

(Millions of ven)

Consolidated Financial Results for the Nine-Month Period Ended November 30, 2006 Seven & i Holdings Co., Ltd.

(URL http://www.7andi.com)

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The Company's shares are listed on the First Section of the Tokyo Stock Exchange.

1. Matters Concerning the Preparation of the Quarterly Financial Results

Adoption of Simplified Accounting Method: Applied

Change in Accounting Policies: None

Change in the Scope of Consolidation and Application of Equity Method:

Consolidated subsidiaries: Increase six companies and decrease three companies

Affiliates applied for the equity method: Increase two companies and decrease one company

2. Consolidated Business Results for the Nine-Month Period (from March 1, 2006 to November 30, 2006)

(1) Results of operations			(Million	is of yen, e	xcept per share	e amounts)
	Revenues from Operations		Operating	Income	Ordinary Income	
Nine Months Ended November 30, 2006	3,936,697	36.9%	213,240	11.4%	210,583	10.4%
Nine Months Ended November 30, 2005	2,875,381	-	191,436	j –	190,804	-
Fiscal year ended February 28, 2006	3,895,772	-	244,940) –	248,110	-
	Net Income		Net Income per Share		Diluted Net Income per Share	
Nine Months Ended November 30, 2006	104,853	4.6%	113.09	(yen)	-	(yen)
Nine Months Ended November 30, 2005	100,218	-	115.41	(yen)	115.24	(yen)

Notes: 1. All amounts less than one million yen have been disregarded.

2. The Company was established on September 1, 2005. The Company's consolidated results for the fiscal year ended February 28, 2006 were prepared, assuming that the Company had been established on March 1, 2005.

3. Percentages above represent increase over prior year corresponding period unless otherwise stated. The Company started to compile the consolidated financial results on a quarterly basis from the nine-month period ended November 30, 2005; hence change from the prior year's quarterly period for the nine-month period ended November 30, 2005 and change from the prior fiscal year for the fiscal year ended February 28, 2006 were not available.

4. Net income per share and Diluted net income per share for the nine-month period ended November 30, 2005 and for the fiscal year ended February 28, 2006 were calculated by using average number of outstanding shares during the period (year), assuming that the Company had been established on March 1, 2005. The amount of Diluted net income per share for the nine-month period ended November 30, 2006 and the fiscal year ended February 28, 2006 were not disclosed because no dilution was found by the calculation.

(2) Financial Position

(2) Financial Position	(Millions of yen, except per share amounts)				
	Total Assets Net Assets		Capital Adequacy Ratio	Net Assets per Share	
As of November 30, 2006	3,784,376	1,940,303	49.6%	1,967.73 (yen)	
As of November 30, 2005	2,565,689	1,423,222	55.5%	1,665.97 (yen)	
As of February 28, 2006	3,424,878	1,603,684	46.8%	1,772.25 (yen)	

(3) Cash Flows

	Cash Flows from Operating Activities	Cash Flows from Investing Activities	Cash Flows from Financing Activities	Cash and Cash Equivalents at End of Period (Year)
Nine Months Ended November 30, 2006	179,018	(172,343)	46,289	664,274
Nine Months Ended November 30, 2005	189,166	(132,666)	(164,730)	576,927
Fiscal year ended February 28, 2006	217,325	(388,080)	103,093	610,876

3. Consolidated Business Outlook for the Fiscal Year Ending February 28, 2007 (from March 1, 2006 to February 28, 2007)

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	Revenues from Operations	Operating Income	Ordinary Income	Net Income	
Entire Year	5,380,000 38.1%	305,000 24.5%	300,000 20.9%	153,000 74.0%	
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<Reference> Expected net income per share for the year ending February 28, 2007: 160.46 yea Note: Percentages above represent increase over the prior fiscal year.

At the release point in time of this document, no change is expected in the outlook for the fiscal year ending February 28, 2007, announced on October 12, 2006.

