, 2006	1.45%	Dec. 20, 2011
3rd unsecured domestic straight bonds	24 billion yen	Dec. 4, 2006	1.67%	Dec. 20, 2013
4th unsecured domestic straight bonds	10 billion yen	July 2, 2009	0.744%	June 20, 2012
5th unsecured domestic straight bonds	20 billion yen	July 2, 2009	1.038%	June 20, 2014

#### Bond ratings

(As of Dec. 31, 2010)

		S&P	Moody's	R&I	JCR
Seven & i Holdings	Long-term	AA-	Aa3	AA	AA+
Seven-Eleven Japan	Long-term	AA-	-	-	AA+
	Short-term	A-1+	P-1	-	-
7-Eleven, Inc.	Long-term	AA-	Baa3	-	-
Seven Bank	Long-term	AA-	-	AA	-

\* From January 2006, Seven-Eleven Japan's short-term rating is its rating as the guarantor of 7-Eleven, Inc.'s commercial paper program.

## RESULTS OF GROUP PRINCIPAL COMPANIES

### Seven-Eleven Japan

(Millions of yen)

	09/11		10/11		10/2		11/2 (forecast)	
		YOY(%)		YOY(%)		YOY(%)		YOY(%)
<b>Total store sales</b>	2,118,604	101.3	2,216,726	104.6	2,784,997	100.8	2,925,000	105.0
<b>Net sales of franchised stores</b>	2,020,017	101.9	2,132,944	105.6	2,657,774	101.4	-	-
<b>Revenues from operations</b>	409,099	99.3	418,995	102.4	535,018	98.9	542,800	101.5
<b>Operating income</b>	122,696	87.9	133,369	108.7	156,220	87.7	166,500	106.6
<b>Number of domestic stores</b>	12,521	+223	12,985	+232	12,753	+455	13,103	+350
<b>Existing stores sales increase (%)</b>	(1.5)		+1.1		(2.1)		+1.8	
<b>Merchandise GP Margin (%)</b>	30.3	±0.0	30.8	+0.5	30.3	+0.1	30.6	+0.3
<b>Average daily sales per store (thousand yen)</b>	624	(9)	630	+6	616	(13)		

### 7-Eleven, Inc.

(Millions of yen)

	09/9		10/9		09/12		10/12 (forecast)	
		YOY(%)		YOY(%)		YOY(%)		YOY(%)
<b>Revenues from operations</b>	1,066,893	75.7	1,118,740	104.9	1,411,391	81.0	1,453,000	102.9
<b>Net sales</b>	1,055,314	75.5	1,105,524	104.8	1,394,694	80.8	1,435,000	102.9
<b>Merchandise</b>	678,422	90.1	661,804	97.6	883,229	91.3		
<b>Gasoline</b>	376,892	58.5	443,719	117.7	511,464	67.4		
<b>Operating income</b>	29,513	108.1	28,515	96.6	34,427	99.2	34,900	101.4
<b>Exchange rates</b>	<b>\$1=</b>	94.96 yen	89.49 yen		93.65 yen		88.00 yen	
<b>Number of stores</b>	6,260	+64	6,505	+116	6,389	+193	6,599	+210
<b>Number of stores operated by area licensees</b>	17,980	+865	19,575	+1,168	18,407	+1,292	-	-
<b>Existing stores sales increase (%) *2 (U.S. Merchandise sales)</b>	+1.0		+1.2		+0.6		+1.0	
<b>Merchandise GP Margin (%)</b>	35.5	+0.1	35.3	(0.2)	35.2	±0.0	35.4	+0.2

\*1 Figures for the amounts of each fiscal year reflect adjustments to the necessary for the consolidation to Seven & i Holdings' consolidated accounts.

\*2 Existing stores sales increase are calculated in U.S. dollars.

