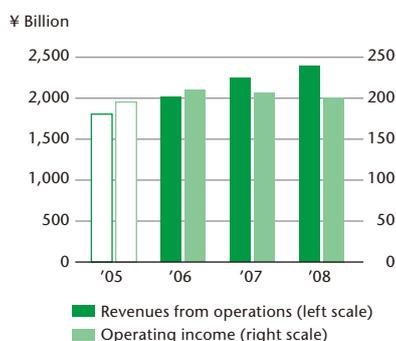


AT A GLANCE

Note: Figures for Ito-Yokado and its consolidated subsidiaries for the fiscal year ended February 28, 2005 are presented solely for the convenience of the reader.

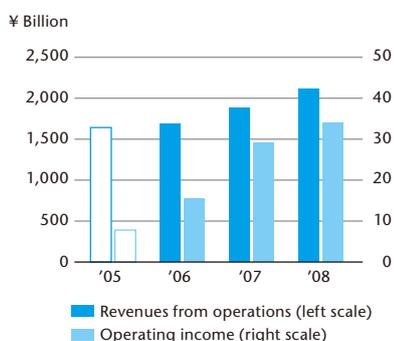
Convenience Store Operations

Revenues from Operations Operating Income



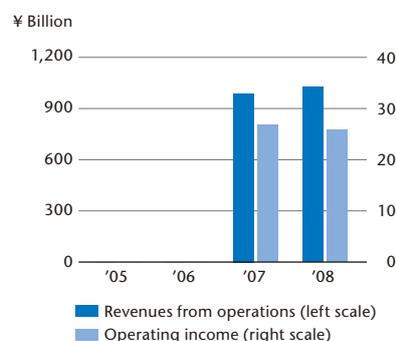
Superstore Operations

Revenues from Operations Operating Income



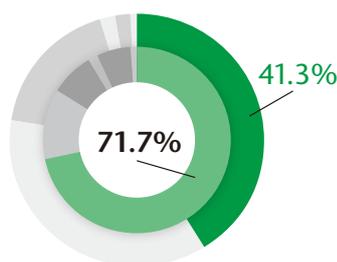
Department Store Operations

Revenues from Operations Operating Income



Contribution to Results

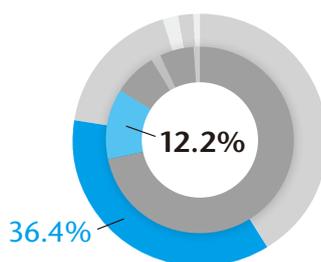
(As of February 29, 2008)



Revenues from operations
Operating income

Contribution to Results

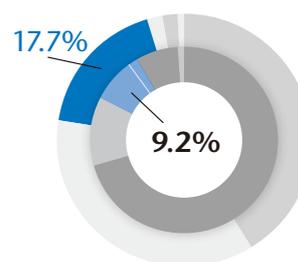
(As of February 29, 2008)



Revenues from operations
Operating income

Contribution to Results

(As of February 29, 2008)



Revenues from operations
Operating income

Principal Subsidiaries

Seven-Eleven Japan	(100.0)
7-Eleven, Inc.	(100.0)
SEVEN-ELEVEN (BEIJING)	(65.0)
SEVEN-ELEVEN (HAWAII)	(100.0)
SEVEN-ELEVEN CHINA	(100.0)

SEVEN-ELEVEN CHINA was established as a wholly owned subsidiary of Seven-Eleven Japan on April 10, 2008.

Principal Subsidiaries

Ito-Yokado	(100.0)
York-Benimaru	(100.0)
York Mart	(100.0)
Hua Tang Yokado	(75.8)
Chengdu Ito-Yokado	(74.0)
Beijing Wang fu jing Yokado	(60.0)
Akachan Honpo	(66.7)

Principal Subsidiaries

Millennium Retailing	(100.0)
Sogo	(100.0)
THE SEIBU DEPARTMENT STORES	(100.0)
THE LOFT	(70.7)
SHELL GARDEN	(100.0)

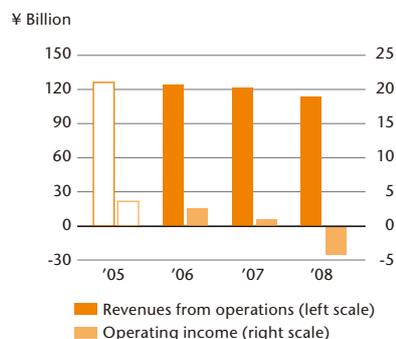
Convenience store operations are composed of 7-Eleven convenience stores in Japan, North America, and Beijing, China. 7-Eleven, Inc., based in the United States, provides 7-Eleven area franchise rights to area licensees around the world.