FORWARD LOOKING STATEMENTS

The outlook for the fiscal year ending February 28, 2007 is based on hypotheses, plans and estimates at the date of publication. It is possible that some uncertain factors will cause the Company's future performance to differ significantly from the contents of outlook.

(Reference)

1. Financial results for the nine-month period ended November 30, 2006

(Millions of yen)

	Nine Month November 3		Nine Month November 3	
	Amount	YOY	Amount	YOY
Revenues from Operations	3,936,697	36.9%	2,875,381	6.4%
Operating Income	213,240	11.4%	191,436	16.6%
Ordinary Income	210,583	10.4%	190,804	16.8%
Net Income for the period	104,853	4.6%	100,218	119.3%

(Note) YOY for the nine-month period ended November 30, 2005 are compared with the consolidated results of Ito-Yokado's nine-month period ended November 30, 2004.

2. Segment Information

(Revenues from operations by Business segment)

(Millions of yen)

	Nine Months November 3		Nine Months Ended November 30, 2005			
	Amount	YOY	Amount	YOY		
Convenience store operations	1,714,190	15.0%	1,490,837	9.3%		
Superstore operations	1,342,554	8.2%	1,241,316	2.8%		
Department store operations	717,778	-	-	-		
Restaurant operations	91,969	(1.8%)	93,674	(1.5%)		
Financial services	74,533	22.6%	60,792	37.7%		
Others	22,652	67.4%	13,533	13.4%		
Total before eliminations	3,963,679	36.7%	2,900,154	6.5%		
Eliminations / Corporate	(26,982)	-	(24,773)	-		
Consolidated total	3,936,697	36.9%	2,875,381	6.4%		

(Note) YOY for the nine-month period ended November 30, 2005 are compared with the consolidated results of Ito-Yokado's nine-month period ended November 30, 2004.

(Operating income by Business segment)

(Millions of yen)

	Nine Months November 3		Nine Months Ended November 30, 2005			
	Amount	YOY	Amount	YOY		
Convenience store operations	165,486	(1.0%)	167,224	8.9%		
Superstore operations	15,592	74.5%	8,937	87.6%		
Department store operations	14,637	-	-	-		
Restaurant operations	699	(72.7%)	2,560	(5.6%)		
Financial services	18,376	39.7%	13,154	333.5%		
Others	498	(26.7%)	680	-		
Total before eliminations	215,291	11.8%	192,557	17.3%		
Eliminations / Corporate	(2,050)	-	(1,121)	-		
Consolidated total	213,240	11.4%	191,436	16.6%		

(Note) YOY for the nine-month period ended November 30, 2005 are compared with the consolidated results of Ito-Yokado's nine-month period ended November 30, 2004.

CONDENSED CONSOLIDATED BALANCE SHEETS

					(Millior	s of yen
	November 3	0, 2006	November 3	0, 2005	February 28	3, 2006
	Amount	%	Amount	%	Amount	%
ASSETS						
Current assets	1,263,727	33.4	998,300	38.9	1,102,819	32.2
Cash and bank deposits	667,833		578,415		619,537	
Accounts and notes receivable, trade	155,614		95,062		110,829	
Trade accounts receivable - financial services	66,393		37,604		37,562	
Inventories	175,426		136,950		148,913	
Deferred income taxes	33,828		27,897		31,725	
Other	167,786		124,154		156,471	
Allowance for doubtful accounts	(3,156)		(1,784)		(2,220)	
Non-current assets	2,520,183	66.6	1,567,074	61.1	2,321,779	67.8
Property and equipment	1,322,697	35.0	886,737	34.6	1,200,492	35.0
Buildings and structures	562,725		339,090		502,904	
Furniture and fixtures	187,093		156,343		185,749	
Vehicles	115		105		111	
Land	554,153		354,750		488,152	
Construction in progress	18,609		36,448		23,573	
Intangible assets	477,317	12.6	129,718	5.0	368,971	10.8
Investments and other assets	720,168	19.0	550,618	21.5	752,316	22.0
Investments in securities	172,339		125,520		216,933	
Long-term leasehold deposits	465,453		356,867		463,238	
Deferred income taxes	24,109		21,770		26,977	
Other	68,767		49,868		56,144	
Allowance for doubtful accounts	(10,503)		(3,409)		(10,977)	
Deferred assets	465	0.0	315	0.0	280	0.0
New organization costs	465		315		280	
TOTAL ASSETS	3,784,376	100.0	2,565,689	100.0	3,424,878	100.0