### Ito-Yokado

(Millions of yen)

	09/11		10/11		10/2		11/2 (forecast)	
		YOY(%)		YOY(%)		YOY(%)		YOY(%)
<b>Revenues from operations</b>	1,031,726	94.7	1,015,321	98.4	1,387,831	94.9	1,381,000	99.5
<b>Net sales</b>	1,014,511	94.8	997,247	98.3	1,364,765	95.0	1,357,000	99.4
<b>Operating income</b>	(5,089)	-	(7,441)	-	1,757	18.3	0	-
<b>Number of domestic stores</b>	178	+3	171	(3)	174	(1)	170	(4)
<b>Existing stores sales increase (%)</b>	(5.8)		(2.1)		(5.7)		(2.0)	
<b>Merchandise GP Margin (%)</b>	28.8	(1.2)	28.8	±0.0	29.0	(0.8)	28.9	(0.1)

**York-Benimaru**

(Millions of yen)

	09/11		10/11		10/2		11/2 (forecast)	
		YOY(%)		YOY(%)		YOY(%)		YOY(%)
<b>Revenues from operations</b>	258,128	100.2	254,497	98.6	348,735	100.0	344,000	98.6
<b>Net sales</b>	249,813	100.1	250,273	100.2	337,506	99.8	338,400	100.3
<b>Operating income</b>	6,075	75.8	5,609	92.3	9,402	80.3	8,500	90.4
<b>Number of domestic stores</b>	164	+8	169	+5	164	+8	170	+6
<b>Existing stores sales increase (%)</b>	(3.2)		(4.2)		(3.7)		(3.9)	
<b>Merchandise GP Margin (%)</b>	26.7	(0.2)	26.4	(0.3)	26.7	(0.3)	26.6	(0.1)

**Sogo & Seibu**

(Millions of yen)

	09/11		10/11		10/2		11/2 (forecast)	
		YOY(%)		YOY(%)		YOY(%)		YOY(%)
<b>Revenues from operations</b>	625,423	90.8	612,948	98.0	859,265	92.0	854,000	99.4
<b>Net sales</b>	616,217	90.9	603,948	98.0	847,044	92.1	841,800	99.4
<b>Operating income</b>	1,532	10.6	179	11.7	5,613	24.1	10,000	178.1
<b>Number of domestic stores</b>	28	±0	28	±0	28	±0	27	(1)
<b>Existing stores sales increase (%)</b>	(9.9)		(0.4)		(8.4)		+0.4	
<b>Merchandise GP Margin (%)</b>	26.2	(0.7)	25.7	(0.5)	25.8	(0.8)	25.6	(0.2)

**Seven & i Food Systems**

(Millions of yen)

	09/11		10/11		10/2		11/2 (forecast)	
		YOY(%)		YOY(%)		YOY(%)		YOY(%)
<b>Revenues from operations</b>	65,812	83.6	60,560	92.0	86,400	84.1	80,600	93.3
<b>Net sales</b>	65,420	83.5	60,137	91.9	85,885	84.1	80,100	93.3
<b>Operating income (loss)</b>	(2,038)	-	(238)	-	(2,714)	-	0	-

## &lt; Restaurant division &gt;

<b>Number of domestic stores</b>	536	(59)	498	(27)	525	(70)	496	(29)
<b>Existing stores sales increase (%)</b>	(7.7)		+0.3		(7.2)		(3.4)	
<b>Merchandise GP Margin (%)</b>	67.5	+0.6	68.5	+1.0	67.3	+0.8	68.0	+0.7

Notes 1. Figures for 11/2 (forecast) of Seven-Eleven Japan and Ito-Yokado have been revised from the forecasts announced on October 7, 2010.

2. Millennium Retailing, Sogo and The Seibu Department Stores were merged on August 1, 2009 and Sogo, as a surviving company, changed its name to Sogo & Seibu Co., Ltd. The financial and operating results for 10/2 have been calculated as if the former three companies had merged at the beginning of the term, and for comparison purposes, the previous year's result have been calculated in the same manner. Furthermore, financial and operating results of Robinson Department Store was included in Sogo & Seibu, after the third quarter of FY2010, following the merger of Robinson Department Store on September 1, 2009.

