

# Financial Summary of Principal Group Companies

Non-consolidated basis

## SEVEN-ELEVEN JAPAN CO., LTD.

FOR THE FISCAL YEARS ENDED FEBRUARY 28 or 29	Millions of yen		
	2012	2011	2010
Revenues from operations	¥ 576,186	¥ 549,111	¥ 535,018
Operating income	183,160	169,152	156,220
Net income	100,738	102,049	92,439
Total store sales	¥3,280,512	¥2,947,606	¥2,784,997
Existing stores sales increase (decrease) (%)	6.7	2.2	(2.1)
Merchandise gross profit margin (%)	29.7	30.5	30.3
Average daily sales per store (thousands of yen)	669	629	616
Number of stores	14,005	13,232	12,753

## 7-ELEVEN, INC.

FOR THE FISCAL YEARS ENDED DECEMBER 31	Millions of yen		
	2011	2010	2009
Revenues from operations	¥1,086,522	¥ —	¥ —
Operating income	32,737	33,328	34,427
Net income	22,413	18,918	17,975
Total store sales	¥1,624,095	¥1,470,632	¥1,412,301
Merchandise	876,672	883,905	899,624
Gasoline	747,423	586,726	512,677
Existing stores sales increase (U.S. merchandise sales) (%)	2.8	1.5	0.6
Merchandise gross profit margin (%)	34.7	35.1	35.2
Number of stores	7,149	6,610	6,389

Notes: (A) Yen amounts were translated from U.S. dollars at the rate of US\$1=¥79.80, ¥87.79, and ¥93.65, the rate of exchange for 2011, 2010, and 2009, respectively.

(B) The amounts for each fiscal year reflect adjustments necessary for the creation of Seven & i Holdings' consolidated accounts.

(C) From the fiscal year ended December 2011, 7-Eleven, Inc. changed its accounting method for revenues from operations related to franchised agreements, from "gross amount" to "net amount."

## ITO-YOKADO CO., LTD.

FOR THE FISCAL YEARS ENDED FEBRUARY 28 or 29	Millions of yen		
	2012	2011	2010
Revenues from operations	¥1,361,060	¥1,373,670	¥1,387,831
Net sales	1,334,297	1,349,345	1,364,765
Operating income	10,554	2,155	1,757
Net income (loss)	(520)	6,696	6,650
Existing stores sales increase (decrease) (%)	(2.6)	(2.5)	(5.7)
Merchandise gross profit margin (%)	29.7	29.1	29.0
Number of stores	173	170	174

## YORK-BENIMARU CO., LTD.

FOR THE FISCAL YEARS ENDED FEBRUARY 28 or 29	Millions of yen		
	2012	2011	2010
Revenues from operations	¥348,600	¥343,379	¥348,735
Net sales	342,944	337,734	337,506
Operating income	14,955	8,877	9,402
Net income	1,430	5,093	6,088
Existing stores sales increase (decrease) (%)	1.5	(4.1)	(3.7)
Merchandise gross profit margin (%)	27.0	26.6	26.7
Number of stores	176	170	164

SOGO & SEIBU CO., LTD.

	Millions of yen		
FOR THE FISCAL YEARS ENDED FEBRUARY 28 or 29	2012	2011	2010
Revenues from operations	¥830,340	¥846,796	¥859,265
Net sales	817,927	834,723	847,044
Operating income	11,159	7,385	5,613
Net income (loss)	9,964	5,831	(4,313)
Existing stores sales increase (decrease) (%)	(0.5)	0.0	(8.4)
Merchandise gross profit margin (%)	25.1	25.4	25.8
Number of stores	26	27	28

SEVEN & i FOOD SYSTEMS CO., LTD.

	Millions of yen		
FOR THE FISCAL YEARS ENDED FEBRUARY 28 or 29	2012	2011	2010
Revenues from operations	¥77,940	¥80,167	¥86,400
Net sales	77,400	79,609	85,885
Operating income (loss)	22	(89)	(2,714)
Net loss	(879)	(2,009)	(5,564)
(Restaurant division)			
Existing stores sales increase (decrease) (%)	(1.0)	0.5	(7.2)
Merchandise gross profit margin (%)	68.3	68.3	67.3
Number of stores	486	489	525

SEVEN BANK, LTD.

	Millions of yen		
FOR THE FISCAL YEARS ENDED MARCH 31	2012	2011	2010
Ordinary income	¥88,318	¥83,964	¥88,830
Ordinary profit	29,557	27,449	30,407
Net income	17,267	16,008	17,953
Daily average transactions per ATM	112.6	112.3	114.4
Total number of transactions (millions)	655	609	590
Number of installed ATMs	16,632	15,363	14,601