(Millions of yen)

	November 3	0, 2006	November 3	0, 2005	February 28	s, 2006
	Amount	%	Amount	%	Amount	%
LIABILITIES						
Current liabilities	1,154,231	30.5	714,725	27.9	982,859	28.7
Accounts and notes payable, trade	352,477		268,143		285,123	
Short-term loans	179,608		10,037		114,462	
Current portion of long-term loans	59,270		18,183		47,832	
Current portion of bonds	30,000		-		-	
Income taxes payable	30,402		27,536		94,030	
Deposits received	73,503		76,135		73,837	
Other	428,968		314,690		367,573	
Non-current liabilities	689,841	18.2	355,940	13.8	724,139	21.2
Bonds	85,000		115,000		115,000	
Long-term loans	381,013		102,258		368,314	
Commercial paper	29,680		10,424		41,764	
Deferred income taxes	68,733		18,268		77,212	
Allowance for accrued pension and severance costs	3,249		8,672		3,433	
Allowance for retirement benefits to directors and corporate auditors	4,070		2,961		3,273	
Deposits received from tenants and franchised stores	62,040		45,812		57,820	
Other	56,053		52,543		57,318	
TOTAL LIABILITIES	1,844,072	48.7	1,070,665	41.7	1,706,998	49.9
NET ASSETS						
Owners' equity	1,871,240	49.5	-	-	-	-
Common stock	50,000		-		-	
Capital surplus	766,164		-		-	
Retained earnings	1,096,376		-		-	
Treasury stock	(41,300)		-		-	
Valuation and translation adjustments	4,995	0.1	-	-	-	-
Net unrealized losses on available-for-sale securities	(1,999)		-		-	
Deferred losses on hedges	(1)		-		-	
Cumulative translation adjustments	6,996		-		-	
Minority interests	64,067	1.7	-	-	-	-
TOTAL NET ASSETS	1,940,303	51.3	-	-	-	-
TOTAL LIABILITIES AND NET ASSETS	3,784,376	100.0	-	-	-	-

			_		(Million	s of yen)
	November 3	0, 2006	November 3	0, 2005	February 28, 2006	
	Amount	%	Amount	%	Amount	%
MINORITY INTERESTS	-	-	71,801	2.8	114,196	3.3
SHAREHOLDERS' EQUITY						
Common stock	-	-	50,000	2.0	50,000	1.4
Capital surplus	-	-	533,199	20.8	611,704	17.9
Retained earnings	-	-	1,053,178	41.0	1,040,613	30.4
Net unrealized gains on available-for-sale securities	-	-	7,240	0.3	7,953	0.2
Cumulative translation adjustments	-	-	(2,082)	(0.1)	6,298	0.2
Treasury stock	-	-	(218,313)	(8.5)	(112,884)	(3.3)
TOTAL SHAREHOLDERS' EQUITY	-	-	1,423,222	55.5	1,603,684	46.8
TOTAL LIABILITIES, MINORITY INTERESTS AND SHAREHOLDERS' EQUITY	-	-	2,565,689	100.0	3,424,878	100.0

CONDENSED CONSOLIDATED STATEMENTS OF INCOME

(Millions of yen)