3. The number of Sogo & Seibu stores at 10/2 includes 2 stores added through the merger with Robinson Department Store.

4. Change in number of stores represent the net change from the beginning of fiscal year.

## STORE INFORMATION

### 1. Store Openings and Closures of Major Group Companies

	09/11		10/11		10/2		11/2 (forecast)	
		Change		Change		Change		Change
<b>Convenience store operations</b>								
Seven-Eleven Japan	12,521	+223	12,985	+232	12,753	+455	13,103	+350
Openings	611		576		966		1,000	
Closures	388		344		511		650	
Relocations, etc.	305		292		414			
Terminations of contract	83		52		97			
7-Eleven, Inc. *1	6,260	+64	6,505	+116	6,389	+193	6,599	+210
Openings	116		170		268		250	
Closures	52		54		75		40	
SEVEN-ELEVEN (BEIJING) *1	87	+15	91	(1)	92	+20		
Openings	15		1		20			
Closures	0		2		0			
<b>Superstore operations</b>								
Ito-Yokado	178	+3	171	(3)	174	(1)	170	(4)
Openings	4		5		4		6	
Closures	1		8		5		10	
York-Benimaru	164	+8	169	+5	164	+8	170	+6
Openings	8		6		8		7	
Closures	0		1		0		1	
York Mart	62	+2	65	+3	62	+2	66	+4
Openings	3		4		3		5	
Closures	1		1		1		1	
Hua Tang Yokado Commercial *1	9	+1	8	(1)	9	+1	8	(1)
Openings	1		1		1		1	
Closures	0		2		0		2	
Chengdu Ito-Yokado *1	3	±0	4	±0	4	+1	4	±0
Openings	0		0		1		0	
Closures	0		0		0		0	
Beijing Wang fu jing Yokado Commercial *	1	±0	1	±0	1	±0	1	±0
Openings	0		0		0		0	
Closures	0		0		0		0	
Akachan Honpo	79	+7	84	+6	78	+6	85	+7
Openings	10		12		10		13	
Closures	3		6		4		6	
<b>Department store operations</b>								
Sogo & Seibu *2	28	±0	28	±0	28	±0	27	(1)
Openings	0		0		0		0	
Closures	2		0		2		1	
LOFT	56	+5	63	+8	55	+4	64	+9
Openings	5		9		5		10	
Closures	0		1		1		1	
<b>Food services</b>								
Seven & i Food Systems	906	(53)	857	(35)	892	(67)	859	(33)
Restaurant operations	536	(59)	498	(27)	525	(70)	496	(29)
Openings	11		12		14		17	
Closures	70		39		84		46	
Meal provision service business	232	+8	228	(4)	232	+8	233	+1
Fast food operations	138	(2)	131	(4)	135	(5)	130	(5)
Seven & i Restaurant (Beijing) *1	1	+1	2	+1	1	+1		
Opening	1		1		1			
Closure	0		0		0			

Note: Change refers to net change from the beginning of the fiscal year.

\*1. Figures are as of the end of September, or as of the end of December.

\*2. The number of Sogo & Seibu stores at 10/2 includes 2 stores added through the merger with Robinson Department Store.

\*3. The number of Akachan Honpo stores at 10/11 and 11/2(forecast) includes 3 stores of franchised stores.



## 2. Convenience Store Operations Network

### (1) Domestic Store Network

	09/11	10/2	10/11	Change
Hokkaido	813	815	827	+12
Iwate	52	58	63	+5
Miyagi	321	322	327	+5
Yamagata	134	135	137	+2
Fukushima	376	380	378	(2)
Ibaraki	520	523	534	+11
Tochigi	338	341	345	+4
Gunma	350	354	360	+6
Saitama	867	874	880	+6
Chiba	753	762	769	+7
Tokyo	1,650	1,676	1,713	+37
Kanagawa	865	886	915	+29
Niigata	343	347	348	+1
Toyama	23	33	48	+15
Ishikawa	-	10	20	+10
Fukui	18	21	24	+3
Yamanashi	161	163	162	(1)
Nagano	360	365	373	+8
Gifu	75	77	75	(2)
Shizuoka	464	469	480	+11
Aichi	559	575	580	+5
Mie	34	40	42	+2
Shiga	163	166	167	+1
Kyoto	182	185	187	+2
Osaka	539	557	568	+11
Hyogo	368	374	388	+14
Nara	59	61	66	+5
Wakayama	40	40	42	+2
Shimane	5	7	8	+1
Okayama	192	198	202	+4
Hiroshima	383	391	394	+3
Yamaguchi	232	236	238	+2
Fukuoka	663	671	675	+4
Saga	137	140	141	+1
Nagasaki	80	83	87	+4
Kumamoto	193	199	203	+4
Oita	73	80	79	(1)
Miyazaki	136	139	140	+1
Total	12,521	12,753	12,985	+232

