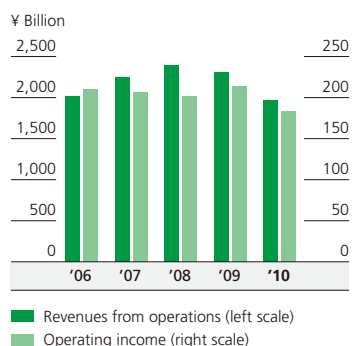


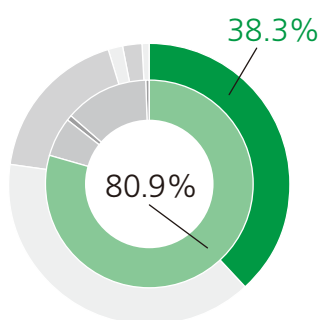
## At a Glance

## Convenience Store Operations

Revenues from Operations  
Operating Income

## Contribution to Results

(For the fiscal year ended February 28, 2010)



■ Revenues from operations  
■ Operating income

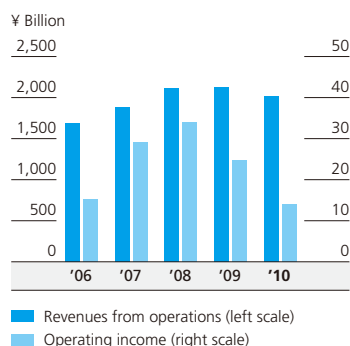
## Principal Subsidiaries

(As of February 28, 2010)

Seven-Eleven Japan	(100.0)
7-Eleven, Inc.	(100.0)
SEVEN-ELEVEN CHINA	(100.0)
SEVEN-ELEVEN (BEIJING)	(65.0)
SEVEN-ELEVEN (HAWAII)	(100.0)

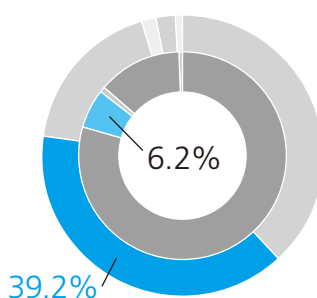
Convenience store operations are composed of 7-Eleven convenience stores in Japan, North America, and China (Beijing and Tianjin). 7-Eleven, Inc., based in the United States, provides 7-Eleven area franchise rights to area licensees around the world.

## Superstore Operations

Revenues from Operations  
Operating Income

## Contribution to Results

(For the fiscal year ended February 28, 2010)



■ Revenues from operations  
■ Operating income

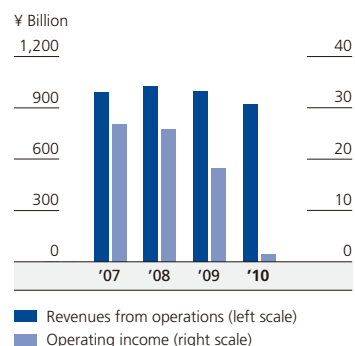
## Principal Subsidiaries

(As of February 28, 2010)

Ito-Yokado	(100.0)
York-Benimaru	(100.0)
York Mart	(100.0)
Hua Tang Yokado Commercial	(75.8)
Chengdu Ito-Yokado	(74.0)
Beijing Wang fu jing Yokado Commercial	(60.0)
Akachan Honpo	(93.6)

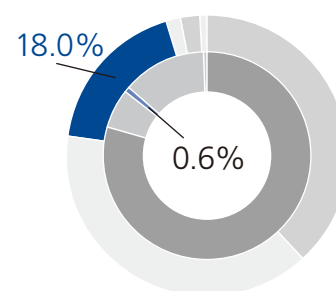
Superstore operations are composed of superstores that provide apparel, household goods, and food in Japan and China—Beijing and Chengdu, Sichuan Province. In addition, superstore operations include food supermarkets in Japan and Beijing and specialty stores.