	Nine Months		Nine Months Ended November 30, 2005		Fiscal Year Ended February 28, 2006	
	November 30, 2006 Amount %		Amount	%	Amount	%
Devenues from encodions			2 975 291			
Revenues from operations	3,936,697	100.0	2,875,381	100.0	3,895,772	100.0
Net sales	3,562,668	100.0	2,529,427	100.0	3,437,344	100.0
Cost of sales	2,623,015	73.6	1,823,823	72.1	2,488,509	72.4
Gross profit on sales	939,652	26.4	705,603	27.9	948,835	27.6
Other operating revenue	374,029	10.5	345,953	13.7	458,427	13.3
Gross profit from operations	1,313,682	36.9	1,051,557	41.6	1,407,263	40.9
Selling, general and administrative expenses	1,100,442	30.9	860,120	34.0	1,162,322	33.8
Operating income	213,240	6.0	191,436	7.6	244,940	7.1
Non-operating income and expenses						
Non-operating income	8,375	0.2	5,505	0.2	10,740	0.3
Non-operating expenses	11,032	0.3	6,136	0.3	7,570	0.2
Ordinary income	210,583	5.9	190,804	7.5	248,110	7.2
Special gains and losses						
Special gains	2,372	0.1	3,261	0.1	7,611	0.2
Special losses	22,999	0.7	12,132	0.4	77,203	2.2
Income before income taxes and minority interests for the period (year)	189,956	5.3	181,933	7.2	178,518	5.2
Income taxes - current	79,719	2.3	70,880	2.8	83,267	2.4
Income taxes - deferred	(2,551)	(0.1)	2,944	0.1	(1,792)	(0.1)
Minority interests in earnings of consolidated subsidiaries	7,935	0.2	7,890	0.3	9,111	0.3
Net income for the period (year)	104,853	2.9	100,218	4.0	87,930	2.6

CONSOLIDATED STATEMENT OF CHANGES IN NET ASSETS

Nine-month period ended November 30, 2006 (from March 1, 2006 to November 30, 2006)

(Millions of yen)

	Owners' equity						
	Common stock	Capital surplus	Retained earnings	Treasury stock	Total owners' equity		
Balance at February 28, 2006	50,000	611,704	1,040,613	(112,884)	1,589,432		
Increase (decrease) of items during							
the period							
Dividends from retained earnings			(25,792)		(25,792)		
Directors' and corporate auditors' bonuses			(168)		(168)		
Dividends from surplus			(23,129)		(23,129)		
Net income for the period			104,853		104,853		
Increase resulting from stock-for- stock exchange		223,468		(6,440)	217,027		
Purchase of treasury stock				(107)	(107)		
Gain on sales of treasury stock		1,483		7,640	9,123		
Cancellation of treasury stock		(70,491)		70,491	-		
Increase resulting from adoption of U.S. GAAP by foreign subsidiaries in U.S.A.			0		0		
Other				1	1		
(Decrease) increase of items during the period except those included in owners' equity							
Total increase (decrease) of items during the period		154,459	55,763	71,584	281,808		
Balance at November 30, 2006	50,000	766,164	1,096,376	(41,300)	1,871,240		

	Val	uation and trans	ents			
	Net unrealized losses on available-for- sale securities	Deferred losses on hedges	Cumulative translation adjustments	Total valuation and translation adjustments	Minority interests	TOTAL NET ASSETS
Balance at February 28, 2006	7,953	-	6,298	14,251	114,196	1,717,880
Increase (decrease) of items during						
the period						
Dividends from retained earnings						(25,792)
Directors' and corporate auditors' bonuses						(168)
Dividends from surplus						(23,129)
Net income for the period						104,853
Increase resulting from stock-for- stock exchange						217,027
Purchase of treasury stock						(107)
Gain on sales of treasury stock						9,123
Cancellation of treasury stock						-
Increase resulting from adoption of U.S. GAAP by foreign subsidiaries in U.S.A.						0
Other						1
(Decrease) increase of items during the period except those included in owners' equity	(9,952)	(1)	698	(9,256)	(50,129)	(59,385)
Total increase (decrease) of items during the period	(9,952)	(1)	698	(9,256)	(50,129)	222,422
Balance at November 30, 2006	(1,999)	(1)	6,996	4,995	64,067	1,940,303