### (2) Number of Stores by Type of Contract (Domestic)

	09/11	10/2	10/11	Change
Type A	4,469	4,437	4,359	(78)
Type C	7,419	7,703	8,128	+425
Provisional management contract stores	8	12	1	(11)
Directly operated stores	625	601	497	(104)
Total	12,521	12,753	12,985	+232

### (3) Global Seven-Eleven Store Network

	09/11	10/2	10/11	Change
Japan	12,521	12,753	12,985	+232
U.S.A. and Canada	6,260	6,389	6,505	+116
Hawaii	56	55	55	±0
China (Beijing and Tianjin)	87	92	91	(1)
Sub-total	18,924	19,289	19,636	+347

(Area licensee)

	09/9	09/12	10/9	Change
South Korea	2,129	2,186	2,705	+519
China (Hong Kong and others)	1,533	1,565	1,564	(1)
China (Shanghai)	8	13	43	+30
Taiwan	4,759	4,744	4,729	(15)
Thailand	5,123	5,270	5,660	+390
Philippines	400	446	520	+74
Malaysia	1,070	1,103	1,170	+67
Singapore	459	484	547	+63
Australia	391	393	403	+10
Indonesia	-	1	10	+9
U.S.A.	524	528	525	(3)
Mexico	1,083	1,177	1,206	+29
Norway	181	177	176	(1)
Sweden	190	191	189	(2)
Denmark	130	129	128	(1)
Sub-total	17,980	18,407	19,575	+1,168
Total Worldwide	36,904	37,696	39,211	+1,515

- Notes: 1. Change refers to net change from the beginning of the fiscal year.  
2. Figures for overseas stores are as of the end of September, or as of the end of December.  
3. Figures for "U.S.A. and Canada" are the number of franchised stores and directly operated stores operated by 7-Eleven, Inc.  
4. Figures for China (Hong Kong and others) include Guang Dong Province and Macau.

### 3. Store Information of Superstore Operations

#### (1) Superstore (Ito-Yokado)

Store openings and closures for the fiscal year ending February 2011

(Square meters)

	Store name	Location	Date	Sales floor space	Directly managed sales floor space
Openings	ARIO Kitasuna	Tokyo	June 4, 2010	31,500	14,500
	ARIO Hashimoto	Kanagawa	Sep. 17, 2010	45,000	14,691
	<i>Shokuhinkan</i> Asagaya	Tokyo	Oct. 1, 2010	-	949
	Hikifune	Tokyo	Nov. 27, 2010	17,000	13,400
	<i>Shokuhinkan</i> Azusawa	Tokyo	Nov. 27, 2010	-	1,935
	ARIO Fukaya	Saitama	Dec. 2, 2010	22,774	11,270
Closures	Ichihara	Chiba	May 9, 2010	-	11,334
	Maebashi	Gunma	Aug. 16, 2010	-	9,852
	Fuchu	Tokyo	Aug. 22, 2010	-	9,179
	Fukaya (format change)	Saitama	Aug. 27, 2010	-	10,251
	Akita	Akita	Oct. 11, 2010	-	10,839
	Narumi	Aichi	Oct. 17, 2010	-	11,458
	Koigakubo	Tokyo	Oct. 31, 2010	-	7,176
	<i>Former</i> Hikifune (S&B)	Tokyo	Nov. 7, 2010	-	2,858
	Kakamigahara	Gifu	Jan. 16, 2011	-	7,494
	Sakai	Osaka	Feb. 2011	-	15,374

#### (2) Supermarkets (York-Benimaru)

Store openings and closure for the fiscal year ending February 2011

(Square meters)

	Store name	Location	Date	Sales floor space	Directly managed sales floor space
Openings	Megastage Tamura	Fukushima	Mar. 5, 2010	2,039	1,936
	Izumi-nomura	Miyagi	July 16, 2010	1,994	1,882
	Mito-hamada	Ibaraki	July 30, 2010	2,011	1,903
	Tochigi-iwaimachi	Tochigi	Sep. 22, 2010	1,994	1,890
	Aramaki	Miyagi	Oct. 15, 2010	2,145	2,032
	Taisei	Ibaraki	Nov. 26, 2010	2,032	1,925
	Uchigo	Fukushima	Feb. 22, 2011	2,013	1,913
Closure	<i>Former</i> Aramaki (S&B)	Miyagi	Oct. 10, 2010	1,471	1,471

#### (3) China (Superstores)

Store opening and closures for the fiscal year ending December 2010

(Square meters)

