

## MANAGEMENT FRAMEWORK

# BOARD OF DIRECTORS, AUDIT & SUPERVISORY BOARD MEMBERS, AND EXECUTIVE OFFICERS

As of May 28, 2015

Board of Directors		Area of Responsibility and Important Concurrent Positions
Representative Director and Chairman	Toshifumi Suzuki	Chief Executive Officer (CEO) Representative Director and Chairman and Chief Executive Officer (CEO) of Seven-Eleven Japan Co., Ltd. Representative Director and Chairman and Chief Executive Officer (CEO) of Ito-Yokado Co., Ltd. Director and Chairman of 7-Eleven, Inc. Director and Chairman of SEVEN-ELEVEN HAWAII, INC.
Representative Director and President	Noritoshi Murata	Chief Operating Officer (COO)
	Katsuhiro Goto	Chief Administrative Officer (CAO) Managing Executive Officer Head of the Information Management & Security Office Director of Ito-Yokado Co., Ltd. Director of Sogo & Seibu Co., Ltd.
	Junro Ito	Executive Officer Senior Officer of the Corporate Social Responsibility Department
	Kunio Takahashi	Chief Financial Officer (CFO) Executive Officer Senior Officer of the Finance Planning Department Representative Director and President of Seven & i Asset Management Co., Ltd. Representative Director and President of SEVEN & i Financial Center Co., Ltd.
	Akihiko Shimizu	Executive Officer Senior Officer of the Accounting Department Outside Director of Seven Bank, Ltd.
	Yasuhiro Suzuki	Chief Information Officer (CIO) Executive Officer Representative Director and President of Seven & i Netmedia Co., Ltd.
	Ryuichi Isaka	Representative Director and President and Chief Operating Officer (COO) of Seven-Eleven Japan Co., Ltd. Director of 7-Eleven, Inc.
	Takashi Anzai	Representative Director and Chairman of Seven Bank, Ltd.
	Zenko Ohtaka	Representative Director, Chairman and Chief Executive Officer (CEO) of York-Benimaru Co., Ltd.
	Joseph Michael DePinto	Director, President and Chief Executive Officer (CEO) of 7-Eleven, Inc.
Outside Director	Scott Trevor Davis	Professor of the Department of Global Business, College of Business, Rikkyo University
Outside Director	Yoshio Tsukio	Representative Director, Tsukio Research Institute
Outside Director	Kunio Ito	Professor, Graduate School of Commerce and Management, Hitotsubashi University
Outside Director	Toshiro Yonemura	The Former Superintendent-General of the Metropolitan Police Department
Audit & Supervisory Board Members		Area of Responsibility and Important Concurrent Positions
Standing Audit & Supervisory Board Member	Masao Eguchi	Audit & Supervisory Board Member of Seven-Eleven Japan Co., Ltd.
Standing Audit & Supervisory Board Member	Tadao Hayakawa	
Outside Audit & Supervisory Board Member	Yoko Suzuki	Attorney at Law Outside Audit & Supervisory Board Member of Ito-Yokado Co., Ltd.
Outside Audit & Supervisory Board Member	Tsuguoki Fujinuma	Certified Public Accountant
Outside Audit & Supervisory Board Member	Kazuko Rudy	Representative Director, WITAN ACTEN LLC Professor, Graduate School of Management Ritsumeikan University Business School