CONSOLIDATED STATEMENTS OF CAPITAL SURPLUS AND RETAINED EARNINGS

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	Nine Months Ended November 30, 2005	Fiscal Year Ended February 28, 2006
Capital surplus		
Capital surplus at beginning of period (year)	122,653	122,653
Increase in capital surplus	410,546	489,050
Gain on sales of treasury stock	0	78,702
Increase resulting from stock-transfer	407,086	407,086
Increase resulting from adoption of U.S. GAAP by foreign subsidiaries in U.S.A.	3,458	3,261
Capital surplus at end of period (year)	533,199	611,704
Retained earnings		
Retained earnings at beginning of period (year)	983,675	983,675
Increase in retained earnings	100,218	87,930
Net income for the period (year)	100,218	87,930
Decrease in retained earnings	30,715	30,993
Cash dividends	16,029	16,029
Cash payment upon stock-transfer	14,434	14,434
Directors' and corporate auditors' bonuses	246	246
Decrease resulting from adoption of U.S. GAAP by foreign subsidiaries in U.S.A.	3	281
Retained earnings at end of period (year)	1,053,178	1,040,613

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

			(Millions of yen)
	Nine Months Ended November 30, 2006	Nine Months Ended November 30, 2005	Fiscal Year Ended February 28, 2006
Cash flows from operating activities:			
Income before income taxes and minority interests for the period (year)	189,956	181,933	178,518
Depreciation and amortization	97,182	70,535	97,810
Equity in earnings of affiliates	(1,348)	(1,823)	(1,993)
Increase in accounts and notes receivable	(44,577)	(18,676)	(16,477)
Increase in trade accounts receivable - financial services	(30,338)	(4,763)	(4,722)
Increase in inventories	(18,825)	(13,258)	(3,254)
Increase (decrease) in accounts and notes payable	49,065	11,658	(21,291)
Other	89,712	63,210	88,802
Sub-total	330,826	288,815	317,391
Interest and dividends received	2,747	1,905	2,384
Interest paid	(7,666)	(5,298)	(6,015)
Income taxes paid	(146,889)	(96,255)	(96,434)
Net cash provided by operating activities	179,018	189,166	217,325
Cash flows from investing activities:			
Acquisition of property and equipment	(161,308)	(101,096)	(146,179)
Proceeds from sales of property and equipment	6,528	4,060	4,702
Acquisition of intangible assets	(17,259)	(10,753)	(13,694)
Payment for purchase of investments in securities	(129,819)	(75,785)	(101,807)
Proceeds from sales and maturity of investments in securities	115,429	48,311	69,726
Acquisition of investments in subsidiaries	(20,410)	-	(133,451)
Acquisition of investments in newly consolidated subsidiaries	(6,159)	(1,874)	(74,709)
Increase as a result of acquisition of investments in newly consolidated subsidiaries	20,686	-	-
Payment for long-term leasehold deposits and advances for store construction	(15,879)	(15,090)	(24,411)
Refund of long-term leasehold deposits	23,012	18,184	29,776
Other	12,835	1,375	1,969
Net cash used in investing activities	(172,343)	(132,666)	(388,080)
Cash flows from financing activities:			
Increase (decrease) in short-term loans	66,618	2,832	(2,470)
Proceeds from long-term debt	215,695	26,500	41,500
Repayment of long-term debt	(195,426)	(10,107)	(12,532)
Proceeds from issuance of commercial paper	513,247	412,887	554,046
Payment for redemption of commercial paper	(525,061)	(431,762)	(544,532)
Payment for redemption of bonds	(300)	(20,000)	(20,000)
Dividends paid	(48,530)	(16,029)	(16,045)
Payments in relation to stock-transfer	-	(14,190)	(14,400)
Purchase of treasury stock	(107)	(127,051)	(127,101)
Other	20,154	12,190	244,629
Net cash provided by (used in) financing activities	46,289	(164,730)	103,093
Effect of exchange rate changes on cash and cash equivalents		2,057	(4,562)
Net increase (decrease) in cash and cash equivalents	53,397	(106,172)	(72,223)
Cash and cash equivalents at beginning of period (year)	610,876	683,100	683,100
Cash and cash equivalents at end of period (year)	664,274	576,927	610,876