	Store name	Location	Date	Sales floor space
Opening	Shi Li Pu	Beijing	Jan. 21, 2010	24,260
Closures	<i>Former</i> Shi Li Pu (S&B)	Beijing	Jan. 17, 2010	14,241
	Wu Ke Song	Beijing	Aug. 29, 2010	13,200

Note: S&B: scrap and build

### 4. Store Information of Department Store Operations

Store closure for the fiscal year ending February 2011

(Square meters)

	Store name	Location	Date	Sales floor space
Closure	Seibu Yurakucho	Tokyo	Dec. 25, 2010	14,931

## 5. Capital Expenditures, Depreciation and Amortization of Major Group Companies

(Millions of yen)

	09/11		10/11		10/2		11/2 (forecast)	
		YOY(%)		YOY(%)		YOY(%)		YOY(%)
<b>Convenience store operations</b>								
Seven-Eleven Japan								
Investment to new stores	34,990	115.3	29,183	83.4	56,056	111.4		
Investment to existing stores and other	6,739	104.4	6,382	94.7	8,346	110.4		
Software development	1,396	177.2	1,173	84.0	1,820	225.0		
Total capital expenditures	43,125	117.2	36,738	85.2	66,222	112.9	70,000	105.7
Depreciation and amortization	20,770	108.4	22,503	108.3	28,587	108.6	30,000	104.9
7-Eleven, Inc.								
Investment to new stores	8,525	77.3	14,211	166.7	12,225	77.7		
Investment to existing stores and other	11,301	63.6	18,262	161.6	17,230	72.2		
Software development	6,951	212.5	3,326	47.8	8,493	171.7		
Total capital expenditures	26,778	83.5	35,800	133.7	37,948	85.2	54,400	151.7
Depreciation and amortization	26,504	84.9	28,371	107.0	34,974	91.4	34,700	99.2
<b>Superstore operations</b>								
Ito-Yokado								
Investment to new stores	32,370	168.5	31,285	96.6	40,888	174.8		
Investment to existing stores and other	3,611	87.1	3,463	95.9	4,700	85.7		
Software development	63	18.1	148	234.9	312	87.4		
Total capital expenditures	36,044	152.0	34,896	96.8	45,900	157.0	42,000	91.5
Depreciation and amortization	10,415	89.0	10,158	97.5	13,890	88.5	14,600	105.1
York-Benimaru								
Investment to new stores	7,435	149.0	3,691	49.6	8,518	137.0		
Investment to existing stores and other	2,710	145.6	1,731	63.9	3,633	195.0		
Software development	207	255.6	838	404.8	408	318.8		
Total capital expenditures	10,353	149.4	6,261	60.5	12,560	153.0	10,500	83.6
Depreciation and amortization	3,487	102.5	4,115	118.0	4,886	108.2	5,600	114.6
<b>Department store operations</b>								
Sogo & Seibu								
Investment to new stores	-	-	-	-	-	-		
Investment to existing stores and other	9,704	109.8	20,317	209.4	14,461	138.5		
Software development	891	397.8	1,946	218.4	1,019	223.0		
Total capital expenditures	10,595	116.9	22,264	210.1	15,481	142.0	19,300	124.7
Depreciation and amortization	11,760	89.7	9,639	82.0	15,741	90.1	12,800	81.3

Notes: 1. Capital expenditures include long-term leasehold deposits.

2. Depreciation and amortization include amortization on intangible assets.

3. Millennium Retailing, Sogo, and The Seibu Department Stores were merged on August 1, 2009 and Sogo, as a surviving company, changed its name to Sogo & Seibu Co., Ltd. The operating results for 10/2 have been calculated as if the former three companies had merged at the beginning of the term, for comparison purposes, the previous year's result have been calculated in the same manner. Furthermore, financial and operating results of Robinson Department Store was included in Sogo & Seibu, after the third quarter of FY2010, following the merger of Robinson Department Store on September 1, 2009.

