

# PRINCIPAL SUBSIDIARIES AND AFFILIATES

(As of May 31, 2007)

## CONVENIENCE STORE OPERATIONS

Seven-Eleven Japan Co., Ltd.  
7-Eleven, Inc.  
SEVEN-ELEVEN (HAWAII), INC.  
SEVEN-ELEVEN (BEIJING) CO., LTD.

## SUPERSTORE OPERATIONS

Ito-Yokado Co., Ltd.  
York-Benimaru Co., Ltd.  
York Mart Co., Ltd.  
Hua Tang Yokado Commercial Co., Ltd.  
Chengdu Ito-Yokado Co., Ltd.  
Beijing Wang fu jing Yokado Commercial Co., Ltd.  
Marudai Co., Ltd.  
Life Foods Co., Ltd.  
Super Kadoya Co., Ltd.  
K.K. Sanei  
Robinson Department Store Co., Ltd.  
Mary Ann Co., Ltd.  
Oshman's Japan Co., Ltd.  
IY Foods K.K.

## DEPARTMENT STORE OPERATIONS

Millennium Retailing, Inc.<sup>1</sup>  
Sogo Co., Ltd.  
THE SEIBU DEPARTMENT STORES, LTD.  
SHELL GARDEN CO., LTD.  
THE LOFT CO., LTD.<sup>2</sup>  
MILLENNIUM Casting Inc.  
IKEBUKURO SHOPPING PARK CO., LTD.  
Yatsugatake Kogen Lodge Co., Ltd.  
GOTTSUO BIN CO., LTD.

## RESTAURANT OPERATIONS

Seven & i Food Systems Co., Ltd.<sup>3</sup>  
Denny's Japan Co., Ltd.  
Famil Co., Ltd.  
York Bussan K.K.

## FINANCIAL SERVICES

Seven Bank, Ltd.  
IY Card Service Co., Ltd.  
SE CAPITAL CORPORATION  
K.K. York Insurance  
SEVEN & i Financial Center Co., Ltd.

## OTHERS

Seven and Y Corp.  
7dream.com  
Seven-Meal Service Co., Ltd.  
SEVEN & i Life Design Institute Co., Ltd.  
K.K. Terre Verte  
Mall & SC Development Inc.  
IY Real Estate Co., Ltd.  
K.K. York Keibi  
SEVEN & i Publishing Co., Ltd.  
S-WILL Co., Ltd.

Notes: 1. Millennium Retailing, Inc., is the holding company of operating companies, including Sogo Co., Ltd., and THE SEIBU DEPARTMENT STORES, LTD.

2. In March 2007, Millennium Retailing, a wholly owned subsidiary of the Company, acquired additional shares of THE LOFT CO., LTD., an affiliate of the Company, increasing the Company's ownership in Loft from 35.7% to 70.7% and making Loft a subsidiary of the Company.

3. In January 2007, Seven & i Food Systems Co., Ltd., was established as a subsidiary of the Company, and plans call for Denny's Japan Co., Ltd., Famil Co., Ltd., and York Bussan K.K. to be merged into Seven & i Food Systems in September 2007.