SEGMENT INFORMATION

<Business Segments>

Nine-month period ended November 30, 2006 (From March 1, 2006 to November 30, 2006)

Nine-month period ended	November	30, 2006 (F	rom March	1, 2006 to	November	r 30, 2006)	(M	illions of yen)
	Convenience store operations	Superstore operations	Department store operations	Restaurant operations	Financial services	Others	Total before eliminations		Consolidated total
Revenues and operating income									
Revenues									
1. Customers	1,713,413	1,334,248	717,778	90,700	63,248	17,306	3,936,696	1	3,936,697
2. Intersegment	777	8,306	-	1,269	11,284	5,346	26,983	(26,983)	-
Total revenues	1,714,190	1,342,554	717,778	91,969	74,533	22,652	3,963,679	(26,982)	3,936,697
Operating expenses	1,548,704	1,326,962	703,141	91,270	56,157	22,153	3,748,388	(24,931)	3,723,457
Operating income	165,486	15,592	14,637	699	18,376	498	215,291	(2,050)	213,240

Nine-month period ended November 30, 2005 (From March 1, 2005 to November 30, 2005)

	Convenience store operations	Superstore operations	Department store operations	Restaurant operations	Financial services	Others	Total before eliminations		Consolidated total
Revenues and									
operating income									
Revenues									
1. Customers	1,490,367	1,231,872	-	92,356	52,555	8,229	2,875,381	-	2,875,381
2. Intersegment	470	9,443	-	1,318	8,236	5,303	24,773	(24,773)	-
Total revenues	1,490,837	1,241,316	-	93,674	60,792	13,533	2,900,154	(24,773)	2,875,381
Operating expenses	1,323,613	1,232,378	-	91,113	47,637	12,852	2,707,596	(23,652)	2,683,944
Operating income	167,224	8,937	-	2,560	13,154	680	192,557	(1,121)	191,436

(Millions of yen)

Fiscal year ended February 28, 2006 (From March 1, 2005 to February 28, 2006)

Fiscal year ended February 28, 2006 (From March 1, 2005 to February 28, 2006								(M	illions of yen)
	Convenience store operations	Superstore operations	Department store operations	Restaurant operations	Financial services	Others	Total before eliminations		Consolidated total
Revenues and operating income									
Revenues									
1. Customers	2,014,335	1,675,203	-	122,246	71,192	12,793	3,895,772	-	3,895,772
2. Intersegment	900	12,530	-	1,779	11,096	6,986	33,294	(33,294)	-
Total revenues	2,015,236	1,687,734	-	124,025	82,289	19,780	3,929,066	(33,294)	3,895,772
Operating expenses	1,805,420	1,672,353	-	121,399	65,010	18,972	3,683,157	(32,325)	3,650,831
Operating income	209,815	15,381	-	2,625	17,278	808	245,909	(968)	244,940

Notes:

1. The classification of business segment is made by the type of products and services and the type of sales.

2. Major businesses of each segment are as follows:

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	Convenience store operations Convenience store business operated by corporate stores and franchised stores
	under the name of "7-Eleven"
	Superstore operations Superstore, supermarket and specialty shop
	Department store operations Sogo Co., Ltd., THE SEIBU DEPARTMENT STORES, LTD., and other companies
	in department store business
	Restaurant operations Coffee shop style restaurant, family restaurant operated in shopping center and catering
	Financial services Bank, credit card and lease business
	Others Electronic commerce business and other services