## Business Performance of Group Principal Companies

### 1. Convenience Stores Operations

#### ■ Seven-Eleven Japan

##### Sales by product category (total store sales)

(Millions of yen)

	09/11		10/11			10/2			
	YOY(%)	Composition (%)	YOY(%)	Composition (%)	YOY(%)	Composition (%)			
Processed food	601,683	99.9	28.4	631,766	105.0	28.5	788,154	100.1	28.3
Fast food	574,141	99.1	27.1	600,732	104.6	27.1	751,949	99.0	27.0
Daily food	256,351	100.5	12.1	270,440	105.5	12.2	336,984	100.8	12.1
Non food	686,427	104.9	32.4	713,785	104.0	32.2	907,909	103.0	32.6
Total store sales	2,118,604	101.3	100.0	2,216,726	104.6	100.0	2,784,997	100.8	100.0

##### Average daily sales per store

(Thousands of yen)

	09/11		10/11		10/2	
	Change	Change	Change	Change		
Total stores	624	(9)	630	+6	616	(13)
Newly opened stores	538	(30)	557	+19	525	(30)

##### Net sales increase at existing stores

(%)

	09/11	10/11	10/2
Net sales increase at existing stores	(1.5)	+1.1	(2.1)
Number of customers	+1.0	+1.0	+0.5
Average spending per customer	(2.5)	+0.1	(2.6)

#### ■ 7-Eleven, Inc.

##### Sales by product category

(Millions of yen)

	09/9		10/9			09/12			
	YOY(%)	Composition (%)	YOY(%)	Composition (%)	YOY(%)	Composition (%)			
Merchandise	678,422	90.1	64.3	661,804	97.6	59.9	883,229	91.3	63.3
Gasoline	376,892	58.5	35.7	443,719	117.7	40.1	511,464	67.4	36.7
Total	1,055,314	75.5	100.0	1,105,524	104.8	100.0	1,394,694	80.8	100.0

##### Number of stores

(Stores)

	09/9		10/9			09/12			
	YOY(%)	Composition (%)	YOY(%)	Composition (%)	YOY(%)	Composition (%)			
Number of stores	6,260	+64	100.0	6,505	+116	100.0	6,389	+193	100.0
Franchised stores	4,480	+260	71.6	4,885	+236	75.1	4,649	+429	72.8
Directly operated stores	1,780	(196)	28.4	1,620	(120)	24.9	1,740	(236)	27.2

### 2. Superstore Operations

#### ■ Ito-Yokado

##### Sales by product category

(Millions of yen)

	09/11		10/11			10/2			
	YOY(%)	Composition (%)	YOY(%)	Composition (%)	YOY(%)	Composition (%)			
Apparel	181,368	90.2	17.9	190,384	105.0	19.1	240,060	90.4	17.6
Household goods	160,480	92.3	15.8	140,089	87.3	14.0	220,620	93.5	16.2
Food	490,959	97.8	48.4	487,047	99.2	48.8	663,768	97.5	48.6
Merchandise sales	832,808	95.0	82.1	817,522	98.2	82.0	1,124,450	95.1	82.4
Tenants	165,804	95.2	16.3	169,943	102.5	17.0	222,422	95.9	16.3
Others	15,897	81.9	1.6	9,782	61.5	1.0	17,892	80.1	1.3
Net sales	1,014,511	94.8	100.0	997,247	98.3	100.0	1,364,765	95.0	100.0

Note: Due to a change in product categories from FY 2011, a portion of the sales of "apparel" and "household goods" have been reclassified.

Under the previous categories that were used in 09/11, year-on-year figures for "apparel" and "household goods" for 10/11 would be 98.8% and 94.3%, respectively.

##### Net sales increase at existing stores

(%)

	09/11	10/11	10/2
Net sales increase at existing stores	(5.8)	(2.1)	(5.7)
Number of customers	(1.4)	(0.4)	(1.7)
Average spending per customer	(4.5)	(1.7)	(4.1)

## ■ York-Benimaru

### Sales by product category

(Millions of yen)

	09/11			10/11			10/2		
		YOY(%)	Composition (%)		YOY(%)	Composition (%)		YOY(%)	Composition (%)
Food	186,074	101.4	74.5	187,675	100.9	75.0	251,439	101.0	74.5
Apparel	12,719	92.1	5.1	12,241	96.2	4.9	17,230	93.5	5.1
Household goods	13,857	100.4	5.5	13,890	100.2	5.5	18,729	100.1	5.5
Merchandise sales	212,651	100.8	85.1	213,807	100.5	85.4	287,398	100.4	85.2
Tenants	37,161	96.3	14.9	36,466	98.1	14.6	50,107	96.5	14.8
Net sales	249,813	100.1	100.0	250,273	100.2	100.0	337,506	99.8	100.0

