

Principal Subsidiaries

(As of May 31, 2009)

Convenience Store Operations

Seven-Eleven Japan Co., Ltd.
7-Eleven, Inc.
SEVEN-ELEVEN CHINA Co., Ltd.¹
SEVEN-ELEVEN (BEIJING) CO., LTD.
SEVEN-ELEVEN (HAWAII), INC.

Superstore Operations

Ito-Yokado Co., Ltd.
York-Benimaru Co., Ltd.
York Mart Co., Ltd.
Hua Tang Yokado Commercial Co., Ltd.
Chengdu Ito-Yokado Co., Ltd.
Beijing Wang fu jing Yokado Commercial Co., Ltd.
Marudai Co., Ltd.
Life Foods Co., Ltd.
K.K. Sanei
Mary Ann Co., Ltd.
Oshman's Japan Co., Ltd.
Akachan Honpo Co., Ltd.
IY Foods K.K.

Department Store Operations

Millennium Retailing, Inc.²
Sogo Co., Ltd.
THE SEIBU DEPARTMENT STORES, LTD.
THE LOFT CO., LTD.
SHELL GARDEN CO., LTD.
MILLENNIUM Casting Inc.
IKEBUKURO SHOPPING PARK CO., LTD.
Yatsugatake Kogen Lodge Co., Ltd.
GOTTSUO BIN CO., LTD.

Food Services

Seven & i Food Systems Co., Ltd.

Financial Services

Seven Bank, Ltd.
IY Card Service Co., Ltd.
SE CAPITAL CORPORATION
K.K. York Insurance
Seven Cash Works Co., Ltd.
SEVEN & i Financial Center Co., Ltd.
SEVEN & i FINANCIAL GROUP CO., LTD.

Others

Seven & i Netmedia Co., Ltd.³
Seven and Y Corp.
7dream.com
Seven-Meal Service Co., Ltd.
SEVEN & i Life Design Institute Co., Ltd.
K.K. Terre Verte
Mall & SC Development Inc.
IY Real Estate Co., Ltd.
K.K. York Keibi
SEVEN & i Publishing Co., Ltd.
Seven Culture Network Co., Ltd.⁴
Seven Internet Lab. Co., Ltd.⁵

Notes: 1. SEVEN-ELEVEN CHINA Co., Ltd., was established as a wholly owned subsidiary of Seven-Eleven Japan on April 10, 2008.

2. Millennium Retailing, Inc., is the holding company of Sogo Co., Ltd., and THE SEIBU DEPARTMENT STORES, LTD., etc.

3. On July 11, 2008, Seven & i Netmedia Co., Ltd., was established as a wholly owned subsidiary of the Company.

4. On January 15, 2009, Seven Culture Network Co., Ltd., was established as a wholly owned subsidiary of the Company.

5. On March 24, 2009, Seven Internet Lab. Co., Ltd., was established as a consolidated subsidiary of the Company.