Superstore operations are composed of superstores that provide apparel, household goods, and food in Japan and China—Beijing and Chengdu, Sichuan Province. In addition, superstore operations include food supermarkets in Japan and Beijing and specialty stores.

Department store operations are composed of department stores and miscellaneous-goods specialty stores. Millennium Retailing grants Sogo and SEIBU trademark rights in Asia.

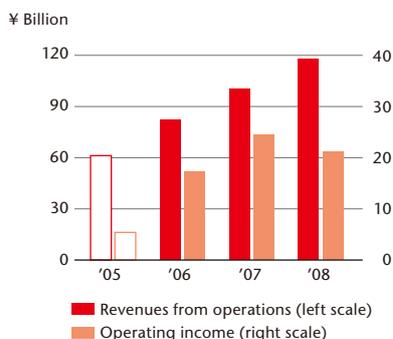
Food Services

Revenues from Operations Operating Income



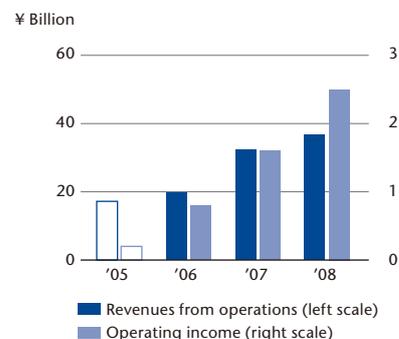
Financial Services

Revenues from Operations Operating Income



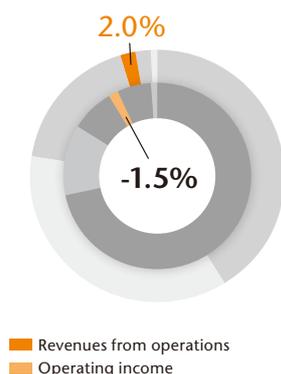
Others

Revenues from Operations Operating Income



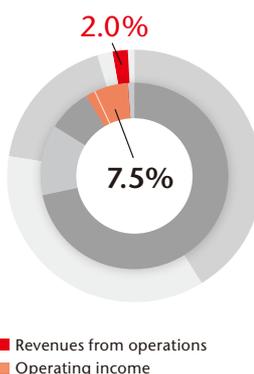
Contribution to Results

(As of February 29, 2008)



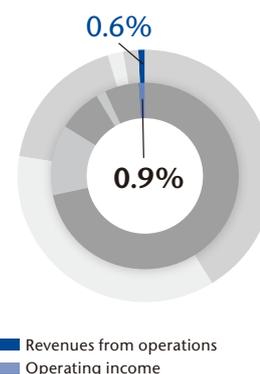
Contribution to Results

(As of February 29, 2008)



Contribution to Results

(As of February 29, 2008)



Principal Subsidiary

Seven & i Food Systems (100.0)

Restaurant operations changed its segment name to food services from the fiscal year ended February 28, 2008, as a result of reorganization of the food business due to the establishment of Seven & i Food Systems. Seven & i Food Systems merged with Denny's Japan, Famil, and York Bussan on September 1, 2007.

Principal Subsidiaries

Seven Bank	(47.8)
IY Card Service	(94.1)
SE CAPITAL	(100.0)
York Insurance	(100.0)
SEVEN & i Financial Center	(100.0)
SEVEN & i FINANCIAL GROUP	(100.0)

On January 11, 2008, SEVEN & i FINANCIAL GROUP was established as the Company's wholly owned subsidiary.

Principal Subsidiaries

Seven and Y	(50.8)
7dream.com	(68.0)
Seven-Meal Service	(90.0)
SEVEN & i Publishing	(100.0)
Mall & SC Development	(90.0)
SEVEN & i Life Design Institute	(100.0)

Food services are composed of restaurant operations, meal provision services (company cafeterias, hospitals, and schools), and fast food operations in Japan.

Financial services are composed of ATM operations, credit card operations, electronic money services, leasing operations, and insurance operations in Japan.

Others are composed of Internet-related services, meal delivery services, publishing, and property management businesses in Japan.