### Net sales increase at existing stores

(%)

	09/11	10/11	10/2
Net sales increase at existing stores	(3.2)	(4.2)	(3.7)
Number of customers	(1.5)	(4.1)	(2.1)
Average spending per customer	(1.7)	(0.1)	(1.6)

## 3. Department Store Operations

### ■ Sogo & Seibu

#### Sales results of major stores

(Millions of yen)

	09/11		10/11		10/2	
		YOY(%)		YOY(%)		YOY(%)
Ikebukuro	115,986	92.7	118,892	102.5	160,554	94.9
Yokohama	73,859	90.2	73,522	99.5	101,788	91.2
Chiba	55,692	91.6	56,247	101.0	76,771	92.7
Kobe	35,658	90.3	36,529	102.4	49,572	92.8
Hiroshima	31,364	90.5	30,366	96.8	43,082	91.3

\*Store sales include corporate sales.

#### Sales by product category

(Millions of yen)

	09/11			10/11			10/2		
		YOY(%)	Composition (%)		YOY(%)	Composition (%)		YOY(%)	Composition (%)
Apparel	297,915	86.9	48.3	283,102	95.0	46.9	401,850	88.2	47.4
Household goods	60,869	88.0	9.9	60,003	98.6	9.9	81,576	90.1	9.6
Food	111,645	97.6	18.1	115,507	103.5	19.1	165,458	98.8	19.5
Merchandise sales	470,430	89.3	76.3	458,613	97.5	75.9	648,885	91.0	76.6
Tenants	114,670	92.7	18.6	116,378	101.5	19.3	155,673	93.7	18.4
Corporate sales	31,116	112.5	5.0	28,956	93.1	4.8	42,485	106.0	5.0
Net sales	616,217	90.9	100.0	603,948	98.0	100.0	847,044	92.1	100.0

Note: Millennium Retailing, Sogo and The Seibu Department Stores were merged on August 1, 2009 and Sogo, as a surviving company, changed its name to Sogo & Seibu Co., Ltd. The financial and operating results for 10/2 have been calculated as if the former three companies had merged at the beginning of the term, and for comparison purposes, the previous year's result have been calculated in the same manner. Furthermore, financial and operating results of Robinson Department Store was included in Sogo & Seibu, after the third quarter of FY2010, following the merger of Robinson Department Store on September 1, 2009.

#### 4. Food Services

##### ■ Seven & i Food Systems

#### Sales results by operations (total store sales)

(Millions of yen)

	09/11			10/11			10/2		
	YOY(%)	Composition (%)		YOY(%)	Composition (%)		YOY(%)	Composition (%)	
Restaurant operations	53,124	82.1	81.2	48,330	91.0	80.4	69,394	82.5	80.8
Meal provision service business	5,870	96.2	9.0	5,995	102.1	10.0	7,926	98.1	9.2
Fast food operations	6,425	85.8	9.8	5,811	90.4	9.7	8,564	86.3	10.0
Total	65,420	83.5	100.0	60,137	91.9	100.0	85,885	84.1	100.0

#### [Restaurant division] Net sales increase at existing stores

(%)

	09/11	10/11	10/2
Net sales increase at existing stores	(7.7)	+0.3	(7.2)
Number of customers	(2.4)	+1.3	(2.1)
Average spending per customer	(5.5)	(1.0)	(5.2)

#### 5. Financial Services

##### ■ Seven Bank

#### Number of Seven Bank ATMs

	09/11		10/11		10/2	
		% of stores of ATMs		% of stores of ATMs		% of stores of ATMs
Seven-Eleven Japan	13,333	99.9	13,938	99.9	13,590	99.9
Ito-Yokado	287	98.9	285	99.4	280	98.9
York-Benimaru	21	12.2	40	23.1	23	13.4
York Mart	30	48.4	35	53.8	30	48.4
Others	54	-	75	-	59	-
Net ATMs in the Group	13,725	-	14,373	-	13,982	-
Net ATMs outside the Group	568	-	686	-	588	-
Total	14,293	-	15,059	-	14,570	-

#### Average number of transaction per day per ATM during the period

	09/3 to 09/11		10/3 to 10/11		09/3 to 10/2	
		Change		Change		Change
Average number of transactions	115.4	+1.0	114.2	(1.2)	114.4	+0.4