## Department Store Operations

Revenues from Operations  
Operating Income

## Contribution to Results

(For the fiscal year ended February 28, 2010)



■ Revenues from operations  
■ Operating income

## Principal Subsidiaries

(As of February 28, 2010)

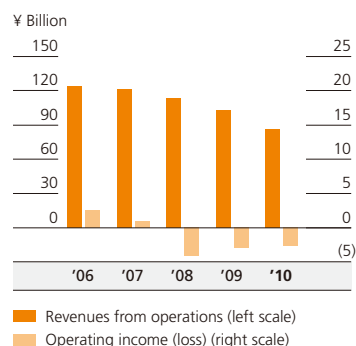
Sogo & Seibu	(100.0)
THE LOFT	(70.7)
SHELL GARDEN	(100.0)

Department store operations are composed of department stores and miscellaneous goods specialty stores. Millennium Retailing, Sogo, and SEIBU were merged on August 1, 2009 and took the name Sogo & Seibu Co., Ltd.

Note: Figures in parentheses indicate percentage of equity owned by Seven & i Holdings, including indirect holdings.

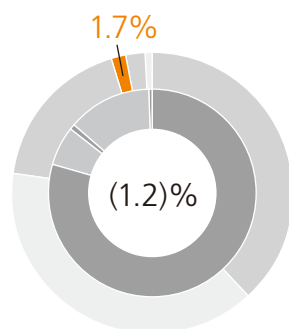
## Food Services

### Revenues from Operations Operating Income (Loss)



### Contribution to Results

(For the fiscal year ended February 28, 2010)



■ Revenues from operations  
■ Operating loss

### Principal Subsidiaries

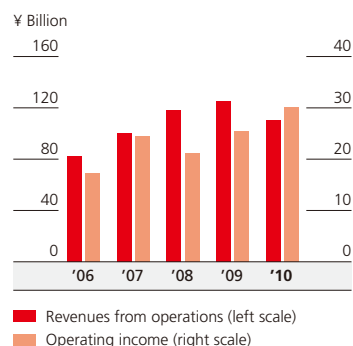
(As of February 28, 2010)

Seven & i Food Systems	(100.0)
Seven & i Restaurant (Beijing)	(75.0)

Food services are composed of restaurant operations, meal provision services (company cafeterias, hospitals, and schools), and fast food operations in Japan. We also operate restaurants in Beijing, China.

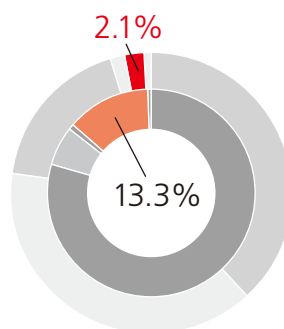
## Financial Services

### Revenues from Operations Operating Income



### Contribution to Results

(For the fiscal year ended February 28, 2010)



■ Revenues from operations  
■ Operating income

### Principal Subsidiaries

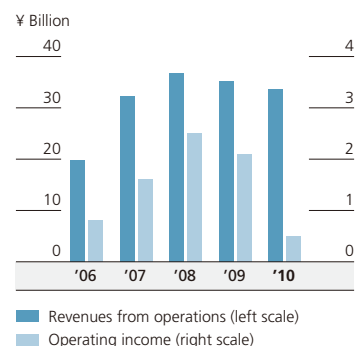
(As of February 28, 2010)

Seven Bank	(47.8)
SEVEN & i FINANCIAL GROUP	(100.0)
IY Card Service	(95.5)
SE CAPITAL	(100.0)
York Insurance	(100.0)
Seven Cash Works	(85.5)
SEVEN & i Financial Center	(100.0)

Financial services are composed of ATM operations, credit card operations, electronic money services, leasing operations, and insurance operations in Japan. SEVEN & i FINANCIAL GROUP is responsible for the Group's financial services other than those of Seven Bank.

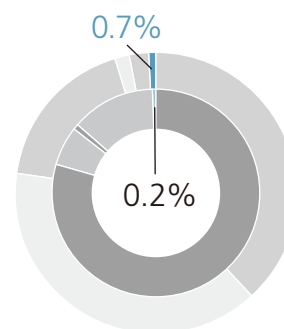
## Others

### Revenues from Operations Operating Income



### Contribution to Results

(For the fiscal year ended February 28, 2010)



■ Revenues from operations  
■ Operating income

### Principal Subsidiaries

(As of February 28, 2010)

Seven & i Netmedia	(100.0)
Seven Net Shopping	(57.6)
7dream.com	(68.0)
Seven Culture Network	(100.0)
SEVEN & i Publishing	(100.0)
Seven-Meal Service	(90.0)
Mall & SC Development	(100.0)

Others are composed of Internet-related services, meal delivery services, publishing, property management businesses, and community school business in Japan.